AGENDA



Eau Claire County Board of Supervisors Tuesday, June 20, 2023, at 7 pm Eau Claire County Government Center 721 Oxford Ave • Eau Claire, WI 54703 County Board Room 1277

Join from meeting link:

https://eauclairecounty.webex.com/eauclairecounty/j.php?MTID=m8ab50b5522ad1a3bf388af19b001a085

Join from meeting number:
Meeting number: 2591 867 7870 Password: uiGSEH3DJ23

Join from phone: 415-655-0001 Access Code: 2591 867 7870

Watch live on our website: https://www.eauclairecounty.gov/our-government/county-board/meeting-agendas-minutes

For those wishing to make public *written* comment must fill out your information on the following link and click "Submit" at least 60 minutes prior to the start of the meeting. Link: https://bit.ly/3CEnwe2

- (1) Indicates 1st Reading
- (2) Indicates 2nd Reading
- **1.** Call to Order
- 2. Honoring of the Flag and Moment of Reflection by: Supervisor Katherine Schneider
- **3.** Call of the Roll
- **4.** Approval of the Journal of Proceedings from May 16, 2023 *Page 1*
- 5. PUBLIC COMMENTS
- 6. REPORTS TO THE COUNTY BOARD UNDER 2.04.320

Oral Reports

- Strategic Implementation Plan and Parks Master Plan overview by Josh Pedersen, Parks & Forest Director (https://tinyurl.com/mr2ka8s7) Page 4
- Overview of File 23-24/010, an ordinance to Repeal Title 18 Zoning and Title 20 Shoreland Protection Overlay District of the Code: to create Title 18 of the Code: Land Use and Development of the County Code by Rod Eslinger, Director of Planning & Development
- Update and Report on Follow-up Activities to Occur in Response to Completion of Sheriff's Office Investigation of Eau Claire County Department of Human Services by von Briesen & Roper, s.c. Attorneys Mindy Dale and Victoria Seltun.
- County Administrator Updates by Kathryn Schauf, County Administrator

Written Reports

- Reports from the Finance Department
 - o 2023 Contingency Fund *Page 22*

- o May 2023 Vouchers over \$10,000 *Page 23*
- Township Fire Department, Inc. Special Rescue Division Water Rescue Summary 2022 Page 32

7. PRESENTATION OF PETITIONS, CLAIMS AND COMMUNICATIONS

- Rezoning request from owner, Kenneth & Constance Lewis Trust; and applicant, Pete Gartmann, Real Land Surveying for the Town of Union *Page 41*
- Rezoning request from owner, Dale Rodman; and applicant, Real Land Surveying Jeremy Skaw for the Town of Pleasant Valley *Page 42*

8. FIRST READING OF ORDINANCES BY COMMITTEES

9. FIRST READING OF ORDINANCES AND RESOLUTIONS BY MEMBERS

Committee on Planning & Development

File No.

23-24/010 (1) Ordinance: To repeal title 18 Zoning and Title 20 Shoreland Protection Overlay

District of the Code: to Create Title 18 of the Code: Land Use and Development

of the county code (https://tinyurl.com/mr3f6kr2)

10. REPORTS OF STANDING COMMITTEES, COMMITTEES, COMMISSIONS AND BOARDS UNDER 2.04.160 AND SECOND READING OF ORDINANCES

Committees on Administration, Human Resources and Finance and Budget

File No.

23-24/008 (1) Resolution: Abolishing 1.0 (FTE) Maintenance Technician position and creating 1.0

(FTE) Maintenance technician Lead in the Eau Claire County Facilities Department

Page 43

Committees on Administration and Judiciary and Law Enforcement

File No.

23-24/003 (2) Ordinance: To amend section 2.04.445 A. of the Code: Committee on Judiciary and

Law Enforcement Page 46

Committee on Administration

| Fil | e | N | O. |
|-----|---|---|----|
| | | | |

23-24/012 (2) Ordinance: Amending 2.04.101 B (Rule 1), 2.04.130 C (Rule 13), and 2.04.310

(Rule 31) of the code: Attendance at meetings *Page 48*

23-24/019 (1) Resolution: Authorizing the creation of a special committee to explore countywide

emergency medical services Page 52

23-24/022 (1) Resolution: Extending the existence of the select committee, Highway Building

Committee *Page 98*

PLEASE NOTE: Upon reasonable notice, efforts will be made to accommodate the needs of individuals with disabilities through sign language, interpreters, remote access, or other auxiliary aids. Contact the clerk of the committee or Administration for assistance (715-839-5106). For additional information on ADA requests, contact the County ADA Coordinator at 839-6945, (FAX) 839-1669 or 839-4735, TTY: use Relay (711) or by writing to the ADA Coordinator, Human Resources, Eau Claire County Courthouse, 721 Oxford Avenue, Eau Claire, WI 54703.

Committee on Planning & Development

File No.

23-24/013 (2)

Ordinance: Amending the 1982 official zoning district boundary map for the Town of Pleasant Valley *Page 100*

Committee on Parks & Forest

File No.

23-24/018 (1)

Resolution: Withdrawal of approximately 9.94 acres (more or less) from County Forest Law; directing the Parks and Forest Director to make application to the Department of Natural Resources for withdrawal of said county land from the County Forest Law *Page 121*

Committee on Finance & Budget

File No.

23-24/002 (1)

Resolution: Authorizing the Eau Claire County Treasurer's Office to Commence in Rem Tax Lien Foreclosure Action pursuant to Wis Stat. 75.521 to Acquire the Real Property set forth in Exhibit A *Page 125*

11. APPOINTMENTS

- Conduct Inquiry Board (on a motion by Supervisor Pagonis, seconded by Supervisor Babb, the appointments to the Conduct Inquiry Board were postponed from the May 16, 2023)
 - o William Gabler
 - o Gregg Moore
 - o Carol Craig
 - o Thomas Hoff
 - Steven Anderson
 - o Alternate: Joshua Christianson
- Human Services Board
 - o Kathy Clark (Reappointment)
- Sustainability Advisory Committee
 - o Jeni Thorpe (New appointment)
- Broadband Committee
 - o Rozanne Traczek (New appointment)
- Board of Land Use Appeals
 - o Gary Eslinger (reappointment)
 - o Randall Stutzman (reappointment)

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12. ANNOUNCEMENTS

Closed Session

The Board Chair will entertain a motion to go into closed session pursuant to Wis. Stat. 19.85(1)(f) for considering financial, medical, social or personal histories or disciplinary data of specific persons, preliminary consideration of specific personnel problems or the investigation of charges against specific persons except where par. (b) applies which, if discussed in public, would be likely to have a substantial adverse effect upon the reputation of any person referred to in such histories or data, or involved in such problems or investigations; and under (1) (g) for conferring with legal counsel for the governmental body who is rendering oral or written advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved, in order to meet with legal counsel to discuss the Sheriff's Office completed investigation of the Eau Claire Department of Human Services and related matters.

OFFICIAL PROCEEDINGS OF THE COUNTY BOARD OF SUPERVISORS

Tuesday, May 16, 2023

The County Board of Supervisors of the County of Eau Claire convened at the Courthouse in the City of Eau Claire on Tuesday, May 16th, 2023, and was called to order by Chair Nick Smiar at 7:00 p.m.

The Board honored the flag with the pledge of allegiance. Moment of Reflection was given by Supervisor Connie Russell.

Roll Call: 25 Present: Supervisors Todd Meyer, Amanda Babb, Joe Knight, Stella Pagonis, Larry Hoekstra, Dane Zook, Steve Chilson, Cory Sisk, Allen Myren, Nancy Coffey, Nathan Otto, Brett Geboy, Connie Russell, Judy Gatlin, Nick Smiar, Thomas Vue, James A. Dunning, Gerald "Jerry" Wilkie, John Folstad, Mark Beckfield, Katherine Schneider, Robin J. Leary, Heather DeLuka, Tami Schraufnagel, Kimberly Cronk 4 Absent: Supervisors David Hirsch, Jodi Lepsch, Kyle Johnson, Missy Christopherson

JOURNAL OF PROCEEDINGS (April 18, 2023)

On a motion by Supervisor DeLuka, seconded by Supervisor Beckfield, the Journal of Proceedings was approved via voice vote.

PUBLIC COMMENT

No public comments

REPORTS TO THE COUNTY BOARD UNDER 2.04.320

Oral Reports

- Announcement of 2023 Eau Claire County Scholarship Awards by Sue McDonald, County Clerk/Chair of the Scholarship Committee. Recipients were Mitchell Lyons, son of Glenda Lyons (Treasurer), and Joshua Krause, son of Jessica Smith (ADRC).
- Estimate of 2023 Year-end Surplus/(Deficit) after Q1 Activity by Amy Weiss, Senior Accounting Manager
- Highway Education by Jon Johnson, Highway Commissioner

Written Reports

- Reports from the Finance Department
 - o 2023 Contingency Fund
 - o April Vouchers over \$10,000

PRESENTATION OF PETITIONS, CLAIMS AND COMMUNICATIONS

The board was presented with a proclamation proclaiming Saturday, June 19, 2023, as "Juneteenth Day" in Eau Claire County. On a motion by Supervisor Gatlin, and seconded by Supervisor DeLuka, the proclamation was approved via voice vote.

Memo from West Central Wisconsin Regional Planning Commission

o RE: Eau Claire County American Plan Act (ARPA) Small Business and Nonprofit Grant Program Update

FIRST READING OF ORDINANCES BY COMMITTEES

Committee on Administration

Ordinance 23-24/012 AMENDING 2.04.101 B (RULE 1), 2.04.130 C (RULE 13), AND 2.04.310 (RULE 31) OF THE CODE: ATTENDANCE AT MEETINGS

Action on said ordinance was referred to a future meeting of the county board.

Committees on Administration and Judiciary and Law Enforcement

Ordinance 23-24/003 TO AMEND SECTION 2.04.445 A. OF THE CODE: COMMITTEE ON JUDICIARY AND LAW ENFORCEMENT

Action on said ordinance was referred to a future meeting of the county board.

REPORTS OF STANDING COMMITTEES, COMMITTEES, COMMISSIONS AND BOARDS UNDER 2.04.160 AND SECOND READING OF ORDINANCES

Committee on Administration

Resolution 23-24/007 REQUESTING RESOLUTIONS BE CONSIDERED AT THE 2023 WCA ANNUAL BUSINESS MEETING

On a motion by Supervisor Leary, seconded by Supervisor Schraufnagel, the resolution was adopted via roll call vote as follows:

- 23 Ayes: Supervisors Meyer, Babb, Knight, Pagonis, Hoekstra, Zook, Chilson, Coffey, Otto, Geboy, Russell, Gatlin, Smiar, Vue, Dunning, Wilkie, Folstad, Beckfield, Schneider, Leary, DeLuka, Schraufnagel, Cronk
- 2 Noes: Supervisors Sisk, Myren
- 4 Absent: Supervisors Hirsch, Lepsch, Johnson, Christopherson

Committees on Human Resources and Finance and Budget

Resolution 23-24/011 AMENDING SECTIONS 11.1, 11.2, AND 11.3 OF HUMAN RESOURCES POLICY 513 TO UTILIZE THE US GENERAL SERVICES ADMINISTRATION (GSA) MEAL PER DIEM AMOUNTS EFFECTIVE JULY 1, 2023, FOR TRAVEL AND REIMBURSEMENT PURPOSES

On a motion by Supervisor Otto, seconded by Supervisor Dunning, the resolution was unanimously adopted via roll call vote.

Committee on Finance & Budget

Resolution 23-24/014 AUTHORIZING A BUDGET AMENDMENT FOR CARRYFORWARD OF FUNDS FROM 2022 BUDGET INTO 2023 BUDGET

On a motion by Supervisor Sisk, seconded by Supervisor Myren, the resolution was unanimously adopted via roll call vote.

Resolution 23-24/015 AUTHORIZING THE 2023 BUDGET AMENDMENT FOR APPROVAL OF 2023 GRANT AWARDS AND DONATIONS TO EAU CLAIRE COUNTY

On a motion by Supervisor Leary, seconded by Supervisor Sisk, the resolution was adopted via roll call vote as follows:

24 Ayes: Supervisors Meyer, Babb, Knight, Pagonis, Hoekstra, Zook, Chilson, Sisk, Myren, Coffey, Otto, Geboy, Russell, Gatlin, Smiar, Vue, Dunning, Wilkie, Folstad, Beckfield, Schneider, Leary, DeLuka, Schraufnagel 1 No: Supervisor Cronk

4 Absent: Supervisors Hirsch, Lepsch, Johnson, Christopherson

APPOINTMENTS

CONFIRMING APPOINTMENTS OF CITIZENS OR COUNTY BOARD MEMBERS TO BOARDS, COMMISSIONS AND CONUCILS BY CHAIR NICK SMIAR

On a motion by Supervisor Russell, seconded by Supervisor Otto, the appointments were unanimously approved via voice vote.

- Opioid Settlement Taskforce
 - o County Board
 - Supervisor David Hirsch
 - Supervisor Allen Myren
 - Supervisor Kimberly Cronk
 - Public Health
 - Health Department Director, Lieske Giese
 - o Sheriff's Office
 - Sheriff Dave Riewestahl
 - o City of Eau Claire Police Department
 - Deputy Chief of Patrol, Chad Hoyord

- o Department of Human Services
 - Deputy Director, Ron Schmidt
- o Criminal Justice Services
 - Criminal Justice Director, Tiana Glenna
- o Citizen
 - James Rick
 - Renee Sommer
 - Tim Rabolt

On a motion by Supervisor Pagonis, seconded by Supervisor Babb, the following appointments were deferred to the June meeting of the county board.

- Conduct Inquiry Board Members
 - o William Gabler
 - o Gregg Moore
 - o Carol Craig
 - o Thomas Hoff
 - o Steven Anderson
 - o Alternate: Joshua Christianson

The Board adjourned at 8:25p.m. Respectfully submitted,

Sue McDonald County Clerk

EAU CLAIRE COUNTY PARKS MASTER PLAN

PLANNING PROCESS DEVELOPING A REPORT THROUGH A COLLABORATIVE EXPERIENCE

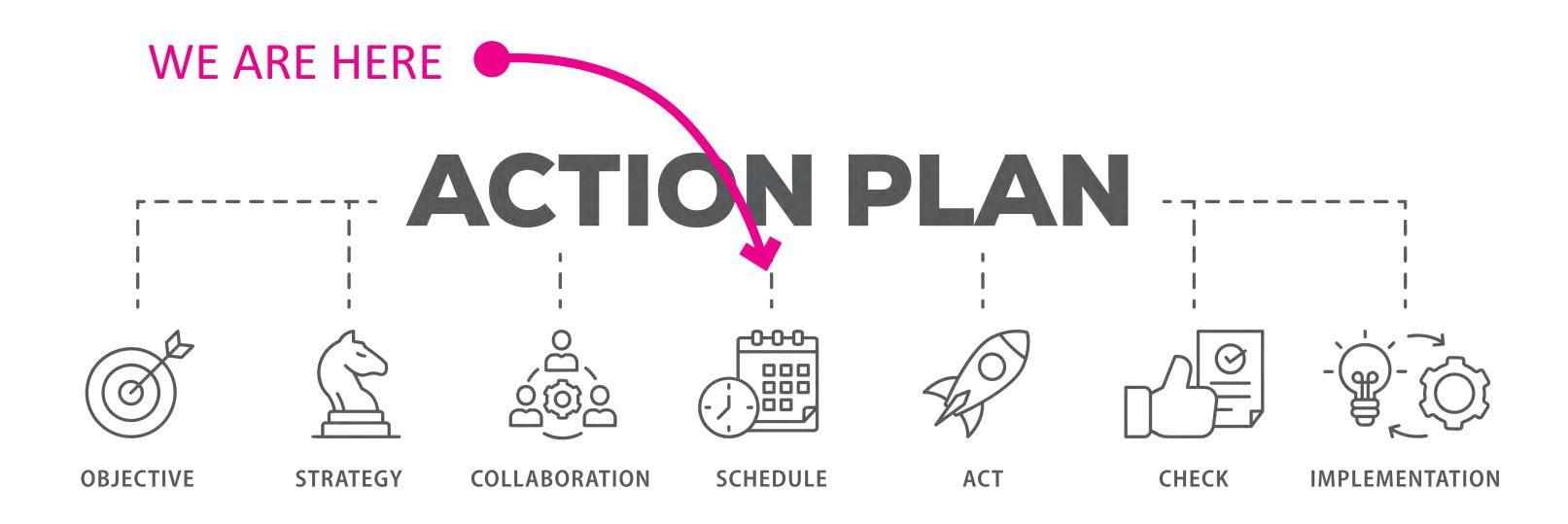
AGENDA

- 1. PROCESS
- 2. HOW WE GOT HERE
- 3. FEEDBACK AND VISION
- 4. HOW TO USE THIS DOCUMENT

PROCESS



WHERE ARE WE AT IN THE PROCESS?



HOW DID WE GET HERE?

STEERING COMMITTEE AND STAFF FEEDBACK

JULY 20TH, 2022 - SITE TOURS
AUGUST 16TH - VISION WORKSHOP
SEPTEMBER 12TH - DESIGN DISCUSSION
SEPTEMBER 26TH - DESIGN DISCUSSION
OCTOBER 19TH - FINAL MASTER PLAN REVIEW
JANUARY 16TH - FINAL FINAL MASTER PLAN REVIEW
FEBRUARY 7TH, 2023 - PLAN REVIEWS

USER GROUP INTERVIEWS

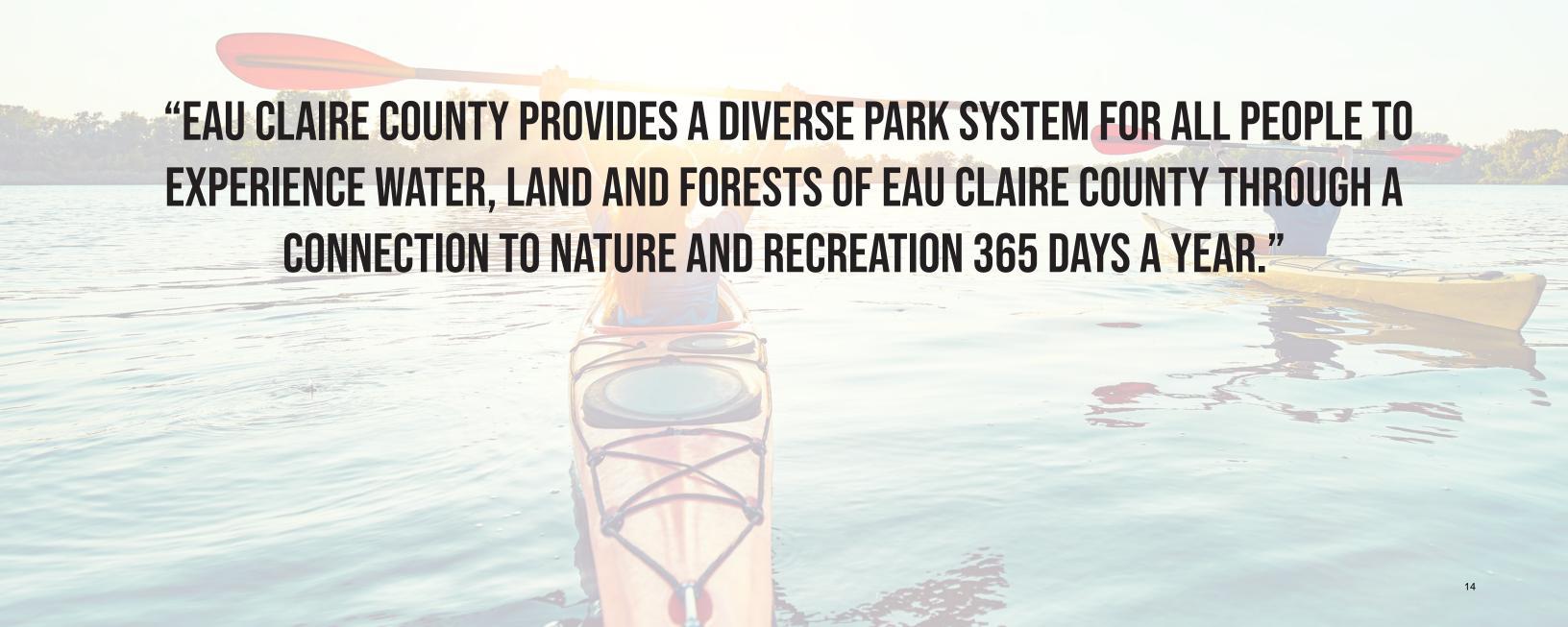
CHIPPEWA VALLEY TRAIL RIDERS
LAKE ALTOONA SKI SPRITES
MULTIPLE CORBA BOARD MEMBERS
EC SKI STRIDERS
CHIPPEWA VALLEY TRAIL RIDERS
BEAVER CREEK RESERVE
VISIT EAU CLAIRE
RURAL PARTNERS NETWORK

KEY TAKEAWAYS

- 1. REDUCE / LIMIT MAINTENANCE
- 2. PROVIDE BETTER ACCESS TO WATER AND IMPROVE AWARENESS
- 3. GIVE VISITORS PROGRAM VARIETY
- 4. UPGRADE STANDARD AMENITIES

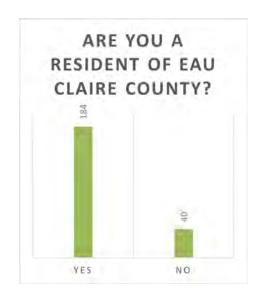
VISION

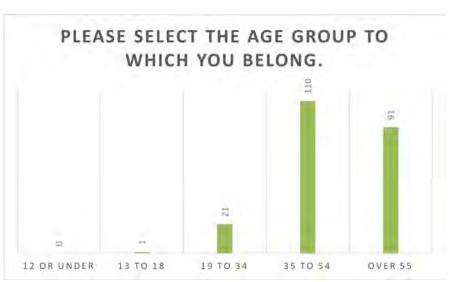
VISION STATEMENT



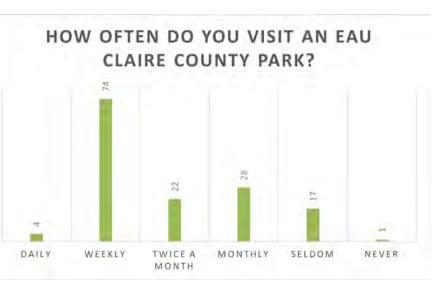
ONLINE SURVEY RESULTS

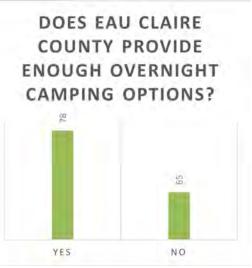
224 RESPONSES TO DATE!.

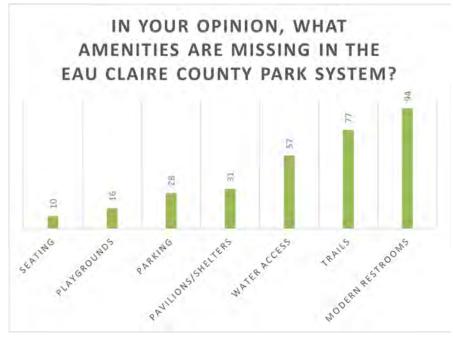


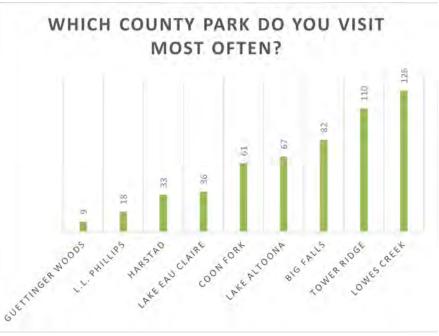


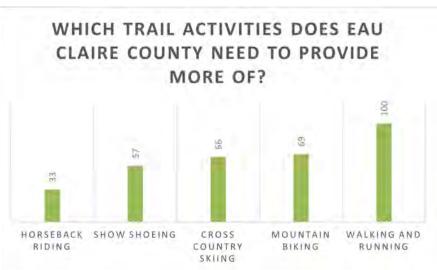






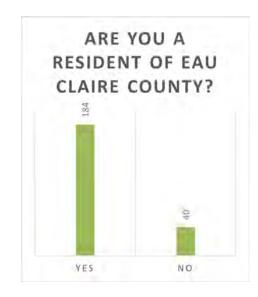






ONLINE SURVEY RESULTS

224 RESPONSES TO DATE!.

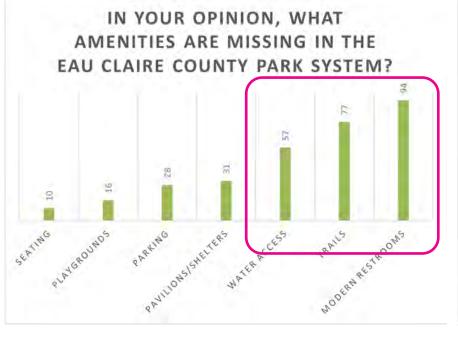


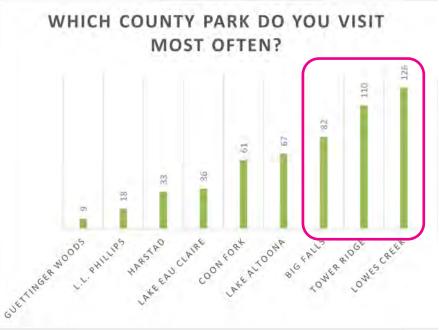


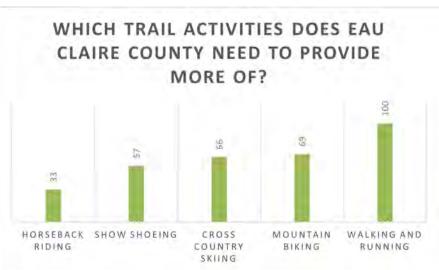




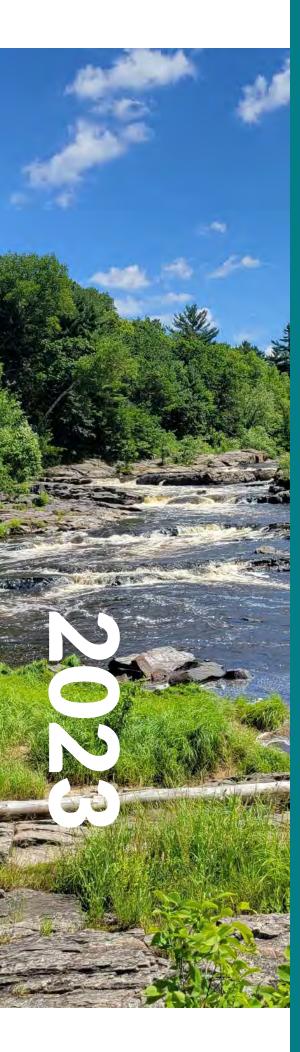








HOW TO USE THIS DOCUMENT





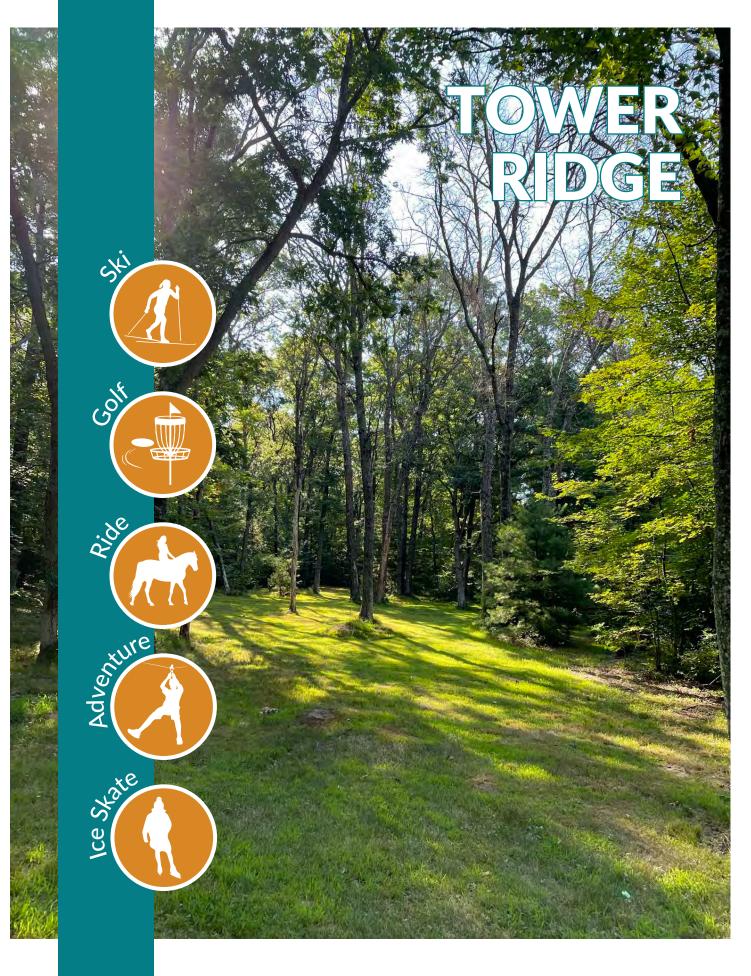
EAU CLAIRE COUNTY PARKS

MASTER PLAN

Draft Report 05/05/2023

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| Lowes Creek County Park Tower Ridge Recreation Area Coon Fork County Park Lake Eau Claire County Park Big Falls County Park Harstad County Park L.L. Phillips County Park | | |
| Standards | 56 | |
| Pavilion Restroom Bench Picnic Table Trash Receptacle Light Pay Kiosk Monument Signage Map Kiosk Wayfinding Interpretive Signage Bike Service Station | | |
| Implementation | 62 | |
| Objective Timeline Resources Project and Task Matrix | | |
| Appendix | 72 | 18 |



Park Mission & Goals



Mission

Tower Ridge Recreation Area attracts a diverse user base through specialized amenities such as horseback riding, disc golf, and cross-country skiing. The park is a year round destination for the Chippewa Valley. Limited overnight camping sites located in areas that do not conflict with day users will give visitors he opportunity to experience the park in a new way.

