



# Eau Claire

C O U N T Y

**2023 ADOPTED BUDGET**

**EAU CLAIRE COUNTY  
2023 BOARD OF SUPERVISORS**

**Nick Smiar, Chair**

Amanda Babb  
Mark Beckfield  
Steve Chilson  
Missy Christopherson  
Nancy Coffey  
Kimberly A. Cronk  
Heather DeLuka  
James A. Dunning  
John Folstad  
Judy Gatlin  
Brett Geboy  
David Hirsch  
Larry Hoekstra  
Kyle Johnson  
Joe Knight  
Robin J. Leary  
Jodi Lepsch  
Todd Meyer  
Allen Myren  
Nathan Otto  
Stella Pagonis  
Connie Russell  
Dr. Katherine Schneider  
Tami Schraufnagel  
Cory Sisk  
Thomas Vue  
Gerald L. Wilkie  
Dane Zook

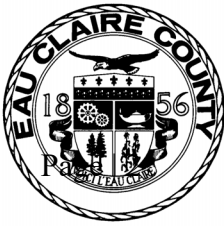
# TABLE OF CONTENTS

Letter from County Administrator .....	1
2023 Budget Summary .....	23
Budgeted Changes in Fund Balance .....	24
County Funding and Levy .....	25
Tax Levy Analysis .....	26
Comparative Statement of County Tax Rates and Levies .....	27
County Funding by Function Historical Summary .....	28
County Funding by Function Detail .....	29
Year to Year Change in County Funding.....	31
Adopted County Funding Summary .....	32
Where Does Your 2023 County Property Tax Dollar Go? .....	34
Functions of Government	
General Government.....	35
Judicial .....	37
Public Safety .....	39
Transportation & Public Works .....	41
Health & Human Services .....	43
Culture & Recreation .....	45
Conservation & Economic Development .....	47
Debt.....	49
Summary of Debt Service Payments .....	51
Capital Improvement Plan .....	52
2023 Capital Request Summary.....	54
5 Year Capital Plan (2024-2028) .....	59
Personnel.....	69
Full-Time Equivalents .....	70
2023 Adopted Position Changes .....	72
Internal Service Funds .....	73
Risk Management .....	75
Health Insurance Fund .....	88
Shared Services Fund.....	99

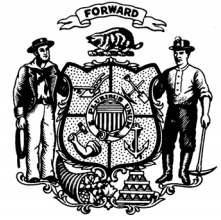
## TABLE OF CONTENTS

American Rescue Plan Act .....	110
<b>Community Agencies</b>	
Community Agency Funding Summary .....	117
TRY Mediation .....	118
Township Fire Dept. ....	121
Augusta Senior Center .....	123
Bolton Refuge House.....	125
Boys & Girls Club .....	133
Children’s Wisconsin – Building Families .....	135
Children’s Wisconsin – Child Advocacy Center .....	138
Family Promise .....	140
Family Resource Center.....	142
L. E. Phillips Senior Center .....	145
Catholic Charities – Sojourner House.....	147
Chippewa Valley Museum.....	150
Wisconsin Logging Museum .....	154
Eau Claire Area Economic Development .....	157
Chippewa Valley Innovation Center.....	159
Momentum West.....	161
West Central Regional Planning Commission.....	164





**Eau Claire County**  
**Office of the County Administrator**  
721 Oxford Avenue, Room 2570  
Eau Claire, WI 54703-5481  
Phone: 715-839-5106 Fax: 715-839-6243  
admin@co.eau-claire.wi.us



November 9, 2022

**TO:** Citizens of Eau Claire County

**CC:** Eau Claire County Board of Supervisors

**FROM:** Kathryn Schauf, County Administrator  
Norb Kirk, Finance Director

**SUBJECT:** 2023 Adopted Budget

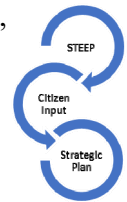
Presented for your review is the Adopted 2023 Budget for Eau Claire County, Wisconsin totaling \$152.77 million. The 2023 budget is not constructed on past activity, or past success – it looks forward while being responsive to community need. The adopted budget identifies areas of critical need that if left unaddressed pose future risk to Eau Claire County. Details are provided in the bulleted highlights section.

Upon review and analysis of all revenue and expenditure requests, the attached Eau Claire County 2023 Budget proposes a balanced county budget, meaning that revenues match the projected annual expenditures for all operations and capital costs. This was only possible through the diligent and thoughtful efforts of the board, committees and department heads to problem solve and identify solutions. Our county team has had numerous conversations around how this budget provides the most advantageous return-on-investment to the citizens of Eau Claire County.

The budget process maps a strategic workplan while assigning dollar values for services provided. It is an opportunity to take stock of the community and the role Eau Claire County government assumes in defining the community. The budget is a planning tool for financial and operational resources; and reflects the County's determination to allocate resources responsibly. It was prepared with the goal of preserving services to the residents, visitors, and businesses of the County; balancing of priorities and compromise between competing needs for limited funding; and being responsive to our citizens.


Local governments continue to operate in a constrained fiscal environment presenting constant challenges to the county to develop a balanced budget and meet the charge of the county's mission statement: "to provide quality, innovative and cost-effective services that safeguard and enhance the well-being of residents and resources". Those challenges include increased demand for services, limited revenue enhancement options, infrastructure needs, public safety and justice system cost increases, cost of health care, and a competitive labor market.


There are many inputs to the compilation of the budget – the construction of which begins at the department and committee level. The analysis of current trends (STEEP: societal, technological, environmental, economic, and political) and relevant historical data provide for an informed budget process. Coupled with the biennial strategic plan (summarized below), and citizen input, the budget becomes a process where the allocation of resources strategically looks to align resources to meet not only the needs of today, but plan for the needs of the future.



The county conducts a service survey. Although not exhaustive, the survey asks about many of the high impact services provided to residents. Results of the survey to date in summary form, by function, may be accessed here: [https://www.surveymonkey.com/results/SM-3j2VHWsBD9OrC xv2qOovFA\\_3D\\_3D/](https://www.surveymonkey.com/results/SM-3j2VHWsBD9OrC xv2qOovFA_3D_3D/)

*Eau Claire County*  
**STRATEGIC PLAN**

 <p><b>A HEALTHY, SAFE COMMUNITY</b></p> <ul style="list-style-type: none"> <li>• Explore and commit to community collaboration for proactive housing solutions</li> <li>• Individualize mental health solutions to vulnerable populations</li> </ul>	 <p><b>QUALITY &amp; MEANINGFUL RELATIONSHIPS</b></p> <ul style="list-style-type: none"> <li>• Identify opportunities to strengthen partnership and collaboration</li> <li>• Enhance employee engagement and resilience</li> </ul>	 <p><b>ROBUST INFRASTRUCTURE</b></p> <ul style="list-style-type: none"> <li>• Expand renewable energy sources for County facilities</li> <li>• Extend broadband internet service to areas identified as being underserved or unserved</li> </ul>	 <p><b>VIBRANT COMMUNITIES</b></p> <ul style="list-style-type: none"> <li>• Promote and increase environmental stewardship and sustainability in the County</li> <li>• Increase efforts to support local and minority businesses</li> </ul>
--	---	---	--



2022-2024

## BUDGET PROCESS

The budget process is designed to be open and accessible to our board, staff, and the citizens we serve. The process focuses on educating and informing participants. Early dialog and discussion about the challenges we face as we prioritize service is essential. The diagram below shows the flow of the budget as it transitions to the final adoption by the Board on November 1-2, 2022.

Joint meetings of governing committees with Finance and Budget provide a forum for understanding the counties priorities more deeply for final budget recommendation. For added reference for all county board supervisors and the public, these joint review meetings were recorded as part of the 2023 budget review process.



**SUMMARY OF RECOMMENDATIONS**

The detailed summary of levy use, expenditures and revenues can be found beginning on page 23. A key highlight in this budget is the decline in the levy rate from \$3.97 to \$3.69. Increases in equalized valuation continue to positively affect the overall mill rate. The significant decrease in Operations and Capital from 2022-2023 is a result of the additional expenditures for ARPA and the new Highway facilities in 2022.

	<b>2023 Adopted Budget</b>	<b>2022 Adjusted Budget</b>	<b>Dollar Change</b>	<b>Percent Change</b>
<b>Levy Amount</b>	\$ 41,508,175	\$ 40,186,724	\$ 1,321,451	3.29%
<b>Levy Rate</b>	\$ 3.688	\$ 3.967	\$ (0.280)	-7.05%
<b>County Operations</b>	\$ 115,814,353	\$ 120,420,235	\$ (4,605,882)	-3.82%
<b>Debt Service</b>	\$ 15,886,918	\$ 15,946,360	\$ (59,442)	-0.37%
<b>Capital Outlay</b>	\$ 5,374,150	\$ 40,849,438	\$ (35,475,288)	-86.84%
<b>Total Expenditures ^</b>	\$ 137,075,421	\$ 177,216,033	\$ (40,140,612)	-22.65%
<b>Equalized Value *</b>	\$ 11,255,610,700	\$ 10,129,476,700	\$ 1,126,134,000	11.12%

\* Equalized Value is excluding Tax Incremental Districts (TID).

^ Note: Total Expenditures above is net of internal service fund activity and fund transfers.

<i>Internal Service Fund Expenditures</i>	\$	13,268,049
<i>Interfund Transfer Expenditures</i>		2,423,738
<i>Total</i>	\$	<u>15,691,787</u>

**RECOMMENDED BUDGET HIGHLIGHTS:**

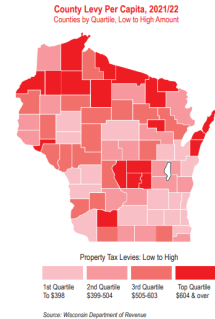
The 2023 budget guidance requested that departments present a budget that limited levy growth while also identifying deficiencies in service capacity. Governing committees weighed the costs and benefits and made recommendations on expenditures that ensure continuity of essential and mandated services. Noteworthy items included in this budget include the following:

- Investments into our compensation structure. A 3% COLA (cost-of-living) increase was incorporated into the recommendation.
- Provides necessary infrastructure to update critical Human Resource functions for recruitment and retention. In 2022 the county began reworking and adjusting its Total Reward Strategy. The budget invests in Human Resources personnel who will be responsible for critical job description updates, and revisions in the performance management program. This time intensive process will modernize our recruitment processes; improve compensation analysis, and provide the flexibility needed for employee retention. The additional personnel will provide training, education, and implementation support to move from a grade and step process to a system that is able to flexibly respond to the changing market and reflects a progressive, performance-based system. This is basic work to move the organizational systems.
- Offers improved health insurance options for employees at a lower cost and the benefit package will increase employee choice for services offered.

