AGENDA

Eau Claire County
Aging & Disability Resource Center Board
Monday, May 15, 2023, at 4:00 pm
721 Oxford Ave
Room 1301/1302
Eau Claire WI, 54703

Those wishing to make public comments must submit their name and address no later than 30 minutes prior to the meeting to karen.hauck@eauclairecounty.gov. Comments are limited to 3 minutes; you will be called on during the public section of the meeting. Written comments will also be accepted and should be submitted to karen.hauck@eauclairecounty.gov

Public Access: 1-415-655-0001 US Toll, Access Code: 2594 179 0097

- 1. Welcome & Call to Order
- 2. Board Introductions
- 3. Confirmation of Meeting Notice
- 4. Public Comment
- 5. Review of April 17th ADRC Board Minutes / Discussion Action Handout #1
- 6. Budget Review 2023 Handout #2
- 7. Budget Discussion 2024 Handout #3
- 8. Nutrition Updates
- 9. Advocacy/Advisory Committee Updates
- 10. Future Agenda Items
- 11. Adjourn

Prepared by Karen Hauck

PLEASE NOTE: Upon reasonable notice, efforts will be made to accommodate the needs of individuals with disabilities through sign language, interpreters, remote access, or other auxiliary aids. Contact the clerk of the committee or Administration for assistance (715-839-5106). For additional information on ADA requests, contact the County ADA Coordinator at 839-6945, (FAX) 839-1669 or 839-4735, TTY: use Relay (711) or by writing to the ADA Coordinator, Human Resources, Eau Claire County Courthouse, 721 Oxford Avenue, Eau Claire, WI 54703.

Eau Claire County Aging & Disability Resource Center Board Monday, April 17, 2023, 4:00 pm Room 1301/1302

Chair Stella Pagonis called the meeting to order at 4:00 pm.

Roll Call/Members Present: Amanda Babb, Heather Deluka, Stella Pagonis, Jean Doty,

Sue Miller, Allen Myren, Audrey Nelson, Sandra Romey

Others Present: Ron Hon, William Libberton, Terri Stanley, Linda Struck,

Lisa Riley, Betsy Henck, Karen Hauck, Brianna Werner.

Confirmation of meeting notice- yes.

Public Comment- none

Review March 20, 2023, ADRC Board Minutes- Action Handout # 1- Sue moves to approve minutes as presented. All in favor. None opposed. Minutes pass as presented.

Board terms ending/recognition- Thank you to Audrey Nelson for time as a member of the ADRC Board. Discussion about accessibility of public meetings and options for attending meetings, public hearings.

Impacts of Public Health Emergency Ending- Lisa Riley. Discussion on changes to Medicaid and Food Share rules, during COVID 19 PHE the eligibility requirements including financial and functional changed. On May 1st, the rules will go back to pre-public health emergency. Letters sent by Great Rivers in April to consumers about new renewal date. All consumers were given new renewal dates spread out over a 12-month period starting June 2023 going through May 2024. Family Care and Iris consumers who will not be eligible are ADRCs responsibility, disenroll, look at other Medicaid programs, etc. Discussion about increasing work volume, trying to brace, and troubleshoot.

Transportation Updates- Betsy Henck. Decrease in ridership since COVID, we are waiving copays and will reevaluate mid-year. Vehicle repair grant not accepting new applications. Vehicle modification grant still has funds available. Discussion about 85.21 state statute. Discussion about upcoming projects using 85.21 funding, purchasing two ADA compliant paddle boats at Coon Forks, all terrain track wheelchair and trailer at Beaver Creek. Discussion about previous purchases, two recumbent bikes for LE Phillips, beach wheelchairs at Lake Altoona Beach and Beaver Creek, a lift to help people get in and out of boats at Lake Eau Claire. Because the rural transportation van is located at the kitchen, were able to allocate approx. \$45,000 to highway building. There is around \$180,000 in the transportation trust fund, which

we are supposed to keep at \$80,000 or less. Doing some advertising of paratransit in Leader Telegram, newsletter, Facebook, and Senior Review.

Social Isolation Project-Coffee Talk- Betsy Henck. New venture, we have been advertising with MOW participants. Two components to Coffee Talk, a call-in option or an outgoing call option, consumer must make first contact. Toll Free number, free to ADRC.

Nutrition Updates- no kitchen update, electrical panels were supposed to ship 4/3, now 4/24. Lease at current kitchen verbally through June. Matt and highway department are coordinating move of the kitchen. Full time cook position was approved. The LTE cook applied for new full time position and was awarded the job, effective Monday, April 10th. National volunteer week this week, we provided a little treat for volunteers. Hoping to do Thank You brunch when new kitchen opens. March for Meals campaign has closed, raised \$7,000 this year, significantly more than previous years. Discussion about March for Meals, this is a national campaign that takes place in March so if we did another one later in the year, we would need to call it something else. Also, we do get donations throughout the year.

State Joint Finance Committee Meeting- Linda went with a group of ADRC directors/managers, focusing on grant funding short falls and nutrition funding. Written testimony is due 4/26. Linda will send additional information to board members. ADRC base funding is inequitable depending on when ADRC was started. Older Americans Act funding, the state has additional funding they can pass through to local agencies these amounts have not increased since mid-80's.

2022 Annual Report- Handout # 2-Explanation of budget submission. Performance management is included, the narrative highlights and accomplishments made during 2022, future challenges, booming aging populations through 2040. Output gives an idea of scope of effort. Increased food supply cost to \$4.00 per meal. Discussions about outcomes on report, what to measure, health promotion classes and surveys. Discussion about MOW survey results

ILSG Grant Update- Linda Struck – Dunn County is advertising the position for this program. We got 110 additional slots; enrollments will start July 2023. Link on agenda will give the details of the program. AARPA funding to provide additional support for people 55+, with higher income limit, can get up to \$7,200.

Advocacy/Advisory committee updates- May 8th the Brain Injury Alliance in Wisconsin Dells. May 9th Aging Advocacy Day in Madison, the Center for Independent Living is setting up a bus for people who want attend. Disability Advocacy Day was in March.

Future agenda items- 2023 Performance Mgmt., review budget process, definition of accommodations

Stella adjourned the meeting at 5:55 p.m.

Next meeting date, May 15, 2023at 4:00pm

Respectfully Submitted,

Brianna Werner

Aging & Disability Resource Center Board

DEPARTMENT MISSION

To assist people age 60+ and adults living with disabilities secure needed services or benefits, live with dignity and security, and achieve maximum independence and quality of life.

DEPARTMENT BUDGET HIGHLIGHTS

- Covid Pandemic Funding and Fund Balance were used in balancing the budget.
- There was a cost decrease in rent due to moving into the new kitchen which helped offset other cost increases.