Goals

- Create a 4 seasons destination in the Chippewa Valley
- 2 Expand and improve amenities in other locations to promote diversity in events
- Expand overnight camping for events and connect trail system to the Eau Claire River

Park Program and Amenities

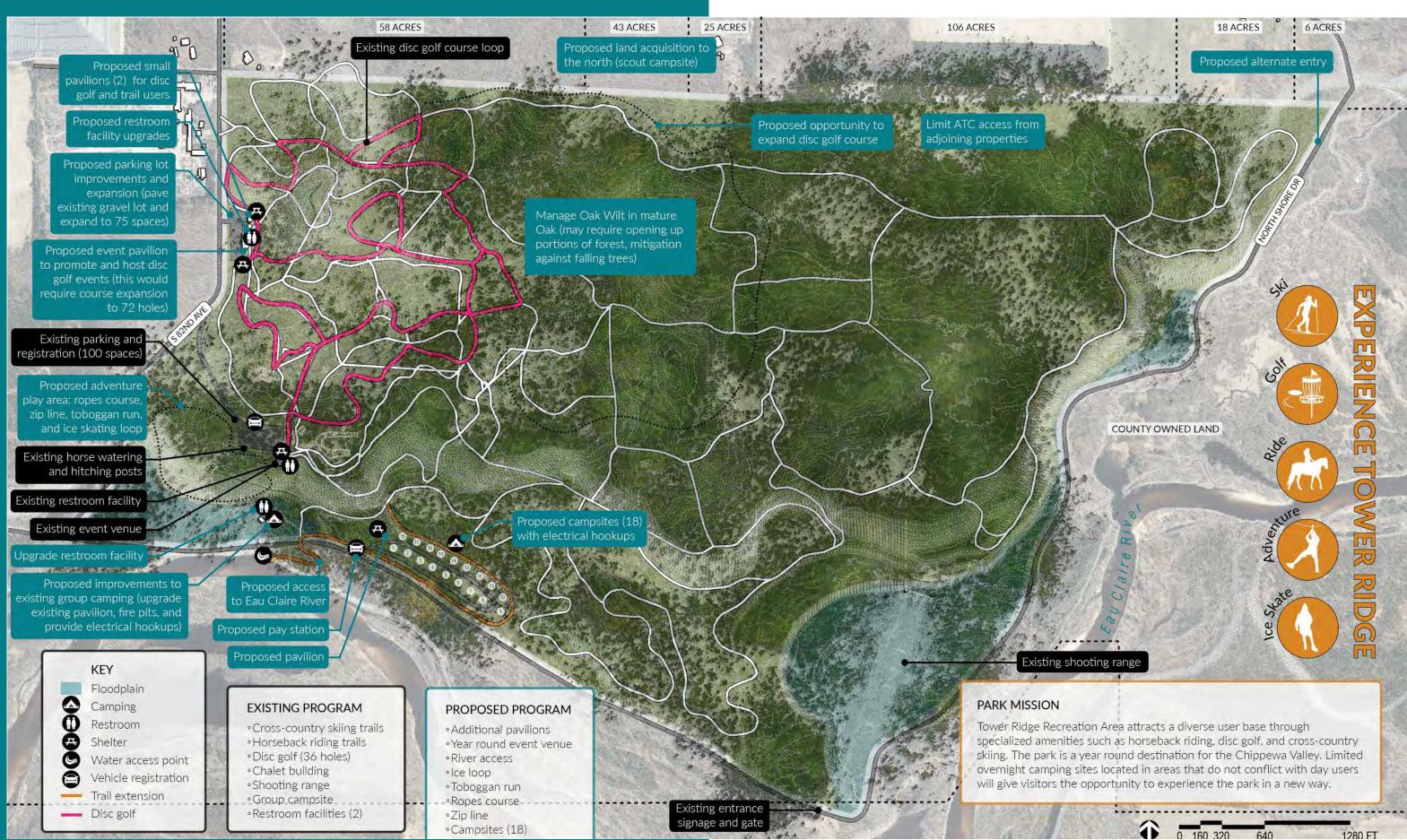
Existing

- Cross-country skiing trails
- Horseback riding trails
- Disc golf (36 holes)
- Chalet building
- Group campsite
- Restroom facilities (2)
- Shooting range

Proposed

- Additional pavilions
- Year round event venue
- River access
- Ice loop
- Zip line
- • Toboggan run
- Ropes course
- · Nopes (

34



ark Plan 2.

Tower Ridge Recr**20**ion Area



| TO: FROM: DATE: SUBJECT: | Honorable Eau Claire County Board of Supervisors Finance Department June 20, 2023 2023 Contingency Fund | |
|--------------------------|---|-----------|
| | the County Code of General Ordinances, the following is the ncy Fund as of June 20, 2023: | e |
| January 1, 2023 | 2023 Contingency Fund / Budget Allocation | \$300,000 |
| Balance Available | | \$300,000 |

TO: Honorable Eau Claire County Board of Supervisors

FROM: Finance Department

DATE: June 20, 2023

SUBJECT: May 2023 Payments over \$10,000

Pursuant to Section 4.06.060 of the County Code of General Ordinances, the following are the details for expenditures and payments of \$10,000 or more issued during May 2023.

This information is presented by fund, in check number order.

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---|------------|-------------------------------------|
| CITY OF EAU CLAIRE TREASURER | 15,593.82 | Purchasing Mgr - Q1 |
| 5 BUGLE TRAINING & CONSULTING LLC | 8 000 00 | EPCRA Commodity Flow Study |
| 5 BUGLE TRAINING & CONSULTING LLC | | EPCRA Tabletop Exercise |
| 5 BUGLE TRAINING & CONSULTING LLC Total | 12,500.00 | - |
| 5 BOOLE TRAINING & CONSOLITING LEC TOTAL | 12,500.00 | |
| AT&T MOBILITY LLC | 3,278.77 | May FirstNet 1894 |
| AT&T MOBILITY LLC | 6,777.47 | May FirstNet 5404 |
| AT&T MOBILITY LLC Total | 10,056.24 | |
| FRIENDS OF BEAVER CREEK RESERVE INC | 45,000.00 | 2022 BEAVER CREEK GRANT RET-962-19D |
| MARTIN'S FORESTRY LLC | 14,519.35 | PERFORMANCE BOND RETURN |
| MARTIN'S FORESTRY LLC | 6,502.50 | PERFORMANCE BOND RETURN |
| MARTIN'S FORESTRY LLC Total | 21,021.85 | - |
| FRIENDS OF BEAVER CREEK RESERVE INC | 18,872.12 | RTP-962-19D |
| WELLPATH LLC | 80,006.17 | 6/1-30/23 Monthly Medical Services |
| WELLPATH LLC | 2,243.00 | Offsite 1/1-3/31/23 |
| WELLPATH LLC Total | 82,249.17 | - |
| SUMMIT FOOD SERVICE LLC | 33,796.01 | 4/1-30/2023 |
| XCEL ENERGY | 37,220.93 | COURTHOUSE/JAIL ELECTRIC |
| XCEL ENERGY | 9,113.26 | COURTHOUSE/JAIL GAS |
| XCEL ENERGY Total | 46,334.19 | |
| THE JAMAR COMPANY | 10,682.00 | LABOR MATERIALS PRESSURE TANK |
| CITY OF EAU CLAIRE TREASURER | 158,437.89 | May-2023 monthly payment |
| EAU CLAIRE CITY COUNTY HEALTH DEPARTMENT | 114,908.33 | May-2023 monthly payment |
| FRIENDS OF BEAVER CREEK RESERVE INC | 45,000.00 | Q1-2023 Quarterly payments |
| FRIENDS OF BEAVER CREEK RESERVE INC | | Q2-2023 Quarterly payments |
| FRIENDS OF BEAVER CREEK RESERVE INC Total | 90,000.00 | - |
| UW-MADISON EXTENSION | 11,500.00 | CITIZENSHIP WASHINGTON FOCUS |
| DUNN COUNTY FINANCE | 35,964.54 | April ME Services |
| DUNN COUNTY FINANCE | | March ME Contract |
| DUNN COUNTY FINANCE Total | 71,410.28 | _ |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---|--------------|--|
| UNITED STATES TREASURY | 40,147.68 | Federal Tax Payment 05.05.23 |
| UNITED STATES TREASURY | 106,229.87 | Federal Tax Payment 05.05.23 |
| UNITED STATES TREASURY | 171,665.48 | Federal Tax Payment 05.05.23 |
| UNITED STATES TREASURY Total | 318,043.03 | _ |
| | | |
| NATIONWIDE RETIREMENT SOLUTIONS INC | | 457(b) EE contributions - 05.05.23 PR |
| NATIONWIDE RETIREMENT SOLUTIONS INC | • | _457(b) EE contributions - 05.05.23 PR |
| NATIONWIDE RETIREMENT SOLUTIONS INC Total | 21,663.60 | |
| US BANK | 133 872 96 | Pcard payment 03/21/23-04/20/23 |
| WEALTHCARE SAVER | | HSA EE contributions 05.05.23 PR |
| PELION BENEFITS INC | | PTO Payouts |
| STATE OF WISCONSIN | | State Tax Payment 04.21.23 |
| STATE OF WISCONSIN | 33,700.47 | State Tux Fuyinent 04.21.25 |
| UNITED STATES TREASURY | 105,948.48 | Federal Tax Payment 05.19.23 |
| UNITED STATES TREASURY | 40,347.64 | Federal Tax Payment 05.19.23 |
| UNITED STATES TREASURY | 172,519.74 | Federal Tax Payment 05.19.23 |
| UNITED STATES TREASURY Total | 318,815.86 | _ |
| | | |
| NATIONWIDE RETIREMENT SOLUTIONS INC | 3,700.00 | 457(b) EE contributions - 05.19.23 PR |
| NATIONWIDE RETIREMENT SOLUTIONS INC | 17,992.42 | _457(b) EE contributions - 05.19.23 PR |
| NATIONWIDE RETIREMENT SOLUTIONS INC Total | 21,692.42 | |
| WEALTHCARE SAVER | 20 026 27 | USA EE contributions OF 10 22 DD |
| US BANK | | HSA EE contributions 05.19.23 PR Pcard payment 04/21/23-05/20/23 |
| PELION BENEFITS INC | | PTO Payouts |
| STATE OF WISCONSIN | | State Tax Payment 05.05.23 |
| DEPARTMENT OF EMPLOYEE TRUST FUNDS | | Apr-2023 WRS Contributions |
| EMPLOYEE BENEFITS CORPORATION | | May 2023 Flex Deductions |
| MINNESOTA LIFE INSURANCE CO | | EE Life Insurance Premiums - Jun 2023 |
| WIINNESOTA LIFE INSURANCE CO | 11,412.97 | EE LIIE IIISUIAIICE PIEIIIIUIIIS - JUII 2025 |
| STANDARD INSURANCE COMPANY | 23,889.54 | EMPLOYEE DISABILITY PREMIUM JUNE 23 |
| STANDARD INSURANCE COMPANY | 3,430.56 | EMPLOYEE ACCIDENT PREMIUM JUNE 23 |
| STANDARD INSURANCE COMPANY | 3,292.16 | EMPLOYEE CRITICAL PREMIUM JUNE 23 |
| STANDARD INSURANCE COMPANY Total | 30,612.26 | |
| TOTAL FUND 100: GENERAL FUND \$ | 2,368,451.77 | - |
| TOTALTOND 100. GENERALTOND 3 | 2,308,431.77 | |
| FUND 201: AMERICAN RESCUE PLAN | | |
| LAKE ALTOONA DISTRICT | 115,846.25 | Lake Altoona Sediment Trap Expenses |
| LAKE EAU CLAIRE PROTECTION & | 41,372.07 | Sediment Removal and Aeration Costs |
| TOWN OF BRUNSWICK TREASURER | 88,174.50 | ARPA Fund Match-Broadband Infrastru Proj |
| RHOM CONSTRUCTION | 14,535.00 | DA RENOVATION |
| RACOM CORPORATION | 12,937.50 | RADIO SYSTEM UPGRADE |
| LIFARTI AND BUSINESS SVICTERS | 27.074 | Civi 6 Tub and Livery |
| HEARTLAND BUSINESS SYSTEMS | | Cisco Switch and License |
| HEARTLAND BUSINESS SYSTEMS | | Hanging Mics Add-Ons |
| HEARTLAND BUSINESS SYSTEMS | | AV Install Fixed Fee Rooms 1301-1302 |
| HEARTLAND BUSINESS SYSTEMS | | _Two Cisco Router/Power Supplies/Licenses |
| HEARTLAND BUSINESS SYSTEMS Total | 53,934.26 | |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---|------------|---|
| BLACK AND BROWN WOMYN POWER COALITION | 25,970.65 | ARPA Recovery Assistance Grant #2-May |
| FRIENDS OF BEAVER CREEK RESERVE INC | 12,922.78 | ARPA Recovery Assistance Grant #2-May |
| NELS GUNDERSON CHEVROLET | 36,214.50 | 2023 Chevrolet Silverado |
| TOTAL FUND 201: AMERICAN RESCUE PLAN \$ | 401,907.51 | - |
| FUND 205: HUMAN SERVICES | | |
| CAILLIER CLINIC INC | 570.00 | COUNSELING & THERAPEUTIC RESOURCES TSSF |
| CAILLIER CLINIC INC | 5,320.00 | PARENTING SERVICES |
| CAILLIER CLINIC INC | 43,331.71 | CCS SERVICE ARRAY - CHILDREN |
| CAILLIER CLINIC INC Total | 49,221.71 | |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 3,578.61 | CBRF MI CA |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 34,224.00 | INPATIENT IMD CA |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 7,813.55 | AFH MI APS CA |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 3,246.32 | CBRF MI CRISIS CRS |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 473.68 | CBRF R&B MI CRISIS CRS |
| TREMPEALEAU COUNTY HEALTH CARE CENTER | 183.07 | INPATIENT ANCILLARY MI CA |
| TREMPEALEAU COUNTY HEALTH CARE CENTER Total | 49,519.23 | - |
| HILLVIEW HOME LLC | 6.600.00 | ADULT FAMILY HOME MI CA |
| HILLVIEW HOME LLC | • | AFH MI APS CA |
| HILLVIEW HOME LLC Total | 11,868.00 | - |
| | | |
| LUTHERAN SOCIAL SERVICES INC | , | SUPERVISED VISITS CA |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA C&F CRISIS TSSF |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA C&F CA |
| LUTHERAN SOCIAL SERVICES INC | _ | TSSF DRUG TESTING |
| LUTHERAN SOCIAL SERVICES INC | | CBRF AODA R&B TAD |
| LUTHERAN SOCIAL SERVICES INC | | INPATIENT AODA CA |
| LUTHERAN SOCIAL SERVICES INC Total | 16,760.81 | |
| ROOTS RESIDENTIAL AFH LLC | 39,650.00 | ADULT FAMILY HOME MI CA |
| ROOTS RESIDENTIAL AFH LLC | 17,500.00 | AFH MI CRISIS CRS |
| ROOTS RESIDENTIAL AFH LLC | 700.00 | AFH R&B CRISIS CRS |
| ROOTS RESIDENTIAL AFH LLC Total | 57,850.00 | |
| TRINITY EQUESTRIAN CENTER | 533.60 | CCS SERVICE ARRAY |
| TRINITY EQUESTRIAN CENTER | 16,000.36 | CCS SERVICE ARRAY - CHILDREN |
| TRINITY EQUESTRIAN CENTER Total | 16,533.96 | - |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 14,401.00 | PHONE FLAT RATE - 1160 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | | MOB FLAT RATE - 1170 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | • | MOB SERVICE MILEAGE - 1172 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | | MOB SERVICE USAGE - 1171 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | | CLINICAL SUPERVISION - 1146 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | | NON-CCS PORTION |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC Total | 50,493.38 | - |
| KEEP AREA TEENS SAFE | 10,400.00 | EMERGENCY SHELTER DSO CA |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|-------------------------------------|------------|---|
| L E PHILLIPS TREATMENT CENTER | 9,167.86 | CCS RESIDENTIAL C&S |
| L E PHILLIPS TREATMENT CENTER | 2,413.04 | INPATIENT CCS CA |
| L E PHILLIPS TREATMENT CENTER Total | 11,580.90 | • |
| | | |
| FORWARD HOME FOR BOYS LLC | | GROUP HOME CF CA (POSITIVE ALTERNATIVES |
| FORWARD HOME FOR BOYS LLC | | GROUP HOME CF CA (POSITIVE ALTERNATIVES |
| FORWARD HOME FOR BOYS LLC Total | 13,118.10 | |
| LUTHERAN SOCIAL SERVICES INC | 1,097.70 | TREATMENT FOSTER CARE (VARIOUS) |
| LUTHERAN SOCIAL SERVICES INC | | TREATMENT FOSTER CARE (VARIOUS) |
| LUTHERAN SOCIAL SERVICES INC | | TREATMENT FOSTER CARE MI CLTS |
| LUTHERAN SOCIAL SERVICES INC | 16,745.10 | RCC CF CA |
| LUTHERAN SOCIAL SERVICES INC Total | 22,233.00 | - |
| | | |
| KASSIA E MYERS | -, | FOSTER CARE DD CLTS |
| KASSIA E MYERS | | FOSTER CARE DD CLTS |
| KASSIA E MYERS | | FOSTER CARE DD CLTS |
| KASSIA E MYERS | | FOSTER CARE DD CLTS |
| KASSIA E MYERS Total | 10,062.00 | |
| NORTHWEST PASSAGE LTD | 17 858 10 | RCC CF CA |
| NORTHWEST PASSAGE LTD | | RCC DSO YA |
| NORTHWEST PASSAGE LTD | | RCC DSO YA |
| NORTHWEST PASSAGE LTD Total | 38,466.07 | - 100 230 171 |
| 10111111201111001102 210 10101 | 30, 100.07 | |
| POSITIVE ALTERNATIVES INC | 1,364.74 | GROUP HOME CF CA (POSITIVE ALTERNATIVES |
| POSITIVE ALTERNATIVES INC | 12,597.30 | GROUP HOME CF CA (POSITIVE ALTERNATIVES |
| POSITIVE ALTERNATIVES INC Total | 13,962.04 | |
| TOMORROWS CHILDREN | 12 900 00 | RCC CF CA |
| CHILEDA INSTITUTE INC | , | RCC CF CA |
| CHILLDA MOTTOTE INC | 22,300.10 | Nee of CA |
| BROTOLOC INC | 5,730.00 | AFH MI CSP CRS |
| BROTOLOC INC | 8,046.00 | AFH MI CRISIS CRS |
| BROTOLOC INC | 14,685.00 | CBRF CRS R&B CSP CA |
| BROTOLOC INC | 5,937.50 | CBRF MI CA |
| BROTOLOC INC | 750.00 | AFH R&B CRISIS CRS |
| BROTOLOC INC | 750.00 | AFH CRS R&B CSP CA |
| BROTOLOC INC Total | 35,898.50 | |
| LUTHERAN SOCIAL SERVICES INC | 2 556 19 | FAMILY PRESERVATION PROF CF CA |
| LUTHERAN SOCIAL SERVICES INC | | SUPERVISED VISITS CA |
| LUTHERAN SOCIAL SERVICES INC | | FAMILY PRESERVATION PARA CA |
| LUTHERAN SOCIAL SERVICES INC | , | INPATIENT AODA CA |
| LUTHERAN SOCIAL SERVICES INC | | CCS SERVICE ARRAY |
| LUTHERAN SOCIAL SERVICES INC | , | CCS SERVICE ARRAY - CHILDREN |
| LUTHERAN SOCIAL SERVICES INC | , | INTENSIVE IN-HOME CF CA |
| LUTHERAN SOCIAL SERVICES INC | • | SHC SESSIONS ST CA |
| LUTHERAN SOCIAL SERVICES INC Total | 38,113.93 | |
| | 30,113.33 | |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---|---------------|---------------------------------------|
| ANGELA TRAPANI | 15,000.00 | APRIL |
| | | |
| BROTOLOC INC | • | CBRF CRS R&B CSP CA |
| BROTOLOC INC | | CBRF MI CSP CRS |
| BROTOLOC INC Total | 15,418.80 | |
| CAILLIER CLINIC INC | 1,235.00 | PARENTING SERVICES CA |
| CAILLIER CLINIC INC | 34,092.50 | COUNSELING & THERAPEUTIC RESOURCES CA |
| CAILLIER CLINIC INC | 8,835.00 | PARENTING SERVICES |
| CAILLIER CLINIC INC | 604.66 | CCS SERVICE ARRAY |
| CAILLIER CLINIC INC | 51,255.00 | CCS SERVICE ARRAY - CHILDREN |
| CAILLIER CLINIC INC | 600.00 | THERAPEUTIC RESOURCES DSO CA |
| CAILLIER CLINIC INC Total | 96,622.16 | - |
| | | |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA VETS CT TAP |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA AIM CT TAD GRANT |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA DRUG CT TAD GRANT |
| LUTHERAN SOCIAL SERVICES INC | | UA/BA MH CT TAD GRANT |
| LUTHERAN SOCIAL SERVICES INC | | SUPERVISED VISITS CA |
| LUTHERAN SOCIAL SERVICES INC Total | 25,227.99 | |
| PLEASANT VALLEY YOUTH RANCH | 14,268.50 | CCS SERVICE ARRAY - CHILDREN |
| | | |
| ROOTS RESIDENTIAL AFH LLC | • | AFH MI CRISIS CRS |
| ROOTS RESIDENTIAL AFH LLC | | AFH R&B CRISIS CRS |
| ROOTS RESIDENTIAL AFH LLC Total | 20,150.00 | |
| COOPERATIVE EDUCATIONAL SERVICE AGENCY | 2,385.00 | EARLY CHILDHOOD TEACHER - APR |
| COOPERATIVE EDUCATIONAL SERVICE AGENCY | 4,616.10 | SERVICE COORDINATION - APR |
| COOPERATIVE EDUCATIONAL SERVICE AGENCY | 4,616.10 | SERVICE COORDINATION - APR |
| COOPERATIVE EDUCATIONAL SERVICE AGENCY | 450.00 | FAN GRANT - APR |
| COOPERATIVE EDUCATIONAL SERVICE AGENCY Total | 12,067.20 | - |
| HITHEDANI SOCIAL SEDVICES INC | 2 200 02 | GAINING GROUND - FEB |
| LUTHERAN SOCIAL SERVICES INC | , | |
| LUTHERAN SOCIAL SERVICES INC | | GAINING GROUND - APR |
| LUTHERAN SOCIAL SERVICES INC | | GAINING GROUND - MAR |
| LUTHERAN SOCIAL SERVICES INC | • | GAINIING GROUND - JAN |
| LUTHERAN SOCIAL SERVICES INC Total | 24,577.49 | |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 14,401.00 | PHONE FLAT RATE - 1160 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 23,736.90 | NON-CCS PORTION |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 1,010.48 | MOB SERVICE USAGE - 1171 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | | MOB FLAT RATE - 1170 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 43.40 | MOB SERVICE MILEAGE - 1172 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC | 400.00 | CLINICAL SUPERVISION - 1146 |
| NORTHWEST COUNSEL & GUIDANCE CLINIC INC Total | 42,183.21 | - |
| <u></u> . | | - |
| TOTAL FUND 205: HUMAN SERVICES | \$ 747,485.08 | |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---|------------|-------------------------------|
| FUND 206: HUMAN SERVICES | | |
| COUNTY OF BURNETT | 28,702.00 | IM CONSORTIA - JAN |
| COUNTY OF POLK DEPT OF HUMAN SERVICES | 147.843.00 | IM CONSORTIA - JAN |
| COUNTY OF POLK DEPT OF HUMAN SERVICES | | IM CONSORTIA - FEB |
| COUNTY OF POLK DEPT OF HUMAN SERVICES Total | 230,630.00 | _ |
| | | |
| COUNTY OF ST CROIX | 55,494.00 | IM CONSORTIA - JAN |
| COUNTY OF ST CROIX | 109,953.00 | _IM CONSORTIA - FEB |
| COUNTY OF ST CROIX Total | 165,447.00 | |
| WASHBURN COUNTY | 27,463.00 | IM CONSORTIA - FEB |
| TOTAL FUND 206: HUMAN SERVICES \$ | 452,242.00 | - |
| FUND 211: RECYCLING | | |
| GFL ENVIRONMENTAL | 7,518.82 | Dropsite April |
| GFL ENVIRONMENTAL | | Curbside April |
| GFL ENVIRONMENTAL Total | 54,112.18 | |
| | , | |
| WASTE MANAGEMENT CORP SERVICES INC | 43,165.32 | April Curbside |
| TOTAL FUND 211: RECYCLING \$ | 97,277.50 | - |
| FUND 215: ADRC | | |
| SYSCO BARABOO | 412.01 | Paper & Disposables |
| SYSCO BARABOO | | C2/ RAW FOOD |
| SYSCO BARABOO | 6,015.47 | C2/ RAW FOOD |
| SYSCO BARABOO | 309.59 | Paper & Disposables |
| SYSCO BARABOO Total | 11,485.02 | _ |
| HALF MOON OUTDOORS LLC | 20,400.00 | ACTION TRACKCHAIR-AXIS-20ö |
| SYSCO BARABOO | (372.43) | Customer Incentive Program |
| SYSCO BARABOO | 4,400.07 | C2/ RAW FOOD |
| SYSCO BARABOO | 230.08 | Paper & Disposables |
| SYSCO BARABOO | 4,308.96 | C2/ RAW FOOD |
| SYSCO BARABOO | 256.12 | Paper & Disposables/Detergent |
| SYSCO BARABOO | 6,024.54 | _ C2/ RAW FOOD |
| SYSCO BARABOO Total | 14,847.34 | |
| TOTAL FUND 215: ADRC \$ | 46,732.36 | - |
| FUND 405: CAPITAL PROJECTS | | |
| KONE INC | 119,779.80 | ANNEX ELEVATOR MODERNIZATION |
| SWANSON COMMERCIAL FLOORING | | INSTALL CARPET AND 4" BASE |
| AUTOMATED ENERGY SOLUTIONS INC | | DHS VAVS REPLACEMENT |
| HUDSON ELECTRIC | | Jail UPS Replacement |
| TOTAL FUND 405: CAPITAL PROJECTS \$ | 282,948.52 | - |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|--|--------------|--|
| FUND 602: AIRPORT | | |
| CBS SQUARED INC | 36,033.31 | DESIGN/CONTRUCT SOUTH RAMP HANGARS |
| SUPERIOR FORESTRY SERVICE INC | 18,598.90 | TREE PLANTING PROJECT, CLARK COUNTY |
| | | |
| XCEL ENERGY | | AIRPORT GAS - APRIL |
| XCEL ENERGY | | ATCT ELEC - APRIL |
| XCEL ENERGY | | ATCT GAS - APRIL |
| XCEL ENERGY | | _AIRPORT ELEC - APRIL |
| XCEL ENERGY Total | 12,865.74 | |
| CBS SQUARED INC | 12 726 40 | DESIGN/CONSTRUCT 48X48 HANGARS |
| TAPCO | | PARCS PARKING REPLACEMENT FINAL |
| TALCO | 10,000.00 | TARCS FARRING REFERENCE FINAL |
| TOTAL FUND 602: AIRPORT \$ | 90,234.35 | - |
| FUND 701: HIGHWAY | | |
| CCI SYSTEMS INC | 3 234 52 | Fiber to New HWY Building |
| CCI SYSTEMS INC | | Fiber to Hwy Building |
| CCI SYSTEMS INC Total | 15,351.82 | _ riser to riwy building |
| cer 5151EM5 interiordi | 13,331.02 | |
| HENRY G MEIGS LLC | 27,675.00 | DEERY SEALANT |
| MACQUEEN EMERGENCY | 6.845.85 | REPAIR PARTS & LABOR |
| MACQUEEN EMERGENCY | • | REPAIR PARTS & LABOR |
| MACQUEEN EMERGENCY Total | 11,535.58 | |
| | , | |
| HAAS SONS INC | 42,958.54 | CVRA lot |
| ALCIVIA | 22,489.50 | DIESEL FUEL |
| AYRES ASSOCIATES | 13,442.00 | CTH V BRIDGE THRU 04/1/23 |
| | | |
| MARKET & JOHNSON INC | 1,473.21 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC | 995,066.01 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC | 1,539.49 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC | 199.50 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC | 196.13 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC | 17,270.25 | HWY FACILITY CONSTRUCTION |
| MARKET & JOHNSON INC Total | 1,015,744.59 | |
| PROFESSIONAL SERVICE INDUSTRIES INC | 4.350.00 | GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC | • | GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC | | GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC | | GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC | | GEOTECHNICAL SERVICES |
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| PROFESSIONAL SERVICE INDUSTRIES INC | | GEOTECHNICAL SERVICES GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC | | GEOTECHNICAL SERVICES GEOTECHNICAL SERVICES |
| PROFESSIONAL SERVICE INDUSTRIES INC Total | 30,990.00 | |
| I NOT ESSIGNATE SERVICE INDUSTRIES INC TOTAL | 30,330.00 | |

| VENDOR NAME | AMOUNT | DESCRIPTION |
|---------------------------------------|--------------|--|
| ROLAND MACHINERY EXCHANGE | 3,736.25 | REPAIR PARTS & LABOR |
| ROLAND MACHINERY EXCHANGE | 7,981.25 | REPAIR PARTS & LABOR |
| ROLAND MACHINERY EXCHANGE Total | 11,717.50 | |
| TEAM LABORATORY CHEMICAL CORP | 15,912.50 | BASE ONE MATERIALS |
| UNIVERSAL TRUCK EQUIPMENT | 4,486.75 | PLATE ANGLE |
| UNIVERSAL TRUCK EQUIPMENT | 5,720.00 | TRUCK REPAIR & LABOR |
| UNIVERSAL TRUCK EQUIPMENT | 455.00 | STRINGER KIT/CHEEK PLATE |
| UNIVERSAL TRUCK EQUIPMENT | 8,615.41 | TRUCK REPAIR & LABOR |
| UNIVERSAL TRUCK EQUIPMENT Total | 19,277.16 | _ |
| TOTAL FUND 701: HIGHWAY \$ | 1,227,094.19 | _ |
| FUND 704: HEALTH INSURANCE | | |
| EMPLOYEE BENEFITS CORPORATION | 1,589.93 | May 2023 Flex Admin Fees |
| MCHS HOSPITALS INC | 24,695.00 | Empl. Health Insurance Premiums-Jan 2023 |
| MCHS HOSPITALS INC | 25,630.00 | Empl. Health Insurance Premiums-Mar 2023 |
| MCHS HOSPITALS INC | 25,795.00 | Empl. Health Insurance Premiums-Mar 2023 |
| MCHS HOSPITALS INC | 25,355.00 | Empl. Health Insurance Premiums-Feb 2023 |
| MCHS HOSPITALS INC Total | 101,475.00 | |
| SECURITY HEALTH PLAN OF WISCONSIN INC | 786,324.27 | EE Insurance Premiums - Jun 23 |
| TOTAL FUND 704: HEALTH INSURANCE \$ | 889,389.20 | - |
| MULTIPLE FUNDS | | |
| COUNTY OF DUNN | | BR-CC-FRAUD |
| COUNTY OF DUNN | | IM CONSORTIA - JAN |
| COUNTY OF DUNN | | _IM CONSORTIA - FEB |
| COUNTY OF DUNN Total | 161,633.00 | |
| CDW GOVERNMENT INC | 25.00 | Ado Acrobat For Matt Theisen |
| CDW GOVERNMENT INC | 75.00 | Ado Acrobat For Summer, Kimberly, Glenda |
| CDW GOVERNMENT INC | 25.00 | Ado Acrobat For Erika Gullerud |
| CDW GOVERNMENT INC | | Credit replacement monitor PO 46364 |
| CDW GOVERNMENT INC | 124.78 | Invoice replacement monitor PO 46364 |
| CDW GOVERNMENT INC | 11,980.00 | Replacement Tower Cameras |
| CDW GOVERNMENT INC Total | 12,091.60 | |
| THE JAMAR COMPANY | 253.46 | HVAC PM MONTHLY BILLING |
| THE JAMAR COMPANY | 7,428.54 | HVAC PM MONTHLY BILLING |
| THE JAMAR COMPANY | 3,912.80 | HVAC SERVICE BILLING |
| THE JAMAR COMPANY | 134.11 | HVAC SERVICE BILLING |
| THE JAMAR COMPANY | 2,631.62 | CHILLER COOLING TOWER REPLACEMENT |
| THE JAMAR COMPANY Total | 14,360.53 | - |
| AMPLIFY GRAPHICS & BRANDING | 10,000.00 | CAM TZ 30000 MP Large Format Scanner |
| AMPLIFY GRAPHICS & BRANDING | | CAM TZ 30000 MP Large Format Scanner |
| AMPLIFY GRAPHICS & BRANDING Total | 11,000.00 | _ |
| | =,::::00 | |