- Maximizes revenues from non-property tax sources where possible. Sales tax continues to be steady. Due to volatility of sales tax as a funding source, the 2023 recommendation is for an increase of \$300,000.
- Continues adoption of innovative practices and programs that are focused on leveraging all funding sources, targeting causes rather than reacting, and strategically preparing a solution to long-term revenue shortages.
- Commits to maintaining core physical, technology and capital equipment infrastructure. This budget continues investments being made into parks' infrastructure. This requires the use of debt as a funding source, as well as American Rescue Plan dollars.
- Continues the partnership with lake districts to maintain the integrity of Lake Eau Claire and Lake Altoona.
- Utilizes the use of fund balance to fund contingency of \$300,000.
- Provides for a continued focus on process automation and investment in information services systems, software, and positions to develop and optimize the use of the systems.
- Invests in employee compensation by reserving \$200,000 in sales tax to make needed adjustments to the salary matrix This is part of a two-year plan to create a progressive pay plan that is responsive to the market and allow for flexibility in hiring.
- Provides needed operational dollars for the 6<sup>th</sup> courtroom which became operational in August of 2022 with additional personnel in Clerk of Courts, Circuit Courts, and the District Attorney (see detail of position changes on page 71).
- Develops capacity within the departments of:
  - Human Resources – rebuilding basic functionality;
  - Sheriff –recreational patrol; patrol officers and a jail lieutenant;
  - Information Systems – an additional position to work on cyber security;
  - Parks – creates a full-time position in lieu of the former part-time park ranger;
  - Human Services – enhanced crisis dollars from the State allows for targeted personnel; as well as increased services to assisting incarcerated persons, and records management.

**LEVY**

Wisconsin Statute §66.0602 limits county operating property tax levy increases to 0% or the increase in county wide net new construction value, whichever is greater. Equalized value due to net new construction increased at 2.71% this year; therefore the 2023 budget recommendations are based on a 2.71% increase in the operating property tax levy. Overall equalized value increased by 11%. This results in a 2023 allowable increase in the county operating property tax levy of \$670,213 to offset increased operational costs in 2023. Based on the allowable 2.71% increase in the operating levy, a decrease of \$60,000 for county debt service, and with the increase in equalized value, the recommended 2023 levy rate is \$3.688/\$1,000 of equalized value versus the current \$3.967/\$1,000 of equalized value. This is below the state average of \$3.80/\$1,000.



On average across the state, property tax levy supplies 40% of local government revenue. The overall levy has two components, operating and debt.

**Tax Levy Comparison:** For 2021 Eau Claire County was in the lowest quartile for property tax in the state at \$381 per capita. State average is \$403; State median is \$504.

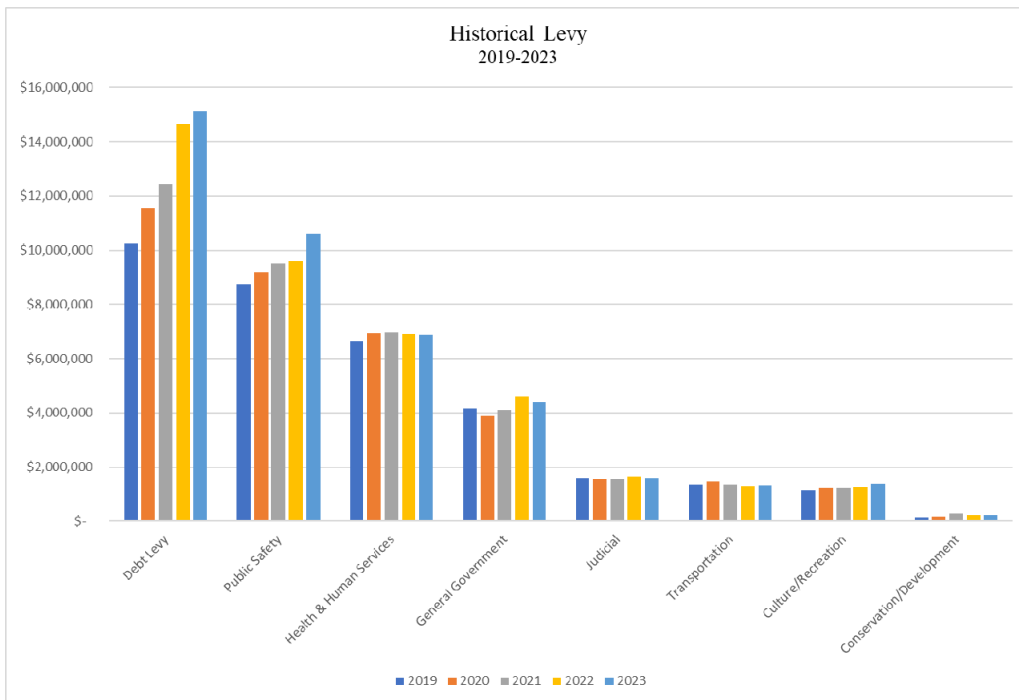
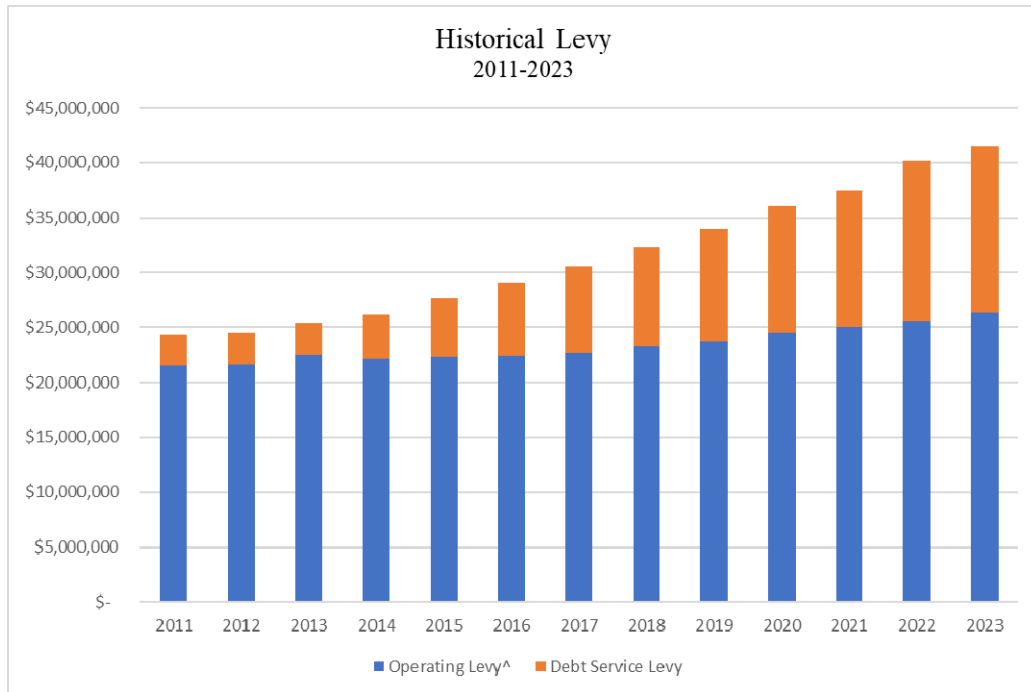
Functional categories of governmental services are funded through a combination of operating and debt levy. This distinction is important and provides a complete view of levy use. Public Safety is supported mostly by operating levy, while Transportation and Public Works is mainly supported by the debt levy. The debt levy in this category is for highway and is related to general obligation debt issued over the last several years for road and bridge infrastructure improvements and for the new highway building.

A detailed view of how both the operational and debt levy are allocated is shown in the chart below.

<b>Functional Category</b>	<b>Operational Levy</b>	<b>Debt Levy</b>	<b>Total Levy</b>	<b>% of Levy</b>
Public Safety	\$ 10,736,366	\$ 3,391,517	\$ 14,127,883	34.04%
Transportation & Public Works	1,297,499	8,609,683	9,907,182	23.87%
General Government	4,383,311	2,808,258	7,191,569	17.33%
Health & Social Services	6,739,513	9,379	6,748,892	16.26%
Judicial	1,597,131	-	1,597,131	3.85%
Culture & Recreation	1,397,444	305,800	1,703,244	4.10%
Conservation & Economic Develo	232,272	-	232,272	0.56%
<b>Total</b>	<b>\$ 26,383,538</b>	<b>\$ 15,124,637</b>	<b>\$ 41,508,175</b>	<b>100.00%</b>

The information above highlights the importance of debt levy as a means of providing essential government services.

The graphs below show the progression of levy use within the functional categories of local government. This highlights that operationally there has been minimal growth and that debt levy is a key funding source for roads, infrastructure, equipment, software, and replacement County vehicles such as squad cars. The largest category of levy increase for 2023 is in the Public Safety category.



The detail below outlines county funding dollars by department with the relative percent of the overall levy, as well as a comparison to 2022.