STRATEGIC DIRECTION AND PRIORITY ISSUES

- Develop staffing plans that focus on core scope of services and functions despite flat grant sources.
- Social isolation is an ongoing concern. We would like to provide additional supports to participants and caregivers
 through virtual means, calling tree, wellness checks, nutritional support via Meals on Wheels, IT Equipment-training,
 support groups, etc.
- Utilization of technology to meet the changing needs of the ADRC staff and target populations.
- There is a continued requirement/need for outreach and education of our services. This will assist with appropriate referrals and programming. Early education and information lead to better outcomes with fewer decisions being made during "crisis".
- The ADRC will maximize collaboration with outside agencies as well as with volunteers to provide services to maximize budget including meals on wheels kitchen, drivers, prevention, and caregiver programs.

TRENDS AND ISSUES ON THE HORIZON

- The absence of Covid Pandemic funding will be significant for the ADRC in the future. We would not have been able to balance our 2023 budget without this funding. Due to population increases in older adults, service demand for our programs continue to increase significantly, however the funding remains still. We are concerned what the 2024 budget will look like without pandemic funding and/or significant increases in regular grant funding.
- The population of those age 60+ continues to increase at a rapid rate as the baby boomers grow older. All communities throughout the United States are experiencing this to some degree and Eau Claire County is no exception. It is anticipated that the percentage of adults 60+ in Eau Claire County will continue to grow. From 2010 to 2020, Eau Claire County had an increase of 26% and from 2020 to 2040, we are projecting to have an additional 18% increase in this population.
- Combating loneliness as well as reaching people with technology innovation.
- The population boom, the pandemic, and the labor shortage has put a strain on all resources for seniors and people living with a disability, such as low-income housing, nursing home beds, and most of all caregiver support.

POSITION CHANGES IN 2023

• Eliminate 0.13 FTE Marketing Specialist that is located within the IS Department. This work will be done by a Resource Specialist 11 position within the ADRC. (Savings of \$7,364)

OPERATIONAL CHANGES – WITHOUT FISCAL IMPACT

• To maximize quality improvement, ADRC staff are continually making operational changes that best reflect staffing levels and the individuals we serve.

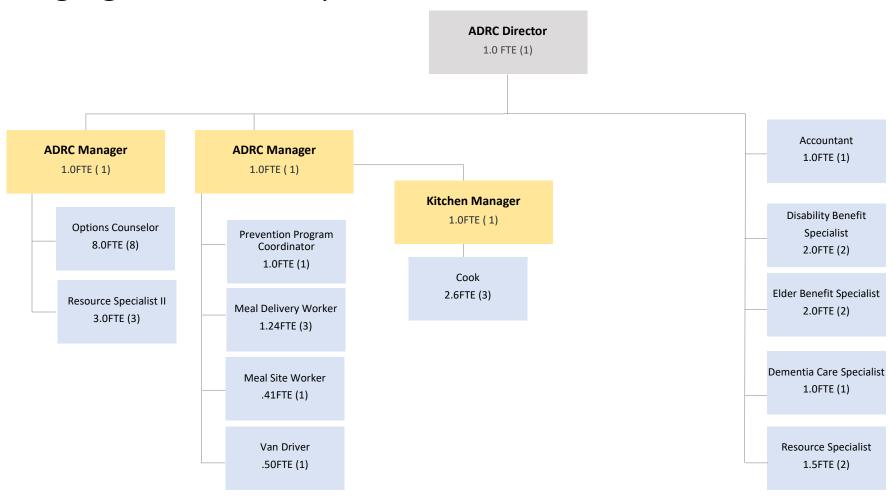
OPERATIONAL CHANGES – WITH FISCAL IMPACT

- Meals on Wheels will be moving into the new kitchen by the end of 2022 or early 2023. This will reduce rent expense by \$66,000. Rent was budgeted for January and February of 2023.
- Bring the ADRC newsletter format/design back in house. For the past two years we have been funding 5 hrs./week of an IS position to do this for us. IS's assistance was critical when our vacancy rate was higher, and we didn't have staff with that skill set. That is no longer the case. This is a savings of \$7,364, see position changes in 2023.

KEY ASSUMPTIONS AND POTENTIAL RISKS

- Food/Supplies for our Nutrition Program (Meals on Wheels/Senior Congregate Dining) has increased by 36%.
- Department of Health Services/Bureau of Aging and Disability Resources (BADR) has been underfunding several ADRC's since their inception. BADR and the Aging and Disability Professional Association of Wisconsin (ADPAW) have been working on a new funding methodology which has uncovered a statewide shortage of \$27 million.
- Medical Assistance Match dollars can fluctuate based on 100%-time reporting. During COVID our rate dropped significantly and remains under pre-pandemic levels.
- Nutrition Program income
 - O Participant Donations have an associated risk due to their voluntary nature and although we recommend a donation of \$4.00/meal, in 2021 our average donation was only \$3.34. Due to current inflation rates, more than likely individuals will start donating even less.
 - Managed Care Organization payments fluctuate depending on participant enrollment.
 - Budget assumes transfer of 50% Congregate Dining funds to Meals on Wheels is approved by GWAAR. Risk is
 that GWAAR will not officially approve until mid-2023 as well as this transfer is based on an estimate of what
 we will need for each program.

Aging and Disability Resource Center



| Year | 2023 |
|------|-------|
| FTE | 28.25 |

The ADRC offfers information and assistance and access to a wide variety of services for people age 60 and older; adults with disabilities and their caregiver; regardess of income. The ADRC provides information on a broad range of programs and services, helps people understand the various long-term care options available to them, helps people apply for programs and benefits, serves as the access point for publicly funded long-term care, provides support for people living with dementia and their care partners and offers evidence based health promotion and prevention classes.

| OUTPUTS | | 2019 | <u>2020</u> | <u>2021</u> | YTD* 2022 |
|--|---------------|--------|-------------|----------------|-------------------|
| Information & assistance contacts | | 17,005 | 15,557 | 17,619 | 9,511 |
| Unduplicated number of people receiving assistance | | 5,156 | 4,555 | 5,093 | 3,312 |
| Contacts for assistance ages 60+ (standard is 1,344) | | 13,078 | 11,826 | 14,068 | 7,635 |
| Contacts for assistance ages 18-59 (standard is 768) | | 3,927 | 3,731 | 3,551 | 1,876 |
| Options Counseling Referrals | | 1,651 | 1,442 | 1,881 | 768 |
| Youth Transition Referrals | | n/a | 42 | 26 | 21 |
| Disability Benefit Specialist Referrals | | 400 | 326 | 285 | 219 |
| Elder Benefit Specialist Referrals | | 784 | 655 | 640 | 330 |
| Medicare Annual Open Enrollment Referrals (October 15 - I | December 7) | 145 | 194 | 187 | n/a |
| Total Family Care Enrollments | | 210 | 183 | 198 | 151 |
| Total IRIS Enrollments | | 58 | 54 | 44 | 12 |
| Medical Assistance Applications the ADRC Assisted With | | 176 | 186 | 217 | 110 |
| Functional Screens Completed | | n/a | 317 | 329 | 193 |
| Memory Screens Completed | 96 | 70 | 66 | 50 | |
| Total Prevention & Health Promotion Classes Offered | 42 | 28 | 30 | 15 | |
| Total Number of Participants in Prevention & Health Prom | otion Classes | 819 | 462 | 431 | 244 |
| Adaptive Equipment Loans | | 441 | 259 | 397 | 103 |
| Total number of volunteers for prevention | | 12 | 14 | 11 | 8 |
| Hours donated by volunteers for prevention | | 749 | 309 | 372 | 182 |
| Individuals receiving supportive and/or respite services | | 29 | 52 | 53 | 29 |
| Staff presentations, workshops, support groups, and educati | ion outreach | | | 159 | 89 |
| Number of people attending presentations, workshops, suppand education outreach | port groups, | | | 1,768 | 2,644 |
| | | | | *YTD indicate. | s Jan-Jun Results |
| OUTCOMES | Benchmark | 2019 | 2020 | 2021 | YTD* 2022 |
| Options Counselors record reviews will be at or above 85% accuracy | 85% | | | n/a | n/a |
| Fewer than 5% of calls coming into the ADRC queue will be abandoned by the caller | 5% | | | 3% | 3% |
| 95% of individuals responding to Prevention & Health Promotion post class surveys will indicate the information and education provided met or exceeded their expectations. | 95% | 99% | 99% | 98% | 100% |
| | | | | *YTD indicate. | s Jan-Jun Results |