This information is presented by fund, in check number order.

| VENDOR NAME | AMOUNT | DESCRIPTION |
|--|--------------------|--|
| CDW GOVERNMENT INC | 1,440.00 | NetApp Upgrade and prep work |
| CDW GOVERNMENT INC | (1,440.00) | Credit NetApp Upgrade and Prep |
| CDW GOVERNMENT INC | 1,200.00 | NetApp Upgrade and Prep |
| CDW GOVERNMENT INC | (1,200.00) | NetApp Upgrade and Prep Credit |
| CDW GOVERNMENT INC | 70.98 | MS EA Power BI Prem USL Dept: Sheirff |
| CDW GOVERNMENT INC | 27,847.12 | Windows Server 2022 Datacenter-2 Corres- |
| CDW GOVERNMENT INC Total | 27,918.10 | - |
| ABBY VANS INC | 103.20 | VETS/ TRANSPORTATION FEES CONTRACTED |
| ABBY VANS INC | 6,207.00 | Apr 2023 Paratransit Services |
| ABBY VANS INC | 705.20 | Apr 2023 Paratransit Services CoPays |
| ABBY VANS INC | 6,762.00 | Apr 2023 Paratransit CoPays |
| ABBY VANS INC Total | 13,777.40 | - |
| US BANK VOYAGER FLEET SYSTEMS | 389.61 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 53.92 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 10,716.03 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 775.65 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 480.55 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 828.24 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS | 268.74 | Apr-2023 fuel costs |
| US BANK VOYAGER FLEET SYSTEMS Total | 13,512.74 | |
| DELTA DENTAL PLAN OF WISCONSIN INC | 26.96 | Delta - Vision Cobra May 2023 |
| DELTA DENTAL PLAN OF WISCONSIN INC | 3,793.98 | Delta - Vision May 2023 |
| DELTA DENTAL PLAN OF WISCONSIN INC | 256.05 | Delta - Dental Cobra May 2023 |
| DELTA DENTAL PLAN OF WISCONSIN INC | 33,118.90 | Delta - Dental Active May 2023 |
| DELTA DENTAL PLAN OF WISCONSIN INC Total | 37,195.89 | |
| TOTAL MULTIPLE FUNDS | \$ 291,489.26 | - |
| Grand Total | \$ 6,895,251.74 | |

Township Fire Department, Inc. Special Rescue Division Water Rescue Summary - 2022







Prepared for:

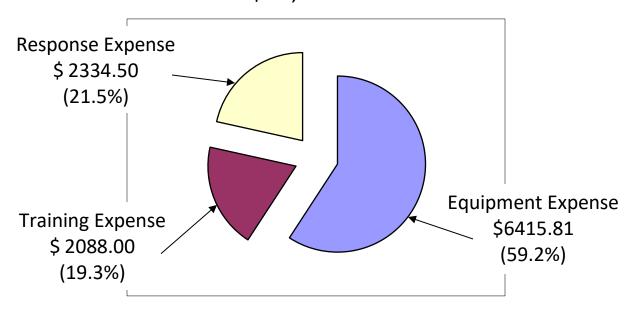
Eau Claire County
Committee on Finance and Budget

Prepared by:
Chris Turner
Captain of Special Rescue

Township Fire Department, Inc.

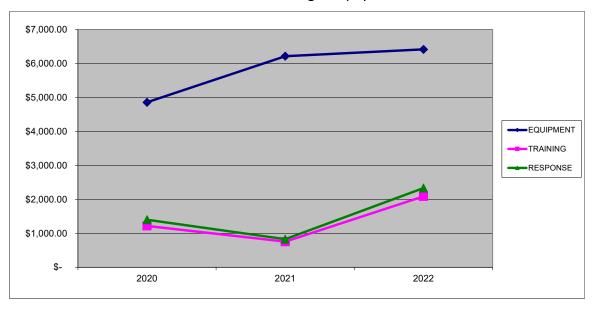


Summary of 2022 TFD Water Rescue Expenses \$10,838.31



Last 3 Years of Water Rescue Expenses

As can be seen below, the proportion of the water rescue expenses varies from year to year. In 2022, overall expenses were roughly 40% higher than the previous year. This was due to increases in all three categories of expenses. Equipment expenses are fairly easy to regulate and went up just 3% over last year. Training resumed to mostly normal levels after COVID restrictions were lifted and therefore saw an increase of 177%. Incident response is the most variable category year-to-year and from 2021 to 2022, response expenses rose 181%. This is due to both a higher then average call volume and an increase in firefighter pay rates.



Summary of 2022 TFD Water Rescue Activity

- 6 In-House Training Sessions
 - 9 Incident Responses

Equipment Expenditures - 2022

| Qty | Item Description | Cost |
|-----|--|----------------|
| - | Maintenance parts for SCUBA gear/masks | \$ 893.36 |
| 1 | Aga Mask facepiece with ABV vent | \$ 149.00 |
| 4 | Dive lights, Mask lights | \$ 1,857.70 |
| 2 | Regulator bags | \$ 80.00 |
| 1 | Regulator rig | \$ 342.88 |
| - | ROV Parts and storage case | \$ 639.78 |
| 7 | SCUBA Tank Valves | \$ 384.65 |
| 4 | Surface water drysuits/boots/bags (cost share w/ St 1) | \$ 1,767.04 |
| 1 | Tablet for ROV Sonar | \$ 228.98 |
| - | Water rescue accessories | \$ 72.42 |
| | TOTAL EQUIPMENT COSTS | \$ 6,415.81 |

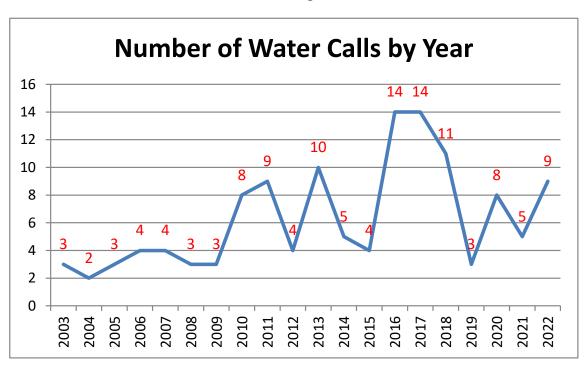
<u>Training Expenditures - 2022</u>

| Course Description | # of Students | Total Training Hours | Tui Equi | otal ition/ pment osts | Training Pay | To | tal Cost |
|--|------------------|----------------------------|-------------|---------------------------------|-----------------|----|----------|
| Boat 2 Handling Session A | 5 | 10 | \$ | - | \$ 145.00 | \$ | 145.00 |
| Boat 2 Handling Session B | 4 | 8 | \$ | - | \$ 116.00 | \$ | 116.00 |
| Special Rescue Training - Boat Handling (May 2022) | 10 | 30 | \$ | - | \$ 435.00 | \$ | 435.00 |
| Special Rescue Training - Dive Search/Recovery (July 2022) | 10 | 30 | \$ | - | \$ 435.00 | \$ | 435.00 |
| Main Meeting Training - Water Rescue (August 2022) | 21 | 42 | \$ | - | \$ 609.00 | \$ | 609.00 |
| Special Rescue Training - Ice Rescue (Dec 2022) | 8 | 24 | \$ | - | \$ 348.00 | \$ | 348.00 |

TOTAL TRAINING COSTS \$ 2,088.00

Water Response Volume Since 2003

In 2016 and 2017, we experienced the highest levels of water responses since we began tracking them, showing an overall trend of increasing water responses. The number of water related incidents varies by year and in 2022, the number of calls rose again to an above average level.



<u>Incident Response Expenditures – 2022</u>

| Case # | Date | Location | Primary AHJ | Type of Call | # Personnel | Total hrs | Labor Cost |
|--------|---------|------------------------------------|------------------|---|----------------|--------------|------------|
| 22-57 | 3/27/22 | Fall Creek Pond | Fall Creek FD | Person in the water | 9 | 9 | \$ 130.50 |
| 22-58 | 3/27/22 | Fall Creek Pond | Fall Creek FD | Person in the water | 15 | 15 | \$ 217.50 |
| 22-96 | 5/9/22 | Lake Altoona | Township FD | Distressed boater | 22 | 22 | \$ 319.00 |
| 22-112 | 5/17/22 | Red Cedar River | Menomonie FD | Dive search for drowning victim | 11 | 51.5 | \$ 746.75 |
| 22-165 | 7/8/22 | Eau Claire River | Eau Claire FD | Person fallen from bridge to riverbank | 14 | 14 | \$ 203.00 |
| 22-174 | 7/16/22 | Eau Claire River @ Hwy D Bridge | Fall Creek FD | Person in the water | 11 | 11 | \$ 159.50 |
| 22-182 | 7/23/22 | Lake Altoona | Altoona FD | Person in the water | 11 | 11 | \$ 159.50 |
| 22-205 | 8/11/22 | Eau Claire River @ Big Falls | Township FD | Person in the water | 11 | 17.5 | \$ 253.75 |
| 22-215 | 8/26/22 | Lake Altoona | Township FD | Sinking boat with occupants | 10 | 10 | \$ 145.00 |

TOTAL RESPONSE COSTS \$ 2,334.50

2022 Water Rescue Case Summaries

| 22-57 | Township fire was dispatched for a water rescue in Fall Creek. After units were dispatched, Fall Creek IC said the person was out of the water and TFD units could cancel. |
|-------|--|
| 22-58 | Township fire was dispatched for a water rescue in Fall Creek. After units were dispatched, Fall Creek IC said the person was out of the water and TFD units could cancel. |
| 22-96 | On 5/9/2022 at 2023 hours, Township Fire Department technical rescue personnel and dive team were dispatched for a reported possible boater in distress on Lake Altoona. Units and personnel were dispatched and advised that a caller was advising that a boat was what appeared to be not operating and occupied in the east end bay toward the North Shore Dr (Seymour) side of Lake Altoona. Units and personnel from stations 1, 2 and 3 responded with boats and dive and rescue equipment. Upon my arrival in the 6500 block of North Shore Dr,I attempted to view any boat visible from the shoreline, noting nothing in the far northeast bay. Radioed dispatch and was advised the caller was unknown but a possible cell phone number was available. Referencing the I Am Responding notification we received for this incident, I called the number listed and spoke with the original caller. The caller, is an Altoona Fire Department firefighter who lives along the south lakeshore of Lake Altoona. He advised that from his location at 320 S. Beach Rd, he was viewing a boat that had not moved in a significant amount of time while severe weather had affected the area. Using information from him, I preceded further west along North Shore Dr to again attempt to locate the boat. Units and personnel from TFD arrived and staged at the water access point on Indian Hills Dr in Seymour. I instructed them to stand by. Received a radio call from Altoona Fire Department Captain C. Peterson, who had heard our incident on the radio and he advised that from the beach area noting was visible and that he would proceed to the callers location to try and assist with pinpointing the boat. AFD Captain Peterson again radioed and advised that the boat had powered up and navigated to the north side of the lake in front of a residence and then disappeared from view. With the assistance of AFD Captain Peterson from the yard of the caller , Asst Chief K Parker was able to locate the boater at the residence at 5569 North Shore Dr. Confirmed the location by flashing a lig |

| 22-112 | The call was dispatched at 15:44 for mutual aid to the city of Menomonie for a dive team. I responded to station 3 for support 9 and the dive trailer. While at the station I coordinated with a couple of divers from station 1 that were going to meet us at the scene, also with Aaron Nicholson to bring boat 2 and side scan sonar to the scene. While at the station two divers and two shore support arrived to respond with the dive trailer. When I arrived on scene Menomonie had four boats in the water, one was using side scan sonar the others where back dragging. I met up with Menomonie's BC Larry Zais, he informed me of the situation that they had. That two individuals had jumped off a fallen tree in the river and attempted to swim to a little beach area. Both individuals where swimming against the current and got tiered. One individual made it to shore but the other did not make it to shore. Larry pointed out that there was a green buoy in the river where the victim was last seen. There were also a red and yellow buoy in the river as potential points of interest from their side scan sonar. After talking with Larry my plan was to put our ROV in the water and search the last seen point and then the points of interest. Once the ROV was deployed it became clear that the water was too mucky from the back dragging to see anything on the ROV camera. So, then I decided that I was going to put divers in the water to search around the last seen point buoy. Ron Keefer was my first diver and Cody Davey was going to be his back up. Ron Keefer searched the last seen point with nothing found, after he searched the area around the buoy, I had Ron start a parallel search pattern from the shore in line with the last seen back towards the down tree. Once he reached the tree, he was let out 3' and returned toward the last seen point. He did this about 5 time until he was out farther then last seen point. The next step was to have Codey Davey dive on the two points of interest with Brian Abley being his back up diver, the first point of |
|--------|--|
| 22-165 | We were dispatched along with Altoona Fire and Eau Claire Fire to a possible water rescue. Before units arrived on scene it was reported that the person had jumped from the River Prairie bridge and landed on the ground and rocks then rolled into the edge of the water. We assisted ECFD with moving the patient and their equipment up the bank using ATV-1. All units then cleared the scene. |
| 22-174 | TFD and Fall Creek fire were paged for a water rescue at the D bridge in Ludington. Units were canceled when the lost parties who were thought to be in the water were found by deputies, who stated they were unharmed. |
| 22-182 | On July 23, 2022 at 14:37, Township Fire Department, Emergicare, and Altoona Fire and Rescue were dispatched to a report of a person in the water at 572 N. Beach Road in the city of Altoona. While en route to the station, Altoona Fire and Rescue arrived on scene and advised that the patient had been rescued and that all Township units could disregard. |

| 22-205 | On 8/11/2022, Township Fire Rescue was dispatched per my request, to respond for an EMS assist/water rescue at Big Falls County Park. EMS had been dispatched for a reported injured person on an island in the Eau Claire River. Units and personnel responded, with B13 and ATV 1 arriving first followed by additional personnel, S15 and S25. Shortly after, Support 9 and the TFD dive trailer/boat 3 arrived, but were ordered they could return. EMS member from Fall Creek Rescue had crossed the river on foot and made contact with the female patient. Patient had sustained an ankle injury and needed assistance in getting back across the river. Personnel from Township FD inflated the "fortuna" inflatable rescue craft from TFD Station 1 and Lt Davey and Capt Rudd proceeded to cross the river to assist. Patient was assisted onto the Fortuna and floated across the river to the north river bank and the awaiting EMS medics from ECFD Medic unit 9. Patient was given a ride up the hill to the parking lot using the ATV and rescue trailer from Seymour. Medics from ECFD obtained a signature on their transport refusal form and all personnel, fire and EMS, cleared the scene. |
|--------|---|
| 22-215 | We received a call for a boat sinking with 6 people on board. Upon arrival at the boat landing we were informed that another boat was towing them in. They arrived at the boat landing all people were removed from the boat and we assisted in helping load up the boat onto his trailer. It was determined at that time that the plug for the boat had not been installed and that was why it was taking on water. All units cleared the scene and returned. |



Eau Claire County DEPARTMENT OF PLANNING AND DEVELOPMENT

Fau Claire County Courthouse - Room 3344
721 Oxford Avenue
Eau Claire, Wisconsin 54703-5212
(715) 839-4741

Building Inspection 839-2944

Emergency Management 839-4736

Geographical Information Systems

Land Conservation

Land Records 839-4742

Land Use Management 839-4743

> Planning 839-5055

Recycling 839-2756

May 17, 2023

Report to the Eau Claire County Board of Supervisors

The Eau Claire County Department of Planning and Development has received the following application for rezoning:

Owner: Kenneth & Constance Lewis Trust
Applicant: Pete Gartmann, Real Land Surveying

File Number: 23-24/017

Legal Description: A parcel of land in the SW ¼ of the SW ¼, Section 11, T27N, R10W, Town of Union, Eau Claire County, Wisconsin, being part of Lot 1, Certified Survey Map 1028 recorded in Volume 5 of

Certified Survey Maps, pages 257-258

Site Address: North on W Folsom Street, and east of Kane Road

Existing Zoning District: A-2 Agriculture-Residential

Proposed Zoning District: RH - Rural Homes

Acres to be Rezoned: 4.64 +/- acres

Date Received: 5/17/2023

Holly Weigard

Regards,

Holly Weigand

Administrative Specialist, Planning and Development

RECEIVED

MAY 1 7 2023

COUNTY CLERK



Eau Claire County DEPARTMENT OF PLANNING AND DEVELOPMENT

Eau Claire County Courthouse - Room 3344 721 Oxford Avenue Eau Claire, Wisconsin 54703-5212 (715) 839-4741 Building Inspection 839-2944

Emergency Management 839-4736

Geographical Information Systems

Land Conservation 839-6226

Land Records

839-4742 Land Use Management

839-4743

Planning 839-5055

MAY 0 4 2023

RECEIVED

Recycling 839-2756

COUNTY CLERK

May 4, 2023

Report to the Eau Claire County Board of Supervisors

The Eau Claire County Department of Planning and Development has received the following application for rezoning:

Owner: Dale Rodman

Applicant: Real Land Surveying-Jeremy Skaw

File Number: 23-24/013

Legal Description: Lot 1 of CSM 898 (Volume 5, Pages 7-8 #636460) Town of Pleasant Valley, Eau Claire

County, WI.

Site Address: W 440 CTH HH, Eleva, WI 54738

Existing Zoning District: A-P Agricultural Preservation Proposed Zoning District: A-2 Agriculture-Residential

Acres to be Rezoned: 3.38 acres +/-

Date Received: 5/2/2023

Regards,
Peduser

Heidi Pederson

Administrative Specialist, Planning and Development

FACT SHEET

TO FILE NO. 23-24/008

This resolution abolishes one Maintenance Technician position, pay grade H, in the Facilities Department and creates a Maintenance Technician Lead position, pay grade J. This requested change is based on the job description assessment completed by the Facilities Department and the review completed by the Human Resources Department. The Maintenance Technician Lead position allows for improved frontline supervision, leadership, and the authority to make operational decisions resulting in safer more efficient facilities operations.

Fiscal Impact: Maintenance Technician Lead position - pay Grade J. 2023 impact - \$1592; 2024 impact - \$3184.

Respectfully Submitted,

Matthew Theisen

Matt Theisen Facilities Director Vote: 5 Aye Z Nay

Dated this day of _______, 2023.

ABOLISHING 1.0 (FTE), MAINTENANCE TECHNICIAN POSITION AND CREATING 1.0 (FTE) MAINTENANCE TECHNICIAN LEAD IN THE EAU CLAIRE COUNTY FACILITIES DEPARTMENT

WHEREAS, the Facilities Department evaluates position vacancies as part of long range and strategic plans as well as organizational structure; and

WHEREAS, the Facilities Department assessed job descriptions and the structure surrounding the departments current workforce; and

WHEREAS, abolishing the Maintenance Technician position, pay grade H, and creating a Maintenance Technician Lead, pay grade J, is beneficial for the organizational structure of the Facilities Department and this change was submitted to Human Resources for review; and

WHEREAS, the review of the Maintenance Technician Lead position recommends that the pay grade for this position be grade J, and the title match the position duties; and

WHEREAS, abolishing the Maintenance Technician position, pay grade H, and creating the Maintenance Technician Lead position, pay grade J, will allow the Facilities & Human Resources Departments to recruit for the position that better suits the needs and organizational structure of the Facilities Department.

NOW THEREFORE BE IT RESOLVED that the Eau Claire County Board of Supervisors hereby approves abolishing 1.0 (FTE) Maintenance Technician position, pay grade H, and creating of 1.0 (FTE) Maintenance Technician Lead position and placing the salary for the position in pay grade J in the Eau Claire County Facilities Department.

| ADOPTED: | Send Stalken |
|---------------------------|-----------------------------|
| Allin | Flathin |
| Any Hor | Comstance Russell |
| Human Resources Committee | Committee on Administration |

Committee on Administration
Dated this __Q __ day of __M_0_____, 2023.

Vote: __4_ Aye __Ø_ Nay



Committee on Finance & Budget
Dated this day of , 2023. Vote: Aye Nay Reviewed by Finance Dept. for Fiscal Impact

APPROVED

By Sharon McIlquham at 2:04 pm, Jun 15, 2023

FACT SHEET

TO FILE NO. 23-24/003

County Ordinance 2.04.445 defines the responsibility of the Committee on Judiciary and Law Enforcement. This amendment is updating and correcting the county departments for which the Committee on Judiciary and Law Enforcement has oversight.

Fiscal Impact: \$0

Respectfully Submitted: Connie Russell, District 13



| 1 Enrolled No. | ORDINANCE | File No. 23-24/003 |
|---|--|---|
| 4 LAW ENFORCEMENT | | DE: COMMITTEE ON JUDICIARY AND |
| | d of Supervisors of the Cou | nty of Eau Claire does ordain as follows: |
| 7 8 SECTION 1. TI | nat Subsection A. of Section | 2.04.445 of the code be amended to read: |
| A. The common policy and oversight of the clerk of courts, register in court, and criminal justice ENACTED: | he sheriff's department offic | the county board for the departmental the offices of the district attorney's office, ourt, family court commissioner, circuit neil. |
| 16 17 18 19 Denda 20 21 July | Lelbis St | Seral Delhi |
| 23 Hathin 24 Constances | Jussell | Breth Try |
| 26 Committee on Adm i nistr 27 28 VOTE: 4 Aye | | mmittee on Judiciary and Law Enforcement OTE: Aye Nay |
| Dated this day o | The state of the s | ated this 19th day of April, 2023. |
| Reviewed by Finan | nce Dept. | APPROVED |
| for Fiscal Imp | | By Sharon McIlquham at 2:20 pm, Jun 15, 2023 |

FACT SHEET TO FILE NO. 23-24/012

This ordinance relates to Sections 2.04.010 B, 2.04.130 C, and 2.04.310 B of the code regarding meeting attendance.

Circumstances may arise in which a county board supervisor is unable to attend a meeting in person, but the supervisor may still wish to participate in the meeting in a meaningful way. Over the last three years, due to the global pandemic of COVID-19, remote meetings have become accessible and commonplace.

At present, the county board chair has the authority to approve remote participation for a supervisor with an illness or an approved accommodation under the Americans with Disabilities Act.

There are circumstances that may arise that may hinder a supervisor from attending a meeting in person. That circumstance may be a family constraint or a personal limitation that temporarily inhibits a supervisor from attending in person.

Given the advancement in video conferencing technology, which is installed in the county board room, as well as multiple meeting rooms, and the fact that the county supervisors have individual personal tablets to access the meetings, these facts would allow the county to permit a more flexible code for remote appearances. Under the current code provision, severe weather does not qualify as either a pandemic or a crisis, but merely a dangerous situation for travel. Most recently a county board meeting was cancelled due to severe weather.

The county code continues to require diligent committee service, and the revisions are constructed to prevent any violation with the open meetings law. This amendment allows a supervisor to appear remotely for two county board meetings per year, as well as two committee meetings per year, based on their own judgment, but maintains a requirement of a quorum with a physical presence, as monitored by the clerk and the chair. Any additional remote participation requires approval from the chair, either the county board chair or the committee chair. This amendment further allows the entire board to meet remotely based on an exigent circumstance as identified by the county board chair.

Fiscal Impact: \$0

Respectfully submitted: Tami Schraufnagel, District 26 Stella Pagonis, District 4

Report from Committee on Administration

For File No. 23-24/012

On Tuesday, May 9, 2023, the Committee on Administration reviewed and acted on File No. 23-24/012: AMENDING 2.04.010 B (RULE 1), 2.04.130 C (RULE 13), and 2.04.310 B (RULE 31) OF THE CODE: ATTENDANCE AT MEETINGS

Action: 2 aye, 2 noes. Motion failed at Committee level.

Respectfully submitted,

Samantha Kraegenbrink Assistant to the County Administrator 1 2 3

AMENDING 2.04.010 B (RULE 1), 2.04.130 C (RULE 13), and 2.04.310 B (RULE 31) OF THE CODE: ATTENDANCE AT MEETINGS

5 6

2.04.010

7 8

B. All meetings shall be held in the county board of supervisors' chambers at the courthouse unless otherwise ordered by the board. All members of the board shall attend meetings in person. An individual supervisor may appear remotely and participate in two county board meetings in a given year, based on the supervisor's discretion. The supervisor is required to inform the county board chair and the county clerk of their intent to participate remotely as soon as the supervisor determines the need to appear remotely. Any additional need for remote participation within a year shall require approval by the chair. The clerk shall track remote appearances which shall be reflected in the minutes. The chair has maintains the authority to approve remote participation by electronic means for individual members for specific meetings, and remote participation by electronic means for longer defined periods of time for those members with a known disability or illness or incapacitation that prevents preventing in person attendance at the meeting. Supervisors may also participate in meetings remotely as an approved accommodation under the Americans with Disabilities Act as determined by the Eau Claire County Human Resources Department.

"Participation" or "participate" includes the right to speak and vote on an agenda item. Each meeting notice shall contain access information for any board member, staff, or a member of the public to view the open sessions of the meeting remotely. The chair shall have the authority to allow an individual to speak remotely during public comments or on an agenda item and determine which individuals may remotely attend a closed session of the board.

Notwithstanding the above, the chair of the county board in response to a pandemic, or crisis, or other exigent circumstance, such as severe weather, and for finite and specific time period, shall have the authority to authorize meetings to be held remotely either at another location or by electronic means that includes the participation of members by videoconference or by teleconference.