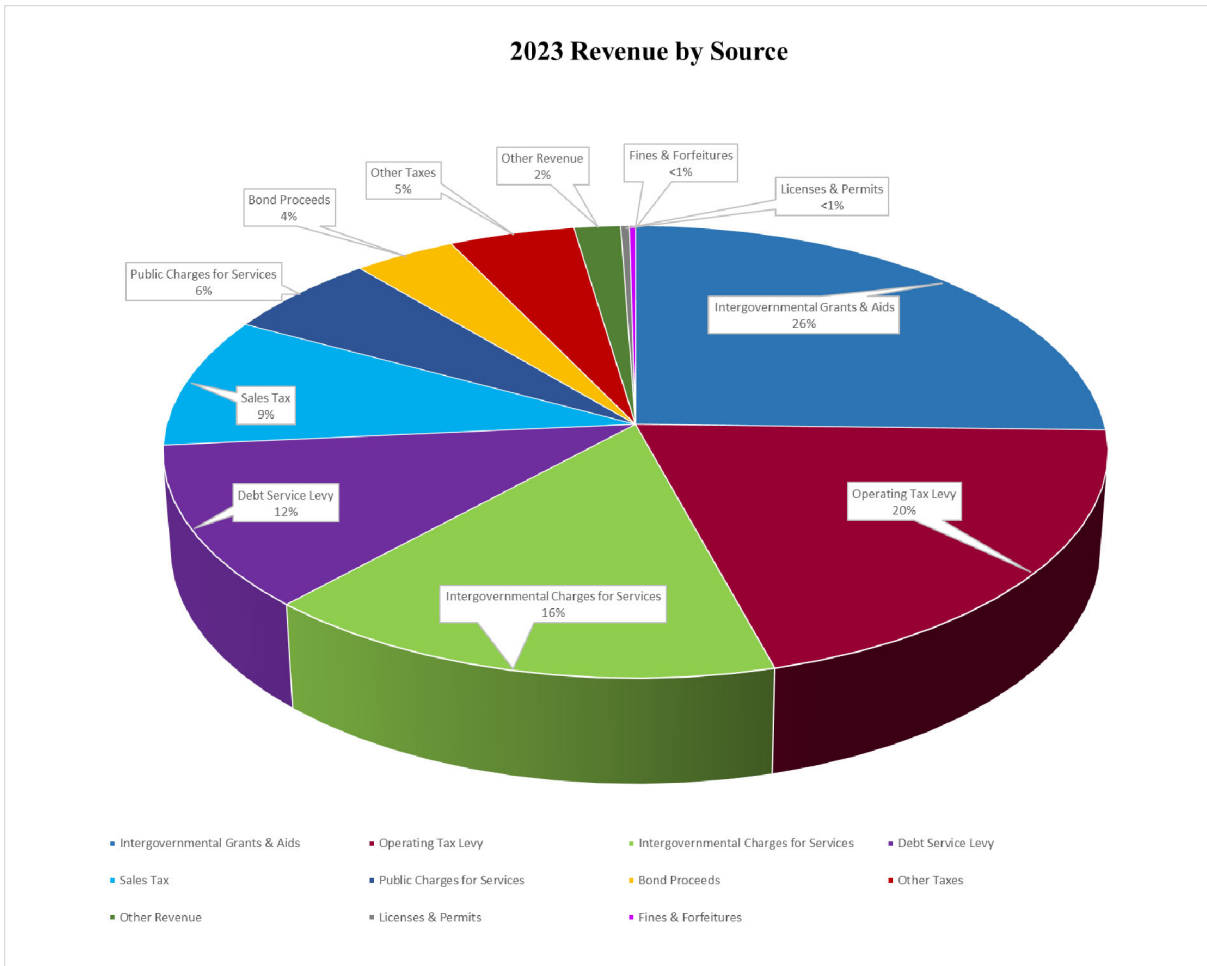
Department	2023 Adopted County Funding	% of Total County Funding	2022 Adjusted County Funding	Increase / (Decrease) in County Funding	% Change
Debt Service	\$ 15,124,637	36.44%	\$ 14,656,311	\$ 468,326	3.2%
Sheriff	13,717,947	33.05%	12,854,749	863,198	6.7%
Human Services	8,575,908	20.66%	8,808,190	(232,282)	-2.6%
Information Systems	2,369,977	5.71%	2,116,404	253,573	12.0%
Facilities	2,133,628	5.14%	1,913,366	220,262	11.5%
Communications Center	1,924,495	4.64%	1,910,134	14,361	0.8%
Highway	1,595,199	3.84%	1,595,199	-	0.0%
Health Department-City/Co	1,378,900	3.32%	1,334,181	44,719	3.4%
Library Funding	1,197,603	2.89%	1,016,120	181,483	17.9%
Planning & Development	1,021,146	2.46%	947,628	73,518	7.8%
Finance	964,074	2.32%	885,696	78,378	8.8%
Criminal Justice Services	906,788	2.18%	916,087	(9,299)	-1.0%
Clerk of Courts	777,343	1.87%	519,951	257,392	49.5%
Corporation Counsel	766,996	1.85%	755,519	11,477	1.5%
District Attorney	698,689	1.68%	564,456	134,233	23.8%
Human Resources	585,843	1.41%	563,563	22,280	4.0%
Community Agencies	472,667	1.14%	466,366	6,301	1.4%
Non-Departmental	434,222	1.05%	927,470	(493,248)	-53.2%
Airport	407,050	0.98%	403,020	4,030	1.0%
Medical Examiner	370,717	0.89%	260,761	109,956	42.2%
Veterans Services	337,489	0.81%	253,734	83,755	33.0%
Extension	304,263	0.73%	283,146	21,117	7.5%
Register in Probate	296,296	0.71%	255,268	41,028	16.1%
County Clerk	256,791	0.62%	272,656	(15,865)	-5.8%
Circuit Court	232,205	0.56%	198,943	33,262	16.7%
Aging & Disability Resource Center	227,401	0.55%	226,401	1,000	0.4%
Administration	210,935	0.51%	268,866	(57,931)	-21.5%
County Board	212,129	0.51%	214,585	(2,456)	-1.1%
Beaver Creek	180,000	0.43%	180,000	-	0.0%
Child Support	114,439	0.28%	98,749	15,690	15.9%
Highway Bridge Aid	40,000	0.10%	40,000	-	0.0%
Parks & Forest	(144,703)	-0.35%	(134,430)	(10,273)	-7.6%
Register of Deeds	(395,423)	-0.95%	(367,593)	(27,830)	-7.6%
Treasurer	(643,634)	-1.55%	(260,412)	(383,222)	-147.2%
Less: General Revenues	(15,143,842)	-36.48%	(14,758,360)	(385,482)	2.6%
<b>Net Levy (Operating and Debt)</b>	<b>\$ 41,508,175</b>	<b>100.00%</b>	<b>\$ 40,186,724</b>	<b>\$ 1,321,451</b>	<b>3.3%</b>



## REVENUES

County sales tax revenues are budgeted at \$12,100,000 for 2023. All department revenues have been adjusted to reflect 2022 year to date economic and program activity levels. State aids are budgeted consistent with the approved biennial state budget – the same level (or with slight increases) as 2022 for many categories, including shared revenue.

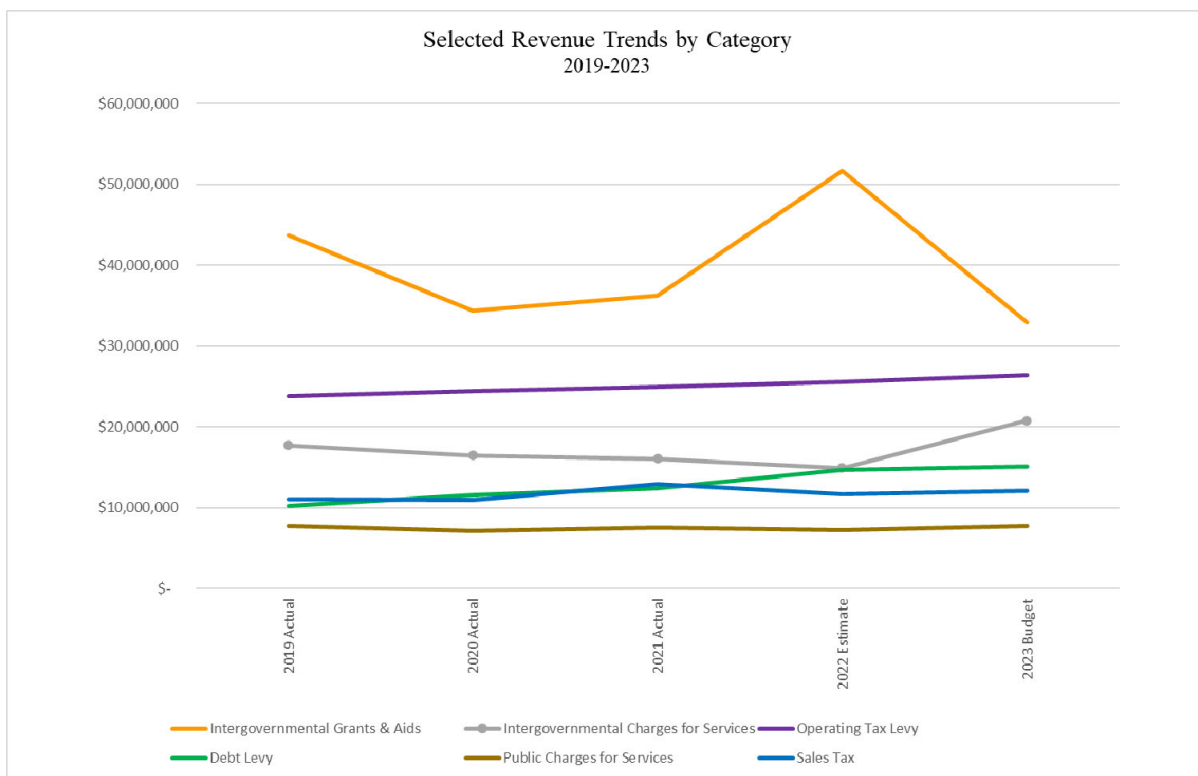
The revenue chart below highlights the funding sources included in the 2023 recommended budget.



The graph below shows selected revenue trends over time. As noted below, the categories of intergovernmental grants and aids and intergovernmental charges for services which have shown some variability.