Nutrition

This program includes Meals on Wheels delivered throughout the county. Senior dining sites located at the Augusta Senior Center, LE Phillips Senior Center, and St. John's Apartments are included. Additional services that support nutrition are also a part of this program area such as the liquid supplement program and volunteer drivers for Meals on Wheels.

| OUTPUTS | <u>2019</u> | 2020 | 2021 | YTD* 2022 | |
|--|-------------|--------|--------|----------------|-----------------|
| Congregate meals served | | 7,707 | 1,709 | 897 | 1,750 |
| Meals on Wheels delivered | 60,240 | 80,156 | 89,334 | 48,091 | |
| People served | 1,140 | 1,190 | 1,166 | 1,021 | |
| Cases of Liquid Supplements distributed | 1,134 | 871 | 708 | 318 | |
| Nutrition Risk Screens completed | 612 | 625 | 528 | 307 | |
| Total average number of volunteers | 86 | 106 | 160 | 167 | |
| Hours donated by volunteers | | 12,719 | 12,248 | 12,212 | 6,062 |
| | | | • | *YTD indicates | Jan-Jun Results |
| OUTCOMES | Benchmark | 2019 | 2020 | 2021 | YTD* 2022 |
| 85% of program participants responding to annual satisfaction surveys will indicate overall program satisfaction as good to excellent. | 85% | 95% | 96% | 96% | n/a |
| Average food-supply costs per meal will be below \$2.90/meal | \$2.90 | \$2.74 | \$2.91 | \$3.13 | \$3.78 |
| | | | - | *YTD indicates | Jan-Jun Results |

Transportation

The county partners with the City of Eau Claire to provide transportation for people age 60+ and adults with disabilities who do not have access to transportation. Rides are provided for medical, nutritional, social, and employment purposes. The program is funded with a WI Department of Transportation grant and levy match.

| program is funded with a WT Department of Transportation | on grant and lev | y match. | | | |
|---|------------------|----------|-------|----------------|-----------------|
| OUTPUTS | OUTPUTS | | | <u>2021</u> | YTD* 2022 |
| Total number of Project 1 paratransit rides (normal bus he | ours) | 25,744 | 9,172 | 8,203 | 4,346 |
| Total number of Project 2 paratransit rides (non-bus hour | 2,984 | 1,257 | 1,901 | 927 | |
| Total number of out of county trips | 196 | 1,127 | 1,683 | 657 | |
| Total number of trips with ADRC van | 898 | 882 | 749 | 500 | |
| Total number of rides for people age 60+ (all rides) | 7,822 | 4,631 | 4,687 | 2,308 | |
| Total number of rides for people with disabilities (all ride | s) | 11,326 | 6,931 | 7,086 | 3,622 |
| | | | - | *YTD indicates | Jan-Jun Results |
| OUTCOMES | Benchmark | 2019 | 2020 | 2021 | YTD* 2022 |
| 90% of users responding to semi annual surveys will indicate they are satisfied to very satisfied with Specialized Transportation services. | 90% | 93% | 97% | 96% | n/a |
| | | | • | *YTD indicates | Jan-Jun Results |

Overview of Revenues and Expenditures

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|---|-------------|--------------------|-------------|-------------|------------------|-------------|--------|
| Revenues | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Tax Levy/General Revenue Allocation | \$226,400 | \$226,401 | \$226,401 | \$226,401 | \$226,401 | \$227,401 | 0% |
| 04-Intergovernment Grants and Aid | \$2,448,645 | \$2,439,144 | \$2,521,333 | \$2,526,705 | \$2,526,705 | \$2,526,705 | 4% |
| 06-Public Charges for Services | \$239,517 | \$220,100 | \$245,329 | \$239,400 | \$239,400 | \$239,400 | 9% |
| 09-Other Revenue | \$292,093 | \$256,000 | \$261,280 | \$258,800 | \$258,800 | \$258,800 | 1% |
| 11-Fund Balance Applied | - | - | - | \$23,017 | \$23,017 | \$23,017 | |
| Total Revenues: | \$3,206,656 | \$3,141,645 | \$3,254,343 | \$3,274,323 | \$3,274,323 | \$3,275,323 | 4% |

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|-------------------------|-------------|--------------------|-------------|-------------|------------------|-------------|--------|
| Expenditures | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Regular Wages | \$1,496,827 | \$1,613,495 | \$1,607,308 | \$1,682,091 | \$1,682,091 | \$1,682,091 | 4% |
| 02-OT Wages | \$1,254 | - | \$439 | - | - | - | |
| 03-Payroll Benefits | \$563,679 | \$608,393 | \$581,739 | \$617,644 | \$617,644 | \$617,644 | 2% |
| 04-Contractual Services | \$237,640 | \$341,069 | \$280,645 | \$359,218 | \$359,218 | \$359,218 | 5% |
| 05-Supplies & Expenses | \$532,967 | \$459,968 | \$570,722 | \$564,658 | \$564,658 | \$565,658 | 23% |
| 07-Fixed Charges | \$91,171 | \$100,712 | \$99,759 | \$34,712 | \$34,712 | \$34,712 | -66% |
| 09-Equipment | \$102,663 | \$18,008 | \$14,340 | \$16,000 | \$16,000 | \$16,000 | -11% |
| 12-Fund Transfers | - | - | \$45,458 | - | - | - | |
| Total Expenditures: | \$3,026,202 | \$3,141,645 | \$3,200,410 | \$3,274,323 | \$3,274,323 | \$3,275,323 | 4% |

| Net Surplus/(Deficit)- ADRC | \$180,454 | \$0 | \$53,933 | \$0 | \$0 | \$0 | |
|-----------------------------|-----------|-----|----------|-----|-----|-----|--|
| | | | | | | | |