2.04.130 (Rule 13 – Diligent Committee Service)

C. The chair of Eau Claire County Members of standing committees, boards or commissions may approve remote participation participate in the meetings by electronic means for individual members for specific meetings, and remote participation by electronic means for longer defined periods of time for members with a known disability or illness or incapacitation that prevents preventing in person attendance at the meeting. Supervisors may participate remotely for two meetings per year with notification to the committee chair and committee clerk, as long as a quorum of committee members is physically present, as determined by the committee chair and the committee clerk. Diligent committee service continues to be the primary expectation. Supervisors may also participate in Eau Claire County standing committee, board or commission meetings remotely as an approved accommodation under the Americans with Disabilities Act as determined by the Eau Claire County Human Resources Department. "Participation or "participate" includes the right to speak and vote on an agenda item. The committee clerk shall track remote appearances which shall be reflected in the committee minutes.

| 2.040.310 (Rule 31 Committee meetings) | nd . | | |
|---|---|--------------------------------------|-----------------|
| New Yorks, 1975, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985, 1985 | ili. A Tirodrowy do a was in a antonia | or - Grand and the special or the st | |
| B. No standing committee meet committee members in physical attend | | | |
| emergency or other exigent circumstance | es, as approved by the | committee chair. | an individual |
| member may participate remotely for two | | | |
| Other committees, commissions, boards | | | |
| phone using a speaker phone or videocon | | | |
| available county board members are in ph | | | |
| of the committee members is physically | present. Notwithstandir | ig the above, if the | ne chair of the |
| county board authorizes meetings to be l | | | |
| committee may convene the meeting rem | | ns that include at | tendance of all |
| members by videoconference or teleconfe | erence. | | |
| ADOPTED | | | |
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| | A | - 1 4 | |
| | Committee o | n Administration | |
| | | | |
| | VOTE | AYE | NAY |
| | VOIL. | | |
| | | | |
| | Dated this | day of | , 2023 |
| | 20 (12 22 (02)) | 74.77 | 7,00,00 |
| Reviewed by Finance Dept. | | | |
| | | | |
| for riscal impact | Current and and and | aviscantin | |
| for Fiscal Impact | (40004 | | |

APPROVED

By Sharon McIlquham at 4:04 pm, May 11, 2023

FACT SHEET

TO FILE NO. 23-24/019

Background: Eau Claire County has been approached by local municipalities to assist with emergency medical services (i.e. ambulance and first responders) in their respective municipalities. The request for counties to assist with emergency medical services is a growing trend, especially for rural municipalities. Each municipality has a unique arrangement for ambulance service as well as first responders to provide such services. A county has the authority to provide countywide emergency services through the purchase and operation of ambulances, contracting for ambulance services, charging fees for EMS, and/or appropriating and levying taxes outside the levy limits. A committee is requested to evaluate EMS in Eau Claire County and to identify options, with a recommendation, for the county's involvement.

For more background, refer to the following attachments: 1) EMS assessment from Jefferson County; 2) Corporation Counsel memo re: EMS providers in Eau Claire County, dated March 21, 2023; and 3) Corporation Counsel memo re: legal authority for countywide EMS, dated September 13, 2022.

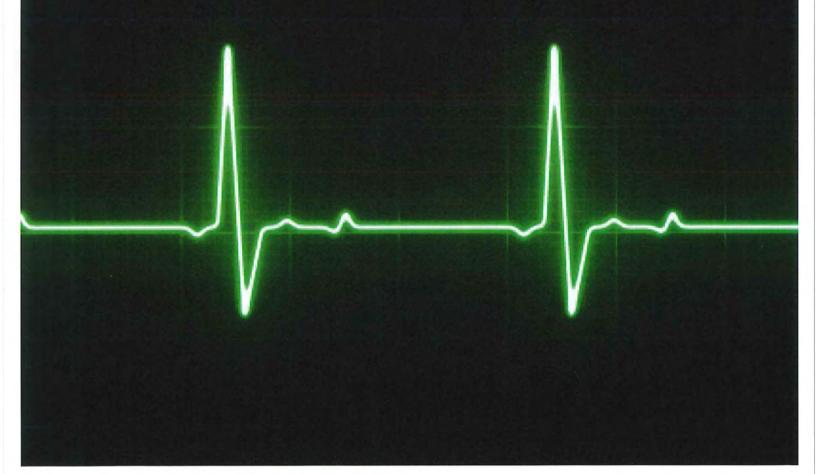
Fiscal Impact: Unknown

Respectfully Submitted,

Jake Brunette Assistant Corporation Counsel

TAKING THE PULSE

EMS Collaboration Opportunities in Jefferson County





ABOUT THE WISCONSIN POLICY FORUM

The Wisconsin Policy Forum was created on January 1, 2018, by the merger of the Milwaukee-based Public Policy Forum and the Madison-based Wisconsin Taxpayers Alliance. Throughout their lengthy histories, both organizations engaged in nonpartisan, independent research and civic education on fiscal and policy issues affecting state and local governments and school districts in Wisconsin. WPF is committed to those same activities and that spirit of nonpartisanship.

PREFACE AND ACKNOWLEDGMENTS

This report was undertaken to provide citizens and policymakers in Jefferson County with information on the state of EMS service provision across the region and assessment of what lies ahead and how future challenges may be addressed. The intent was to lay out programmatic data and key challenges to allow policymakers to determine whether further action is warranted. The purpose was not to make recommendations on the future of those services for individual communities. Report authors would like to thank Fire/EMS chiefs, EMS directors, the county dispatch office, medical directors, and administrators in Jefferson County for their assistance in providing information, and for patiently answering our questions.

In addition, we wish to acknowledge and thank Jefferson County, which provided partial underwriting for this research and hosted numerous meetings throughout the project.



TAKING THE PULSE

EMS Collaboration Opportunities in Jefferson County

October 2020

Study authors: Ashley Fisher, Researcher Davida Amenta, Researcher Rob Henken, President

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INTRODUCTION

This study was launched in January 2020 to examine the state of Emergency Medical Services (EMS) in Jefferson County and possible options to enhance regional collaboration and service levels. The study was commissioned by Jefferson County as a follow-up to a similar research project in 2019 that explored the potential for service sharing among all of the major municipal functions in the county, based on functional areas identified by county and municipal administrators. That project resulted in the release of <u>Greater Than the Sum</u> in February 2020, a report that found particular opportunities in the area of fire and rescue services and that further supported the deeper dive into EMS that is undertaken in this report.

Consideration of shared or consolidated local government services has become commonplace in recent years across the state of Wisconsin. In light of strict property tax levy limits facing Wisconsin municipalities and increasing costs associated with new technologies and service expectations, many communities are facing difficult decisions regarding their ability to maintain their existing array of services. Consolidation or enhanced service sharing with neighboring municipalities may offer an opportunity to spread the cost of certain municipal services across multiple jurisdictions while increasing administrative efficiency and achieving even higher service levels.

EMS is a service area that is experiencing particular strain in light of growing calls for service, technological advances that may require increased investment, and the difficulty of attracting and retaining highly-trained personnel. Also, Jefferson County was particularly eager to consider its EMS delivery system in light of the elimination of a paramedic intercept program that was operated from 2000 to 2018 by Fort HealthCare. Under that program, the health system provided licensed paramedics to meet local rescue services on route to the hospital as a free service. The program was transitioned to the city of Jefferson in 2019 using a fee-for-service model. Its usage has diminished in 2020 due to funding constraints, generating new questions about how best to provide both basic and advanced life support services across the county going forward.

This report does not offer a single recommended solution to the various challenges identified. Rather, it lays out a range of options for decision makers to consider. The options included both changes that could be implemented relatively quickly and easily as well as long-term solutions that may require more comprehensive changes to existing operations and governance structures. We also offer some potential policy changes that could be pursued at the state level to further enhance EMS services in Jefferson County and other parts of the state.

Data and Methodology

While we originally intended to include all 13 EMS service providers in Jefferson County, we were unable to gather adequate information from the Waterloo and Ixonia Fire/EMS departments. Thus, while they are included in some of the analysis where we were able to gather information online, those departments are largely omitted from tables that offer comparisons between departments.

The 11 participating EMS providers in the study were:

- City of Jefferson Fire/EMS
- Western Lakes Fire Department

- Whitewater Fire Department
- Ryan Brothers Ambulance
- Fort Atkinson Fire Department
- Watertown Fire Department
- Lake Mills EMS
- Lake Mills Fire Department
- Palmyra Fire and EMS
- Johnson Creek Fire Department
- Cambridge Area EMS

The data presented in this report are based primarily on information gathered from surveys, phone calls, and group meetings, as well as supporting documentation regarding budgets, apparatus, and call volumes. Where needed, individual phone calls and emails were used to gather missing pieces of information or to gain clarification. The Forum also conducted a series of group meetings to review data findings, identify and discuss key challenges, and solicit feedback on a draft report.

It should be noted that we were not always successful in receiving responses from the departments (or, in many cases, we may have received only partial information or information that was provided in inconsistent ways). The data we were able to collect allows us to paint an accurate and insightful picture of EMS service levels throughout the county, but we were unable to compile some useful comparative tables that we would typically include in this type of report. We certainly recognize that the departments had many higher priorities than responding to our information requests and we are grateful for the time and support given by the EMS directors, fire chiefs, and their staffs who participated, particularly after the onset of the COVID-19 pandemic.

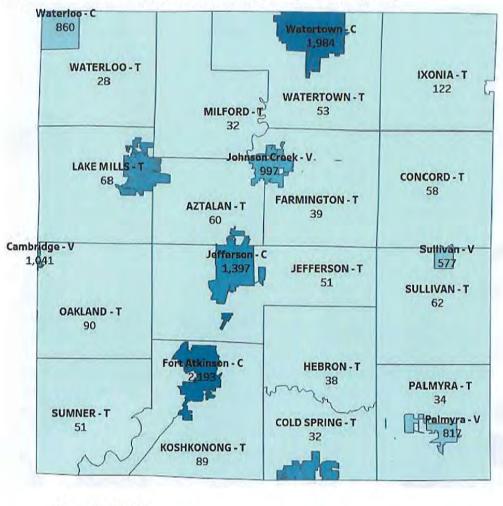
BACKGROUND

To understand the challenges facing Jefferson County's EMS providers – as well as their strengths – it is important to have a basic understanding of various demographic and economic indicators that may be impacting service capacity and demands. This section discusses those factors and how they are projected to change in the future while also providing a broad description of the study participants and their service characteristics.

Demographic and Economic Indicators

Sitting between Milwaukee and Madison, and spanning just over 500 square miles, Jefferson County is home to about 84,600 people. **Map 1** shows that the highest population density in the county is focused in Watertown, Johnson Creek, Lake Mills, Jefferson, Fort Atkinson, and Whitewater, which are situated along the North/South Highway 26 and East/West I-94 corridors,

Map 1: Jefferson County population density per square mile (2019)



The Wisconsin Department of Administration (DOA) projects that the county's population will grow by 10,180 by 2040. As shown in **Table 1**, the population changes are anticipated to largely occur in the more urban cities and villages, though outlying towns are projected to still see some growth in terms of overall percentage of the population. Johnson Creek and Ixonia are anticipated to experience the largest growth as a percentage of total population, at 47.5% and 46.1%, respectively.

Currently, people age 65 and older comprise about 15.4% of the county's population. This means the county has a somewhat younger population than the state as a whole, which has a senior population of about 17%. Notably, this same demographic is projected to grow by 7,130 individuals and would account for 70% of the county's population growth over the next 20 years. This is significant for EMS providers because senior citizens tend to be the heaviest users of EMS services.

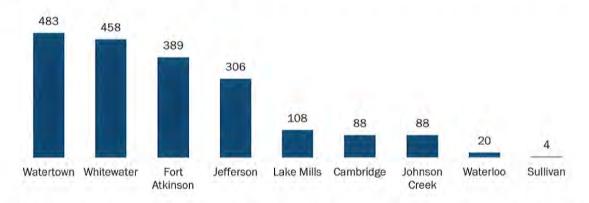
Table 1: Population change projection 2019-2040

| | 2019 | 2040 | % Change |
|-----------------|--------|--------|----------|
| South | | | |
| Fort Atkinson C | 12,437 | 14,020 | 12.7% |
| Whitewater C* | 14,923 | 19,250 | 29% |
| Palmyra V | 1,756 | 1,915 | 9.1% |
| Towns | 7,550 | 8,305 | 10.0% |
| Mid County | | | |
| Jefferson C | 7,989 | 9,080 | 13.7% |
| Lake Mills C | 6,022 | 7,380 | 22.6% |
| Johnson Creek V | 3,021 | 4,455 | 47.5% |
| Sullivan V | 658 | 740 | 12.5% |
| Towns | 14,572 | 15,970 | 9.6% |
| North | | | |
| Waterloo C | 3,363 | 3,685 | 9.6% |
| Watertown C* | 23,952 | 27,960 | 16.7% |
| Ixonia T | 4,891 | 7,145 | 46.1% |
| Other Towns | 4,025 | 4,385 | 8.9% |

Source: Wisconsin Department of Administration

Watertown, Whitewater, Fort Atkinson, and Jefferson may be particularly impacted by this change. With over 300 beds each, these cities are home to the greatest concentration of senior living facilities, as shown in **Chart 1.**

Chart 1: Number of beds in nursing homes, residential care apartments, adult family homes, and community-based residential facilities*



^{*}Only facilities with advanced age, memory, or brain trauma residents are included, as they are the most likely to need EMS support. Also, figures for Watertown, Whitewater, and Cambridge include all facilities within those jurisdictions (including those not located in in Jefferson County) to more fully reflect EMS service needs.

^{*}Watertown and Whitewater include the full population, and not just the population within Jefferson County borders, to provide a full sense of future EMS service needs.

As shown in **Table 2**, total employment in Jefferson County in 2018 was 33,243. According to the Wisconsin Department of Workforce Development, 47% of employed residents commute out of Jefferson County for work, with the largest share going to Waukesha County. Employment has not grown markedly since 2013, at only 1.6%.

Manufacturing is the largest single employer (at 26.5%), with retail and health care a relatively distant second and third at 11.8% and 10.2%, respectively. Manufacturing is an industry with higher risk of serious injury that might require EMS services. Other high-risk industries like construction and transportation are less prevalent in the county, with

each comprising about 4% of employment.

Overview of EMS Services in Jefferson County

Emergency medical services are provided at different levels and by different types of trained and licensed personnel. Some of the EMS providers in Jefferson County play the role of "first responders" to emergency medical incidents and possess staff only capable of providing basic life support (BLS), which typically consists of first aid services for

Table 2: Jefferson County employment by industry (2018)

| Industry | # Employed | % of Total |
|-------------------------------------|------------|------------|
| Manufacturing | 8,812 | 26.5% |
| Retail | 3,909 | 11.8% |
| Health Care | 3,397 | 10.2% |
| Accommodation/Food | 2,564 | 7.7% |
| Education | 1,959 | 5.9% |
| Wholesale Trade | 1,497 | 4.5% |
| Construction | 1,451 | 4.4% |
| Public Admin | 1,370 | 4.1% |
| Transportation/Warehousing | 1,306 | 3.9% |
| Arts/Entertainment/Recreation | 723 | 2.2% |
| Other Services | 672 | 2.0% |
| Fire | 638 | 1.9% |
| Professional, Scientific, Technical | 530 | 1.6% |
| Information | 476 | 1.4% |
| Other | 3,939 | 11.9% |
| Total | 33,243 | 100.00% |

Source: Wisconsin Department of Workforce Development

TYPES OF EMS PERSONNEL

Emergency Medical Responder (EMR): An individual who is trained and licensed to provide immediate life-saving care to critical patients while awaiting the arrival of an ambulance and higher-level personnel. EMRs perform basic interventions with minimal equipment.

Emergency Medical Technician-Basic (EMT-B): An individual trained and licensed to provide basic emergency medical care and transportation of critical and emergent patients. Interventions are performed with basic equipment typically found on an ambulance.

Advanced Emergency Medical Technician (AEMT): An individual trained and licensed to provide basic and limited advanced emergency medical care and transportation of critical and emergent patients. Interventions are performed with basic and advanced equipment typically found on an ambulance under medical oversight.

Paramedic: An individual trained and licensed to provide advanced emergency medical care for critical and transportation emergent patients. Paramedics possess complex knowledge and skills necessary for advanced response and operate under medical oversight. Interventions are performed with basic and advanced equipment typically found on an ambulance.

Critical Care Paramedic: An individual trained and licensed to perform all the duties of a paramedic plus an expanded scope of practice which includes the ability to administer more medications than a paramedic. Critical care paramedics also provide inter-facility transports.

individuals with relatively minor needs (like broken limbs). These staff – typically trained at the Emergency Medical Responder (EMR) or Emergency Medical Technician–Basic (EMT-B) levels – are not allowed to give injections, administer medications, or engage in other advanced procedures. If more serious immediate attention is needed, BLS responders may need to await the arrival of more highly trained personnel (though in many cases both are dispatched simultaneously).

Other EMS providers in the county – both public and private – have staff who are trained and licensed to provide **advanced life support** (ALS) services. Such services – which can include various forms of urgent treatment for cardiac conditions like heart attacks and strokes – are provided by advanced EMTs (AEMTs) and paramedics (see text box for description of EMS personnel).

In addition to differing in terms of the level of care they are licensed to provide, Jefferson County EMS providers also use a variety of staffing models. Some of the larger departments employ mostly full-time, career staff who are available on shifts 24 hours a day. This is the optimal model because staff are ready to respond from their base at a moment's notice and because career positions with salaries, benefits, and promotional opportunities tend to produce higher employee retention. It is also the most expensive, however, and may not be appropriate for many municipalities because of low call volumes.

Other departments rely mostly on part-time staff (though their directors and other senior staff may be full-time). These staff can be paid-on-premises (POP) employees who work part-time but are assigned to regular shifts (meaning they, too, work out of stations and can respond to calls immediately); or they may be paid-on-call (POC) employees who are called in to respond to emergencies when they arise but are not stationed at fire houses or ambulance bases.

POP and POC employees typically receive hourly compensation or stipends, do not receive benefits, and must be available to work at odd hours and comply with extensive requirements to maintain their license levels. Consequently, EMS service providers using these models can have a difficult time recruiting and retaining staff. On the positive side, this model has a lower budget impact than that of a full-time career department.

Table 4: EMS department staffing and operating models

| Community | Staffing | Туре |
|----------------------------|---|---|
| Jefferson Fire/EMS | Combination, mostly POP | EMS |
| Western Lakes FD | Combination full-time, part-time, POP and POC | Combined Fire/EMS |
| Lake Mills EMS | POC | EMS |
| Watertown FD | Career | Combined Fire/EMS |
| Palmyra PSD | Combination, mostly full-time | Combined Fire/EMS/law enforcement |
| Waterloo FD | POC | Combined Fire/EMS |
| Johnson Creek Fire/EMS | Combination, mostly POP | Combined Fire/EMS |
| Whitewater FD | Combination, mostly POP and POC | Combined, EMS operates separately |
| Ryan Brothers Ambulance | Career | EMS |
| Cambridge Area EMS | Combination, mostly full-time | EMS |
| Ixonia Fire/EMS | POC | Combined Fire/EMS |

Table 4 shows the different service and/or organizational models used by the 11 EMS agencies in Jefferson County. Five of the EMS providers are combined fire department/EMS agencies (and one is a combined police/fire/EMS agency). These departments include both "career" departments such as

the Watertown and Western Lakes fire departments as well as several departments that rely primarily on POC or POP staff.

Several other EMS providers in Jefferson County focus exclusively on EMS response. Their corresponding fire departments are generally trained for emergency response and support EMS providers with lift assists and other assistance if needed (these include the Fort Atkinson and Lake Mills fire departments). Several Jefferson County communities also contract for EMS with Ryan Brothers, a for-profit ambulance provider.

Calls for Service

As shown in Table 5, call volumes can average from several per day for some of the larger municipalities to only three or four per week for some of the smaller communities. Notably, calls increased for nearly all EMS providers between 2016 and 2019, with most growing by more than 10%.1 For those areas projected to see population growth, increases in call volumes likely will continue, particularly since 70% of

Table 5: Calls for service, 2016 to 2019

| Community | Calls for Service (2019) | % Change in Calls 2016-19 | Calls per 1,000 population | Average No. Calls per Day |
|----------------|--------------------------------|---------------------------------|----------------------------------|---------------------------------|
| Jefferson | 1,236 | 9% | 117 | 3.4 |
| Whitewater* | 1,701 | 12% | 90 | 4.7 |
| Watertown* | 2,092 | 26% | 80 | 5.7 |
| Lake Mills EMS | 655 | 5% | 71 | 1.8 |
| Johnson Creek | 414 | 1% | 71 | 1.1 |
| Palmyra | 203 | 42% | 69 | 0.6 |
| RBA | 1,246 | 17% | 68 | 3.4 |
| Western Lakes* | 245 | 22% | 58 | 0.2 |
| Cambridge EMS | 170 | -17% | 33 | 0.5 |

*Whitewater and Watertown include calls for their full service areas, and not just those within Jefferson County.

the growth is projected to be comprised of older residents who are more likely to use EMS services.

¹ The call volumes reflected in the chart do not include paramedic intercept calls fielded by the Jefferson Fire Department. There were 461 calls for the intercept service in 2018 and 473 calls for service in 2019.

A MORE DETAILED LOOK AT EMS OPERATIONS IN JEFFERSON CO

This section is designed to provide a more descriptive overview of EMS operations across Jefferson County. As will be discussed, there are important differences in service capacity and operational models across the various EMS providers in the county. While there is some cooperation among adjacent communities, the individual providers function as such and not as part of a county-wide "system."

Licensing and Staffing Models

Map 2 displays EMS provider locations along with their license levels and shift staffing practices. Provider locations are fairly well dispersed across the major population centers and travel corridors in the county. Notably, nearly all providers are licensed for responses at either the AEMT or paramedic levels. The exceptions are Palmyra (EMT-Basic license) and the Lake Mills and Fort Atkinson fire departments, both of which provide first response but rely on other agencies to arrive on the scene when an ALS response is needed. Occasionally, the ALS response is provided through paramedic intercept (i.e. a paramedic meets up with a BLS ambulance and gets on the ambulance to care for the patient until they arrive at the hospital).

Most of the providers have full-time shifts of staff housed at their station locations, with between two and three staff on a given shift. The exceptions are Lake Mills EMS, Waterloo, and Ixonia, which use a POC model. Watertown is the only full-time career department in the region and averages six individuals on duty per shift to serve a considerably higher call volume than most of the other providers.

Those that use a POP or POC model vary widely in hourly wages. For instance, Jefferson Fire/EMS pays its POP staff \$17 per hour, while Palmyra pays between \$9 and \$12 per hour, and Waterloo pays \$14 per call. Hourly wages for POC staff range from \$7.25 to \$9 per hour spent responding to a call, and a couple of providers pay an additional \$3 per hour to POC personnel for being available to respond to a call.

Waterloo FD Waterloo Watertown Watertown FD **AEMT** Paramedio Shift Staffing: POC Shift Staffing: 8 <u>bxonia</u> **Lake Mills AEMT AEMT** Johnson Creek Shift Staffing: POC Shift Staffing: POC Paramedic Shift Staffing: 2 Johnson Creek FD Lake Mills EMS Lake Mills FD Western Lakes* Critical Care Paramedic Shift Staffing: 2 Cambridge EMS Jefferson Western Lakes FD Paramedic Jefferson FD Cambridge Shift Staffing: 4 **AEMT** Shift Staffing: 2 Ryan Brothers Fort Atkinson FD <u>Palmyra</u> Paramedic EMT-B Shift Staffing: 2.1 Shift Staffing: 2.5 Ryan Brothers EMS Whitewater **AEMT** Shift Staffing: 3 Whitewater FD Legend 🚺 Fire Station KEMS Only Station

Map 2: EMS provider locations, license levels, and shift staffing practices

^{*} Western Lakes also uses a 2-person "chase vehicle" to supplement station staff in responding to calls

EMS Provider Profiles

Each EMS provider has a different operating model. Below we provide snapshots of each provider, focusing on their staffing, license levels, and 2020 expenditure budgets. Following the provider profiles are high-level descriptions of how those departments operate in other key operating areas, including apparatus, medical direction, dispatch, and response times.

Watertown Fire Department

The Watertown Fire
Department is the only career
department in Jefferson
County. First response and
paramedic-level ALS services
are provided to the city of
Watertown and four
surrounding townships. The
department employs 26.9
FTEs, with six staff on duty at
all times. The department is
heavily relied on for mutual

| Туре | Combined Fire/EMS |
|------------------------------|---|
| Staffing Model | Full-time, career |
| License Level | Paramedic |
| Total FTE (including hourly) | 26.9 |
| Total Budget | \$2.9 million (combined Fire/EMS budget) |
| Cost/capita (EMS only)* | \$74 |

The combined Fire/EMS cost per capita is \$98.

aid services in surrounding areas. It responded to 120 EMS calls for mutual aid in 2019.

Western Lakes Fire Department

Western Lakes Fire
Department (WLFD) is a joint
fire district serving 11
municipalities in Waukesha,
Dodge, and Jefferson
counties. Across its six
stations, 20 FTEs, six
ambulances, and four chase
vehicles are available districtwide at all times. A chase
vehicle with two staff
members is dispatched along
with an ambulance for every
call. The district owns 10
ambulances.

| Туре | Combined Fire/EMS |
|---|--|
| Staffing Model | Combination of career full-time along with POP and POC staff |
| License Level | Critical Care Paramedic |
| Total FTE (including hourly) | 67.5 |
| Total Budget* (Combined Fire/EMS budget) | \$5.5 million |
| Cost/capita** | \$116 |

*The budget includes costs such as rent, utilities, and depreciation, which are typically not shown in municipal fire/EMS department budgets.

**The cost/capita for only the service population within Jefferson County is \$29.22, per contract agreements.

In Jefferson County, WLFD has an EMS station in the village of Sullivan that houses two staff at all times and provides ALS-level paramedic services to approximately 4,250 people living in the village of Sullivan, town of Sullivan, and town of Concord. Nearby WLFD stations from outside of Jefferson County also respond when needed. As the only ALS resource in the eastern part of Jefferson County, WLFD provides paramedic intercept and paramedic mutual aid to Ixonia and Palmyra.

Whitewater Fire Department

The Whitewater Fire Department is a nonprofit, primarily part-time department that provides fire and EMS services by contract to the city of Whitewater, the University of Wisconsin-Whitewater, and six surrounding townships. EMS services are scheduled and managed separately from fire services, although some fire department personnel are cross-trained with EMS staff. The department is licensed at an Advanced EMT level

| Туре | EMS |
|--|----------------------------------|
| Staffing Model | POP on weekends; POC on weekdays |
| License Level | Advanced EMT |
| Total FTE (including hourly) | 4.47 |
| Total Budget (Combined Fire/EMS budget) | \$1.0 million |
| Cost/capita* | \$50 |

^{*}Reflects the total city of Whitewater population, plus service areas that include parts of Koshkonong and Cold Spring and towns in Walworth and Rock counties.

and staffs four 12-hour shifts on weekends. On weekdays, the department uses a POC model. ALS response is handled by either Ryan Brothers Ambulance or the Janesville Fire Department.

Ryan Brothers Ambulance

Ryan Brothers Ambulance (RBA) is a private, for-profit company that provides paramedic-level ALS response to the city of Fort Atkinson, the town of Koshkonong, and portions of four other towns in Jefferson County. In total, RBA has 140 staff that may be assigned to shifts at any of seven locations spanning parts of Dane, Rock, and Jefferson counties. Ryan Brothers staffs two ambulances at all

| Туре | EMS |
|------------------------------|-----------------|
| Staffing Model | Paid-on-premise |
| License Level | Paramedic |
| Total FTE (including hourly) | 6 |
| Total Budget | \$580,257** |
| Cost/capita* | \$31 |

^{*}Includes the city of Fort Atkinson, plus parts of towns of Oakland, Sumner, Koshkonong, Hebron, and Jefferson.

times, one of which is dedicated to 911 calls. The second ambulance provides backup to the 911 service but spends the vast majority of its time on inter-facility transports.

The Fort Atkinson Fire Department (FAFD) is licensed at the EMT-B level and provides backup EMS services to RBA for instances when RBA is unable to respond to a call. The two service providers have a unique cooperation arrangement which allows for joint credentialing of paramedics, shared training, and joint medical direction. The four FAFD paramedics are also employed by RBA and are required to work a minimum number of shifts a month. The two service providers are dispatched simultaneously for motor vehicle accidents or high acuity calls such as heart attacks.

^{**}The budget includes costs such as rent, taxes, and depreciation, which are typically not shown in municipal fire/EMS department budgets.

Cambridge Area EMS

Cambridge Area EMS
(CAEMS) is a joint municipal agency serving five municipalities in Dane and Jefferson counties. The agency is governed by a commission with representatives from the five jurisdictions. Its service population in Jefferson County is approximately

| Туре | EMS |
|------------------------------|--|
| Staffing Model | Combination of career full-time along with POP and POC |
| License Level | Advanced EMT |
| Total FTE (including hourly) | 10.94 |
| Total Budget | \$480,405 |
| Cost/capita | \$84 |

7,000 people living in the villages of Cambridge and Rockdale and three adjacent townships plus the town of Christiana and villages of Rockdale in Dane County. Although licensed at the AEMT level, CAEMS can provide ALS-level paramedic service per recent state legislation.

Johnson Creek Fire/EMS Department

Johnson Creek Fire/EMS
Department is a municipal department that provides both fire and paramedic-level ALS services to residents and businesses in Johnson Creek and portions of four surrounding towns. EMS has a separate command structure and the majority of EMS personnel are not firefighters.

| Туре | Combined Fire/EMS |
|------------------------------|--|
| Staffing Model | A combination department that is staffed with some full-time members but also includes POC/POP staff |
| License Level | Paramedic |
| Total FTE (including hourly) | 8.84 |
| Total Budget | \$395,651* |
| Cost/capita | \$67 |

^{*}This budget includes EMS plus half of the administrative budget reflected within the Fire-EMS department

Lake Mills EMS

Lake Mills EMS is a private, non-profit EMS provider under contract to Lake Mills that also serves portions of four surrounding townships. The agency is licensed at the AEMT level and ambulance crews generally consist of a combination of POP staff from the station and POC staff who can respond from their homes or offices within

| Туре | EMS |
|------------------------------|----------------------------|
| Staffing Model | Combination of POP and POC |
| License Level | AEMT |
| Total FTE (including hourly) | 11.5 |
| Total Budget | \$418,378** |
| Cost/Capita | \$44 |

^{*}The population served includes the city of Lake Mills, and parts of the towns of Waterloo, Lake Mills, Milford, and Aztalan.