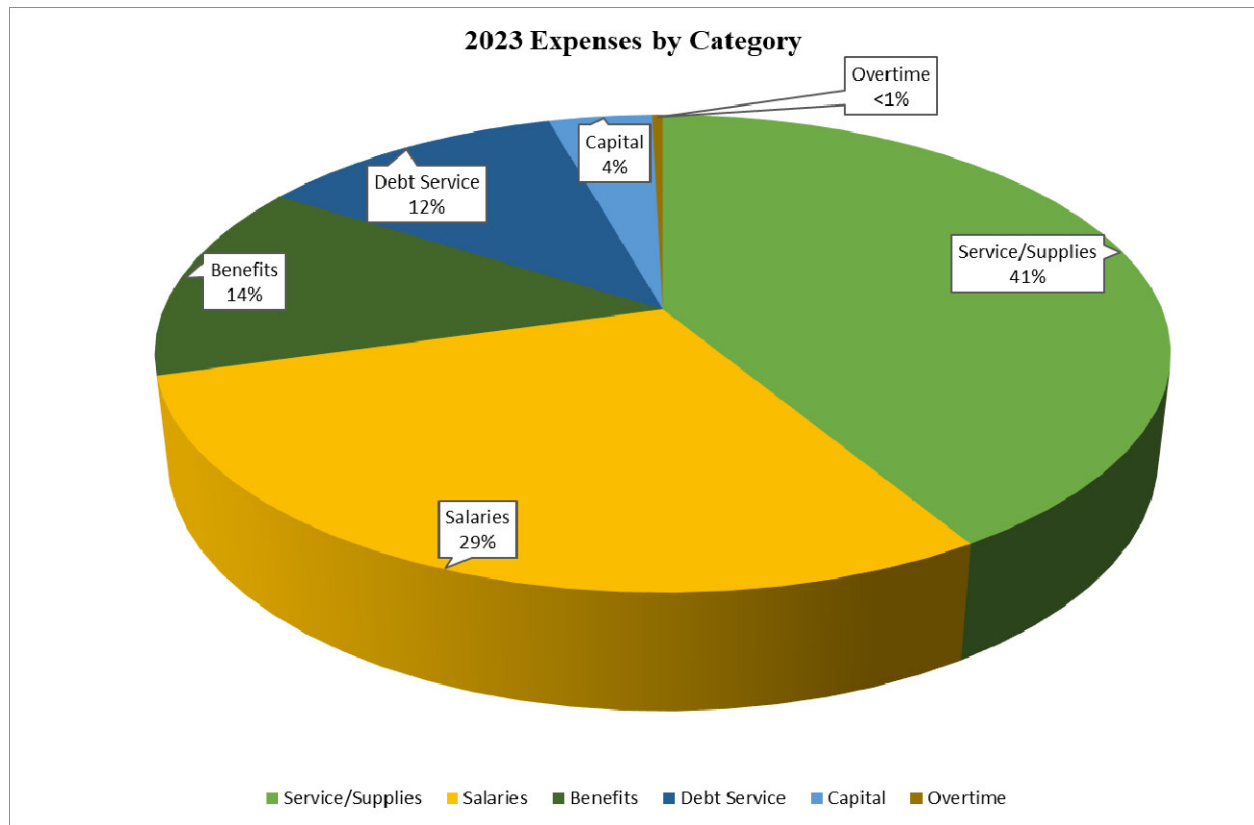
Intergovernmental grants and aids experienced a significant increase in 2019 due to Airport projects funded by state and federal aid. In 2021, Eau Claire County received its first tranche of funds related to the American Rescue Plan Act (ARPA), with the final tranche received in 2022. These funds are recorded as intergovernmental grants and aids revenue when the funds are expended. Without these two items the graph line for this category would be much flatter.

Increases in intergovernmental charges for services can be attributed to an increase in activity in Human Services funding. Changes in Highway assumptions regarding work for other municipalities, depending on the season and weather conditions, also contributed to fluctuations.



**EXPENDITURES**

County government is a service industry, and the total cost of wages and benefits account for 32.37% of total 2023 county expenditures. The largest category of expenditures, services and supplies, is largely driven by expenditures in support of the county’s ability to utilize federal and state funding for Human Services, and Highway operations.



**Personnel and Labor:** The chart below identifies the expenditures associated with county staff included in this budget.

	<b>2023 Adopted Budget</b>	<b>2022 Adjusted Budget</b>	<b>% Change</b>
Wages	\$ 39,998,732	\$ 36,730,290	8.90%
Overtime	574,141	555,372	3.38%
Benefits	18,353,874	17,094,997	7.36%
	<b>\$ 58,926,747</b>	<b>\$ 54,380,659</b>	<b>8.36%</b>

- The County has 641.71 full-time equivalent positions. Cost-of-living salary increases are budgeted at 3%. The Chippewa Valley region is seeing increases in compensation overall of between 5%-7%.
- The County issued a request for proposal for a new insurance carrier in 2023. Increase in cost to the county will be ~9.5%, but with more cost effective options for employees. The County used this opportunity to create a robust health and wellness plan for employees.

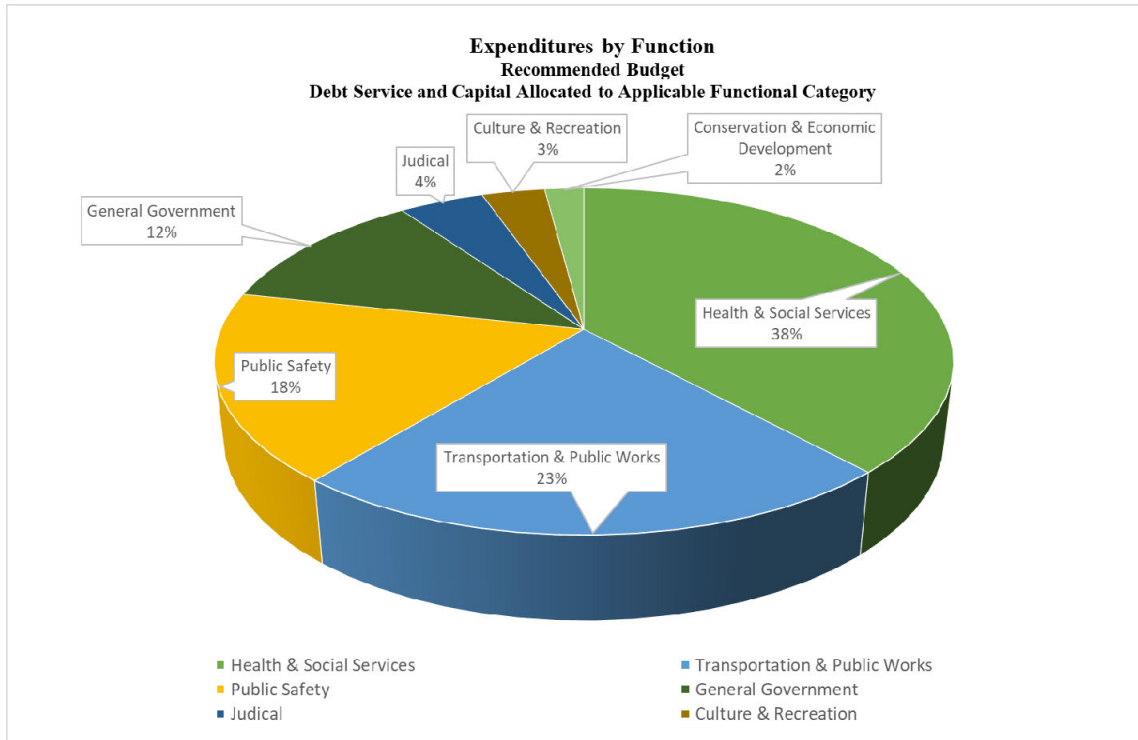
- Improvements in employee benefits for 2023 include:
  - **Health Insurance:** We negotiated a health plan design that lowers your plan deductible and out of pocket maximum and removes the need to utilize a health reimbursement account (HRA). This will streamline the claims process and provide less frustration around claims payment process. We will be offering one health plan for all employees in 2023.
  - **Free Access to Direct Primary Care Clinic:** Beginning in 2023, employees covered under the health benefit plan will have access to free primary care at the Oakwood Direct Access Center located in Eau Claire and Chippewa Falls. Services will include preventive care and treatment for minor acute and chronic medical conditions for the entire family.
  - **Vitality Wellness Programming:** We have seen great participation with our wellness program through Vitality and are excited to announce that we will continue to utilize their services to promote a culture of health and well-being. Vitality inspires healthy changes in individuals through an interactive and personalized programs that will meet people where they are at in their wellness journey.
  - **Health Savings Account:** The County will continue to contribute to a Health Savings Account (HSA) in 2023. This account is there to help support employees that have claims that are subject to their health plan deductible. This account is a “use it or keep it” account so if you do not have significant health care claims, the balance remains in your account to use for the cost of future medical care.
  - **Dental Insurance:** Eau Claire County will be contributing toward the premium on the dental coverage, which will lower the employee’s cost of participating in the 2023 plan year. We have also enhanced the dental benefit by providing additional cleanings for members with certain health conditions such as diabetes and pregnancy. We have also added coverage for white fillings on posterior teeth.
  - **Adding Optional Benefits:** We will be offering two new benefits for employees to choose from. LifeLock identity theft protection provides credit monitoring and alerts as well as identity restoration should you get your identity stolen. Employees will also have access to a Legal Plan that will give you access to consultations and legal advice through a network of contracted attorneys.

Most of our other benefits, including life, disability and vision insurance will remain unchanged for the 2023 plan year, including the cost to purchase the coverage. We also continue to provide advocacy services, employee assistance programs, and flexible spending arrangement for employees that would like access to these services.

A breakdown of the recommended employee FTE by category is noted below.

	<b>2023</b>
	<b><u>Adopted FTE</u></b>
Health & Social Services	276
Public Safety	148
Transportation & Public Works	74
General Government	62
Judicial	55
Culture & Recreation	11
Conservation & Economic Development	16
<b>Total Full Time Equivalents (FTE)</b>	<b><u>642</u></b>

Another view of expenditures is by functional category. The county provides services on behalf of the State by providing Human Services programming, Circuit Courts (Judicial), and shared Transportation services. These are the largest functional areas of service on behalf of the State of Wisconsin. These areas of service are heavily funded by grants and aids.



- Human Services - For every tax levy dollar, we have ~\$4.50 of other funding sources. Intergovernmental funding dollars have increased close to \$17 million over the last 10 years. This reflects development of the Comprehensive Community Services program and the Clinic, the expansion of the Crisis program, the ending of the Children’s Long Term Support waitlist, and our integration with Juvenile Detention Center.
- Highway – Highway services are provided via a variety of funding mechanisms (Vehicle Registration Fee, and agreements for service with municipalities). The county also partners with the state and provides services on behalf of the state. The ratios of total funding levels to total funding needed are presented below.

County	\$ 8,380,742.00	45.40%
State	9,123,883.00	49.43%
Other	953,864.00	5.17%
	<b>\$ 18,458,489.00</b>	<b>100.00%</b>

## DEBT

Eau Claire County is projected to end 2022 with outstanding debt totaling \$96.97 million, which includes Series 2022A, issued in April 2022 for \$5.5 million. This issue is the final installment needed to finance the construction of the new highway facility. There are no additional debt issues anticipated for 2022. The resulting projected debt service levy for 2023 will be \$15.1 million, an increase of \$0.5 million (3.20%) from \$14.6 million in 2022. The debt service levy is net of all available original issue premiums. Premiums are generated when bonds are sold for more than par value. These premiums are used to make interest payments on outstanding bond issues in subsequent years. While the County has the borrowing capacity under Wisconsin Statutes and County code to incur considerably more debt, the resulting increasing debt service payments are becoming a concern. Given the current market conditions, the County will continue to monitor and assess the feasibility of refunding existing bond issues with more favorable interest rates when possible. The Finance and Budget Committee will be developing a 10-year debt management strategy to reduce debt issues year-over-year and provide guidance on what should be financed by debt.