Overview of Revenues and Expenditures by Program Area

ADRC

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|---|-------------|--------------------|-------------|-------------|------------------|-------------|--------|
| Revenues | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Tax Levy/General Revenue Allocation | \$87,105 | \$172,370 | \$171,288 | \$171,288 | \$171,288 | \$172,288 | 0% |
| 04-Intergovernment Grants and Aid | \$1,774,447 | \$1,807,579 | \$1,826,679 | \$1,840,806 | \$1,840,806 | \$1,840,806 | 2% |
| 06-Public Charges for Services | \$7,055 | \$11,000 | \$9,827 | \$11,000 | \$11,000 | \$11,000 | 0% |
| 09-Other Revenue | \$1,520 | \$2,000 | \$2,855 | \$800 | \$800 | \$800 | -60% |
| 11-Fund Balance Applied | - | - | - | - | - | - | |
| Total Revenues: | \$1,870,127 | \$1,992,949 | \$2,010,649 | \$2,023,894 | \$2,023,894 | \$2,024,894 | 2% |

| Expenditures | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|-------------------------|-------------|--------------------|-------------|-------------|------------------|-------------|--------|
| | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Regular Wages | \$1,147,085 | \$1,252,220 | \$1,246,303 | \$1,297,786 | \$1,297,786 | \$1,297,786 | 4% |
| 02-OT Wages | \$91 | - | \$96 | - | - | - | |
| 03-Payroll Benefits | \$499,231 | \$543,418 | \$514,458 | \$544,473 | \$544,473 | \$544,473 | 0% |
| 04-Contractual Services | \$68,768 | \$64,443 | \$71,247 | \$65,999 | \$65,999 | \$65,999 | 2% |
| 05-Supplies & Expenses | \$98,346 | \$79,048 | \$79,469 | \$78,324 | \$78,324 | \$79,324 | 0% |
| 07-Fixed Charges | \$31,771 | \$41,312 | \$40,359 | \$24,812 | \$24,812 | \$24,812 | -40% |
| 09-Equipment | \$17,700 | \$12,508 | \$14,340 | \$12,500 | \$12,500 | \$12,500 | 0% |
| 12-Fund Transfers | - | - | - | - | - | - | |
| Total Expenditures: | \$1,862,992 | \$1,992,949 | \$1,966,272 | \$2,023,894 | \$2,023,894 | \$2,024,894 | 2% |

| Net Surplus/(Deficit)- ADRC | \$7,135 | \$0 | \$44,377 | \$0 | \$0 | \$0 | |
|-----------------------------|---------|-----|----------|-----|-----|-----|--|
|-----------------------------|---------|-----|----------|-----|-----|-----|--|

Overview of Revenues and Expenditures by Program Area

Nutrition

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|---|-------------|--------------------|-----------|-----------|------------------|-----------|--------|
| Revenues | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Tax Levy/General Revenue Allocation | \$85,264 | 1 | 1 | 1 | 1 | 1 | |
| 04-Intergovernment Grants and Aid | \$404,045 | \$361,412 | \$419,088 | \$410,333 | \$410,333 | \$410,333 | 14% |
| 06-Public Charges for Services | \$232,462 | \$209,100 | \$235,502 | \$228,400 | \$228,400 | \$228,400 | 9% |
| 09-Other Revenue | \$290,454 | \$254,000 | \$258,425 | \$258,000 | \$258,000 | \$258,000 | 2% |
| 11-Fund Balance Applied | - | 1 | - | \$23,017 | \$23,017 | \$23,017 | |
| Total Revenues: | \$1,012,225 | \$824,512 | \$913,015 | \$919,750 | \$919,750 | \$919,750 | 12% |

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|-------------------------|-----------|--------------------|-----------|-----------|------------------|-----------|--------|
| Expenditures | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Regular Wages | \$324,167 | \$334,118 | \$333,565 | \$355,870 | \$355,870 | \$355,870 | 7% |
| 02-OT Wages | \$1,162 | - | \$343 | - | - | - | |
| 03-Payroll Benefits | \$61,343 | \$61,704 | \$64,116 | \$69,876 | \$69,876 | \$69,876 | 13% |
| 04-Contractual Services | \$12,007 | \$12,370 | \$12,908 | \$11,270 | \$11,270 | \$11,270 | -9% |
| 05-Supplies & Expenses | \$411,828 | \$371,220 | \$462,483 | \$472,634 | \$472,634 | \$472,634 | 27% |
| 07-Fixed Charges | \$39,600 | \$39,600 | \$39,600 | \$6,600 | \$6,600 | \$6,600 | -83% |
| 09-Equipment | \$75,016 | \$5,500 | - | \$3,500 | \$3,500 | \$3,500 | -36% |
| 12-Fund Transfers | - | - | - | - | - | - | |
| Total Expenditures: | \$925,123 | \$824,512 | \$913,015 | \$919,750 | \$919,750 | \$919,750 | 12% |

| Net Surplus/(Deficit)- Nutrition | \$87,102 | \$0 | \$0 | \$0 | \$0 | \$0 | |
|----------------------------------|----------|-----|-----|-----|-----|-----|--|
|----------------------------------|----------|-----|-----|-----|-----|-----|--|

Overview of Revenues and Expenditures by Program Area

Transportation

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|---|-----------|--------------------|-----------|-----------|------------------|-----------|--------|
| Revenues | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Tax Levy/General Revenue Allocation | \$54,031 | \$54,031 | \$55,113 | \$55,113 | \$55,113 | \$55,113 | 2% |
| 04-Intergovernment Grants and Aid | \$270,153 | \$270,153 | \$275,566 | \$275,566 | \$275,566 | \$275,566 | 2% |
| 06-Public Charges for Services | ı | ı | 1 | ı | 1 | - | |
| 09-Other Revenue | \$120 | ı | 1 | ı | 1 | - | |
| 11-Fund Balance Applied | 1 | 1 | - | 1 | - | - | |
| Total Revenues: | \$324,304 | \$324,184 | \$330,679 | \$330,679 | \$330,679 | \$330,679 | 2% |

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|-------------------------|-----------|--------------------|-----------|-----------|------------------|-----------|--------|
| Expenditures | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| 01-Regular Wages | \$25,575 | \$27,157 | \$27,440 | \$28,435 | \$28,435 | \$28,435 | 5% |
| 02-OT Wages | \$2 | - | - | - | - | - | |
| 03-Payroll Benefits | \$3,105 | \$3,271 | \$3,165 | \$3,295 | \$3,295 | \$3,295 | 1% |
| 04-Contractual Services | \$156,865 | \$264,256 | \$196,490 | \$281,949 | \$281,949 | \$281,949 | 7% |
| 05-Supplies & Expenses | \$22,794 | \$9,700 | \$28,770 | \$13,700 | \$13,700 | \$13,700 | 41% |
| 07-Fixed Charges | \$19,800 | \$19,800 | \$19,800 | \$3,300 | \$3,300 | \$3,300 | -83% |
| 09-Equipment | \$9,947 | - | - | - | - | - | |
| 12-Fund Transfers | - | - | \$45,458 | - | - | - | |
| Total Expenditures: | \$238,088 | \$324,184 | \$321,123 | \$330,679 | \$330,679 | \$330,679 | 2% |

| Net Surplus/(Deficit)- | \$86.216 | \$0 | \$9,556 | \$0 | \$0 | \$0 | |
|------------------------|----------|-----|---------|-----|-----|-----|--|
| Transportation | \$00,210 | Ψ0 | ψ,,550 | Ψ | Ψ0 | 90 | |