^{**}Unlike municipal department budgets, the Lake Mills EMS budget includes items like asset depreciation.

four minutes. Backup EMS response is provided by the Lake Mills Fire Department (which has EMR but no transport capabilities) or another department, such as Jefferson Fire/EMS or Johnson Creek Fire/EMS. The Lake Mills Fire Department may be dispatched simultaneously with Lake Mills EMS to a variety of incidents, such as motor vehicle accidents on the highway.

Jefferson Fire Department

The city of Jefferson funds a stand-alone EMS Department with a service population of approximately 10,400 residents in Jefferson and four surrounding townships. Jefferson EMS staffs four people per shift and offers ALS service at the paramedic level. Jefferson also operates a paramedic intercept program on an as-needed basis; there were 473 calls for the intercept service in 2019. Fire protection

| Туре | EMS |
|------------------------------|--|
| Staffing Model | A combination department that is staffed with some full-time members but also includes POC/POP staff |
| EMT License Level | Paramedic |
| Total FTE (including hourly) | 16.6 |
| Total Budget | \$808,400 |
| Cost/capita | \$77 |

^{*}The population includes the city of Jefferson and parts of the towns of Jefferson, Hebron, Farmington, and Oakland.

in the city of Jefferson is provided by a separate municipal department, staffed primarily through part-time staff. Some members of the fire department are also trained as EMTs or paramedics.

Palmyra Public Safety Department

Since 2017, the village of Palmyra has operated a public safety department. Under this somewhat unique operational model, six full-time public safety officers (PSOs) are cross-trained as police officers, firefighters, and EMTs. The department has between two and four officers on duty at any time. In addition to the PSOs, the department has POP employees who are assigned to shifts for 24 hours per week. There is an additional

| Туре | Combined Fire/EMS/Police |
|------------------------------|--|
| Staffing Model | A combination department that is staffed with some full-time members but also includes POC/POP staff |
| License Level | ЕМТ-В |
| Total FTE (including hourly) | 6.97 |
| Total Budget | \$360,407** |
| Cost/capita* | \$125 |

^{*}The population includes the Village of Palmyra and Town of Palmyra.

roster of POC members, some of whom can also work shifts.

Police services are limited to the village itself, but fire/EMS services are provided to both the village and township of Palmyra. The department is licensed at the EMT-Basic level. Western Lakes Fire Department provides ALS service to Palmyra when requested. Depending on incident location and hospital destination, Palmyra may also use Mukwonago for ALS support.

^{**}This table reflects only fire/EMS costs as described in the budget, though overall public safety expenditures per capita are likely lower than other communities due to the village's combined police/fire/EMS public safety model.

Apparatus

Most EMS providers in the region have two or three ambulances. For those with three, the third tends to serve a backup role should another ambulance go out of service, or be on hand at large events. Jefferson Fire/EMS is the sole provider within the county that operates a paramedic intercept chase vehicle, though others exist across county borders and are often called upon due to their proximity to an incident. **Map 3** shows the number of ambulances within each EMS jurisdiction.

Waterloo FD Waterloo Watertown FD Watertown 2 Ambulances 3 Ambulances **b**xonia Lake Mills 1 Ambulance 3 Ambulances Johnson Creek 2 Ambulances ake Mills EMS Johnson Creek FD Lake Mills FD Western Lakes Ambulance In-district backup and chase vehicles Cambridge EMS Western Lakes FD Jefferson FD Cambridge Jefferson 2 Ambulances 3 Ambulances 799 paramedio chase vehicle Fort Atkinson Fort Atkinson FD Palmyra 1 Ambulance Ryan Brothers 1 Ambulance 2 Ambulance Ryan Brothers Whitewater 4 Ambulances Whitewater FD Legend Fire Station MS Only Station

Map 3: Number of ambulances within each EMS jurisdiction

Medical Direction

Medical direction is the oversight of EMS operations, procedures, and medical protocols by a physician at a hospital. Medical directors may be involved in transportation and destination patient care decisions, creating patient treatment guidelines, giving verbal medical treatment orders, ensuring procedural competency of EMS personnel, approving individuals for inclusion on an EMS team, and leading medical care quality management activities.

In Jefferson County, medical direction is fragmented across the county (**Table 7**), with six different medical directors providing oversight. This may pose some challenges with regard to service sharing opportunities like joint trainings or cross-credentialing of staff across departments that have different medical directors and protocols, as will be discussed later in this report.

Table 7: Medical direction providers for Jefferson County EMS agencies

| | Medical Direction | |
|------------------------|--------------------------------------|--|
| City of Jefferson EMS | Mercy Hospital, Janesville | |
| Western Lakes FD | ProHealth Care | |
| Lake Mills EMS | Aurora Summit | |
| Watertown FD | Watertown Regional Medical Center | |
| Palmyra PSD | Aurora Summi | |
| Waterloo FD | Aurora Summit | |
| Johnson Creek Fire/EMS | Aurora Summit | |
| Whitewater FD | Aurora Health, Elkhorn | |
| Ryan Bros | In-house Doctor | |
| Cambridge Area EMS | Mercy Hospital Janesville | |
| Ixonia Fire/EMS | Aurora Summit | |

Dispatch

Similar to medical direction, dispatch is an essential component of EMS responses. When a municipal or county communications center receives a 911 emergency call, trained dispatchers dispatch responders from the appropriate EMS department or departments.

Dispatch centers vary in the services they are able to provide. For instance, some track the availability of ambulances across a jurisdiction and dispatch the nearest available provider to an incident, while others lack that capability and dispatch according to approved procedures and protocols. Dispatch centers also collect data that are central to EMS

Table 8: Dispatch communication centers for EMS agencies in Jefferson County

| | Dispatch | |
|---------------------------|--|--|
| City of Jefferson EMS | Jefferson County | |
| Western Lakes FD | Jefferson County; Waukesha County is primary PSAP and tracks response | |
| Lake Mills EMS | Jefferson County | |
| Watertown FD | Watertown City | |
| Palmyra PSD | Jefferson County | |
| Waterloo FD | Jefferson County | |
| Johnson Creek Fire/EMS | Jefferson Coun | |
| Whitewater FD | Whitewater City | |
| Ryan Bros | City of Fort Atkinson | |
| Cambridge Area EMS | Dane County | |
| Ixonia Fire/EMS | Jefferson County | |

operations, including number of calls and calls by type, location, and time of day. Data collection practices may vary between dispatch centers.

In Jefferson County, the county communications department provides dispatch services for most EMS providers, but not all. As shown in **Table 8,** Watertown, Fort Atkinson, and Whitewater provide their own EMS dispatch. Cambridge EMS and Western Lakes Fire Department cross county borders and receive primary dispatch service from the other county they cover, though both work with the Jefferson County communications center. For both of these service providers, Jefferson County represents less than one-third of their service areas.

The Jefferson County dispatch center does not track nearest available resources to a 911 incident at any given time. Consequently, while the county dispatch provides service to most EMS providers in the area, it does not oversee dispatches for mutual aid. Instead, once a local jurisdiction determines it cannot respond to a call, it tells the dispatch center which EMS provider to dispatch for mutual aid. This practice can take up valuable time if the first mutual aid request is not answered and a department must look elsewhere. It also means that the nearest available provider is not always called.

Response Times

Response times are a useful metric for measuring EMS performance. While there are not federal standards for EMS response times, a common guide for municipal and career fire departments comes from the National Fire Protection Association (NFPA).

According to the EMS World website, NFPA suggests that for all EMS calls involving career fire departments, turnout time (i.e.

Table 9: Average response times for EMS agencies in Jefferson County

| | Time from Dispatch to Turnout | Travel Time from Station to Incident | Total Time from Dispatch to Incident |
|------------------|-------------------------------------|--|---|
| Shift Staffing | | | |
| Watertown | 1 min | 3.6 min | 4.6 min |
| Whitewater | N/A | N/A | 6 min |
| RBA | 1.4 min | 5 min | 6.4 min |
| Jefferson | 2 min | 4 min | 6 min |
| Johnson Creek | 3.5 min | 8-11 min | 11.5-14.5 min |
| Cambridge EMS | 2.7-3 min | 0-10 min | 58% are 2.7-8 min |
| Western Lakes | 1.4 min | 4.6 min | 6 min |
| Palmyra | 2 min | 3 min | 5 min |
| Fort Atkinson FD | 3 min | 7 min | 10 min |
| Paid on Call | | | |
| Lake Mills EMS* | 4.7 min | 6 min | 10.7 min |
| lxonia* | 7.5 min | 4 min | 11.5 min |
| Waterloo* | 5.6 min | 3 min | 8.6 min |

*Ixonia, Waterloo, and Lake Mills EMS data were provided by the county dispatch office and reflect average response times for 2020. All other response times listed are for 2019.

the time between receipt of a call from dispatch and departure of the responders from the station) should be within one minute. Four minutes or less should then elapse for the arrival of a unit with first responder (or higher) capability at the scene of the emergency medical incident. For a department that provides ALS services, the arrival time should be within eight minutes. For both, this objective should be met 90% of the time.²

² Information retrieved on July 29, 2020, from https://www.emsworld.com/article/10324786/ems-response-time-standards.

For further context, the Wisconsin Department of Health Services produced a report showing total and average response times for EMS agencies across the state in 2015. That report indicates that the average EMS response time across all agencies for 2016 (measured as the time from dispatch to arrival on the scene) was 8 minutes and 6 seconds.³

Also, in 2017, the American Medical Association compiled EMS response times for 485 agencies across the U.S. (totaling 1.8 million 911 transport calls). It found that suburban areas with populations of 2,500 to 50,000 average 7.7 minutes from dispatch to arrival on scene. Rural areas with populations of less than 2,500 average 14.5 minutes. These same rural areas had response times within 26 minutes for 90% of calls.⁴

For rural areas with longer driving times, it is commonly accepted that optimal response time standards can be lengthened. Also, it is acknowledged that stations that have shift staffing will be able to achieve faster response times than those relying on POC staff, as EMS responders do not have to be called in from home or work.

As shown in **Table 9**, Jefferson County EMS responders that operate on a shift staffing model reported that the average time between dispatch and turnout is generally within 3 minutes. The agencies that use POC models – Lake Mills, Ixonia, and Waterloo – reported average turnout times ranging from 5.6 to 7.7 minutes. Average travel times from stations to the scene varied between three and seven minutes for most providers.

While our survey requested average drive times from a station to an incident, it must be noted that averages encompass both the faster and slower sides of the response spectrum. Average responses also hide the fact that benchmarks for response times set by the NFPA are for 80% to 90% of responses. The average response times shown in **Table 9** suggest that there is a relatively wide variation in response times across the county and that in some regions, improvement may be merited – particularly for those whose average times indicate that they do not fall within the NFPA 8-minute response time benchmark for 90% of calls. Indeed, expressions by stakeholders indicating concern with high ambulance response times in some parts of the county was an impetus for this study.

Summary

For the most part, EMS providers in Jefferson County operate independently and without county-wide consistency, employing staffing and operational models that meet their perceived needs and objectives. They also receive medical direction from different sources, do not use a common dispatch center, and have varying response times that do not always fall within NFPA recommendations for 90% of calls. A key question is whether municipal leaders are satisfied with this approach going forward and, if so, what it will take to sustain it in the face of staffing and operational challenges; or whether, instead, there is a desire for more countywide coordination and uniformity.

³ 2015 Fractile Response Report, Wisconsin Department of Health Services

⁴ Mel, Howard, et al (2017). EMS Response Times in Rural, Suburban, and Urban Areas. *JAMA Surgery*, 152(10), 983-984. Accessed August 12, 2020 from

https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5831456/#:~:text=Zip%20Code%20Classification_Discussion.the%20arrival%20of%20EMS%20personnel.

A recent development that may signal movement toward the latter scenario is an EMS and fire service sharing agreement that was recently discussed between the fire departments in Watertown, Johnson Creek, and Lake Mills. Under the proposed agreement, the three communities would implement an enhanced level of mutual aid and service sharing. Examples include joint responses to structure fires, coordinated responses to certain EMS calls, greater use of back-up by neighboring departments during times of high call volumes, and enhanced equipment sharing.

The agreement has not yet been implemented, however, as it has not been approved by elected officials from each of the communities. Also, it does not currently include the private Lake Mills EMS department. Nevertheless, this form of proposed sub-regional collaboration could be a model for broader collaboration across the county or for sub-regions as we will discuss later in this report.

Specific findings from our collection and analysis of service models and operational data from the various providers include the following:

- Most providers operate using shift staffing, though some rely on a POC model and almost all
 make some use of POC or POP staff who are paid an hourly wage. Wages vary widely across
 providers and several report challenges recruiting and retaining POC and POP staff.
- EMS provider locations are dispersed fairly evenly across the county, with many licensed to provide ALS-level service. Nevertheless, there are differences in ALS capacity and responsiveness in different parts of the county.
- Medical direction is provided by six different medical directors, which may result in inconsistent protocols and standards of care and which may impede efforts to crosscredential personnel to work in different departments if such a strategy is desired.
- Because EMS dispatch is fragmented across the county, mutual aid efforts may not be as
 effective as they could be and data collection is not standardized.
- Average response times reported from individual providers vary, which is understandable
 given the different operational and service models employed. Nevertheless, it appears that
 strategies to improve response times in some areas of the county may be merited. That
 impression is fortified by the comments of some municipal administrators we interviewed
 who expressed a pressing need to improve both response times and staffing capacity.

The next section will draw upon these findings to identify the key EMS challenges facing the region, which may merit enhanced attention from policymakers in light of growing populations and call volumes.

FUTURE CHALLENGES

The picture of EMS services in Jefferson County that we glean from our data collection and key informant interviews does not raise immediate, glaring red flags. Departments have been able to reasonably accommodate growing call volumes thus far. Station locations are distributed evenly across the region and most are able to provide an ALS response at either the AEMT or paramedic license level.

There is also some emerging cooperation between a few departments on the operating side. And, while response coordination could be improved, current support through mutual aid is working relatively well.

However, some challenges and opportunities for improvement have surfaced in the areas of staffing, consistency in service provision across the region, fragmented dispatch and medical direction, and the cooperative spirit across departments. While these challenges are not severe at this time, they may intensify in the future and they may limit the ability of the county's providers to keep pace with the expectations of citizens and to improve overall service for the region as a whole. This section summarizes those challenges and will be followed by an analysis of options to address them.

Staffing

While the POC and POP models have accommodated the ability of individual agencies to attract, recruit, and retain staff at adequate levels for decades, this ability has been dwindling in recent years. In fact, some of our interviewees expressed concern that with the loss of even one or two additional POC or POP staff they may be unable to respond to calls at certain times of day.

Inadequate pay is a primary reported weakness for POC and POP providers. Differences in hourly wages have created circumstances where volunteers leave departments for slightly higher pay at other EMS agencies. A larger concern is that – prior to the pandemic – the low wages and high training costs were not competitive with other employers in the area that offer higher-wage jobs, normal work hours, require less training, and have fewer skill maintenance requirements. There is strong incentive for people in the workforce to not consider EMS as a profession, or to leave the profession for jobs that support a higher standard of living and less stress.

Consistency in quality of care

The residents of Jefferson County likely would expect that a 911 call in any part of the county would produce the same, high-quality EMS response regardless of where in the county the call may originate. We find, however, that there is a lack of consistency on a number of fronts. For example, response times differ in different parts of the county and may not be satisfactory in all communities. Also, while there have been improvements in recent months in light of enhanced coordination between some medical directors, the fact that medical direction is provided by physicians from six different entities means there may be inconsistencies in training expectations and protocols.

Finally, we note that there are inconsistencies across the board regarding skill maintenance. While EMT and paramedic licensing requirements set a foundation, a combination of consistent training and use of EMS skills is needed to keep skills fresh. Some EMS providers may have paramedic personnel who rarely respond to calls that require paramedic-level expertise, thus threatening the

deterioration of those skills. Similarly, without consistent training standards for skill maintenance and updates, all levels of EMS personnel are at risk of becoming "rusty" or not having the ability to keep up with advancing protocols.⁵

Coverage during busy times & for higher call volumes in the future

As mentioned above, some departments have shrinking rosters of volunteers, to the point that it may be difficult to staff more than one vehicle during busy call times. For instance, while most departments have two or three ambulances, they may not be able to send out the second or third when multiple calls arrive at the same time. Consequently, mutual aid may at times be called upon when it would not be needed under better staffing circumstances. In turn, any department providing mutual aid that is similarly short-staffed is at risk of not being able to respond to calls from its own jurisdiction. For this reason, departments may sometimes need to turn down mutual aid requests, which prolongs response times while a different department with the capacity to respond is identified.

Call volumes are also anticipated to increase in the coming years, particularly for senior populations who tend to be the most frequent users of EMS services. Dwindling department rosters may create a scenario in which departments cannot provide adequate services for growing call volumes or in some cases may not be able to respond at all.

Fragmented dispatch

As previously mentioned, the county communications center handles dispatch for five of the EMS providers in the study, while Fort Atkinson, Watertown, and Whitewater use their own dispatch centers. Cambridge EMS relies on the Dodge County communications center while Western Lakes primarily uses Waukesha County's dispatch center but switches to Jefferson County for calls within that county. This fragmentation may pose an obstacle to enhanced service sharing efforts involving "closest unit responds" or joint response frameworks and also prevents uniform data collection and analysis that could be used by decision-makers to monitor response times and other performance elements. It can also lend itself to slowed response times in regular mutual aid scenarios.

Mutual aid

Our analysis of mutual aid – both through survey and in-person responses – found that while the provision of such aid often functions cohesively, there are times when a department seeking mutual aid may not reach out to the closest available neighboring provider. Instead, calls for mutual aid may be based on the strength of relationships between various providers or communities as opposed to geographical proximity. To the extent this may be occurring, it obviously is not a sound approach.

⁵A couple of medical directors are collaborating to make skill maintenance trainings available to any EMS provider interested in joining (such as changes in hyperthermia treatment or intubation standards). The involvement of EMS volunteers with rustier skill sets is not guaranteed and not all departments have shown interest in sending their staff to the trainings.

Finally, we would note that some EMS providers appear reluctant to pursue collaborative strategies to address common challenges – not because they lack a cooperative spirit, but because they believe their challenges are manageable and that, consequently, there is no need to seek greater partnership with their neighbors. While we are in no position to dispute that assessment based on current circumstances, we would suggest that growing EMS call volumes, intensifying staffing and financial challenges, and quality of care concerns may soon be cause for reconsideration. We also note that municipal administrators in the county appear eager to pursue a range of service sharing opportunities and could play a leading role with regard to future EMS collaboration.

Also, collaboration can take several different forms and some may be more appropriate at the subregional rather than the county level. However, given the interest of leaders from Jefferson County government in considering where the county might play a larger role in elevating EMS service levels, a real opportunity exists for the county to take the lead in strengthening relationships among the individual EMS providers and instituting collective strategies to ensure that desired service levels are maintained across the county.

In the following sections, we outline several areas where enhanced collaboration might make a difference in improving EMS quality and responsiveness and standardizing the quality of care across all of Jefferson County.

OPTIONS FOR GREATER COLLABORATION

EMS providers in Jefferson County could consider various forms of enhanced collaboration to help address key service provision challenges. These options range from small-scale activities that could be implemented relatively easily on a consensus basis to larger service sharing arrangements that may require intergovernmental agreements among individual municipalities and/or the county. None are mutually exclusive, though they also could be pursued as a progression from smaller-scale initiatives designed to create a stronger framework for collaboration to more in-depth service sharing initiatives that could be pursued over the longer term should the initial initiatives begin to produce favorable outcomes.

Small-Scale Collaboration

While comprehensive solutions may be required to fully address some of the challenges laid out in the previous section, others could benefit from some relatively simple actions. Such small-scale options may be a preferred approach if policymakers are concerned about possible costs associated with larger options or if they do not feel that the severity of the challenges merits significant additional expenditures.

The following are some examples of small-scale collaboration that EMS providers in Jefferson County could immediately seek to implement:

- Regular countywide meetings of EMS providers. The EMS administrators and medical directors could strengthen efforts to meet regularly to discuss common challenges (involving areas like staff recruitment and retention, compliance with new state or federal guidelines, advances in practice, etc.) and opportunities for collaboration. An informal body incorporated as a nonprofit the Jefferson County EMS Association already exists and meets every four months but would benefit from enhancements. According to key informants, meeting attendees typically include hospital representatives, county emergency management and dispatch officials, and some EMS providers. Meetings are not designed to create or tackle overriding goals, but rather to keep everyone on the same page for activities taking place, such as changes at hospitals or upcoming classes.
- Joint training. The conduct of joint training sessions involving multiple departments could be an
 important step toward the implementation of consistent quality of care protocols across the
 county. Over the longer term, they also could make it easier for agencies to consider sharing
 staff. Joint training sessions planned by a single training administrator also could relieve the
 administrative burden on individual departments for planning and implementing training
 sessions.

The individual taking on this responsibility could be rotated among participating departments or medical directors; or, conversely, a permanent countywide EMS training administrator could be selected from existing staff by the participating agencies (in which case there may be justification for some form of financial reimbursement for the selected agency). The participants also could

elect to hire a new individual for that task who could be housed in one of the municipal agencies (with the cost shared by all), or the position could be housed at the county with possible county financial support or cost sharing.

Joint legislative advocacy. In conjunction with pursuing service sharing activities, EMS providers may find value in jointly advocating for changes in state laws and policies that would address some of their mutual challenges. The most prominent such change would be an increase in reimbursement for EMS responses to patients who are enrolled in Medicaid. According to the Wisconsin EMS Association,⁶ Medicaid reimbursement for ambulance services falls well below the actual cost and the state has not increased its reimbursement rate in more than a decade.⁷

Other potential issues that could involve joint advocacy include:

- Seeking changes in Medicaid, Medicare, and private insurance reimbursement policies to specifically allow payment for community paramedicine activities, which reduce strain on the EMS system caused by non-emergency, non-transport 911 calls (see further discussion of community paramedicine below). Related to such an effort could be advocacy to enhance the ability of EMS providers to receive reimbursement for no-transport EMS responses as well as transport to more appropriate patient care facilities than hospital emergency rooms, such as primary care, urgent care, or mental health and substance abuse treatment centers.⁸
- Defining EMS as an essential municipal service in State statutes, similar to that same designation for police and fire services. This definition would not guarantee more state funding, but could help EMS providers make the case for it at the local level.
- Consolidated dispatch. Consolidating all EMS dispatching for Jefferson County-based providers at
 the Jefferson County communications center arguably would not be a small-scale endeavor, as it
 likely would entail the need for negotiation and formal agreement between the county and those
 providers that currently dispatch themselves or rely on another entity besides the county. Also,
 whether to seek to include EMS providers who are based in other counties but provide services
 in Jefferson County would need to be determined, and cost sharing for additional dispatch staff
 would need to be considered.

Nevertheless, while involving more time, effort, and possibly expense than other small-scale options, such a move should be considered in light of the improvements it could generate in terms of mutual aid responses and data collection. Also, if there is interest in such an approach, then technological upgrades for the Jefferson County communications center also could be contemplated, including implementation of computer automated dispatch (CAD) technologies that could provide for automatic EMS vehicle location by dispatchers as well as the ability for

⁶ The WEMSA promotes education, shares information, and facilitates legislative action on behalf of its members.

More information can be found in a 2020 Medicaid Reimbursement issue brief by the Wisconsin EMS Association.

⁸ The federal Centers for Medicare and Medicaid Services (CMS) recently initiated a five-year "ET-3" pilot program (Emergency Triage, Treat, and Transport). Beginning in the fall of 2020, CMS will allow for reimbursement to EMS providers who "1) transport an individual to a hospital emergency department (ED) or other destination covered under the regulations, 2) transport to an alternative destination partner (such as a primary care doctor's office or an urgent care clinic), or 3) provide treatment in place with a qualified health care partner, either on the scene or connected using telehealth." First round applications are closed but EMS providers in Jefferson County may wish to determine if and how they may be eligible to apply, and subsequently advocating to their state and federal legislators to open another application period for the program.

local departments to view response time and other data available to the center. Such upgrades also could pave the way for consideration of enhanced mutual aid or automatic aid agreements between groups of municipalities or across the entire county. Upgrades of this nature would need to account for the cost to the county to add the capabilities, local costs in upgrading the communication equipment on their ambulances to match the county's, one-time licensing fees, and increased annual maintenance costs.

Joint quality and/or case management. While maintaining their independence, the EMS
providers could collaborate to hire one or more staff to collect various forms of operational
performance data that would be shared with each of them. This effort also could involve data
analysis and regular reports that could be used to maintain and enhance quality management
and control.

Similarly, the municipalities and county could consider jointly using such staff – or jointly hiring separate staff – to conduct "community paramedicine" services that involve using EMS staff to proactively serve heavy users of 911 services and hospital emergency rooms. Community paramedics perform a range of services outside of emergency care, such as providing or connecting patients to primary care services, completing post-hospital follow-up care, providing health education programs, and helping patients integrate with local health care systems and providers. An EMS position stationed at dispatch centers also could support paramedicine activities by acting as medical triage for low-acuity 911 calls.

The city of Greenfield in Milwaukee County is an example of a combined fire/EMS department that has hired a case management officer to conduct such follow-up to reduce service calls among heavy users, as well as to conduct educational activities aimed at promoting health and safety and discouraging 911 calls for non-emergency medical issues. An EMS case manager or case managers also could work more closely with senior facilities to reduce usage by those facilities. Similar to the training officer, quality and/or case management staff could be housed in one of the participating agencies with the cost shared by all, or potentially housed at the county (with potential county cost sharing).

Sub-Regional Collaboration

As noted in an earlier section, Watertown, Lake Mills, and Johnson Creek discussed a potential agreement in early 2020 to initiate a formal fire and EMS service sharing framework. While the agreement has not been ratified by the three municipalities and does not include the private Lake Mills EMS agency, it could serve as a model for municipalities in other parts of the county to engage in sub-regional collaboration.

On the EMS side, the proposed agreement stipulates the following cooperative activities between the Watertown, Johnson Creek, and Lake Mills fire departments:

 Creating standard operating procedures that allow paramedics from one department to use medical equipment and supplies of another department.

- Allowing for patient transport services from another department if the department where the incident occurs is stretched too thin.
- Allowing for operations under the direction of an already-on-scene paramedic from another department.
- Allowing a department to request that equipment and personnel from a neighboring department be temporarily transferred to its station in cases where the department has depleted its resources or is otherwise temporarily unable to respond to emergency incidents.

The agreement also calls on the departments "to work together to facilitate other forms of providing shared services, including joint staffing, shared equipment, community risk analysis, creation of standard operating procedures, and joint training, administration, fire prevention and education."

Other Jefferson County departments and jurisdictions could consider similar service sharing agreements with neighboring communities that mirror the proposed contract between these municipalities, or that incorporate at least some of the items from the bulleted list above. There may also be opportunities for private EMS providers to be part of such agreements, or for others to join an agreement between Johnson Creek, Watertown, and Lake Mills if it is effectuated.

While some of the service sharing stipulations in the agreement already are taking place on an informal basis in other parts of the county, there could be great value in formalizing such arrangements to ensure that there is clear understanding of the role that neighboring communities can and will play in providing back-up and mutual aid. Also, the proposed Watertown-Lake Mills-Johnson Creek agreement clearly takes steps beyond the informal agreements currently in place elsewhere in the county with regard to items like "change of quarters" requests to neighboring departments during times of depleted resources, as well as shared patient transport.

Communities also could seek to build upon the vague commitment in the proposed agreement to work together on creation of joint training and staffing, standard operating procedures, shared equipment, etc. For example, the following features could be included in any new sub-regional service sharing agreements:

- Cross-credentialing of AEMT and paramedic level personnel across departments, which
 would make more people available to staff shifts and to respond during times of high call
 volumes. This would also help ensure that the skills of individuals trained to those levels in
 smaller communities do not become rusty through lack of consistent use.⁹
- Consolidating administrative and leadership functions across several departments, which
 would provide uniformity in operational activities as well as possible budget savings. Often,

⁹ Cross-credentialed staff may also resolve concerns regarding the administrative and financial burden of getting an AEMT licensed department up to the paramedic license level, as paramedics may be able to operate under the highest medical license among the providers for which they are on the department roster.

retirements of people in leadership positions provide a window for such consolidated administration or leadership.

- Consolidating dispatch at the county level as described above and creating dispatch
 protocols that would ensure responses from the closest and most appropriate agency
 regardless of municipal boundaries. If consolidation is accompanied by investment in
 enhanced dispatch technology, then automatic aid agreements also could be considered,
 under which multiple agencies would be dispatched simultaneously to respond to certain
 EMS incidents.
- Leveling POC and POP pay across departments, and at a rate more competitive with other regional employers.
- Moving toward shared full-time and part-time staff in areas experiencing particular recruitment challenges.

County-Supported System

The most extensive set of options for addressing the challenges facing Jefferson County EMS providers would involve the creation of a coordinating and oversight role within county government that could also extend to administrative and financial roles. While such a concept was by no means an impetus for this study, it would be logical to consider such an approach if there is a desire among policymakers to ensure consistency in EMS service quality and responsiveness across the county.