The projected 2023 debt service levy as estimated will be 36.44% of the total county levy, which will exceed the county debt management policy limit set at 30% of the county total tax levy. The increase in percentage from prior year's is due to the investment in the new Highway Facility, requiring ~ \$30 million in additional debt.

With the current tax levy limitations and the resulting necessity to continue to borrow to fund capital purchases in the future, it will very likely not be possible to maintain future debt service levies below the county debt management limitations. The current budget recommendation for 2023 requires additional borrowing of \$5.1 million. Based on this recommendation, the projected resulting debt service levy for 2024 is estimated to be \$14.8 million, which currently would be projected to be 35.45% of the county total tax levy.

The summary below provides an overview of the services that are funded by debt. Essential components of operation are funded through debt including technology investments, roads, and squad cars.

Functional Category	Total Cost	Bonds
Transportation & Public Works	\$ 13,306,889	\$ 2,823,738
General Government	1,988,438	1,920,438
Public Safety	543,974	264,974
Judicial	86,000	86,000
Culture & Recreation	1,262,198	-
Conservation & Economic Development	923,300	-
<b>Grand Total</b>	<b>\$ 18,110,799</b>	<b>\$ 5,095,150</b>

The continued strategy to require additional borrowing and incur the resulting debt service payments is creating a difficult dilemma for the County. While the borrowing capacity exists, the supporting payment requirements will continue to place an increasing burden on the total county levy. Lack of operational capacity continues to put pressure on the funding structure.

**Debt Comparison:** As of 2022 Eau Claire County was in the top quartile for debt amongst the 72 Wisconsin Counties. County per capita debt was at \$816 / per capita (down from \$842 per capita). State average is \$459; State median is \$430.

**FUND BALANCE**

As has been noted, the current fund balance position was considered as part of this recommendation. Preserving fund balance position buffers the county financially in case of worst-case events and scenarios coming to fruition. Risks that are considered include: Revenue and expenditure predictability and volatility, potential impact of Federal and State funding changes, external fiscal limitations (such as levy or revenue limits), natural disasters, health of infrastructure, and liquidity of cash reserves.

The Board has set a minimum for unassigned fund balance as follows:

*“The General Fund unassigned fund balance shall be maintained as of December 31 of each year equal to a minimum of 20% of the ensuing year’s budgeted General Fund expenditures, or the County’s projected annual general debt service payment, whichever is greater, with a targeted maximum of 30% of the ensuing year’s budgeted expenditures.”*

The following information provides the current projection of the impact to the 2022 General Fund based on the information provided by departments (in June) as a component of their budget packages.

**2022 Estimated General Fund Balance Unassigned Summary**

Unassigned General Fund Balance, 12/31/21	\$ 17,857,024	
Assigned Fund Balance in 2022 Budget released for 2022 activity	1,223,433	
<b>ADJUSTED Unassigned General Fund Balance at 12.31.21</b>	<b>\$ 19,080,457</b>	
Net 2022 Estimated Department Activity	\$ (1,444,969)	
2023 Recommended General Fund Balance Assigned	(1,082,050)	
<b>Net Decrease in Unassigned Fund Balance</b>		<b>(2,527,019)</b>
<b>Estimated 2022 Ending General Fund Balance Unassigned</b>		<b>\$ 16,553,438</b>
<b>Percentage Change in Unassigned Fund Balance YTY</b>		<b>-13.2%</b>
<b><u>Fund Balance Policy: Unassigned balance to be GREATER of</u></b>		
<b>Projected 2023 Debt Service Payment</b>		<b>\$ 15,886,918</b>
<b>--OR--</b>		
<b>30% of Next Year General Fund Expenditures</b>		<b>\$ 12,480,300</b>
<b>2023 Budgeted General Fund Expenditures</b>	<b>\$ 41,601,000</b>	
<b>% of Unassigned General Fund Balance to General Fund Expenditures</b>	<b>39.79%</b>	

The chart below outlines the budgeted use of fund balance included in this budget. Effort has been taken to mitigate the use of fund balance as part of this budget recommendation. Fund balance provides the safety net for governmental finances and is replenished by revenues exceeding expenditures within a given year. Revenue restrictions and rising costs impede the ability of the county in increasing reserves.

	<u>Amount</u>	<u>Intended Use</u>
<b>Governmental Funds</b>		
Fund 100: General Fund	\$ 1,082,050	contingency fund, new positions, unspent grant dollars
Fund 201: American Rescue Plan Act	2,841,322	on-going board approved projects
Fund 205: Human Services	324,901	CCS reconciliation/WIMCR reimbursement
Fund 215: Aging & Disability Resource Center	23,017	balance budget for current year operations
Fund 300: Debt Service	<u>762,281</u>	premium on 2021/2022 bond issues/BAB refunds
<b>Subtotal: Governmental Funds</b>	<b>\$ 5,033,571</b>	
<b>Enterprise Funds</b>		
Fund 602: Airport	223,481	capital projects
Fund 701: Highway	<u>1,740,425</u>	completion of infrastructure projects
<b>Subtotal: Enterprise Funds</b>	<b>\$ 1,963,906</b>	
<b>Subtotal before Internal Service Funds</b>	<b><u>\$ 6,997,477</u></b>	
<b>Internal Service Funds</b>		
Fund 703: Risk Management	54,630	prior year workers' compensation claims
Fund 704: Health Insurance	200,000	health insurance premiums
Fund 705: Shared Services	<u>213,443</u>	communication updates
<b>Subtotal: Internal Service Funds</b>	<b>468,073</b>	
<b>Total Fund Balance Requests</b>	<b><u><u>\$ 7,465,550</u></u></b>	



## CAPITAL IMPROVEMENT PLAN

The capital improvement plan includes county-wide capital requests over a five-year timeline. The capital program is one which will receive additional scrutiny in 2023 to evaluate long-term sustainability of investments.

The recommendation is based on the need for infrastructure and county park and general facility maintenance and improvements. Currently, the county needs to borrow to fund a portion of county-wide capital projects essential to county infrastructure and operational capacity. Significant reductions in requests were made to mitigate the use of debt, and manage year-over-year borrowing. The bonding recommendation for the 2023 budget is \$5.1 million. The remaining portion of capital is funded mostly through intergovernmental grants and aids, American Rescue Plan dollars and the vehicle registration fee.

The chart below summarizes the recommended capital plan by functional category.

Functional Category	Total Cost	Bonds
<b>Transportation &amp; Public Works</b>	<b>\$ 13,306,889</b>	<b>\$ 2,823,738</b>
Fund 701: Highway	7,050,778	2,823,738
Fund 602: Airport Fund	6,256,111	
<b>General Government</b>	<b>1,988,438</b>	<b>1,920,438</b>
Fund 201: ARPA	-	-
Fund 405: Capital Projects	1,920,438	1,920,438
Fund 705: Shared Services Fund	68,000	-
<b>Public Safety</b>	<b>543,974</b>	<b>264,974</b>
Fund 100: General Fund	-	-
Fund 405: Capital Projects	543,974	264,974
<b>Judicial</b>	<b>86,000</b>	<b>86,000</b>
Fund 405: Capital Projects	86,000	86,000
<b>Culture &amp; Recreation</b>	<b>1,262,198</b>	-
Fund 100: General Fund	15,000	-
Fund 201: ARPA	1,247,198	
<b>Conservation &amp; Economic Developpr</b>	<b>923,300</b>	-
Fund 100: General Fund	200,000	-
Fund 201: ARPA	723,300	
<b>Grand Total</b>	<b>\$ 18,110,799</b>	<b>\$ 5,095,150</b>

Highlights of the capital budget include:

- Maintaining the county’s existing road and bridge infrastructure is one of the major funding challenges of the future. In early 2019 the county implemented a vehicle registration fee (VRF). This partially covers the cost of maintaining the 421 miles of road the county is responsible for. In 2023, \$2.5 million is expected in VRF revenue; and additional \$2.4 million is in bonding.
- Invests in ongoing maintenance needs and updates for parks structures and equipment. The Comprehensive Outdoor Recreation Plan highlights needed investments in our Parks infrastructure. Parks saw significant increases in usage since the pandemic.
  - Increase in park passes and revenue of 126% from 2019 to 2021.
  - An increase of 51.7% in camping revenue from 2019 to 2021.

The investment in information systems includes essential telephony, and other network interfaces and components and software systems required to operate basic local government services. A more thorough description of the capital plan can be found beginning on page 53.

## **KEY 2023 BUDGET ASSUMPTIONS AND RISKS**

Throughout the budget process various key assumptions and risks are embedded into the fabric of the budget recommendation. These key assumptions can be divided into two categories: macro and micro. Macro key assumptions and risks are those that are relevant across all departments, while micro key assumptions are more relevant to individual department budgets. Noted below are some of the key macro and micro assumptions and risks included as a component of this budget recommendation.

### **Macro Key Assumptions/Risks**

1. Sales tax collections will continue at the current level experienced so far in 2022 and as a result facilitate an increase in the budget for sales tax from 2022 to 2023. Increasing the forecast beyond what is currently budgeted will increase the risk profile as the economy continues to slow and show signs of recession.
2. The key economic indicators for the County of low unemployment, low delinquent taxes, and increased interest income based on rising interest rates will continue during 2023.
3. The economy doesn't go into a recession, which would likely impact costs of goods and services as well as potentially reduce building permits and development.
4. There will be no significant additional decrease in State funding for programs, outside of what has been identified.
5. Open positions will be filled as needed and without significant delay.
6. The County cybersecurity risk can be mitigated through implementing new software and continued education with employees.

### **Micro Key Assumptions/Risks**

1. Treasurer - 2021 WI Act 216 gives the previous owner of a Tax Deed/In Rem property 5 years to request proceeds from our sale. This could potentially leave us with zero revenue within this program and only our expenses covered.
2. District Attorney - State aid in the form of reimbursement for statutorily required victim services has fluctuated significantly over the last two years. The 2023 budget assumes reimbursement slightly exceeds the long-standing average reimbursement rate as a result of the return to more typical state collections that support the reimbursement fund and the allocation of state GPR funds in the most recent biennial budget meant to stabilize the reimbursement fund.
3. Corporation Counsel - There will be additional scheduling and attorney time necessary for additional court hearings associated with the creation of Branch 6 which could impact services.
4. Register of Deeds - The market has started to slow slightly in 2022 and we expect that to continue in 2023. Recordings remain higher but that could change into 2023.
5. Register of Deeds - Increases in interest rates could negatively affect property sales.
6. Register of Deeds - Inflated market prices in 2020 and 2021 may cause an increase in the number of homes that are foreclosed on.
7. Planning & Development - any loss of state and federal funding could impact certain programs and staffing within Planning and Development.
8. Planning & Development - climate change is causing more extreme weather events and increasing the frequency of historic storms. Conservation projects may need to be designed to hold more water and increase the overall cost to install them.