Program Summary

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|-----------------|-------------|--------------------|-------------|-------------|--------------------------|-------------|--------|
| Revenues | Actual | Adjusted Budget | Estimate | Request | Recom- mended Adopted | | Change |
| ADRC | \$1,870,127 | \$1,992,949 | \$2,010,649 | \$2,023,894 | \$2,023,894 | \$2,024,894 | 2% |
| Nutrition | \$1,012,225 | \$824,512 | \$913,015 | \$919,750 | \$919,750 | \$919,750 | 12% |
| Transportation | \$324,304 | \$324,184 | \$330,679 | \$330,679 | \$330,679 | \$330,679 | 2% |
| Total Revenues: | \$3,206,656 | \$3,141,645 | \$3,254,343 | \$3,274,323 | \$3,274,323 | \$3,275,323 | 4% |

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|---------------------|-------------|--------------------|-------------|-------------|------------------|-------------|--------|
| Expenditures | Actual | Adjusted Budget | Estimate | Request | Recom- mended | Adopted | Change |
| ADRC | \$1,862,992 | \$1,992,949 | \$1,966,272 | \$2,023,894 | \$2,023,894 | \$2,024,894 | 2% |
| Nutrition | \$925,123 | \$824,512 | \$913,015 | \$919,750 | \$919,750 | \$919,750 | 12% |
| Transportation | \$238,088 | \$324,184 | \$321,123 | \$330,679 | \$330,679 | \$330,679 | 2% |
| Total Expenditures: | \$3,026,202 | \$3,141,645 | \$3,200,410 | \$3,274,323 | \$3,274,323 | \$3,275,323 | 4% |

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | % |
|----------------|-----------|--------------------|----------|--------------------------------|------|---------|--------|
| Net | Actual | Adjusted Budget | Estimate | Request Recom- mended Adopt | | Adopted | Change |
| ADRC | \$7,135 | - | \$44,377 | - | - | - | |
| Nutrition | \$87,102 | - | - | - | - | - | |
| Transportation | \$86,216 | - | \$9,556 | - | - | - | |
| Total Net | \$180,454 | \$0 | \$53,933 | \$0 | \$0 | \$0 | |

Budget Analysis

| | 2022 Adjusted Budget | 2022 Operational Changes not Budgeted | 2023 Operational Change 1 | 2023 Position Changes |
|---|-------------------------|--|---------------------------------|--------------------------|
| 01-Tax Levy/General Revenue Allocation | \$226,401 | 1 | (\$16,500) | - |
| 04-Intergovernment Grants and Aid | \$2,439,144 | \$3,503 | (\$49,500) | (\$7,364) |
| 06-Public Charges for Services | \$220,100 | - | 1 | - |
| 09-Other Revenue | \$256,000 | 1 | 1 | - |
| 11-Fund Balance Applied | - | - | - | - |
| Total Revenues | \$3,141,645 | \$3,503 | (\$66,000) | (\$7,364) |

| Total Expenditures | \$3,141,645 | \$3,503 | (\$66,000) | (\$7,364) |
|-------------------------|-------------|---------|------------|-----------|
| 12-Fund Transfers | - | 1 | - | - |
| 09-Equipment | \$18,008 | - | - | - |
| 07-Fixed Charges | \$100,712 | | (\$66,000) | - |
| 05-Supplies & Expenses | \$459,968 | ı | - | - |
| 04-Contractual Services | \$341,069 | - | - | - |
| 03-Payroll Benefits | \$608,393 | \$435 | - | (\$913) |
| 02-OT Wages | - | - | - | - |
| 01-Regular Wages | \$1,613,495 | \$3,068 | - | (\$6,451) |

Budget Analysis

| | Cost to Continue Operations in 2023 | 2023 Requested Budget |
|---|-------------------------------------|-----------------------------|
| 01-Tax Levy/General Revenue Allocation | \$16,500 | \$226,401 |
| 04-Intergovernment Grants and Aid | \$140,922 | \$2,526,705 |
| 06-Public Charges for Services | \$19,300 | \$239,400 |
| 09-Other Revenue | \$2,800 | \$258,800 |
| 11-Fund Balance Applied | \$23,017 | \$23,017 |
| Total Revenues | \$202,539 | \$3,274,323 |

| 01-Regular Wages | \$71,979 | \$1,682,091 |
|-------------------------|-----------|-------------|
| 02-OT Wages | - | - |
| 03-Payroll Benefits | \$9,729 | \$617,644 |
| 04-Contractual Services | \$18,149 | \$359,218 |
| 05-Supplies & Expenses | \$104,690 | \$564,658 |
| 07-Fixed Charges | - | \$34,712 |
| 09-Equipment | (\$2,008) | \$16,000 |
| 12-Fund Transfers | - | - |
| Total Expenditures | \$202,539 | \$3,274,323 |

Revenue Assumptions

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | | |
|--------------------------------------|---------|---------|----------|---------|------------------|---------|---|-----------------------|
| Revenue Source | Actual | Budget | Estimate | Request | Recom- mended | Adopted | Assumptions | Confidence Level % |
| Property Taxes | 87,105 | 172,370 | 171,288 | 171,288 | 171,288 | 172,288 | 2022 Alloc less \$1,082 to match increase in 2022 85.21 contact | 99% |
| Alzheimers Family Care Supp Grant | 36,693 | 41,109 | 45,106 | 45,106 | 45,106 | 45,106 | 2022 Contract | 99% |
| Spap Grant | 5,833 | 5,840 | 5,840 | 5,840 | 5,840 | 5,840 | 2022 Contract | 99% |
| Mippa Grant | 1 | 4,170 | 4,297 | 4,297 | 4,297 | 4,297 | 2022 Contract | 99% |
| Title Iiid | 5,230 | 5,230 | 5,416 | 5,416 | 5,416 | 5,416 | 2022 Contract | 99% |
| Ship Grant | 4,330 | 5,315 | 5,315 | 5,315 | 5,315 | 5,315 | 2022 Contract | 99% |
| Title Iiib | 82,937 | 86,766 | 86,725 | 86,725 | 86,725 | 86,725 | 2022 Contract | 99% |
| State Benefit Specialist | 28,215 | 28,215 | 28,215 | 28,215 | 28,215 | 28,215 | 2022 Contract | 99% |
| Title Iiie | 54,794 | 43,634 | 43,222 | 43,222 | 43,222 | 43,222 | 2022 Contract | 99% |
| Adre Grant | 630,945 | 652,050 | 742,485 | 732,050 | 732,050 | 732,050 | 2022 Contract | 99% |
| Mfp Grant | 14,208 | - | - | - | - | - | Combined with ADRC Grant | 0% |
| Vaccine Grants | 14,464 | ı | ı | ı | ı | 1 | Not Planned | 0% |
| Des Grant | 82,388 | 80,000 | - | - | - | - | Combined with ADRC Grant | 0% |
| Adre Fed | 813,910 | 855,250 | 860,058 | 871,499 | 871,499 | 871,499 | Apr 2022 YTD Avg MA Rate 43.5% | 60% |
| Wiha | 500 | 1 | 1 | ı | ı | - | Not Planned | 0% |
| Arpa/Iiib | 1 | 1 | 1 | 13,121 | 13,121 | 13,121 | 10/1/22-9/30/23 Contract | 99% |
| Ae Equipment Fees | 275 | 1,000 | 3,512 | 3,000 | 3,000 | 3,000 | Apr 2022 YTD Annlzd | 90% |
| Health Promo Fees | 6,780 | 10,000 | 6,315 | 8,000 | 8,000 | 8,000 | Apr 2022 YTD Annlzd | 90% |
| Misc Revenue | 20 | 1,200 | - | - | - | - | Not Planned | 0% |
| Other Contributions | 500 | - | 1,055 | - | - | - | Not Planned | 0% |
| Donation Dcs | 1,000 | 1 | 1,000 | - | - | - | Not Planned | 0% |
| Final Affairs Conf Revenue | - | 800 | 800 | 800 | 800 | 800 | Historical Budget | 99% |