County government also may be better resourced or better able to generate resources than individual municipalities; it could be instrumental, therefore, in helping municipalities achieve desired and consistent levels of service and appropriately compensate their part-time staff.

Carving out a greater role for Jefferson County could involve some of the smaller-scale options cited above – like housing quality management, case management, or training administrator positions within county government and consolidating EMS dispatch within the county communications center. The county also could play a lead role in establishing countywide standards and protocols and could assume responsibility for data collection and monitoring to ensure standards are being met.

More comprehensive options to enhance the county role even further would be creation of a countywide EMS director and/or other administrative staff within county government and/or having the county hire and pay for a single medical director to be used by all municipal and private providers in the county. Some Wisconsin counties also function as actual EMS providers, though that is less common and we do not detect interest in such an arrangement in Jefferson County.

This range of activities is not uncommon for county governments in other parts of the state, and we describe a few examples in **Appendix A.** Some of the specific forms of support that might be offered by Jefferson County include:

 Hiring an EMS Coordinator who would work with the municipal and private providers to establish regional standards for first response and ALS response times, quality of care, staffing and training requirements, etc. The position also could coordinate and oversee training and continuing education and could be the direct report for a countywide EMS medical director hired or contracted by the county. Depending on the coordinator's precise responsibilities, support staff (both administrative and data/IT) may be required, as well.

- Coordinating and staffing an EMS Council with representation from municipalities, private
 ambulance companies, and hospitals, as well as county supervisors and citizens. Such a
 council could broadly monitor and enforce compliance with countywide protocols and
 response time standards, receive reports on and respond to data trends, and provide
 guidance and input to municipal and county elected officials to ensure there is sufficient
 funding to support the level of services desired in the county. The council also could play a
 role in strategic planning and in monitoring municipal or sub-regional contracts with private
 providers.
- Providing supplemental financial support to municipal EMS providers within the county that would be designed to ensure that each maintains a level and quality of service that is mutually determined by the county and its municipalities. Such support could be in the form of an annual stipend that is allocated to individual providers based on a mutually agreed-upon formula (that is the approach used by Milwaukee County) or it could consist of direct county investment in countywide services or capital needs. The range of uses for such support could include assistance to implement more competitive pay scales for part-time EMS personnel; investments in new technology (including for dispatch), equipment, or apparatus; or direct payment for medical direction, training, dispatching, and other joint services.

The county may be especially well-positioned to provide financial support given that there is an exemption in state property tax levy limits for EMS that would allow for the enactment of a new property tax levy add-on at the county level to finance such improvements. ¹⁰ Municipalities also could avail themselves of this option but would possibly run into challenges with statutory expenditure restraint provisions if trying to generate the extra funds themselves or if they received and spent direct support from the county.

Also, implementing such a tax at the county level could be a means of ensuring equity across all cities, villages, and towns in supporting EMS. Some municipal officials have expressed concern that currently, contractual arrangements between towns and larger municipalities for EMS may not be providing reimbursement for the full cost of the services received. Of course, county policymakers would need to approve such a tax and would need to gauge public support for such an approach.

As mentioned above, some counties have become the providers of EMS themselves, employing their own EMTs and paramedics and purchasing and housing their own ambulances. This model typically relies on the support of POC responders living throughout the county who arrive at a scene and begin

¹⁰ Per Wisconsin Statute 66.0602(3)(e)6, counties may use a levy limit exemption to raise levy in support of EMS services. However, legal counsel would be required to determine the specific nature of how this exemption could be utilized by Jefferson County and whether expenditure restraint provisions of state law might impact the practicality of using this exemption if direct payments are made by the county to municipalities.

care prior to the arrival of an ambulance. This approach could be used solely for ALS or for all emergency medical responses, thus eliminating the role of municipal EMS agencies entirely.

Such a scenario would be the most comprehensive approach for addressing the challenges faced by municipal providers and ensuring a level of consistency across the county, though policymakers may not be ready to embrace it given the pride taken by municipalities in their first response capabilities and the approaches they have developed for providing or contracting for paramedic-level services. It should also be noted that county-run models that make use of local POC personnel also struggle with dwindling rosters. Thus, moving toward career models – an action most plausibly supported by county financing – may be a necessary step to maintain and improve quality of care in the long term.

Summary

Each of the collaboration options discussed in this section would help Jefferson County communities respond to the challenges facing their EMS departments and further efforts to produce consistent and higher quality service. While some could be added at no cost or with minimal expense, however, others would require considerable new investment.

In fact, some of the enhancements that could be implemented at the county level – including the hiring of staff like a new coordinator and case manager(s), investment in new dispatch equipment and technology, and direct county fiscal support to enhance staff salaries and capacity – could run into the hundreds of thousands of dollars or more. Consequently, elected leaders could opt to start small – perhaps with a mix of small-scale and sub-regional collaborations. Conversely, given the importance of EMS to the region's well-being, they may see the value of immediately moving toward countywide enhancement and consistency and waste no time in launching discussions at the county level.

CONCLUSION

Our examination of EMS capabilities and challenges in Jefferson County finds that greater collaboration among existing providers – and potential involvement by county government – could be useful mechanisms for addressing common challenges and preparing for the future. While county residents, for the most part, should not be highly alarmed about the quality and availability of current emergency medical services, evidence of strain has surfaced in some communities. In addition, fragmentation of service delivery, dispatch, and medical direction means that there is some inconsistency in service levels across the county's cities, villages, and towns.

On the positive side, we find that Jefferson County municipalities have identified approaches to both first response and advanced life support services that they believe meet their individual needs. Most also appear largely satisfied with current response times and service quality. Indeed, the question of whether change and increased investment are necessary may be predicated on each community's own service expectations and its individual judgement as to whether those expectations are currently being met.

Efforts to answer that question, however, should not just consider current conditions, but also must take into account what the future may bring. While acceptable levels of service may be the norm today, growing call volumes and concerns about the ability of agencies to recruit and retain part-time staff may necessitate new service models. At the very least, those factors are likely to require a far greater degree of mutual aid and cooperation among neighboring jurisdictions, as evidenced by an intergovernmental agreement that was recently discussed by fire departments in Watertown, Johnson Creek, and Lake Mills.

As municipal and county leaders in Jefferson County consider the steps needed to provide highquality EMS in the future, we would urge them to contemplate the possible benefits that could emerge from the range of new service sharing possibilities we present in this report:

- Each of the EMS agencies could benefit from certain "small-scale" service sharing steps, including joint training, quality management, case management, dispatch, and advocacy. Some of these steps could be initiated simply through establishment of regular joint meetings among the county's EMS leaders and enhancement of recent efforts to promote greater coordination among its medical directors. Fully and optimally implementing them, however, likely would require the hiring of a limited number of new staff who could be housed in municipal agencies or perhaps in county government.
- 2. A higher level of collaboration would involve the spread and expansion of formal service sharing agreements among groups of neighboring jurisdictions similar to the one discussed for Watertown, Johnson Creek, and Lake Mills. The development and ratification of such agreements would be an improvement over current informal mutual aid agreements by laying out specific commitments and forms of cooperation, including guidelines for how multiple communities would respond to calls and provide various forms of back-up. Just as important, such formal agreements would take political considerations out of mutual aid decisions and standardize operational protocols among different agencies when jointly responding to medical emergencies. Such enhanced sub-regional collaboration does not

- need to preclude the small-scale options cited above but would actually be made easier because of them.
- 3. The most ambitious approach would be to consolidate some administrative control for EMS at the county level. A model in which Jefferson County coordinated countywide EMS standards and protocols, training, medical direction, and dispatching while also providing financial support to raise the pay of part-time staff and otherwise support enhanced staff capacity would constitute a comprehensive strategy for addressing the challenges identified in this report. Of course, this also would be the most expensive approach and would necessitate a willingness among the individual agencies to relinquish some of their own administrative control, although the latter issue could be addressed somewhat via the creation of a countywide EMS Council with appropriate municipal representation.

We hope this analysis sheds further light on the current state and future challenges associated with EMS in Jefferson County. Going forward, we would be pleased to provide technical support for any efforts to implement the policy options cited in this report or otherwise assist the county and its public and private EMS providers in pursuing greater service sharing and collaboration.

APPENDIX A

Examples of Wisconsin Counties with a Role in EMS

Milwaukee County

Milwaukee County provides administrative oversight and coordination for EMS while leaving service provision to municipal fire departments and ambulance providers. The county's role includes providing for the continuing education of paramedics and EMS technicians, administering protocols and standards of care delivered by paramedics, securing and paying for medical direction, conducting quality management and control, maintaining a data repository of patient care records, and coordinating an EMS Council consisting of county, municipal, medical, and citizen representatives. The county also distributes funds to the various municipal departments per a formula approved by them to supplement local budgets. In 2020, the budgeted distribution was \$1.5 million.

Portage County

Portage County's model involves local and county EMS response, an EMS Coordinator housed at the county, region-wide medical direction and dispatch coordination, and grant funding for local departments.

Three fire departments provide paramedic-level care and transports. These departments are supported by EMR volunteers across the county, who are dispatched from their communities when an ambulance is called and usually arrive on scene and start administering care before the ambulance arrives. The county itself operates an EMS service that serves large events, special events, and provides assistance when local fire department resources are overwhelmed.

The county also plays a role in region-wide coordination; a medical director provides direction for the entire region and all emergency calls are dispatched from the county's communications center. Finally, an EMS Coordinator housed at the county supports EMS providers in achieving performance benchmarks such as response time reliability, operational safety, and an organizational culture of cooperation and mutual support. The county offers grants to support local departments in achieving the quality initiatives driven by the EMS Coordinator.

Waushera County

Waushera County EMS (WCEMS) operates a fleet of six ambulances and one quick response vehicle. Ambulances are based in four stations licensed at the critical care paramedic level. They are staffed by a mix of full- and part-time personnel with licensure levels ranging from EMT to Critical Care Paramedic.

The county ambulance service is also supported by first responders in eight local fire departments that operate using first response groups comprised of volunteers; some have true "volunteers" who receive no wages for responding to a call, while others compensate on a per call basis. The county supports these groups by providing EMS supplies, and all of the groups share the same medical

director with the county. This means that while the county has no direct control over the operations of the fire department EMS responders, they can effectively rely on shared protocols through the medical director.

The county's model is enhanced through the existence of these volunteers, who may or may not arrive on scene and begin giving care prior to the county ambulance or paramedic fly vehicle. However, similar to Jefferson County, volunteer numbers have been dwindling. Fortunately, the county model is designed such that the EMS volunteers enhance their services but are not relied on to operate.

WCEMS operates under a five-member public safety committee, which meets monthly. The members are County Board supervisors. The EMS answers to the county Administrator and the committee plays an advisory role.

Door County

Door County is one of two counties in Wisconsin that offers a countywide paramedic service. A mix of full- and part-time paramedics and EMTs are used to provide primary ambulance staffing. Eleven EMR groups with more than 170 emergency medical responders support the ambulance service. These responders are not county employees, but rather employees of the local fire department or municipality who are paid per call. These responders are heavily relied on by the county, typically arriving at a scene and beginning care prior to the arrival of an ambulance, often within five minutes of being dispatched. The county supports the existence of these responders by reimbursing each municipality \$150 per licensed EMR annually, as well as covering state-mandated refresher trainings, protocols, and the cost of a county-wide medical director. The county also provides county-wide dispatch services. Door County EMS operations are overseen by the county's public safety committee, which is comprised of seven county board supervisors.

Fond du Lac County

Fond du Lac County primarily contributes to the EMS system by providing broad oversight and funding. There are five ambulance districts in Fond du Lac County. The different ambulance companies, some of which are municipal and some independent, serve all or part of a district. The county allocates about \$330,000 that is distributed across the EMS providers depending on what percentage of each district they serve and the size of their service population. The subsidy typically increases by 2 or 3% annually.

For oversight, the county uses an advisory committee comprised of 10 members appointed by the county executive, including six from the six communities conducting an ambulance program, two providers of ambulance service (one privately-operated and one volunteer system), and two citizens. The committee meets once per year and primarily discusses jurisdictional changes. The county also has contracts with each provider which define the level of services and require an annual equipment check. The county communications center provides EMS dispatch service for the entire county, with the exception of the city of Ripon.



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June 2, 2023

TO:

Administrator Kathryn Schauf

FROM:

Attorney Jake Brunette

RE:

Legal authority for countywide EMS

I have researched the request as to whether the county can supplement the cost to other municipalities in providing EMS services by including the cost on the tax bill as an exception to county levy limits. My opinion is the county <u>cannot</u> obtain funding outside of the levy limits to pay for EMS services that are provided by other municipalities unless the county provides EMS throughout the entire county. Below is my analysis.

- 1. The county can provide countywide EMS if the service is provided to the entire county by the county. Wis. Stat. 59.54(1)
 - a. To further clarify, the county can provide ambulance service if the county: 1) purchases, 2) equips, 3) operates, <u>and</u> 4) maintains ambulances <u>or</u> contracts for ambulance services with one or more providers <u>or</u> charges a reasonable fee for such services.
 - b. This authority is discretionary at the action of the County Board of Supervisors.
- The county can apportion and levy taxes for such countywide EMS. Wis. Stat. 59.51(2) and Town of Grant v. Portage County, 903 NW2d 152 (2017).
 - a. This apportionment and levy of taxes is discretionary and the county can even levy taxes on real property within a municipality that has an existing ambulance service.
- 3. If the county does provide countywide EMS, the county can levy taxes for such countywide EMS outside levy limits. Wis. Stat. 66.0602(3)(e)(6)
 - a. The levying of taxes outside of levy limits applies to <u>countywide</u> EMS and does not involve merely supplementing municipalities' local tax levy/fees appropriated for EMS services.
- 4. Cities, villages, and/or towns have the authority to create joint emergency medical services district pursuant to Wis. Stat. 66.0602(1)(ak) and 66.0301(2). As part of such a district, such municipalities do have the authority to exceed levy limits to a certain extent. The county does not have the authority to join such a district. Wis. Stat. 79.05
 - a. The legislature explicitly excluded counties to joining/creating a joint EMS, which again supports the opinion that unless the county provides a countywide EMS, the EMS is left to the local municipality.

- No levy limit exceptions exist to supplement the cost of EMS services provided by other municipalities. Wis. Stat. 66.0602
- 6. What constitutes a countywide EMS is unknown although counties throughout the state have varying degrees of involvement with EMS in a county.

Please let me know if you have any questions or concerns.

Sincerely,

Jake Brunette Assistant Corporation Counsel

cc: Attorney Sharon McIlquham

OFFICE OF CORPORATION COUNSEL

EAU CLAIRE COUNTY EAU CLAIRE COUNTY COURTHOUSE

721 OXFORD AVE., SUITE 3520

EAU CLAIRE, WI 54703

PH: (715) 839-4836 Fax: (715) 839-6243



ASSISTANT CORPORATION COUNSEL

Richard A. Eaton Charles R. Ellefsen, III Jake Brunette Sarah E. Brown-Jager

CORPORATION COUNSEL

Sharon G. Mcllquham

March 21, 2023

TO:

Administrator Kathryn Schauf

FROM:

Attorney Jake Brunette

RE:

Overview of current Eau Claire County Emergency Medical Services Providers

The purpose of this correspondence is to provide an overview of Emergency Medical Services (EMS) coverage in each municipality throughout Eau Claire County.

Eau Claire County consists of the following municipalities:

- 1. Township of Union
- 2. Township of Brunswick
- 3. Township of Drammen
- 4. Township of Seymour
- 5. Township of Washington
- 6. Township of Pleasant Valley
- 7. Township of Ludington
- 8. Township of Lincoln
- 9. Township of Clear Creek
- 10. Township of Wilson
- 11. Township of Bridge Creek
- 12. Township of Otter Creek
- 13. Township of Fairchild
- 14. City of Eau Claire
- 15. City of Altoona
- 16. City of Augusta
- 17. Village of Fall Creek
- 18. Village of Fairchild

See the table on the next page as to which entities provide EMS transportation and first responder services for each municipality. The information found within this table derives from Eau Claire County Emergency Management.

| Municipality | EMS Transport Provider | First Responder Provider |
|--------------------------------|---|---|
| Township of Union | Eau Claire Fire Department | Township Fire Department- Emergicare Division |
| Township of Brunswick | Eau Claire Fire Department | Township Fire Department- Emergicare Division |
| Township of Drammen | Eau Claire Fire Department Mondovi Fire Department | Buffalo County EM-Mondovi Fire/Ambulance |
| Township of Seymour | Eau Claire Fire Department | Township Fire Department- Emergicare Division |
| Township of Washington | Eau Claire Fire Department | Township Fire Department- Emergicare Division |
| Township of Pleasant Valley | Eau Claire Fire Department | Township Fire Department- Emergicare Division |
| Township of Ludington | Eau Claire Fire Department | Fall Creek Area Fire District |
| Township of Lincoln | Eau Claire Fire Department | Fall Creek Area Fire District |
| Township of Clear Creek | Eau Claire Fire Department Mayo Ambulance | Village of Strum Fire District |
| Township of Wilson | Boyd-Edson-Delmar Fire Department | Stanley Fire Department (Eas side only) |
| Township of Bridge Creek | Mayo Ambulance | Augusta-Bridge Creek Fire/Rescue |
| Township of Otter Creek | Mayo Ambulance | Osseo Fire Department, Fall Creek Area Fire District, and Augusta-Bridge Creek Fire/Rescue |
| Township of Fairchild | Mayo Ambulance | Fairchild Fire Protection District |
| City of Eau Claire | Eau Claire Fire Department | Eau Claire Fire Department |
| City of Altoona | Eau Claire Fire Department | Altoona Fire/Rescue |
| City of Augusta | Mayo Ambulance | Augusta-Bridge Creek Fire/Rescue |
| Village of Fall Creek | Eau Claire Fire Department | Fall Creek Area Fire District |
| Village of Fairchild | Mayo Ambulance | Fairchild Fire Protection District |

If additional information is needed, please let me know.

Sincerely,

Jake Brunette Assistant Corporation Counsel

cc: Attorney Sharon McIlquham Tyler Esh



Eau Claire Region Ambulance Transport Study

February 2023

Background

Fire departments across Wisconsin are facing intensifying fiscal and service-level challenges that are threatening existing service models and prompting consideration of new approaches. These challenges stem, in part, from the strict property tax levy limits facing Wisconsin municipalities and increasing costs associated with apparatus and service expectations. Staff recruitment and retention issues and rising call volumes caused by aging populations (particularly with regard to EMS) also are exacerbating the challenges for many departments.

In the Eau Claire region, Eau Claire Fire and Rescue (ECFD) is a well-staffed and well-equipped department that provides high-quality firefighting, fire prevention, and EMS services to its residents while also providing ambulance transport services via contractual agreements to 14 neighboring communities. However, in recent years, ECFD has faced challenges prompted by increasing EMS call volumes and costs, and the department recently received approval by voter referendum to exceed property tax levy limits to pay for six additional firefighter/paramedic positions.

The City of Altoona is one of the 14 communities that contracts for ambulance transport service with ECFD and, according to <u>recent reporting</u> in the Eau Claire Leader-Telegram, is responsible for 42% of the EMS calls from the surrounding communities. Altoona maintains its own fire department that conducts fire and EMS first response, but that department has challenges of its own. It is struggling to maintain a staffing framework that relies heavily on paid-on-call (POC) staff in the face of escalating call volumes and an inability to maintain an adequate roster of available POC employees (particularly during weekday daytime hours).

In response to a request by the City of Eau Claire to renegotiate the current contractual agreement with Altoona to reflect its increased costs or possibly terminate the agreement if changes are not accepted, the two parties have agreed to consider options for a possible departmental merger and to further discuss contractual terms. Such discussions may also involve some or all of the other communities currently receiving ambulance services from ECFD.

As they contemplate their options, officials from Eau Claire, Altoona, and the other surrounding communities would benefit from greater understanding of how Eau Claire's current and proposed new methodologies for allocating ambulance costs to its surrounding communities compares to those used by comparable Wisconsin fire departments. They may also find value in an independent

assessment of the fairness of that methodology and the changes that are warranted by ECFD's expanded staffing.

Moreover, the surrounding communities would be well-served to consider whether other options may exist to meet future EMS call volume increases and equipment needs in ways that will reduce costs for all while ensuring a high level of service. Such options may include full departmental mergers with ECFD for both fire and EMS, as well as mergers among some of the surrounding departments that would not involve ECFD.

The Wisconsin Policy Forum (WPF) has analyzed fire and EMS service delivery and fiscal challenges in dozens of departments across Wisconsin over the past decade. In fact, we recently conducted a study for the Oshkosh Fire Department examining their methodology for sharing costs with surrounding towns for whom they provide EMS. We are well-equipped to provide policymakers in Eau Claire, Altoona, and neighboring communities with valuable insights on appropriate cost sharing methodologies and service sharing and consolidation options.

Proposal

The Wisconsin Policy Forum proposes a study that would analyze the range of options that exist with regard to regional ambulance transport services in the Eau Claire region.

Our starting point would be an analysis of the existing arrangement under which Eau Claire Fire and Rescue contracts with 14 surrounding communities to provide ambulance transport. That analysis will consider the methodology used by the department to allocate costs to the municipalities it serves and whether it is equitable for all parties, including Eau Claire. As part of that analysis, we will consider how ECFD's methodology compares to those used by other Wisconsin fire departments that allocate costs among multiple jurisdictions either as consolidated departments or under contractual arrangements.

An additional component of our research will be the exploration of options that might exist for Altoona and other surrounding communities to pursue other approaches for securing ambulance transport capacity, either jointly or individually. Those may include full mergers of one or more fire departments in the region. We will provide high-level cost and service-level analyses for each option and compare them – both from a fiscal and a service-level standpoint – to the existing arrangement with ECFD, pointing out both pros and cons for each option.

The purpose of the overall analysis would be to provide municipal leaders and citizens with knowledge that could be used to evaluate whether changes are warranted with regard to the current contractual model and cost sharing methodology utilized by ECFD for ambulance transport services in the region and whether there may be alternative options that would be less costly and provide equal or better service for Altoona and surrounding communities. The study would also provide insight to Eau Claire leaders as to whether they are receiving sufficient reimbursement for the cost of their ambulance transport services.

To carry out the study, WPF would collect and synthesize data on ECFD finances, staffing, equipment/apparatus, and operations, as well as from the Altoona Fire Department and others in

the region so that we could contemplate what the addition of ambulance transport services might entail in those smaller departments. We would also seek data from a group of selected comparison departments (likely three to five) that contract with smaller communities for EMS. We would analyze these data and use them as the basis for developing insights and policy options.

Our deliverable would be a written report summarizing the collected data and our analysis. This final report would be provided to leaders from Altoona, Eau Claire, and other participants and would be released to the public and disseminated with their advice and consent.

Our Credentials

WPF's Board of Directors has committed the organization to conducting research on critical public policy issues facing the state of Wisconsin and its local governments and school districts. In January 2018, we expanded our research capacity and mission via the merger of the Public Policy Forum and the Wisconsin Taxpayers Alliance. The Wisconsin Policy Forum remains committed to both organizations' legacies of nonpartisan, independent research and civic education.

Local government financial analysis and efficiency initiatives have been the "bread and butter" of both organizations. Our role in researching fire department operations and service sharing opportunities has received widespread media coverage and praise by policymakers and fire department officials. This is testimony to the talent and experience of our staff resources.

Specific staff assigned to this project will include:

- WPF President Rob Henken. Mr. Henken has led the organization since 2008. He has held several senior fiscal positions in government, including staff director for a U.S. House of Representatives subcommittee, associate staff for the House Appropriations Committee, and Director of County Board Research, Health and Human Services, and Administrative Services for Milwaukee County. He has led or guided each of the Forum's fire and EMS studies since 2008, including recent reports for departments in <u>La Crosse</u> and <u>Ozaukee</u> counties and the <u>Fox Valley</u>.
- WPF Research Director Jason Stein. Mr. Stein joined WPF in May 2018 after 13 years as a
 reporter for the Milwaukee Journal Sentinel and Wisconsin State Journal, where he covered state
 and local government budgets and finance. He has won several national journalism awards and
 has had two fellowships in financial reporting.
- WPF Researcher Don Cramer. Mr. Cramer joined the Forum in August 2022 after working as a
 data analyst for the Mequon-Thiensville school district, a professional actuary, and a high school
 mathematics teacher. He was the lead author on the Forum's recent cost allocation methodology
 study for the Oshkosh Fire Department and brings strong data and financial skills and experience
 to the project.

Other members of the Forum's award-winning research staff and contract researchers may also be dedicated to this project depending on need and research capacity.

Project Timeline and Budget

We anticipate a project timeline of approximately five months, though that timeline is dependent on the availability of staff from the various departments and municipalities to answer our questions and respond to our requests for data. We are extremely backlogged with current projects at the present time but would hope to initiate the project in June or early July, 2023 so that a final report could be delivered on or around December 1.

The total project cost would be \$20,400 as detailed in the table below. We would waive our typical charge for indirect costs in light of the consistency of this project with our mission, which prominently includes work to promote intergovernmental cooperation and collaboration.

Project Budget

| Total project cost | \$20,400 |
|----------------------------------|----------|
| Personnel costs | \$20,400 |
| Research | |
| Executive Staff 80 hrs @\$135/hr | \$10,800 |
| Research Staff 120 hrs@\$80 hr | \$9,600 |
| Non-personnel costs | 0 |
| Travel | NA |
| Printing, design, copying, etc. | NA |
| Indirect costs (7.5%) | In-Kind |

Enrolled No.

RESOLUTION

File No. 23-24/019

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AUTHORIZING THE CREATION OF A SPECIAL COMMITTEE TO EXPLORE COUNTYWIDE EMERGENCY MEDICAL SERVICES

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28 29 WHEREAS, several municipalities have approached Eau Claire County to assist with emergency medical services (EMS) in their respective municipalities due to the growing number of service calls, increasing costs, and maintaining quality service; and

WHEREAS, a county has the authority to provide countywide EMS through the purchase and operation of ambulances, contracting for ambulance services, charging fees for EMS, and/or appropriating and levying taxes outside the levy limits; and

WHEREAS, counties throughout the state have varying levels of involvement in EMS from providing dispatch services to counties that own and operate ambulances with staff along with committee oversight; and

WHEREAS, a special committee is needed to study the state of EMS in Eau Claire County and research options for Eau Claire County's involvement in countywide EMS while making a recommendation to the Eau Claire County Board.

NOW, THEREFORE BE IT RESOLVED, the Eau Claire County Board of Supervisors hereby creates a special committee called the Eau Claire County EMS Committee consisting of seven (7) members appointed by the Eau Claire County Board chairperson: 1) representative from a township fire/EMS; 2) Eau Claire County Emergency Management Coordinator; 3) Eau Claire County Director of Planning and Development; 4) representative from the Eau Claire County Corporation Counsel office; and 5) three (3) Eau Claire County Board members.

BE IT FURTHER RESOLVED, the Eau Claire County EMS Committee shall study the current state of EMS in Eau Claire County and research options for Eau Claire County's involvement in countywide EMS with a recommendation made to the Eau Claire County Board no later than December 31, 2023.

BE IT FURTHER RESOLVED, the Eau Claire County EMS Committee shall report to the Committee on Administration and shall terminate on December 31, 2023.

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ADOPTED

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for Fiscal Impact

Committee on Administration

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APPROVED

By Sharon McIlquham at 2:34 pm, Jun 15, 2023

vote: <u>5</u> aye <u>8</u> On June 13, 2023

NAY

FACT SHEET

TO FILE NO. 23-24/022

This resolution extends the Highway Building Committee that was created per Resolution No. 20-21/092, Enrolled No.R164-041 until September 30th, 2023. The Highway Building project is nearing completion but will surpass the current end date of the committee which is June 30th, 2023.

The Highway Building Committee's oversite is needed during the completion of the construction phase, and the first few months of occupancy to address any operational concerns identified after the facility has been occupied.

Respectfully Submitted,

Matthew Theisen

Matt Theisen Facilities Director



SK

RESOLUTION

File No. 23-24/022

EXTENDING THE EXISTANCE OF THE SELECT COMMITTEE, HIGHWAY BUILDING COMMITTEE

WHEREAS, the Eau Claire County Board of Supervisors pursuant to Resolution No. 20-21/092, Enrolled No. R164-041, created a select committee, the Highway Building Committee; and

WHEREAS, the Highway Building Committee was charged with exercising oversight responsibility for the project of the building of the new highway facility; and,

WHEREAS, the Highway Building project is nearing completion, however, the completion date will surpass the current end date of the committee, which is June 30, 2023.

NOW THEREFORE BE IT RESOLVED, the Eau Claire County Board of Supervisors extends the existence of the select committee, the Highway Building Committee, as crested by Resolution No. 20-21/092, Enrolled No. R164-041, until September 30, 2023.

ADOPTED:

Enrolled No.

| Mel. |
|------------------|
| Constant Sussell |
| Taney Coffey |
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Committee on Administration

Dated this 13 day of MIP, , 2023.

VOTE: 5 AYE NAY

Reviewed by Finance Dept. for Fiscal Impact

APPROVED

By Sharon McIlquham at 2:35 pm, Jun 15, 2023

FACT SHEET File No. 23-24/013

RE: Rezone 3.38 acres +/- of land from A-P District (Agricultural Preservation) District to A-2 (Agricultural-Residential) to add to approximately 5.5 acres of adjacent land currently zoned A-2 to create an 8.85 acre +/- parcel.

Legal Description and Location: Lot 1 of CSM 898 (Volume 5, Pages 7-8 #636460) Town of Pleasant

Valley, Eau Claire County, WI.