9. Planning & Development - Increase in highway funding will lead to more improvement projects that could impact Public Land Survey System (PLSS) monuments in road right of ways, if the monuments are not protected timely, they could be destroyed.
10. Facilities - Extreme temperature events and geopolitical risks could affect energy usage and costs further. we may not have increased our energy budget enough to cover the increases in costs.
11. Parks - We are assuming high numbers of park users will continue in 2023 as we have seen in 2022. Lower attendance may impact fee revenue assumptions.
12. Parks - Timber markets will continue to fluctuate, with log markets staying high and pulp market remaining low. Changes in the market could impact our timber sale revenue assumptions.
13. Highway - General Transportation Aids will remain steady for the next 5 years and will decrease since bonding has been reduced.
14. Highway - Fuel costs remain at current levels for 2023.
15. Highway - Inflation of materials costs is not reconciled by reducing project size since we don't have increase revenues forecasted to keep up with inflation.
16. Human Services - Human Services programming continues to be a high-risk category. Services are provided on behalf of the State of Wisconsin and range from behavioral health, mental health to economic support. We have seen recent rises in case counts, in part due to the ongoing COVID-19 pandemic and the impact it has on the citizens in our community. Ongoing community need drives cost in this area – much of which is beyond control of local decision makers. Programming focused on using preventative techniques to mitigate high-cost placements is incorporated into this budget. The risk involved in increasing waitlists associated with some programs continues to exist.
17. Human Services - The Federal Government has committed to giving states a 60-day notice as to when the ending of the Public Health Emergency (PHE) will end. At this time Wisconsin is operating with the understanding that we will see the PHE officially be extended to Mid-January 2023. Impacts from the potential ending of Public Health Economic Support include:

Foodshare - Since the pandemic began WI has issued emergency FoodShare benefits to anyone who is eligible for Foodshare. This is in addition to normal allotments. When the PHE ends, emergency Foodshare will end. This will have a drastic effect on individuals and communities. Example: A single individual who may be income eligible for \$20/month may have been receiving just over \$300/month due to Emergency Foodshare. Individuals and families have become accustomed to large amounts of FoodShare that will decrease when the PHE ends. For Eau Claire County, its estimated to be a substantial reduction in Foodshare per month per family.

BadgerCare/Medical Assistance -When the PHE ends all BadgerCare/Medical Assistance recipients will once again be subject to income eligibility requirements. Since March of 2020, anyone that was income eligible or applied during the pandemic and was eligible for healthcare has maintained their eligibility regardless of income. It is not estimated how many individuals may lose eligibility and need to seek alternate healthcare. This will be a gradual process of reviewing each case through the 12 months following the ending of the PHE. This could impact the Comprehensive Community Services program as well as Children's Long-Term Support as both program require Medicaid eligibility.

### 2023 Key Program Development Areas

Based upon County Strategic Plan initiatives, evidence based best practices, ongoing demands for services and budgetary pressures, the following county programs and operations are areas of focus and development for 2023

SUBJECT	DESCRIPTION
<b>Financial stabilization</b>	<p>It is anticipated that the Finance and Budget Committee will develop a long-term debt strategy with yearly limits aligned to planned infrastructure development and maintenance.</p> <ol style="list-style-type: none"> <li>1. What should be funded by debt? Level of debt required to fund ongoing infrastructure and operations.</li> <li>2. Agreement on strategies for continued efficiencies.</li> <li>3. Service level discussions.</li> </ol>
<b>Compensation Philosophy and Strategic Direction</b>	<p>Update job descriptions            Revise our performance management program            Enhance our awards and recognition programming</p> <p>This is a time intensive process to provide training, education, and implementation support to move from a grade and step process to a system that is able to flexibly respond to the changing market and reflects a progressive, performance-based system.</p>
<b>Systems Improvements: Internal Controls; Recruitment and Retention</b>	<p>The budget contains investments in the resource areas of software, and personnel to continue building the systems that support improved systems and practices. The Finance team has worked at solidifying and enhancing central accounting financial practices. Reporting has been improved and the chart of accounts has been enhanced for control purposes. Resources will be devoted to the following areas of focus in 2023:</p> <ol style="list-style-type: none"> <li>1. Process documentation on consistent practices.</li> <li>2. Fiscal policy generation based on improved processes.</li> <li>3. NeoGov Learn: development of training modules and compliance verification.</li> <li>4. Internal controls capacity through new Finance position.</li> <li>5. Streamlined hiring and recruitment / retention practices.</li> </ol>

## A LONG-TERM FINANCIAL VIEW

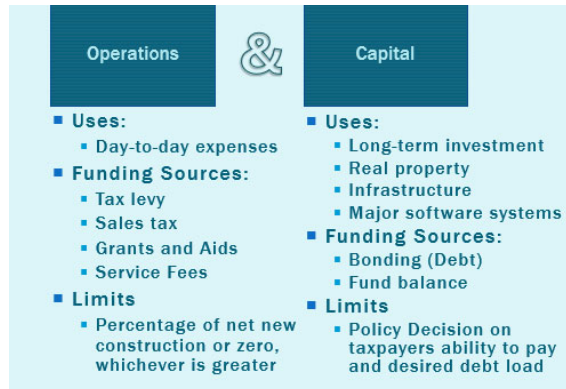
Long-term financial sustainability is predicated upon many variables and the interplay of those variables. Eau Claire County will analyze those variables in 2023 to ascertain a strategic plan of action to ensure that we are able to maintain county mandated services in the short and long term both in operations and capital investment.

A combination of increased levy capacity, reallocation of debt to levy, restructuring of existing debt when advantageous, and continued focus on efficiencies and a multi-year debt plan will be needed to change the current trajectory of increased debt. The budget recommendation carefully addresses the need for continued investment, being cognizant of the desired limits on borrowing.

Essential repairs, maintenance, software enhancements, and roads have no other funding source other than debt. Efficiencies alone are inadequate to be able to reduce the expenditures enough to expand operational capacity to move projects to operations. Drastic programmatic reductions would be required to reduce operational costs effectively enough to move projects from the capital budget to operations. It would directly impact the county's ability to provide essential, mandated services in critical areas.

Eau Claire County continues to work with the Wisconsin Counties Association and other state partners to identify sustainable funding models for the future.

The graphic below highlights the two types of levy the county relies upon for providing local government services.



**CONCLUSION**

The budget is developed with long-term financial sustainability in mind – beyond 2023. Eau Claire County will analyze the variables that lead to a sustainable budget; and ensure that we are able to maintain county mandated services in the short and long term both in operations and capital investment.

This budget is:

1. **A Policy Document** – reflective of constituencies’ desired type and level of service that encompasses the unique flavor of Eau Claire County.
2. **An Operations Guide** – providing direction on policy implementation in a detailed form.
3. **A Planning Document** – embodying the mission, vision, and goals of Eau Claire County government, incorporating the strategic plan.
4. **A Communications Device** – providing transparency, accountability, and information.


County government serves two purposes. It provides certain services at the local level for the state, and it is also a unit of local self-government. Counties engage in activities specifically authorized by statute and have a great deal of latitude in the way in which services are actually provided. There are a multitude of good things that government does, and even more that could be done. The challenge will always be balancing the needs of the communities we live in against limited revenue sources.


This is at the heart of the mission - “To provide quality, innovative and cost-effective services that safeguard and enhance the well-being of residents and resources.”

This budget is the product of dedicated time, energy and effort by the board, staff, and community partners. Additional gratitude is extended to the team in Finance for their diligence in improving readability and ease of access to the information.

We are available to answer questions you may have regarding the enclosed recommendations.

Respectfully,

  
\_\_\_\_\_  
Kathryn Schauf  
County Administrator

  
\_\_\_\_\_  
Norbert Kirk  
Finance Director

**Eau Claire County 2023 Budget Summary**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**All Funds**

	American					Other		Proprietary Funds	Internal Service Funds	Total
	General Fund - Fund 100	Rescue Plan Act - Fund 201	Human Services - Funds 205/206	Debt Service - Fund 300	Capital Projects - Fund 405	Governmental Funds				
<b>REVENUES</b>										
Tax Levy	\$ 15,527,978	\$ -	\$ 8,575,908	\$ 15,124,637	\$ -	\$ 237,401	\$ 2,042,249	\$ -	\$ 41,508,173	
Sales Tax	12,100,000	-	-	-	-	-	-	-	12,100,000	
Other Taxes	3,664,397	-	-	-	-	105,612	2,485,200	-	6,255,209	
Intergovernmental Grants & Aids	3,134,098	66,500	19,466,290	-	225,000	3,145,004	6,854,648	-	32,891,540	
Intergovernmental Charges for Services	154,000	-	17,419,407	-	-	-	3,220,532	12,760,069	33,554,008	
Public Charges for Services	4,528,343	-	803,576	-	-	1,239,400	1,210,663	-	7,781,982	
Licenses & Permits	427,369	-	-	-	-	-	-	-	427,369	
Fines & Forfeitures	308,000	-	-	-	-	-	-	-	308,000	
Other Revenue	1,183,243	15,000	172,995	-	54,000	403,118	488,225	39,907	2,356,488	
<b>Total Revenue</b>	<b>\$ 41,027,428</b>	<b>\$ 81,500</b>	<b>\$ 46,438,176</b>	<b>\$ 15,124,637</b>	<b>\$ 279,000</b>	<b>\$ 5,130,535</b>	<b>\$ 16,301,517</b>	<b>\$ 12,799,976</b>	<b>\$ 137,182,769</b>	
<b>EXPENDITURES</b>										
General Government	10,066,027	181,062	-	-	-	105,612	-	13,068,049	23,420,750	
Judicial	5,165,518	771,262	-	-	-	-	-	-	5,936,780	
Public Safety	18,608,130	-	1,639,573	-	-	113,208	-	-	20,360,911	
Health & Human Services	3,399,236	-	45,123,503	-	-	3,275,323	-	-	51,798,062	
Transportation & Public Works	-	-	-	-	-	1,517,064	21,089,161	-	22,606,225	
Culture & Education	2,990,425	-	-	-	-	-	-	-	2,990,425	
Conservation & Economic Development	2,080,142	-	-	-	-	142,345	-	-	2,222,487	
Interest & Fiscal Charges	-	-	-	2,674,345	-	-	-	-	2,674,345	
Principal Retirement	-	-	-	13,212,572	-	-	-	-	13,212,572	
Capital Outlay	-	-	-	-	-	-	-	-	-	
General Government	-	-	-	-	1,920,438	-	-	-	1,920,438	
Judicial	-	-	-	-	86,000	-	-	-	86,000	
Public Safety	-	-	-	-	543,974	-	-	-	543,974	
Culture & Recreation	-	1,247,198	-	-	-	-	-	-	1,247,198	
Conservation & Economic Development	-	723,300	-	-	-	-	-	-	723,300	
<b>Total Expenditures</b>	<b>\$ 42,309,478</b>	<b>\$ 2,922,822</b>	<b>\$ 46,763,076</b>	<b>\$ 15,886,917</b>	<b>\$ 2,550,412</b>	<b>\$ 5,153,552</b>	<b>\$ 21,089,161</b>	<b>\$ 13,068,049</b>	<b>\$ 149,743,467</b>	
<b>OTHER FINANCING SOURCES (USES)</b>										
Long Term Debt Issued	-	-	-	-	5,095,150	-	-	-	5,095,150	
Interfund Transfer In	200,000	-	-	-	-	-	2,823,738	-	3,023,738	
Interfund Transfer Out	-	-	-	-	(2,823,738)	-	-	(200,000)	(3,023,738)	
Total Other Financing Sources (Uses)	\$ 200,000	\$ -	\$ -	\$ -	\$ 2,271,412	\$ -	\$ 2,823,738	\$ (200,000)	\$ 5,095,150	
<b>Budgeted Change in Fund Balance</b>	<b>\$ (1,082,050)</b>	<b>\$ (2,841,322)</b>	<b>\$ (324,900)</b>	<b>\$ (762,280)</b>	<b>\$ -</b>	<b>\$ (23,017)</b>	<b>\$ (1,963,906)</b>	<b>\$ (468,073)</b>	<b>\$ (7,465,548)</b>	
	ok	ok	ok	ok		ok	ok	ok		