Revenue Assumptions

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 |] | |
|------------------------------|-------------|-------------|-------------|-------------|------------------|-------------|---|-----------------------|
| Revenue Source | Actual | Budget | Estimate | Request | Recom- mended | Adopted | Assumptions | Confidence Level % |
| Property Taxes | 85,264 | - | - | - | - | - | Moved to ADRC Program in 2022 | 0% |
| Senior Community Services | 9,136 | 9,136 | 9,136 | 9,136 | 9,136 | 9,136 | 2022 Contract | 99% |
| Nsip | 43,131 | 44,087 | 44,087 | 44,087 | 44,087 | 44,087 | 2022 Contract | 99% |
| Title Iii C-1 | 20,085 | 96,980 | 82,574 | 82,574 | 82,574 | 82,574 | 2022 Contract (\$165,148) less 50% transfer (\$82,574) | 99% |
| Title Iii C-2 | 331,693 | 134,328 | 160,603 | 153,620 | 153,620 | 153,620 | 2022 Contract (\$71,046) plus 50% transfer (\$82,574) | 99% |
| Caa-Arpa/Iii C-2 | - | 76,881 | 122,688 | 120,916 | 120,916 | 120,916 | 10/1/22-9/30/23 Contract | 99% |
| Full Pmt Meals C-2 | 110,528 | 105,400 | 129,700 | 122,200 | 122,200 | 122,200 | Apr 2022 YTD Annlzd | 75% |
| Meal Subcontracts | 96,086 | 78,700 | 90,202 | 90,200 | 90,200 | 90,200 | Apr 2022 YTD Annlzd | 95% |
| Catering | 7,002 | - | - | - | - | - | Discontinued | 0% |
| Liquid Supplement | 18,847 | 25,000 | 15,600 | 16,000 | 16,000 | 16,000 | Apr 2022 YTD Annlzd | 95% |
| C2/ Asset Sale Revenue | 825 | - | - | - | - | - | Not Planned | 0% |
| Donations C-1 | 4,580 | 24,000 | 14,100 | 24,000 | 24,000 | 24,000 | Apr 2022 YTD Annlzd | 80% |
| Donations C-2 | 255,703 | 226,000 | 240,200 | 230,000 | 230,000 | 230,000 | Apr 2022 YTD Annlzd | 80% |
| Other Contributions | 25,000 | - | - | - | - | - | Not Planned | 0% |
| Fundraising Nutrition | 4,346 | 4,000 | 4,125 | 4,000 | 4,000 | 4,000 | Historical Actual - March 4 Meals Campaign | 95% |
| Fund Balance Applied | - | - | - | 23,017 | 23,017 | 23,017 | Amount necessary to balance | 100% |
| Property Taxes | 54,031 | 54,031 | 55,113 | 55,113 | 55,113 | 55,113 | 20% of 2022 Contract (Required per Contract) | 99% |
| 85.21 Transp Grant | 270,153 | 270,153 | 275,566 | 275,566 | 275,566 | 275,566 | 2022 Contract | 99% |
| Interest Income 85.21 Transp | 120 | - | - | - | - | - | Not Planned | 0% |
| TOTAL | \$3,206,656 | \$3,141,645 | \$3,254,343 | \$3,274,323 | \$3,274,323 | \$3,275,323 | | - |

Grant Funding

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | |
|--------------------------------------|-------------|-------------|-------------|-------------|------------------|-------------|---|
| Revenue Source | Actual | Budget | Estimate | Request | Recom- mended | Adopted | Grant Details |
| Alzheimers Family Care Supp Grant | 36,693 | 41,109 | 45,106 | 45,106 | 45,106 | 45,106 | Older Americans Act (OAA) - Title III Contract Alzheimer's Family and Caregiver Support Program (AFCSP) |
| Spap Grant | 5,833 | 5,840 | 5,840 | 5,840 | 5,840 | 5,840 | State Pharmaceutical Assistance Program (SPAP) |
| Mippa Grant | - | 4,170 | 4,297 | 4,297 | 4,297 | 4,297 | Medicare Improvements for Patients and Providers Act (MIPPA) |
| Title Iiid | 5,230 | 5,230 | 5,416 | 5,416 | 5,416 | 5,416 | Older Americans Act (OAA) - Title III Contract Disease Prevention and Health Promotion Services (IIID) |
| Ship Grant | 4,330 | 5,315 | 5,315 | 5,315 | 5,315 | 5,315 | State Health Insurance Assistance Program (SHIP) |
| Title Iiib | 82,937 | 86,766 | 86,725 | 86,725 | 86,725 | 86,725 | Older Americans Act (OAA) - Title III Contract Supportive Services and Senior Centers (IIIB) |
| State Benefit Specialist | 28,215 | 28,215 | 28,215 | 28,215 | 28,215 | 28,215 | State Elder Benefit Specialist Program |
| Title Iiie | 54,794 | 43,634 | 43,222 | 43,222 | 43,222 | 43,222 | Older Americans Act (OAA) - Title III Contract National Family Caregiver Support Program (NFCSP/IIIE) |
| Adre Grant | 630,945 | 652,050 | 742,485 | 732,050 | 732,050 | 732,050 | Aging and Disability Resource Center Grant |
| Mfp Grant | 14,208 | - | - | - | - | - | Aging and Disability Resource Center Grant - Nursing Home Relocation |
| Vaccine Grants | 14,464 | - | - | - | - | - | No Wrong Door COVID-19 Vaccine Access Supplemental Funding |
| Dcs Grant | 82,388 | 80,000 | - | - | - | - | Aging and Disability Resource Center Grant - Dementia Care Specialist |
| Adrc Fed | 813,910 | 855,250 | 860,058 | 871,499 | 871,499 | 871,499 | Grants that receive MA match funding include ADRC, SPAP and State Elder Benefit Specialist Program |
| Wiha | 500 | - | - | - | - | - | Wisconsin Institute for Healthy Aging |
| Arpa/Iiib | - | - | - | 13,121 | 13,121 | 13,121 | American Rescue Plan Act (ARPA) IIIB Contract |
| Senior Community Services | 9,136 | 9,136 | 9,136 | 9,136 | 9,136 | 9,136 | Older Americans Act (OAA) - Title III Contract Senior Community Services Program (SCS) |
| Nsip | 43,131 | 44,087 | 44,087 | 44,087 | 44,087 | 44,087 | Nutrition Services Incentive Program (NSIP) |
| Title Iii C-1 | 20,085 | 96,980 | 82,574 | 82,574 | 82,574 | 82,574 | Older Americans Act (OAA) - Title III Contract Congregate Meal Program (IIIC1) |
| Title Iii C-2 | 331,693 | 134,328 | 160,603 | 153,620 | 153,620 | 153,620 | Older Americans Act (OAA) - Title III Contract Home Delivered Meals Program (IIIC2) |
| Caa-Arpa/Iii C-2 | - | 76,881 | 122,688 | 120,916 | 120,916 | 120,916 | Consolidated Appropriations Act/ American Rescue Plan Act (ARPA) IIIC2 Contract |
| 85.21 Transp Grant | 270,153 | 270,153 | 275,566 | 275,566 | 275,566 | 275,566 | Specialized Transportation Assistance Grant |
| TOTAL | \$2,448,645 | \$2,439,144 | \$2,521,333 | \$2,526,705 | \$2,526,705 | \$2,526,705 | |