Size of area to be rezoned: 3.38 acres +/-

ADJACENT ZONING & LAND USES:

| LOCATION | ZONING | LAND USE |
|----------|--------|-------------------------|
| Subject | A-P | Farmstead |
| North | A-2 | Agricultural |
| East | A-2 | Agricultural |
| South | A-P | Farmstead |
| West | A-2 | Agricultural; Woodlands |

LAND USE PLANS: The Eau Claire County Future Land Use Map and Town of Pleasant Valley Future Land Use Map both include the property in the Rural Lands (RL) planning area.

Eau Claire County Rural Lands (RL) Intent and Description: The primary intent of these areas is to preserve productive agricultural lands, protect existing farm & forestry operations from encroachment by incompatible uses, promote further investments in farming, maintain farmer eligibility for incentive programs, and preserve wildlife habitat and open spaces. In other words, to preserve the rural character of these areas.

Staff Conclusions and Recommendation: Staff finds that the proposed rezoning request substantially conforms with the Eau Claire County Comprehensive Plan. The Eau Claire County Comprehensive Plan recognizes that the proposed A-2 zoning district is consistent within the mapped future land use designation.

Town Board Action: The Pleasant Valley Town Board considered the rezoning petition on Monday, June 12, 2023, and recommended approval of the rezoning (3-0 vote).

Committee Action: The Eau Claire County Committee on Planning & Development held a public hearing on Tuesday, June 13, 2023 regarding the proposed rezoning. On a vote of 4 in favor and 0 against, the Committee recommends approval of the rezoning to the County Board. The committee considered the applicant's testimony as well as the Town Board's and staff's recommendations in their deliberations.

Fiscal Impact: None

Respectfully submitted on behalf of the Committee on Planning and Development,

Matt Michels, AICP Senior Planner

Whatte Miles



| Enrolled No. | | ORDINANCE | File No. 23-24/013 |
|---------------------------------------|----------------------|-------------------------|--|
| -AMENDING TH TOWN OF PLEA | | | CT BOUNDARY MAP FOR THE |
| The County Board | l of Supervisors o | f the County of Eau (| Claire does ordain as follows: |
| SECTION 1. That described as follows: | | ıl Zoning District Boı | undary Map for the Town of Pleasant Va |
| A | Section 32, T | 26N, R9W, Town of | he SW ¼ and part of SE ¼ of the SW ¼, Pleasant Valley, Eau Claire County, y described as follows: |
| | All of Lot 1, | CSM Volume 5, page | es 7-8, document #636460. |
| Sa | the easement | s and restrictions of r | 3.38 acres +/-, of land and is subject to ecord to be reclassified from the trict to the A-2 Agriculture-Residential |
| property descript | ion, the official zo | | and may alter the above described the town shall be automatically ied survey map. |
| ENACTED: | | | t the foregoing correctly represents the undersigned Committee on June 13, for, against. |
| | | | ne Chenning |
| | | 15 | |
| Reviewed by | Finance Dept. | $\frac{-1/2}{-1/2}$ | tane sook |
| | al Impact | | an cy offen |
| | | <u> </u> | |
| hp | | Plai | nning and Development Committee |
| p | | 1 141 | and Development Committee |
| Dated this 13 day | of June, 2023. | | |

APPROVED

By Sharon McIlquham at 2:35 pm, Jun 15, 2023



EAU CLAIRE COUNTY PLANNING STAFF RECOMMENDATION

REZONE NUMBER: RZN-0015-22 COMPUTER NUMBER: 018113101000

PUBLIC HEARING DATE: June 13, 2022

STAFF CONTACT: Matt Michels, Senior Planner

OWNER: Dale H & Christine L Rodman, W 440 County Road HH, Eleva, WI 54738

AGENT: Jeremy Skaw, Real Land Surveying, 1356 International Dr., Eau Claire, WI

54701

REQUEST: Rezone 3.38 acres +/- of land from A-P District (Agricultural Preservation)

District to A-2 (Agricultural-Residential) to all property owners to acquire approximately 5.5 acres of adjacent land currently zoned A-2 to create an

8.85 acre +/- parcel.

LOCATION: W 440 County Road HH

LEGAL DESCRIPTION: Lot 1 of CSM 898 (Volume 5, Pages 7-8 #636460) Town of Pleasant

Valley, Eau Claire County, WI.

RECOMMENDATION Approval of request based on findings outlined on Page 5 of this report

BACKGROUND

SITE CHARACTERISTICS:

- The property to be rezoned was previously divided through a farm consolidation, which remained zoned A-P, and is developed with a farm residence and agricultural outbuildings.
- The property surrounding the property to be rezoned is planned to be developed as an A-2 zoned single-family residential subdivision (Juniper Ridge), which was rezoned last fall.
- There is no agricultural use on the subject property.
- The northwest portion of the property contains steep slopes.

EXISTING ZONING DISTRICT:

A-P Agricultural Preservation District. The A-P Agricultural Preservation District is established to:

- A. Preserve and protect those areas best suited for agricultural, forestry or open-space uses by minimizing fragmentation of contiguous agricultural or forest lands for the benefit and use of current and future generations;
- B. Provide for a wide range of agricultural uses typically associated with the continued production of food and fiber while recognizing that such uses may involve noise, dust, odor, or operation of heavy equipment for long periods of time;
- C. Strengthen and diversify a predominately agricultural and forestry-based economy by providing for a range of economic opportunities for property owners which are generally compatible with and supportive of agriculture or forestry operations as either permitted or conditional uses;
- D. Comply with standards contained in Wis. Stat. ch. 91 to permit eligible landowners to receive tax credits under Wis. Stat. § 71.09, in conjunction with their agricultural operations;

- E. Preserve rural character and promote the efficient use of public infrastructure and utilities by minimizing the adverse effects of urban sprawl along with its associated expense;
- F. Promote environmental quality through the use of conservation practices designed to minimize erosion of productive soils and deter the delivery of sediment and nutrients to the waters of our state;
- G. Minimize land use conflicts which occur when agricultural and non-agricultural uses are intermixed or not adequately separated; and
- H. Provide for carefully regulated extraction of nonmetallic mineral resources through Eau Claire County's permitting processes to ensure compatibility with adjacent land uses, minimize impacts to natural resources, and to restore lands to productive agricultural use consistent with locally approved reclamation plans.

REQUESTED ZONING DISTRICT:

- A-2 Agriculture-Residential District. The A-2 Agriculture-Residential District is established to:
 - A. Provide an area for limited residential and hobby farm development in a rural atmosphere;
 - B. Preserve the county's natural resources and open space; The standards set out in this chapter shall apply in this district

ZONING/LAND USE CONTEXT:

| LOCATION | ZONING | LAND USE |
|----------|--------|-------------------------|
| Subject | A-P | Farmstead |
| North | A-2 | Agricultural |
| East | A-2 | Agricultural |
| South | A-P | Farmstead |
| West | A-2 | Agricultural; Woodlands |

COMPREHENSIVE PLANS:

The Eau Claire County Future Land Use Map includes the property in the Rural Lands (RL) planning area and the Town of Pleasant Valley Future Land Use Map includes the property in the Rural Preservation (RP) planning area. Following are descriptions of the intent of the applicable County and Town comprehensive plan future land use categories and applicable policies.

Eau Claire County:

Rural Lands Intent and Description: The primary intent of these areas is to preserve productive
agricultural lands, protect existing farm & forestry operations from encroachment by incompatible
uses, promote further investments in farming, maintain farmer eligibility for incentive programs,
and preserve wildlife habitat and open spaces. In other words, to preserve the rural character of
these areas.

Applicable Policies:

- 1. Farming and other agriculture uses, agricultural-related businesses, cottage industries, forestry, mineral extraction, open space, and utilities shall be established as the primary land uses within these areas. Other uses may be permitted if found to be compatible with these uses and existing uses adjacent to the property.
- 2. The preferred housing density is one (1) unit per 20 or more acres; however, local comprehensive plans may be more or less restrictive than this guideline and generally range from one (1) unit per five (5) acres to one (1) unit per 35 acres.
- 3. For those Towns under County Zoning, the following Eau Claire County Zoning Districts will be considered for approval within RP areas: A-1 Exclusive Agricultural District, A-2 Agricultural-Residential District, A-3 Agricultural District, A-R Floating Agricultural-Residential

District, F-2 Forestry District, F-1 Forestry District, and the proposed AC-R District noted below. The following additional policies shall apply to rezoning petitions:

a. Rezoning land to the A-R Floating Agricultural-Residential District or the proposed AC-R Agricultural Compatible Residential District is preferred over additional non-farm A-2 or A-3 parcels, unless rezoning land to either of these districts will not interfere with, will not disrupt, or will not be incompatible with farming or agricultural use, and will not take land suitable for cultivation or other agricultural use out of production.

Town of Pleasant Valley:

• Rural Lands Comprehensive Plan Intent and Description: "The primary intent of these areas is to preserve productive agricultural lands in the long-term, protect existing farm & forestry operations from encroachment by incompatible uses, promote further investments in farming, maintain farmer eligibility for incentive programs, and to preserve wildlife habitat and open spaces However, the term rural lands is not intended to imply that changes in land use will not occur in these areas."

Applicable Policies:

1. Farming and agricultural uses shall be established as the primary land uses within these areas. Non-farm development shall only be allowed if it will not interfere with, will not disrupt, or will not be incompatible with farming or agricultural use, and will not take significant tracts of land suitable for cultivation or other agricultural use out of production.

3. Proposals for any new non-farm residential development shall be consistent with the following policies:

- a. The maximum gross density for non-farm residential lots shall be one unit per five (5) acres held in single ownership, except as otherwise provided below for conservation subdivisions. The minimum lot size for non-farm residential lots shall be one and one-half (1.5) acres.
- b. Any new non-farm residential lot shall have a "Right to Farm" disclosure attached to it acknowledging that the potential non-farm owner has been informed that his lot has been established in an area where farming is the preferred land use, and stating that the owner understands that he must abide by the State of Wisconsin "Right to Farm" statute (WI Stat. 823.08). This language shall be recorded on the deed to the property, transferable to subsequent owners.
- c. Non-farm residential development shall only occur on land that is marginal for agricultural productivity. The majority of any proposed new lot shall not contain Class I, 11, or III soils. In addition, it is the preference of the Town of Pleasant Valley that new non-farm residential lots that are approved in accord with these policies be located adjacent to or near existing non-farm development.
- 4. The following Eau Claire County zoning districts will be considered for approval within RL areas: A-P Agricultural Preservation District, A-2 Agricultural-Residential District, A-3 Agricultural District, A-R Floating Agricultural-Residential District, F-2 Forestry District, F-1 Forestry District, and the proposed AC-R Conservation Residential District. The following additional policies shall apply to zoning petitions:
 - b. Rezoning land to the A-2 Agriculture-Residential District or the A-3 Agriculture District is discouraged for new non-farm residential development, unless findings can be made that rezoning land to either of these districts will not interfere with, will not disrupt, or will not

- be incompatible with farming or agricultural use, and will not take land suitable for cultivation or other agricultural use out of production.
- c. Rezoning land to the A-R Floating Agricultural-Residential District or the proposed AC-R Conservation Residential District is preferred over additional non-farm residential A-2 or A-3 parcels.

FARMLAND PRESERVATION PLAN:

The property is included in the Farmland Preservation Plan Map, which potentially enables the property owner to claim Farmland Preservation tax credits. Although the proposed A-2 District requested for the existing homestead is not a certified farmland preservation district, only a small portion of the property is appropriate for agricultural.

Comprehensive Plan Summary

The proposed A-2 zoning district is consistent with the intent and description and the applicable policies of the Eau Claire County Comprehensive Plan Rural Lands Planning Area.

ANALYSIS

When rezoning land, a finding should be made that the purpose of the proposed zoning district and the uses that are allowed in that district are appropriate for the location; and that the rezoning will uphold the purpose of the zoning ordinance. A finding should also be made that the rezone is consistent with the County's Comprehensive Plan.

A-P Rezoning Standards

In addition, there are four standards for approving a rezoning of land from the A-P Agricultural Preservation zoning district to any other district. The following provides an analysis of this rezoning petition based on those standards:

Standard 1 - The land is better suited for a use not allowed in the A-P Agricultural Preservation zoning district based on a review of soil types, historical productivity, location, and adjacent land uses.

• **Soil Types** – There are three (2) primary soil types on the property to be divided, both of which are considered productive agriculture soils. However, the property to be rezoned does not include any tillable land and no productive farmland will be impacted by this rezoning.

| Soil Description | Capability Class |
|--|------------------|
| Billett sandy loam, 1-6% slopes | 3 |
| Elevasil sandy loam, 6-12% slopes, moderately eroded | 3 |

- Historical Productivity There is no evidence of agricultural activity on the subject property to be rezoned.
- Site Location The property is located northwest of the north side of County Rd. HH
- Adjacent Land Uses Uses in the area include a mixture of farmland, woodlands, single-family residences, and vacant open areas.

Standard 2 - The rezoning is consistent with any applicable comprehensive plans.

The proposed rezoning generally conforms to the future land use intent, purpose, and policies for the Eau Claire County Comprehensive Plan, including policies related to limiting residential density in rural areas of the County and minimizing conflicts between farm and non-farm uses.

Standard 3 - The rezoning is substantially consistent with the certified Eau Claire County Farmland Preservation Plan. The proposed rezoning would not likely remove land from cultivation, which is

discouraged by the Farmland Preservation Plan. However, the land is not currently enrolled in Farmland Preservation.

Standard 4 - The rezoning will not substantially impair or limit current or future agricultural use of surrounding parcels of land that are zoned for or legally restricted to agricultural use.

The proposed rezoning will not likely impair or limit current or future agricultural use of surrounding parcels due to the physical separation of the developable areas of the subject property and adjacent agricultural lands.

<u>Town Board Action</u>: The Pleasant Valley Town Board will consider the rezoning petition on Monday, June 12, 2023.

The rezoning petition has been evaluated for consistency with the purpose of the A-2 District and the uses allowed in the district. The request is generally consistent with the purpose of the zoning code based on the following findings:

- The proposed rezoning is consistent with the intent and purpose of the Eau Claire County Future Land Use plan.
- Existing uses in the area include single-family residences, woodlands, and agricultural fields.
- Zoning in the area includes A-2, A-3, and A-1, and A-P zoning in vicinity of the subject property.

CONCLUSION

The rezone petition has been evaluated for consistency with the following:

- Eau Claire County Comprehensive Plan future land use designation
- Eau Claire County Comprehensive Plan goals, objectives, and policies
- Eau Claire County Farmland Preservation Plan
- Eau Claire County Zoning Ordinance, including purpose of the zoning code and allowable uses in the A-2 District

In addition, the following factors have also been considered:

 Input of surrounding property owners. County staff has not received any correspondence or inquiries from the public to date.

FINDINGS

Findings in Favor:

- 1. The request is generally consistent with the goals, objectives, and policies of the Eau Claire County Comprehensive Plan, and the Future Land Use Map.
- 2. The property is surrounded by A-2 zoning, including the future Juniper Ridge subdivision.
- 3. The property to be rezoned is developed with a farmstead, with the remaining property being wooded, and no tillable land will be impacted with this rezoning.



Department of Planning and Development

Eau Claire County Courthouse 721 Oxford Avenue, Room 3344 Eau Claire, Wisconsin 54703 715-839-4741

| Application Accepted: | 05/02/2023 |
|-------------------------|-------------|
| Accepted By: Matt M | lichels |
| Receipt Number: 5 | 076268 |
| Town Hearing Date: 5/ | 8/23 (?) |
| Scheduled Hearing Date: | 06/13/2023 |
| Application No: | RZN-0003-23 |

Rezoning Petition

Owner/Applicant Name(s):

DALE H & CHRISTINE L RODMAN Owner:

Applicant: Jeremy Skaw, Real Land Surveying, 1356 International Dr, Eau Claire, WI 54701

MAY **0 2** 2023

Telephone: (715) 514-4116

EMail: jskaw@rlswi.com

COUNTY CLERK

RECEIVED

Applied

Site Address(es):

Property Description:

Sec 32 Twn 26 Rge 09

W 440 COUNTY ROAD HH

Town of Pleasant Valley

Application Status:

Zoning District(s):

Lot Area(s) - Acres:

Overlay District(s):

AP - Agricultural Preservation Distr

3.38

3.38

3.38

PIN

Legal (partial)

1801822609323309000

LOT 1 OF CSM V 5 P 7 (#898) LYG IN THE SW-SW CONT 2.67 AC M/L & LYG IN THE SE-S

Pursuant to the procedure described in Wisconsin Statutes Section 59.69(5), I hereby petition the Eau Claire County Board of Supervisors to amend the following Zoning District from:

At the public hearing, the applicant may appear in person or through an agent or an attorney of his/her choice. The applicant/agent/attorney may present testimony, evidence, and arguments in support of the application. All site plans, pictures, etc. become the property of the Department, and will remain in the file.

107



Department of Planning and Development

Eau Claire County Courthouse 721 Oxford Avenue, Room 3344 Eau Claire, Wisconsin 54703 (715) 839-4741

| Office | Use | Onl | V |
|--------|-----|-----|---|
|--------|-----|-----|---|

| Application Accepted: | 5/2/23 |
|-------------------------|-------------|
| Accepted By: | min |
| Application Number: | RZN-0003-23 |
| Town Hearing Date: | 5/8/23 (?) |
| Scheduled Hearing Date: | 6/13/23 |

REZONING APPLICATION

| xisting Zoning Distri | ct: AP | Propose | d Zoning District(s): A2 |
|---|--|--|--|
| Acres to be rezoned: | 3,38 | | |
| roperty Owner Nam | e: Dale Rodman | | Phone# |
| /lailing Address: | W440 CTH HH, Eleva, 1 | NI 54738 | |
| mail Address: | | | |
| gent Name: R | eal Land Surveying - Jere | my Skaw | Phone# 715-514-4116 |
| /lailing Address: | 1356 International Drive, E | au Claire, WI 54701 | |
| mail Address: | jskaw@rlswi.com | | |
| | | SITE INFORMAT | TION |
| ite Address: | W440 CTH HH, Eleva, WI | 54738 | |
| Property Description | SE SE SW 1/4 SW 1/4 Se | c. 32 , T 26 N, R_ | 9 W, Town of Pleasant Valley |
| oning District: | (| Code Section(s): | |
| Overlay District: Check Applicable | ☐ Shoreland ☐ Floodpla | ain □ Airport □ W | ellhead Protection Non-Metallic Mining |
| Computer #(s): PIN #(s): | 1801822609323309000 | | |
| | be accepted until the applicant h All information from the checklis | | f to review the application and determine if all necessary information |
| ☐ Complete attache | | | wn their submittal deadline and process. |
| Provide legal des rezoned | Provide legal description of property to be rezoned Provide \$620.00 application fee (non-refundable), (\$545.00 application processing fee \$75.00 mapping surcharge fee). Send application to landuse@eauclairecounty.gov or to to address above. | | |
| permission for purpose of co | or the staff of the Eau Claire of the Staff of the Eau Claire of the Staff of the S | County Department of Fused as part of the public | true and correct to the best of my knowledge. I give Planning and Development to enter my property for the hearing process. I further agree to withdraw this included. Date |

REZONING APPLICATION CHECKLIST

Applications are due by Tuesday at 12:00 PM three weeks prior to the Committee on Planning and Development meeting. The application must include the items listed below. After a preliminary review, additional information may be needed. A hearing will not be scheduled until the application is deemed complete. Applications are considered complete when all materials and associated fees are received and approved by staff.

| Required Application Items | Required | Application | Items |
|----------------------------|----------|-------------|-------|
|----------------------------|----------|-------------|-------|

| Application must be signed by the property owner(s) |
|---|
| A legal description of land and address of land to be rezoned |
| Complete the attached supplemental rezoning information sheet |

- Describe the reason for the request
- Describe how the proposed zoning district and the uses allowed in that district are appropriate for the selected location, and how the proposed change in zoning will uphold the purpose of the zoning ordinance
- Explain and justify why this particular property is under consideration for rezoning
 - o For rezoning requests from A-P to any zoning district other than the AR district must consider the factors in Section 18.32.055 A. − D.
 - For rezoning requests from the A-P to the AR zoning district must consider the factors in Section 18.06.050 A. – D.
 - o For rezoning requests out of the Shoreland-wetland district must consider Section 18.19.100 B

SUPPLEMENTAL INFORMATION FOR A REZONING PETITION

In order to process your application as quickly as possible, please fill in all of the sections below that are applicable to your request, and attach all appropriate maps

| ☐ Describe the reason(s) for your rezoning request: |
|---|
| Mr. Rodman is looking to acquire lands for the adjoining landowner and wishes to combine his existing lot |
| with the lands to be acquired. The existing parcel appears to be part of a farmland consolidation, hence it remains |
| zoned as AP. |
| ZUNEU dS AF. |
| |
| |
| |
| ☐ When evaluating a rezoning petition, staff from the Eau Claire County Department of Planning and Development consider whether the purpose of the proposed zoning district and the uses allowed in the district are appropriate for the selected location. Staff also considers whether the change in zoning will uphold the purpose of the zoning ordinance, which is to separate incompatible land uses from one another, to maintain public health and safety, to protect and conserve natural resources, to prevent overcrowding, to preserve property values, and to maintain the general welfare of the citizens. Please describe how the proposed zoning district and the uses allowed in that district are appropriate for the selected location, and how the proposed change in zoning will uphold the purpose of the zoning ordinance. |
| |
| This rezone request is simply based upon infill. With the rezone request is in tandem with a 1-lot CSM, |
| the rezone request will bring the entire parcel into conformity. The proposed lot size (taking into account the lands |
| to be acquired from the neighbor) will exceed 8 acres. |
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☐ Rezoning petitions to change the zoning of a parcel from the A-P Agricultural Preservation District to any other District must be based upon findings that consider the following factors: The land is better suited for a use not allowed in the A-P Agricultural Preservation zoning district based on a review of soil types, historical productivity, location, and adjacent land uses; The rezoning is consistent with any applicable comprehensive plans; The rezoning is substantially consistent with the certified Eau Claire County Farmland Preservation Plan; and 3) The rezoning will not substantially impair or limit current or future agricultural use of surrounding parcels of land that are zoned for or legally restricted to agricultural use. If you are petitioning to rezone land from an A-P District to another district, please describe how the proposed change in zoning will be consistent with the four findings listed here. Much of the factors listed above do not apply as the current 3.38 acres is a farmstead and not tillable grounds. The rezone is consistent with the Town's comp plan & the EC FPP plan.





Real Land Surveying 1356 International Drive Eau Claire, WI 54701 (715) 514-4116

Rezone Description

All of lot 1, CSM volume 5, pages 7-8, document #636460

Jeremy Skaw, P.L.S.

Field Supervisor

715.514.4116 Office 715.895.8211 Direct 715.225.4572 Mobile

www.rlswi.com

CONCEPT

VOLUME _____ OF CERTIFIED SURVEY MAPS, PAGE _____

CERTIFIED SURVEY MAP, NUMBER_____

LOCATED IN THE SOUTHWEST ¼ - SOUTHWEST ¼

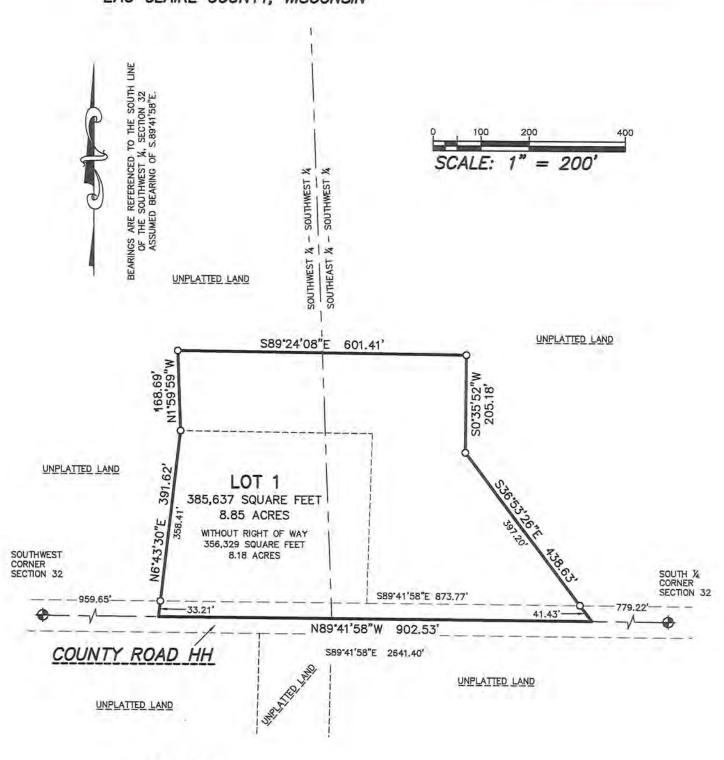
AND SOUTHEAST ¼ - SOUTHWEST ¼,

SECTION 32, TOWNSHIP 26 NORTH, RANGE 9 WEST,

TOWN OF PLEASANT VALLEY,

EAU CLAIRE COUNTY, WISCONSIN





LEGEND

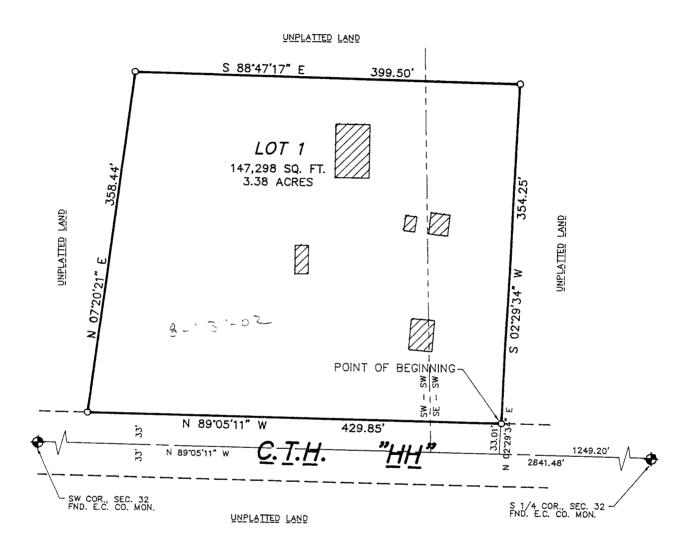
O ---- SET 1" OUTSIDE DIAMETER x 18" IRON PIPE WEIGHING 1.13 POUNDS PER LINEAR FOOT

REAL LAND SURVEYING, LLC 1356 INTERNATIONAL DRIVE EAU CLAIRE, WI 54701 (715)514—4116 rlswi.com CADD No. 21353 CSM

FIELDWORK COMPLETION DATE: 636460

CERTIFIED SURVEY MAP

OF PART OF THE SW 1/4 OF THE SW 1/4 AND PART OF THE SE 1/4 OF THE SW 1/4, SECTION 32, T26N, R9W, TOWN OF PLEASANT VALLEY, EAU CLAIRE COUNTY, WISCONSIN

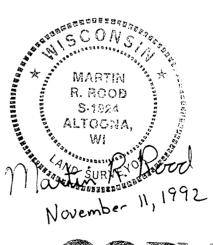




LEGEND

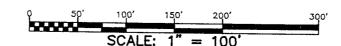
O ---- SET 1" O.D. x 24" IRON PIPE WEIGHING 1.13 LBS./ LIN.FT.

--- EXISTING BUILDING





REAL LAND SURVEYING, INC. CADD NO. 3257



SHEET 1 OF 2



CERTIFIED SURVEY MAP - OF PART OF THE SW1 OF THE SW1 AND PART OF THE SE1 OF THE SW1, SECTION 32, T26N, R9W,
TOWN OF PLEASANT VALLEY, EAU CLAIRE COUNTY, WISCONSIN

SURVEYOR'S CERTIFICATE:

I, MARTIN R. ROOD, REGISTERED LAND SURVEYOR, HEREBY CERTIFY:
THAT BY THE DIRECTION OF SUE ANDERSON, I HAVE SURVEYED, DIVIDED AND
MAPPED THE LAND PARCEL WHICH IS REPRESENTED BY THIS CERTIFIED SURVEY

THAT THE EXTERIOR BOUNDARY OF THE LAND PARCEL SURVEYED AND MAPPED IS AS FOLLOWS: A PARCEL OF LAND LOCATED IN THE SW4 OF THE SW4 AND PART OF THE SE4 OF THE SW4, SECTION 32, T26N, R9W, TOWN OF PLEASANT VALLEY, EAU CLAIRE COUNTY, WISCONSIN AND BEING MORE PARTICULARLY DESCRIBED AS FOLLOWS: COMMENCING AT THE SOUTH QUARTER CORNER OF SAID SECTION 32 THENCE N.89°05'11"W. 1249.20 FEET; THENCE N.02°29'34"E. 33.01 FEET THE POINT OF BEGINNING; THENCE N.89°05'11"W. 429.85 FEET; THENCE N.07°20'21"E. 358.44 FEET; THENCE S.88°47'17"E. 399.50 FEET; THENCE S.02°29'34"W. 354.25 FEET TO THE POINT OF BEGINNING AND BEING SUBJECT TO EXISTING EASEMENTS.

THAT THIS CERTIFIED SURVEY MAP IS A CORRECT REPRESENTATION OF THE

EXTERIOR BOUNDARY SURVEYED AND DESCRIBED.

THAT I HAVE FULLY COMPLIED WITH THE PROVISIONS OF CHAPTER 236 OF THE WISCONSIN STATUTES AND THE SUBDIVISION REGULATIONS OF THE TOWN OF PLEASANT VALLEY AND THE COMMITTEE ON RESOURCE PLANNING AND ZONING OF THE COUNTY OF EAU CLAIRE, WISCONSIN IN SURVEYING AND MAPPING THE SAME.