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**by Revenue Source and Functional Category**  
**Excluding Internal Service Fund Activity**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 36,015,283	\$ 37,441,046	\$ 40,186,724	\$ 20,093,366	\$ 40,186,724	\$ 44,578,039	\$ 41,508,172	3.29%
Sales Tax	10,982,263	12,947,112	11,718,000	4,335,153	11,718,000	12,000,000	12,100,000	3.26%
Other Taxes	6,374,477	6,488,717	6,355,915	1,760,001	6,310,429	6,274,720	6,255,209	-1.58%
Intergovernmental Grants & Aids	34,367,618	36,274,160	51,447,810	28,693,617	51,645,047	33,776,757	32,891,540	-36.07%
Intergovernmental Charges for Services	16,504,996	16,070,299	20,498,584	6,943,355	14,935,241	20,793,677	20,793,939	1.44%
Public Charges for Services	7,288,097	7,501,497	7,791,738	3,276,537	7,264,365	7,773,862	7,781,982	-0.13%
Licenses & Permits	460,615	577,792	426,280	253,850	425,840	426,060	427,369	0.26%
Fines & Forfeitures	261,146	304,102	490,000	124,279	307,044	308,000	308,000	-37.14%
Other Revenue	4,483,536	6,059,428	1,579,616	1,260,831	2,297,510	2,179,082	2,316,581	46.65%
<b>Total Revenue</b>	<b>\$ 116,738,030</b>	<b>\$ 123,664,153</b>	<b>\$ 140,494,667</b>	<b>\$ 66,740,990</b>	<b>\$ 135,090,200</b>	<b>\$ 128,110,197</b>	<b>\$ 124,382,792</b>	<b>-11.47%</b>
<b>EXPENDITURES</b>								
General Government	7,508,495	7,771,906	15,684,410	4,361,238	13,378,488	10,421,761	10,352,701	-33.99%
Judicial	4,135,219	4,430,183	5,528,136	1,940,340	4,519,123	6,107,937	5,936,780	7.39%
Public Safety	17,291,665	17,584,920	19,361,438	8,442,939	18,548,923	20,535,737	20,360,911	5.16%
Health & Social Services	44,832,890	46,033,530	52,947,113	20,568,618	46,633,517	51,980,954	51,798,062	-2.17%
Transportation & Public Works	17,972,853	24,685,026	47,545,135	10,273,689	46,651,233	27,850,756	22,606,225	-52.45%
Culture & Education	2,138,768	2,519,073	2,978,858	1,196,261	2,889,710	3,037,425	2,990,425	0.39%
Conservation & Economic Development	2,001,300	1,839,115	2,274,122	970,300	2,133,489	2,280,715	2,222,487	-2.27%
Debt Service	11,752,411	12,768,856	15,946,360	1,809,059	15,946,360	15,886,917	15,886,917	-0.37%
Capital Outlay								
American Rescue Plan Act	-	-	11,395,465	233,226	11,170,465	225,000	1,970,498	-82.71%
General Government	2,648,397	3,068,280	1,942,524	388,302	1,918,372	2,335,038	2,006,438	3.29%
Judicial	-	-	21,411	5,941	21,411	-	-	N/A
Public Safety	255,793	248,407	-	44,712	-	706,014	543,974	N/A
Health & Social Services	-	-	-	-	-	-	-	N/A
Transportation & Public Works	-	-	8,850	8,850	8,850	-	-	N/A
Culture & Education	781,071	479,629	467,100	366,834	473,265	3,357,198	-	N/A
Conservation & Economic Development	176,206	97,998	73,440	106,536	73,440	447,300	-	N/A
<b>Total Expenditures</b>	<b>\$ 111,495,069</b>	<b>\$ 121,526,923</b>	<b>\$ 176,174,362</b>	<b>\$ 50,716,845</b>	<b>\$ 164,366,646</b>	<b>\$ 145,172,753</b>	<b>\$ 136,675,418</b>	<b>-22.42%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Long Term Debt Issued	17,060,000	43,295,000	5,500,000	5,570,000	5,570,000	10,444,499	5,095,150	-7.36%
Payment to Refunded Bond Escrow Agent	(9,190,000)	(13,700,000)	-	-	-	-	-	N/A
Interfund Transfer In	5,601,793	5,985,966	31,316,583	45,458	26,847,338	9,340,150	3,023,738	-90.34%
Interfund Transfer Out	(5,262,287)	(5,985,966)	(32,769,737)	(45,458)	(32,805,195)	(4,909,449)	(2,823,738)	91.38%
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 8,209,506</b>	<b>\$ 29,595,000</b>	<b>\$ 4,046,846</b>	<b>\$ 5,570,000</b>	<b>\$ (387,857)</b>	<b>\$ 14,875,200</b>	<b>\$ 5,295,150</b>	<b>30.85%</b>
<b>Change in Fund Balance</b>	<b>\$ 13,452,468</b>	<b>\$ 31,732,230</b>	<b>\$ (31,632,849)</b>	<b>\$ 21,594,146</b>	<b>\$ (29,664,303)</b>	<b>\$ (2,187,356)</b>	<b>\$ (6,997,477)</b>	<b>77.88%</b>



## County Funding and Levy

Wisconsin Statute §66.0602 limits county operating property tax levy increases to 0% or the increase in county wide net new construction value, whichever is greater. Equalized value due to net new construction increased at 2.71% this year; therefore the 2023 budget recommendations are based on a 2.71% increase in the operating property tax levy. Overall equalized value increased by 11%. This results in a 2023 allowable increase in the county operating property tax levy of \$670,213 to offset increased operational costs in 2023. Based on the allowable 2.71% increase in the operating levy, a decrease of \$60,000 for county debt service, and with the increase in equalized value, the recommended 2023 levy rate is \$3.688/\$1,000 of equalized value versus the current \$3.967/\$1,000 of equalized value. This is below the state average of \$3.80/\$1,000.

On average across the state, property tax levy supplies 40% of local government revenue. The overall levy has two components, operating and debt.

Functional categories of governmental services are funded through a combination of operating and debt levy. This distinction is important and provides a complete view of levy use. Public Safety is supported mostly by operating levy, while Transportation and Public Works is mainly supported by the debt levy. The debt levy in this category is for highway and is related to general obligation debt issued over the last several years for road and bridge infrastructure improvements and for the new highway building.

Functional Category	Operational Levy	Debt Levy	Total Levy	% of Levy
Public Safety	\$ 10,736,366	\$ 3,391,517	\$ 14,127,883	34.04%
Transportation & Public Works	1,297,499	8,609,683	9,907,182	23.87%
General Government	4,383,311	2,808,258	7,191,569	17.33%
Health & Social Services	6,739,513	9,379	6,748,892	16.26%
Judicial	1,597,131	-	1,597,131	3.85%
Culture & Recreation	1,397,444	305,800	1,703,244	4.10%
Conservation & Economic Develo	232,272	-	232,272	0.56%
<b>Total</b>	<b>\$ 26,383,538</b>	<b>\$ 15,124,637</b>	<b>\$ 41,508,175</b>	<b>100.00%</b>

The information above highlights the importance of debt levy as a means of providing essential government services.