Contracted Services Summary

| | 2021 | 2022 | 2022 | 2023 | 2023 | 2023 |
|---------------------------|-----------|-----------|-----------|-----------|------------------|-----------|
| Expenditure Type | Actual | Budget | Estimate | Request | Recom- mended | Adopted |
| Professional Services | 10,075 | 11,000 | 11,165 | 11,000 | 11,000 | 11,000 |
| Utility Services | 12,747 | 12,460 | 13,777 | 11,585 | 11,585 | 11,585 |
| Repairs And Maintenance | - | - | - | - | - | - |
| Other Contracted Services | 214,818 | 317,609 | 255,703 | 336,633 | 336,633 | 336,633 |
| Total | \$237,640 | \$341,069 | \$280,645 | \$359,218 | \$359,218 | \$359,218 |

Contracted Services Detail

| [| 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | | |
|--------------------------------------|--------|--------|----------|---------|------------------|---------|-------------------------------------|------------------------------|
| Expenditure | Actual | Budget | Estimate | Request | Recom- mended | Adopted | Description | Expenditure Type |
| Iiie/ Adult Day Care | - | - | - | 822 | 822 | 822 | Respite Services for Caregivers | Other Contracted Services |
| Iiie/ Chore | 958 | - | - | 822 | 822 | 822 | Respite Services for Caregivers | Other Contracted Services |
| liie/ Homemaker | 679 | 2,431 | 2,300 | 822 | 822 | 822 | Respite Services for Caregivers | Other Contracted Services |
| liie/ Personal Care | 3,616 | 2,431 | 1,757 | 1,645 | 1,645 | 1,645 | Respite Services for Caregivers | Other Contracted Services |
| liie/ Respite | 9,955 | 2,432 | 2,233 | 1,645 | 1,645 | 1,645 | Respite Services for Caregivers | Other Contracted Services |
| liie/ Gprnts & Others As Parents | 1,120 | - | - | 822 | 822 | 822 | Respite Services for Caregivers | Other Contracted Services |
| Iiie/ Ae Equipment | 128 | - | 140 | - | - | - | Respite Services for Caregivers | Other Contracted Services |
| liie/ Grandchildren Only Services | 90 | - | 224 | - | - | - | Respite Services for Caregivers | Other Contracted Services |
| Alzheimers/ Adult Day Care | 1,932 | - | 4,357 | 8,121 | 8,121 | 8,121 | Respite Services for Caregivers | Other Contracted Services |
| Alzheimers/ Homecare | 10,735 | 5,366 | 5,366 | 8,121 | 8,121 | 8,121 | Respite Services for Caregivers | Other Contracted Services |
| Alzheimers/ Personal Care | - | 6,896 | 6,896 | 8,121 | 8,121 | 8,121 | Respite Services for Caregivers | Other Contracted Services |
| Alzheimers/ Respite | 19,533 | 28,847 | 28,487 | 16,243 | 16,243 | 16,243 | Respite Services for Caregivers | Other Contracted Services |
| Adrc Admin/ Contracted Services | 820 | 1,000 | 1,407 | 2,000 | 2,000 | 2,000 | Software | Other Contracted Services |
| Adre Admin/ Accounting & Audit | 2,012 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | Audit | Professional Services |
| Adrc Admin/ Other Profess Serv | 305 | 1,000 | 1,218 | 1,000 | 1,000 | 1,000 | Interpretation Services | Professional Services |
| Adrc Admin/ Telephone | 5,280 | 5,000 | 5,520 | 5,520 | 5,520 | 5,520 | Phone | Utility Services |
| Adre Admin/ Cellular Phone | 3,008 | 3,000 | 3,000 | 2,455 | 2,455 | 2,455 | Cell Phone | Utility Services |
| Adre Admin/Background Checks | 80 | 300 | 90 | 100 | 100 | 100 | Background Checks for Volunteers | Other Contracted Services |

Contracted Services Detail

| [| 2021 | 2022 | 2022 | 2023 | 2023 | 2023 | | |
|---|-----------|-----------|-----------|-----------|------------------|-----------|---|------------------------------|
| Expenditure | Actual | Budget | Estimate | Request | Recom- mended | Adopted | Description | Expenditure Type |
| Dcs Don/Contract Services | 1,000 | - | - | - | - | - | Not Used | Other Contracted Services |
| Dcs/ Contracted Services | 5,462 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | Speakers, Flyer Design, YMCA, CV Museum, etc. | Other Contracted Services |
| Dcs/ Supportive Services | 356 | - | - | - | - | - | Not Used | Other Contracted Services |
| Dcs/ Telephone | 240 | 240 | 240 | 240 | 240 | 240 | Phone | Utility Services |
| Ae Equipment | 1,461 | 1,000 | 3,512 | 3,000 | 3,000 | 3,000 | Equipment for Loan Closet Program | Other Contracted Services |
| C1/ Contracted Services | 7,758 | 8,000 | 7,947 | 8,000 | 8,000 | 8,000 | Meal Site Manager Contract w/Augusta; Volunteer Tracking Software | Professional Services |
| C1/ Telephone | 179 | 360 | 565 | 240 | 240 | 240 | Phone | Utility Services |
| C1/ Cellular Phone | 572 | 850 | 1,298 | 1,300 | 1,300 | 1,300 | Cell Phone | Utility Services |
| C1 / Data Line/Internet | 262 | 510 | 550 | 100 | 100 | 100 | Internet Fall Creek Kitchen | Utility Services |
| C1/ Background Cks | - | 50 | - | - | - | - | Not Used | Other Contracted Services |
| C2/ Contracted Services | 378 | 200 | 189 | 200 | 200 | 200 | Volunteer Tracking Software | Other Contracted Services |
| C2/ Telephone | 1,002 | 840 | 864 | 480 | 480 | 480 | Phone | Utility Services |
| C2 / Cellular Phone | 887 | 550 | 545 | 550 | 550 | 550 | Cell Phone | Utility Services |
| C2 / Data Line/Internet | 772 | 510 | 650 | 100 | 100 | 100 | Internet Fall Creek Kitchen | Utility Services |
| C2/ Background Cks | 197 | 500 | 300 | 300 | 300 | 300 | Background Checks for Volunteers | Other Contracted Services |
| 85.21 Transp/ Contract Svcs (Proj 1) | 64,751 | 150,607 | 85,368 | 160,714 | 160,714 | 160,714 | Paratransit Services Contract w/City of EC | Other Contracted Services |
| 85.21 Transp/ Contract Svcs (Proj 2) | 91,568 | 113,049 | 110,577 | 120,635 | 120,635 | 120,635 | Paratransit Services Contract w/Abby Vans | Other Contracted Services |
| 85.21 Transp/ Cellular Phone | 546 | 600 | 545 | 600 | 600 | 600 | Cell Phone | Utility Services |
| TOTAL | \$237,640 | \$341,069 | \$280,645 | \$359,218 | \$359,218 | \$359,218 | | |