Tood DATED THIS 11th DAY OF November, 1992 Kood

CERWIFICATE OF COUNTY RESOURCE PLANNING AND ZONING:

I, JAMES M. ERICKSON, DIRECTOR OF THE EAU CLAIRE COUNTY DEPARTMENT OF PLANNING AND DEVELOPMENT, HEREBY CERTIFY THAT THIS CERTIFIED SURVEY MAP IS APPROVED OF AS COMPLYING WITH SUBTITLE II, THE SUBDIVISION CONTROL CODE, OF TITLE 18 OF THE COUNTY CODE OF GENERAL ORDINANCES.

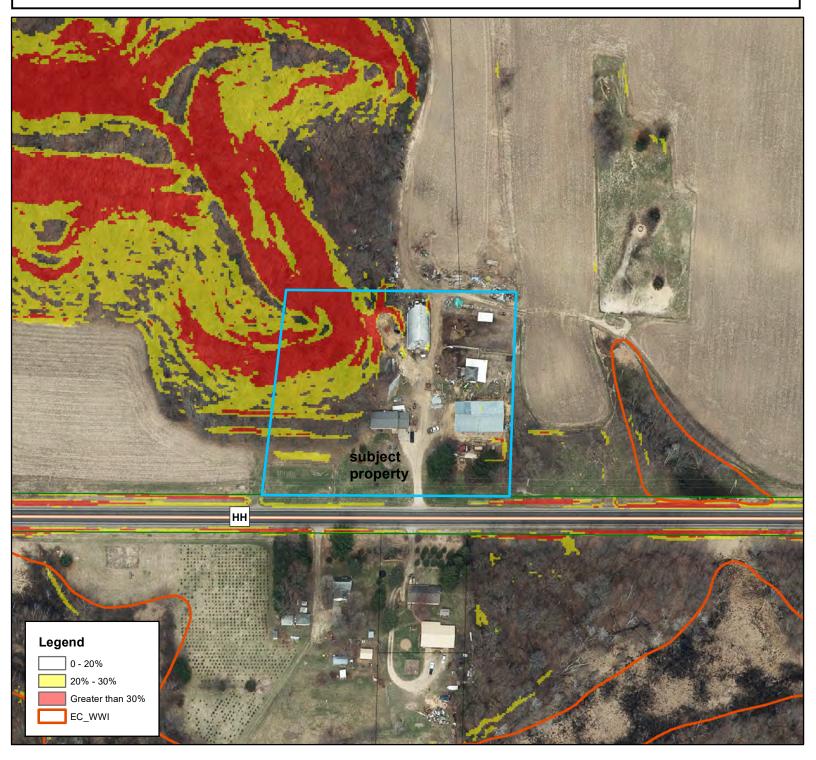
JAMES M. ERICKSON Coulem DATED THIS 17th DAY OF November, 1992



SHEET 2 OF 2

(Anderson) P1 #12.00 #1796

RODMAN REZONE AERIAL MAP



Parcel Mapping Notes:

The horizontal datum is based on the Eau Claire County Coordinate System NAD_1983_HARN_Adj_WI_EauClaire_Feet

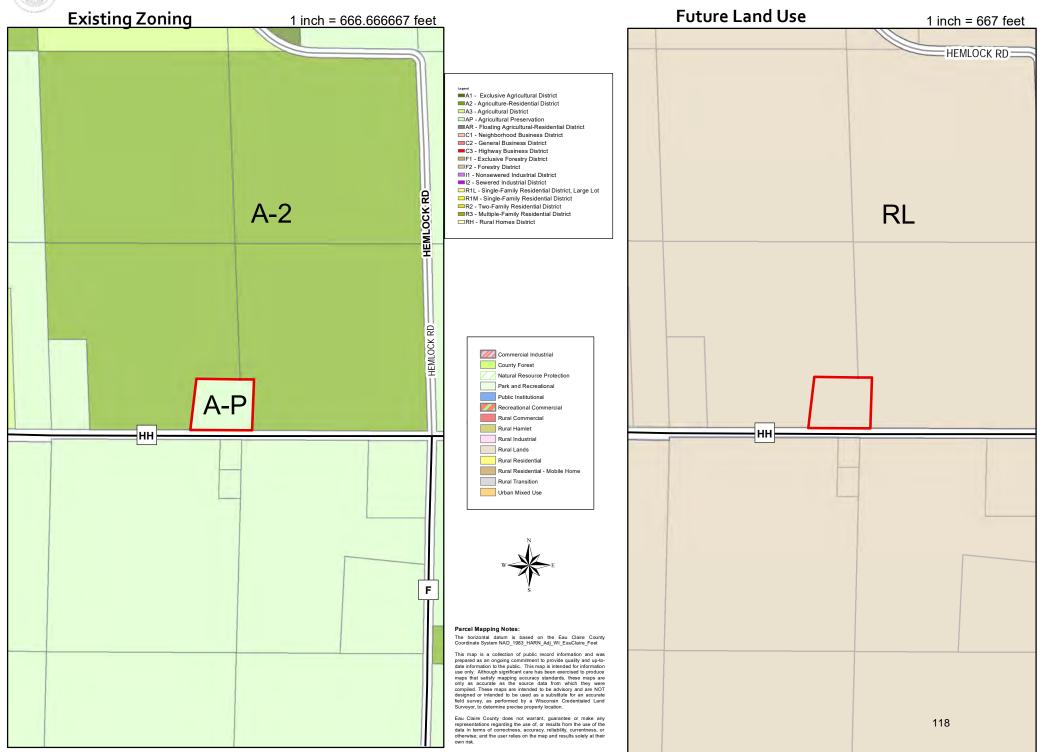
This map is a collection of public record information and was prepared as an ongoing commitment to provide quality and up-to-date information to the public. This map is intended for information use only. Although significant care has been exercised to produce maps that satisfy mapping accuracy standards, these maps are only as accurate as the source data from which they were compiled. These maps are intended to be advisory and are NOT designed or intended to be used as a substitute for an accurate field survey, as performed by a Wisconsin Credentialed Land Surveyor, to determine precise property location.

Eau Claire County does not warrant, guarantee or make any representations regarding the use of, or results from the use of the data in terms of correctness, accuracy, reliability, currentness, or otherwise; and the user relies on the map and results solely at their own risk.

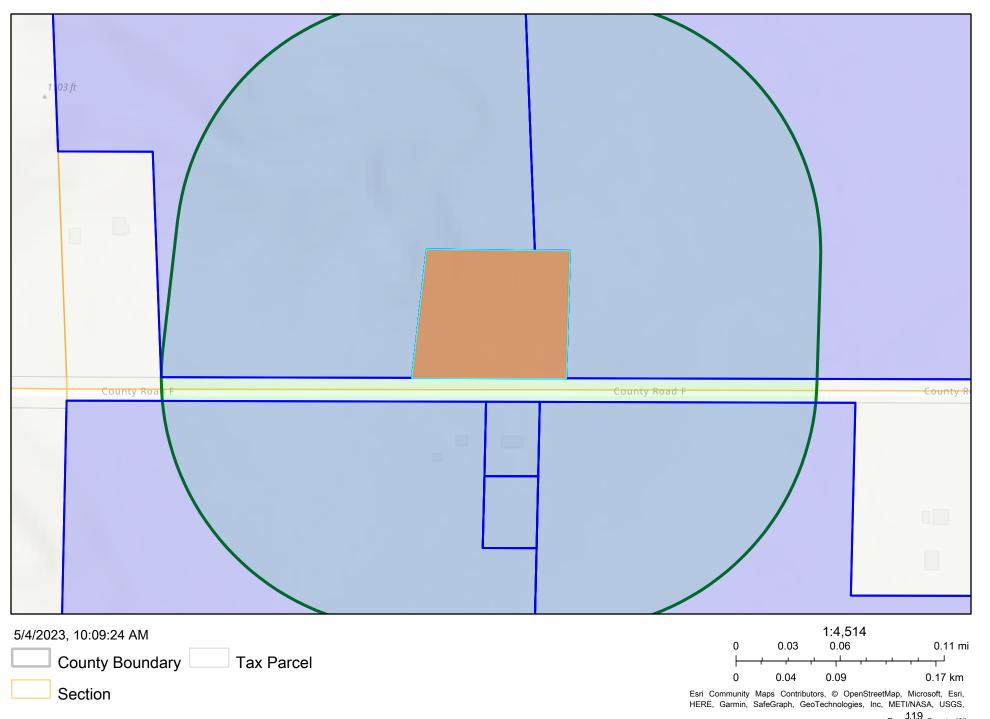




Rodman Rezoning: RZN-0003-23



Public Notification



| FirstName LastName | Address | City State Zip |
|--------------------------|----------------------|--------------------------|
| JOHNATHAN SMITH | S10400 COUNTY ROAD F | ELEVA WI 54738-9013 |
| WILLIAM SCHWAGEL | W 441 COUNTY ROAD HH | ELEVA WI 54738-9020 |
| BAILEYS WONDERLAND LLC | W 441 COUNTY ROAD HH | ELEVA WI 54738-9020 |
| HIGHCLERE PROPERTIES LLC | 6176 SANDSTONE RD | EAU CLAIRE WI 54701-5138 |

FACT SHEET

TO FILE NO 23-24/018

The Lake Eau Claire Protection Rehabilitation District "Lake District" has requested an additional site for the placement of dredging spoils from a new Eau Claire River dredge site. Current disposal sites for dredge materials at the "gravel pit" is which is nearing capacity and at Connector Road are not viable options for the new dredge site spoils. County personnel, DNR staff, along with the representatives from the Lake District have reviewed several alternative sites prior to the current site selection. The selected site is anticipated to have a 25-year capacity based upon current dredging rates.

By authorizing this withdrawal and subsequent DNR approval, the county could potentially benefit financially. Any revenues generated from the sale of spoils would be split 50/50 between the county and the Lake District. Terms of the DNR withdrawal application specify that revenue generated from future sales of spoils would be deposited into the Parks and Forest land acquisition fund. This condition will help assure that the withdrawal application has a higher likelihood of being approved by the DNR.

Current land use of the proposed site is of scrub oak/jack pine cover type with no merchantable timber standing on it. The site was a failed planting site with poor soil and not conducive to growing even low-quality timber. If adopted, the 9.94-acre site will continue to be owned by the county and managed by the Parks and Forest Department.

A recommendation to replace the withdrawn acres with newly purchased county forest lands may also be included within this resolution. Replacement acres are not a requirement for a withdrawal request to be approved.

Fiscal Impact: Revenues are not anticipated from any sales of dredge spoils.

The potential cost of replacement lands to the county for this 9.94-acre site is variable. Assuming an average cost of \$3,000 per acre to purchase replacement lands, the total cost could be around \$30,000 for replacement acreage. The county would be eligible to apply for 50% matching funds from the DNR for a potential purchase, bringing the net cost down to around \$15,000 for replacement lands.

Respectfully submitted,

Josh Pedersen Parks & Forest Director 2

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; and

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51 52 53 WITHDRAWAL OF APPROXIMATELY 9.94 ACRES (MORE OR LESS) FROM COUNTY FOREST LAW; DIRECTING THE PARKS AND FOREST DIRECTOR TO MAKE APPLICATION TO THE DEPARTMENT OF NATURAL RESOURCES FOR WITHDRAWAL OF SAID COUNTY LAND FROM THE COUNTY FOREST LAW

WHEREAS, under Article VIII. A. of the 2013 dredge spoils site agreement between Eau Claire County and the Lake Eau Claire Protection Rehabilitation District "Lake District" the county proposes to withdraw Site 5 consisting of approximately 9.94 acres (more or less),; and

WHEREAS, the land withdrawn is described as: Part of the Northeast of the Northwest, Northwest of the Northeast, Southeast of the Northwest, and Southwest of the Northeast, Section 11, Township 26 North, Range 6 West, Town of Bridge Creek, Eau Claire County, Wisconsin described as follows:

Commencing at the South Quarter Corner of said Section 11;

Thence S89°04'38"E 2613.79' along the South line of the Southeast Quarter to the Southeast corner of said Section 11;

Thence N34°10'35"W 3880.66 feet to the Point of Beginning;

Thence N52°00'28"W 232.28 feet;

Thence N07°00'44"W 49.74 feet;

Thence N40°07'33"E 149.93 feet;

Thence N86°12'55"E 404.48 feet;

Thence N07°45'39"E 110.20 feet;

Thence N87°26'46"W 256.71 feet; Thence N57°46'38"W 732.91 feet;

Thence N13°45'42"W 220.23 feet;

Thence N81°05'23"E 80.46 feet;

Thence S69°57'23"E 267.23 feet;

Thence S52°21'33"E 182.39 feet; Thence N81°02'30"E 309.39 feet;

Thence S36°13'03"E 223.16 feet;

Thence S03°12'12"E 294.22 feet;

Thence S07°45'39"W 110.20 feet;

Thence S50°53'09"E 115.30 feet; Thence S06°48'24"E 52.08 feet;

Thence S06°48′24″E 52.08 feet; Thence S32°52'42"W 80.84 feet:

Thence S68°42'59"W 389.40 feet to the point of beginning

Said parcel contains 433,095 square feet or 9.94 acres, more or less

WHEREAS, unless the land is withdrawn any dredge deposits can only be used for public works purposes; and

WHEREAS, withdrawal will allow the district to enter into an agreement to use the dredge spoils as reclamation material; and

WHEREAS, the 9.94 acres (more or less) site will allow continued use for future dredge spoils for approximately 25 years; and



deposited into the non-lapsing Forest Land Acquisition account; and

WHEREAS, the committee on parks and forest recommends sufficient funds be allocated in 2024 to purchase a replacement parcel for the withdrawn area.

NOW, THEREFORE, BE IT RESOLVED, by the Eau Claire County Board of Supervisors that it hereby approves withdrawal of the parcel consisting of approximately 9.94 acres (more or less) from the county forest law.

BE IT FURTHER RESOLVED that the Parks & Forest Director is hereby directed to make application to the Department of Natural Resources for withdrawal of said county land from the County Forest Law.

ADOPTED

Reviewed by Finance Dept. for Fiscal Impact

Committee on Parks and Forest

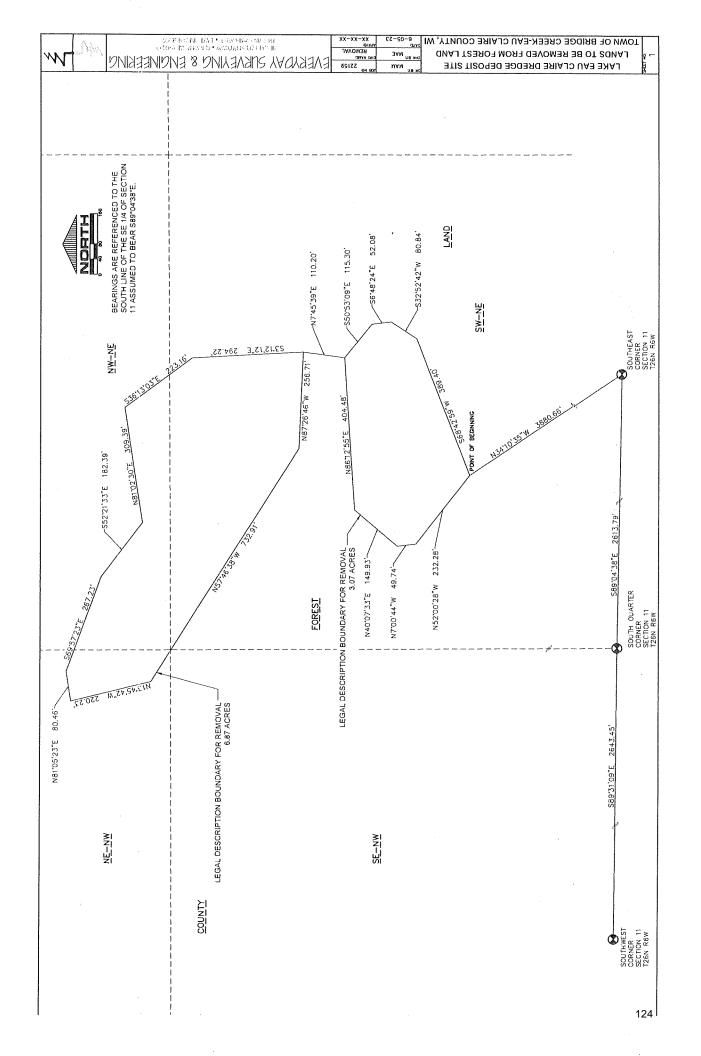
VOTE: 5 AYE AYE NAY

Committee on Parks & Forest lo/l2/2023

CE/yk

APPROVED

By Sharon McIlquham at 2:36 pm, Jun 15, 2023



FACT SHEET

TO FILE NO. 23-24/002

This resolution authorizes the Eau Claire County Treasurer's Office, in conjunction with Corporation Counsel, to commence In Rem tax lien foreclosure actions to collect delinquent taxes and other costs against real property subject to unredeemed tax certificates.

Fiscal Impact: TBD, likely No Impact

Respectfully Submitted,

Richard Eaton

Assistant Corporation Counsel

Tax Year 2018

| Delinquent Tax ID: | 1958 | |
|----------------------------|--|--|
| Tax Parcel ID: | 50945 | |
| Parcel Number: | 1822122710252102016 | |
| Owner Name: | Melissa Braune | |
| Property Location: | 2113 Bordeaux Court, Eau Claire, WI 54703 | |
| Owner Mailing Address: | same | |
| Treasurer Notes: | Delinquent 2018 & 2022. 2019-2021 paid for by State for Help for | |
| | Homeowners. Might have agreement with H4H to pay \$1000 a | |
| | month? | |
| County Clerk Notes: | Multiple attempts for tax deed, payments or agreement reached - | |
| | paying \$1000 a month | |
| Bankruptcy Status: | n/a | |
| Current Amount Due: | \$5,465.51 | |

| Delinquent Tax ID: | t Tax ID: 962 | |
|---|--|--|
| Tax Parcel ID: | 22989 | |
| Parcel Number: | 1812622505344200022 | |
| Owner Name: | Margaret Dominguez (Janesich) | |
| | c/o Hector Dominguez Wilbert & Marlene Nething – | |
| | Life Estate | |
| Property Location: | 319 Oak Street | |
| Owner Mailing Address: | 515 Frankfort Street, Laredo, TX 78040 | |
| Treasurer Notes: Delinquent 2018-2022 - Last payment 2.21.19 | | |
| County Clerk Notes: Lives in Texas, no payments since 2019 - 2 people interested in | | |
| | property - names & numbers in folder | |
| Bankruptcy Status: | n/a | |
| Current Amount Due: | \$6702.58 | |

| Delinquent Tax ID: | 684 | |
|---|---|--|
| Tax Parcel ID: | 16386 | |
| Parcel Number: | 1802222710183302002 | |
| Owner Name: | Ernest Lange | |
| Property Location: | 1648 Anderson Road, Eau Claire, WI 54703 | |
| Owner Mailing Address: | same | |
| Treasurer Notes: | Delinquent 2017-2022. No payments since 2017 for 2016 taxes | |
| County Clerk Notes: Trailer on property - Ernest in nursing home. County Clerk spoke sister & she wants to keep the land & property - no date of when that was | | |
| Bankruptcy Status: | n/a | |
| Current Amount Due: | \$9,398.37 | |

| Delinquent Tax ID: | 690 |
|----------------------------|--|
| Tax Parcel ID: | 16387 |
| Parcel Number: | 1802222710183302005 |
| Owner Name: | Earnest Lange |
| Property Location: | 1648 Anderson Road, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2017-2022. No payments since 2017 for 2016 taxes |
| County Clerk Notes: | Vacant land - Ernest in nursing home. County Clerk spoke with sister |
| | & she wants to keep the land & property - no date of when that was |
| | |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$138.16 |

| Delinquent Tax ID: | 573 |
|----------------------------|--|
| Tax Parcel ID: | 13516 |
| Parcel Number: | 1801822609334200002 |
| Owner Name: | Charles E. Ryan Lee |
| Property Location: | |
| Owner Mailing Address: | 35158 Washburn Heights Drive, Brownsville, OR 97327 |
| Treasurer Notes: | Delinquent 2018-2022 - Charles passed away, Daughter called April |
| | 2022 & said she was trying to sell the parcels - small random piece of |
| | land |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$59.72 |

| Delinquent Tax ID: | 673 |
|----------------------------|--|
| Tax Parcel ID: | 16179 |
| Parcel Number: | 1802222710144400004 |
| Owner Name: | Charles E. Ryan Lee |
| Property Location: | |
| Owner Mailing Address: | 35158 Washburn Heights Drive, Brownsville, OR 97327 |
| Treasurer Notes: | Delinquent 2018-2022 - Charles passed away, Daughter called April |
| | 2022 & said she was trying to sell the parcels - small random piece of |
| | land |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$221.08 |

| Delinquent Tax ID: | 867 |
|------------------------|--|
| Tax Parcel ID: | 21093 |
| Parcel Number: | 1802422709313300003 |
| Owner Name: | Charles E. Ryan Lee |
| Property Location: | |
| Owner Mailing Address: | 35158 Washburn Heights Drive, Brownsville, OR 97327 |
| Treasurer Notes: | Delinquent 2018-2022 - Charles passed away, Daughter called April |
| | 2022 & said she was trying to sell the parcels - small random piece of |
| | land |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$631.73 |

| Delinquent Tax ID: | 1949 |
|------------------------|---|
| Tax Parcel ID: | 50856 |
| Parcel Number: | 1822122710250040010 |
| Owner Name: | Charles E. Ryan Lee |
| Property Location: | |
| Owner Mailing Address: | 35158 Washburn Heights Drive, Brownsville, OR 97327 |
| Treasurer Notes: | Delinquent 2018-2022 - Charles passed away, Daughter called April |
| | 2022 & said she was trying to sell the parcels - land locked parcel |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$1573.60 |

| Delinquent Tax ID: | 1967 |
|------------------------|---|
| Tax Parcel ID: | 51149 |
| Parcel Number: | 1822122710253200004 |
| Owner Name: | Charles E. Ryan Lee |
| Property Location: | |
| Owner Mailing Address: | 35158 Washburn Heights Drive, Brownsville, OR 97327 |
| Treasurer Notes: | Delinquent 2018-2022 - Charles passed away, Daughter called April |
| | 2022 & said she was trying to sell the parcels - land locked parcel |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$688.72 |

| Delinquent Tax ID: | 1278 |
|----------------------------|--|
| Tax Parcel ID: | 29321 |
| Parcel Number: | 1822122709031302032 |
| Owner Name: | Lois Lee |
| Property Location: | 3011 Dale Road, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018-2022. Last payment rec'd 6.30.21 |
| County Clerk Notes: | No file, no notes |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$25,907.32 |

| Delinquent Tax ID: | 1428 |
|----------------------------|--|
| Tax Parcel ID: | 35202 |
| Parcel Number: | 1822122709163102004 |
| Owner Name: | Duane Nauiokaitis |
| Property Location: | 529 Holm Ave, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018 & 2022. 2019-2021 paid for by State for Help for |
| | Homeowners. Only random payments - last received 1.3.23 |
| County Clerk Notes: | 10/22 Duane passed away - Victoria making payments |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$4,198.91 |

| Delinquent Tax ID: | 1436 |
|------------------------|--|
| Tax Parcel ID: | 35379 |
| Parcel Number: | 1822122709163202054 |
| Owner Name: | North Presbyterian Church |
| Property Location: | 1516 Birch Street, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018, 2021 & 2022 - tax exempt property owe for special |
| | assessments & DQ Water |
| County Clerk Notes: | No file, no notes |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$2,645.24 |

| Delinquent Tax ID: | 1523 |
|------------------------|---|
| Tax Parcel ID: | 37140 |
| Parcel Number: | 1822122709182102016 |
| Owner Name: | Michael Paulson |
| Property Location: | 706 Bolles Street, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |

| Treasurer Notes: | Delinquent 2017-2022. No payments since 2017 for 2016 taxes |
|----------------------------|---|
| County Clerk Notes: | No file, no notes |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$16,964.93 |

| Delinquent Tax ID: | 1748 |
|------------------------|--|
| Tax Parcel ID: | 44821 |
| Parcel Number: | 1822122709304302070 |
| Owner Name: | Nancy Peterson |
| Property Location: | 3135 Craig Road, Eau Claire, WI 54701 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018-2022 - No regular payments, last payment rec'd |
| | 7.30.18 for 2017 taxes |
| County Clerk Notes: | No File/No notes |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$16,594.82 |

| Delinquent Tax ID: | 1959 |
|------------------------|--|
| Tax Parcel ID: | 51094 |
| Parcel Number: | 1822122710252400009 |
| Owner Name: | Duane Rene |
| Property Location: | 2009 Crescent Ave, Eau Cliare, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018-2022. No regular payments - Last payment 10.3.22 |
| County Clerk Notes: | No file/no notes |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$18,230.94 |

| Delinquent Tax ID: | 1453 |
|---------------------------|--|
| Tax Parcel ID: | 35514 |
| Parcel Number: | 1822122709164102021 |
| Owner Name: | James Schacker |
| Property Location: | |
| Owner Mailing Address: | 7 Mallard Lane, North Oaks, MN 55127 |
| Treasurer Notes: | Delinquent 2012-2022 - no payments ever. Small parcel behind Ace |
| | Hardware on Birch St (they don't own the building) |
| County Clerk Notes: | n/a |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$691.19 |

| Delinquent Tax ID: | 1596 |
|--------------------|-------|
| Tax Parcel ID: | 38680 |

| Parcel Number: | 1822122709194102081 |
|----------------------------|--|
| Owner Name: | Nancy Schlieve |
| Property Location: | 621 Hudson Street, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018-2022 - Random payments - possible Corp Counsel |
| | or Glenda have multiple letters on Nancy. Tax bills & delinquent |
| | letters return to sender |
| County Clerk Notes: | Multiple attempts for tax deed returned undeliverable |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$13,147.63 |

| Delinquent Tax ID: | 1537 |
|----------------------------|--|
| Tax Parcel ID: | 37500 |
| Parcel Number: | 1822122709183102029 |
| Owner Name: | Nathan Schultz |
| Property Location: | 902 Vine Street, Eau Claire, WI 54703 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018 & 2022. 2019-2021 paid for by State for Help for |
| | Homeowners. Last payment 11.8.22. County took previously took |
| | this property |
| County Clerk Notes: | approved for H4H, if he needs to he will pay \$200 starting December |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$3,115.71 |

| Delinquent Tax ID: | 1169 |
|------------------------|---|
| Tax Parcel ID: | 27608 |
| Parcel Number: | 1820222506042402020 |
| Owner Name: | David A. & Sarah D. Sharp |
| Property Location: | 224 E. Brown Street, Augusta, WI 54722 |
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2018 & 2022. 2019-2021 paid for by State for Help for |
| | Homeowners. |
| County Clerk Notes: | Approved for help for homeowners - need to pay 2018. Sent letters |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$4,432.16 |

| Delinquent Tax ID: | 1001 |
|--------------------|---------------------|
| Tax Parcel ID: | 23214 |
| Parcel Number: | 1812622505354202000 |
| Owner Name: | Sara Wampole |

| Property Location: | 429 E. Main Street, Fairchild, WI 54741 |
|------------------------|---|
| Owner Mailing Address: | same |
| Treasurer Notes: | Delinquent 2017-2022 - Last payment 5.27.21 |
| County Clerk Notes: | Talked with Sara 12/1/22 - Sara said she was going to pay 2017 in |
| | Dec, 2018 in Jan but no payments since 2017 |
| Bankruptcy Status: | n/a |
| Current Amount Due: | \$3,704.93 |

Enrolled No.

RESOLUTION

File No. 23-24/002

IN REM TAX LIEN FORECLOSURE ACTION PURSUANT TO WIS. STAT. 75.521 TO

ACQUIRE THE REAL PROPERTY SET FORTH IN EXHIBIT A WHEREAS, pursuant to Wis. Stat. 74.57(1) and 75.14(1), Eau Claire County has issued tax certificates on September 1, 2018 and each year thereafter due to unpaid real property taxes for the properties set forth in Exhibit A, which is wholly incorporated by reference; and

AUTHORIZING THE EAU CLAIRE COUNTY TREASURER'S OFFICE TO COMMENCE

WHEREAS, pursuant to Wis. Stat. 74.59 and 75.01, the redemption period is two years from the date the tax certificate was issued; and

WHEREAS, pursuant to Wis. Stat. 74.57 and Eau Claire County Code of Ordinance 4.20.020, the county treasurer intends to commence enforcement action by in rem tax lien foreclosure action pursuant to Wis. Stat. 75.521 to collect delinquent taxes and other costs against real property subject to unredeemed tax certificates; and

WHEREAS, the real property set forth in Exhibit A have not been timely redeemed with real property taxes and other costs remaining unpaid; and

WHEREAS, the finance and budget committee has evaluated the properties in Exhibit A and deemed it appropriate to commence collection action on such properties followed by the appraisal and sale of such properties after being acquired by the county.

NOW, THEREFORE BE IT RESOLVED, the Eau Claire County Board of Supervisors authorizes the county to commence in rem tax lien foreclosure action pursuant to Wis. Stat. 75.521 to acquire the real property set forth in Exhibit A.

BE IT FURTHER RESOLVED, upon acquiring the real property in Exhibit A, the Finance and Budget Committee, in coordination with the county clerk and treasurer, shall appraise and sell the real property subject to any rights available by law.

Reviewed by Finance Dept. for Fiscal Impact

Committee on Finance & Budget

APPROVED

ADOPTED

By Sharon McIlquham at 2:36 pm, Jun 15, 2023