ADRC 2023 Projection (Mar YTD)

| | | 2023 Budget | ADRC | Nutrition | Transportation | 2023 Projection | Variance from Bdgt |
|----|----------------------|----------------|--------------|--------------|----------------|--------------------|-----------------------|
| | Dovenue | Buuget | ADIC | Nutrition | Transportation | Projection | II oili Bugi |
| | Revenue | | | | | | |
| 1R | Tax Levy | 227,401.00 | 171,492.00 | - | 55,909.00 | 227,401.00 | - |
| 4R | Intergovernmental | 2,526,705.00 | 1,867,209.00 | 369,964.00 | 279,544.00 | 2,516,717.00 | (9,988.00) |
| 6R | Charges for Services | 239,400.00 | 11,980.00 | 332,700.00 | - | 344,680.00 | 105,280.00 |
| 9R | Misc/Other | 281,817.00 | 24,705.00 | 324,649.00 | - | 349,354.00 | 67,537.00 |
| | | 3,275,323.00 | 2,075,386.00 | 1,027,313.00 | 335,453.00 | 3,438,152.00 | 162,829.00 |
| | | | | | | | |
| | Expenses | | | | | | |
| 1 | Personnel | 2,299,735.00 | 1,852,121.00 | 490,943.00 | 32,309.00 | 2,375,373.00 | 75,638.00 |
| 2 | Contracted Services | 359,218.00 | 103,586.00 | 11,491.00 | 231,132.00 | 346,209.00 | (13,009.00) |
| 3 | Supplies | 565,658.00 | 60,279.00 | 542,551.00 | 37,420.00 | 640,250.00 | 74,592.00 |
| 5 | Fixed Charges | 34,712.00 | 28,807.00 | 23,100.00 | 11,550.00 | 63,457.00 | 28,745.00 |
| 8 | Equipment | 16,000.00 | 13,532.00 | - | - | 13,532.00 | (2,468.00) |
| 9 | Capital | - | - | - | - | - | · - |
| | | 3,275,323.00 | 2,058,325.00 | 1,068,085.00 | 312,411.00 | 3,438,821.00 | 163,498.00 |
| | Surplus/(Deficit) | - | 17,061.00 | (40,772.00) | 23,042.00 | (669.00) | (669.00) |



memo

To: Eau Claire County Board of Supervisors

Eau Claire County Department Heads

From: Kathryn Schauf, County Administrator

Date: May 10, 2023

Re: Eau Claire County 2024 Budget Guidelines

As we approach the time of year when we are pulling together estimates for budgetary purposes; I would ask that our Department Head team take time to reflect on the future state of what we provide for service and how we provide that service. Keeping in mind that we do not have the capacity in 2024 to increase levy funded operations.

Working through the 2024 budget will require our team to think innovatively, and look beyond the status-quo if we are to maintain outcomes during a time of economic inflation. Do existing levels of staffing need to be retained or can we streamline and retool processes to eliminate manual processes? It challenges every member of the county team – whether employee or elected official, to think differently about how we provide service and where we want to invest.

The State of Wisconsin continues to limit the levy increase in property taxes to be solely based on percentage of net new construction, or zero whichever is greater. We have seen growth in our area, and sales tax performed better than anticipated in 2021, 2022, and appears to be leveling in 2023 based on the first few months of receipts. A lack of increase in sales tax affects our ability to increase spending year-over-year. As a result of the 2023 budget, the county will also need to reallocate operational expenses of \$750,000 from fund balance to levy in 2024.

The ask of departments: Design budgets that hold levy increases as close to zero as possible. We also need to go into this budget cycle with the "What" and "How" being foremost in our thinking. What are we providing and how? How do those line up with the strategic policy direction provided by the board? A budget is a dialog about these issues – not just a math problem.

- We already know that many areas are seeing increases in cost as a result of inflation and the economy

 – this will affect our ability to add new programming or expand existing programming.
- A 3% COLA plus a July pay increase will be a part of the budget.
- The cost for health insurance has a not to exceed increase limit of 10.0%. While we won't know the final amount until mid-July, we don't believe it will reach the limit. In the meantime, the Human Resources and Finance teams are working to provide the best estimate possible for inclusion in your wage worksheets.



Department Head's - as in the past year we will convene as a group to discuss requests and to navigate a path forward that will work for all of areas of service.

GUIDELINES:

- Departments are encouraged to look for alternative funding and revenue streams for programs.
 Cooperative partnerships, cost saving programs with other departments, outside agencies or
 other counties will continue to be given high priority. Innovative program proposals within
 existing funding, cost saving prevention programs or programs that generate new revenue will
 also be given high priority.
- Crafting budgets if additional personnel are being considered will require identifying the revenue from sources other than levy. We are specifically asking that you do not repurpose levy from other line items of prior years for personnel; unless it is a swap from a contracted service to bringing it in-house. Levy capacity will be needed to meet ongoing costs-to-continue. Any position changes, regardless of funding source, should be explained in detail including an explanation of how it is a necessary (critical) addition to the department. Appropriate levels of cost-of-living increases will be given more priority than new positions.
- 3. Departments must include a list of revenue sources, other than county levy, with expected revenue amounts. Changes in revenue from the prior year must be clearly identified and explained. Revenue assumptions are a key discussion point. Our worksheets will incorporate room for additional narrative on revenue changes.
- 4. County user fees shall be reviewed for potential increases commensurate with the increased cost of doing business. The review of fee schedules should include analysis of cost recovery for services. All user fee recommendations approved by oversight committees are due to the County Administrator's office by August 20, 2023.
- 5. Department budget proposals, (financial portion) with supporting documentation, shall be submitted electronically to the Finance Director by June 30, 2023.

A reminder: We will likely not be able to fund all requests in one calendar year.

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