**Eau Claire County  
2023 Adopted Budget  
Tax Levy Analysis**

	<b>2022</b>	<b>2023</b>
2021 Payable 2022 Actual County Levy	\$ 37,658,104	\$ 40,389,566
Less: Adjustment for Debt Service	(12,446,856)	(14,656,311)
Less: Adjustment for Library	(1,006,030)	(1,016,120)
Less: Adjustment for County Bridge Aid	(40,000)	(40,000)
Less: Adjustment for County Share of Refunded Taxes	(13,607)	(42,975)
	\$ 24,151,611	\$ 24,634,160
2021 Payable 2022 Adjusted Actual County Levy		
Add: Terminated TID	-	7,637
Add: Net New Construction (2.71%)	482,549	667,586
Less: Personal Property Tax Aid	(202,842)	(202,842)
	\$ 24,431,318	\$ 25,106,541
2022 Payable 2023 Allowable Levy Before Adjustments		
Add: Adjustment for Debt Service	14,656,311	15,124,637
Add: Adjustment for Library	1,016,120	1,197,603
Add: Adjustment for Highway Bridge Aid	40,000	40,000
Add: Adjustment for County Share of Refunded Taxes	42,975	39,394
<b>2022 Payable 2023 Allowable Levy (including Debt Service and Library)</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>
	\$ 42,815,799	\$ 44,578,040
Total Levy Requested by Departments		
Net County Administrator Recommendations	(2,629,075)	(3,071,294)
Net County Board Adjustments	-	1,429
<b>Allowable 2023 Budget Levy</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>

**Eau Claire County**  
**Comparative Statement of County Tax Rates and Levies**

Levy Year	Budget Year	Equalized Valuation <sup>^</sup>	Equalized Value % Increase	County Tax Levy*	Levy % Increase	County Equalized Mill Rate	General Fund Applied Surplus	Applied Sales Tax
2013	2014	\$6,744,500,200	2.54%	\$26,178,192	3.07%	\$3.881	\$738,200	\$8,586,000
2014	2015	\$6,971,614,400	3.37%	\$27,690,123	5.78%	\$3.972	\$703,013	\$8,950,000
2015	2016	\$7,217,049,100	3.52%	\$29,015,350	4.79%	\$4.020	\$547,000	\$9,280,000
2016	2017	\$7,487,463,400	3.75%	\$30,595,302	5.45%	\$4.086	\$522,000	\$9,600,000
2017	2018	\$7,873,610,400	5.16%	\$32,235,911	5.36%	\$4.094	\$1,573,911	\$10,100,000
2018	2019	\$8,372,886,600	6.34%	\$34,019,076	5.53%	\$4.063	\$437,450	\$10,849,216
2019	2020	\$8,847,256,600	5.67%	\$36,015,560	5.87%	\$4.071	\$755,582	\$10,850,960
2020	2021	\$9,452,253,400	6.84%	\$37,470,095	4.04%	\$3.964	\$776,648	\$10,500,960
2021	2022	\$10,129,476,700	7.16%	\$40,186,724	7.25%	\$3.967	\$1,223,434	\$11,718,000
2022	2023	\$11,255,610,700	11.12%	\$41,508,175	3.29%	\$3.688	\$1,082,050	\$12,100,000

\*See detail of operating levy and debt levy below.

<sup>^</sup>Equalized value is an estimate of the market value of all property in the county. For further information, please reference the following State of Wisconsin publication: <https://www.revenue.wi.gov/DOR%20Publications/wicqval.pdf>

**Eau Claire County**  
**Detail of Total Levy Components**

Levy Year	Budget Year	Operating Levy <sup>^</sup>	Debt Service Levy	Total County Tax Levy	Change in Operating Levy	Change in Debt Service Levy
2013	2014	\$ 22,155,009	\$ 4,023,183	\$ 26,178,192	\$ (350,078)	\$ 1,130,335
2014	2015	\$ 22,316,013	\$ 5,374,110	\$ 27,690,123	\$ 161,004	\$ 1,350,927
2015	2016	\$ 22,470,772	\$ 6,544,578	\$ 29,015,350	\$ 154,759	\$ 1,170,468
2016	2017	\$ 22,728,432	\$ 7,866,870	\$ 30,595,302	\$ 257,660	\$ 1,322,292
2017	2018	\$ 23,340,621	\$ 8,895,290	\$ 32,235,911	\$ 612,189	\$ 1,028,420
2018	2019	\$ 23,786,057	\$ 10,233,019	\$ 34,019,076	\$ 445,436	\$ 1,337,729
2019	2020	\$ 24,459,716	\$ 11,555,844	\$ 36,015,560	\$ 673,659	\$ 1,322,825
2020	2021	\$ 25,023,239	\$ 12,446,856	\$ 37,470,095	\$ 563,523	\$ 891,012
2021	2022	\$ 25,530,413	\$ 14,656,311	\$ 40,186,724	\$ 507,174	\$ 2,209,455
2022	2023	\$ 26,383,538	\$ 15,124,637	\$ 41,508,175	\$ 853,125	\$ 468,326

<sup>^</sup>The operating levy includes charges for the libraries and highway bridge aid, as well as net new construction, and refunded/re-scinded taxes.

**Eau Claire County**  
**County Funding by Function Historical Summary**  
**2023 Adopted Budget**

County funding is composed of three pieces: operating levy, debt service levy, and general revenue allocation. The data below shows the changes, by functional category, in each of these three pieces from 2020-2023.

	2020	2021	2022 Adjusted Budget	2023 Adopted Budget	22-23 \$ increase	22-23 % Change	2023 Category % of Total Levy
Public Safety	\$ 14,432,569	\$ 14,485,025	\$ 15,130,419	\$ 16,898,915	\$ 1,768,496	11.7%	29.8%
Debt Service	11,555,844	12,446,856	14,656,311	15,124,637	468,326	3.2%	26.7%
Health & Human Services	10,887,156	10,619,132	10,919,855	10,607,915	(311,940)	-2.9%	18.7%
General Government	6,067,582	6,729,607	7,292,750	6,899,280	(393,470)	-5.4%	12.2%
Judicial	2,445,031	2,383,628	2,588,324	2,513,866	(74,458)	-2.9%	4.4%
Culture & Recreation	1,901,236	1,858,154	1,995,104	2,199,561	204,457	10.2%	3.9%
Transportation & Public Works	2,328,187	2,038,219	2,038,219	2,042,249	4,030	0.2%	3.6%
Conservation & Economic Development	278,133	448,047	324,102	365,594	41,492	12.8%	0.6%
<b>Total Funding Requested</b>	<b>\$ 49,895,738</b>	<b>\$ 51,008,668</b>	<b>\$ 54,945,084</b>	<b>\$ 56,652,017</b>	<b>\$ 1,706,933</b>	<b>3.1%</b>	<b>100.0%</b>
<b>Less: General Revenues</b>							
Sales Tax	10,850,960	10,500,960	11,718,000	12,100,000	382,000	3.3%	
Shared Revenue	2,614,431	2,644,969	2,632,842	2,638,030	5,188	0.2%	
State Property Tax Aid	200,167	188,009	202,842	202,842	-		
State Computer Aid	184,620	181,945	181,945	181,945	-		
Forest Crop Tax	30,000	22,690	22,731	21,025	(1,706)	-7.5%	
<b>Total General Revenue</b>	<b>\$ 13,880,178</b>	<b>\$ 13,538,573</b>	<b>\$ 14,758,360</b>	<b>\$ 15,143,842</b>	<b>\$ 385,482</b>	<b>2.6%</b>	
<b>Net Levy Requested</b>	<b>\$ 36,015,560</b>	<b>\$ 37,470,095</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>	<b>\$ 1,321,451</b>	<b>3.3%</b>	
<b>Estimated Levy Available</b>							
Operating Levy	\$ 24,459,716	\$ 25,023,239	\$ 25,530,413	\$ 26,383,538	\$ 853,125	3.3%	
Debt Levy	11,555,844	12,446,856	14,656,311	15,124,637	468,326	3.2%	
<b>Total Levy</b>	<b>\$ 36,015,560</b>	<b>\$ 37,470,095</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>	<b>\$ 1,321,451</b>	<b>3.3%</b>	
<b>Estimated Surplus/(Shortfall)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ (0)</b>		

**Eau Claire County**  
**2023 Adopted Budget**  
**County Funding by Function Detail**

County funding includes the operating levy, the debt service levy, and all general revenues such as sales tax and other shared revenues. The data below shows a comparison, by functional category, of the changes in these funding sources from 2022-2023.

Department	2022 Adjusted County Funding	2023 Adopted County Funding	Increase / (Decrease) in County Funding	% Change
<b>General Government</b>				
Administration	\$ 268,866	\$ 210,935	\$ (57,931)	-21.5%
Corporation Counsel	755,519	766,996	11,477	1.5%
County Board	214,585	212,129	(2,456)	-1.1%
County Clerk	272,656	256,791	(15,865)	-5.8%
Facilities	1,913,366	2,133,628	220,262	11.5%
Finance	885,696	964,074	78,378	8.8%
Human Resources	563,563	585,843	22,280	4.0%
Information Systems	2,116,404	2,369,977	253,573	12.0%
Non-Departmental ^	927,470	434,222	(493,248)	-53.2%
Planning & Development (Land Records)	2,630	3,742	1,112	42.3%
Register of Deeds	(367,593)	(395,423)	(27,830)	7.6%
Treasurer	(260,412)	(643,634)	(383,222)	147.2%
<b>Total General Government</b>	<b>\$ 7,292,750</b>	<b>\$ 6,899,280</b>	<b>\$ (393,470)</b>	<b>-5.4%</b>
<b>Judicial</b>				
Circuit Court	198,943	232,205	33,262	16.7%
Clerk of Courts	519,951	777,343	257,392	49.5%
Community Agencies	133,619	138,616	4,997	3.7%
District Attorney	564,456	698,689	134,233	23.8%
Medical Examiner	260,761	370,717	109,956	42.2%
Register in Probate	255,268	296,296	41,028	16.1%
<b>Total Judicial</b>	<b>\$ 1,932,998</b>	<b>\$ 2,513,866</b>	<b>\$ 580,868</b>	<b>30.1%</b>
<b>Public Safety</b>				
Communications Center	1,910,134	1,924,495	14,361	0.8%
Community Agencies	6,000	6,000	-	
Criminal Justice Services	916,087	906,788	(9,299)	-1.0%
Human Services (Program 4 Secure Detention for Youth Offenders)	280,295	220,222	(60,073)	-21.4%
Planning & Development (Emergency Management)	98,775	123,463	24,688	25.0%
Sheriff	12,854,749	13,717,947	863,198	6.7%
<b>Total Public Safety</b>	<b>\$ 16,066,040</b>	<b>\$ 16,898,915</b>	<b>\$ 832,875</b>	<b>5.2%</b>
<b>Transportation &amp; Public Works</b>				
Airport	403,020	407,050	4,030	1.0%
Highway	1,595,199	1,595,199	-	
Highway Bridge Aid	40,000	40,000	-	
<b>Total Transportation &amp; Public Works</b>	<b>\$ 2,038,219</b>	<b>\$ 2,042,249</b>	<b>\$ 4,030</b>	<b>0.2%</b>
<b>Health &amp; Human Services</b>				
Aging & Disability Resource Center	226,401	227,401	1,000	0.4%
Child Support	98,749	114,439	15,690	15.9%
Community Agencies	198,600	194,000	(4,600)	-2.3%
Health Department-City/Co	1,334,181	1,378,900	44,719	3.4%
Human Services	8,527,895	8,355,686	(172,209)	-2.0%
Veterans Services	253,734	337,489	83,755	33.0%
<b>Total Health &amp; Human Services</b>	<b>\$ 10,639,560</b>	<b>\$ 10,607,915</b>	<b>\$ (31,645)</b>	<b>-0.3%</b>

**Eau Claire County**  
**2023 Adopted Budget**  
**County Funding by Function Detail**

County funding includes the operating levy, the debt service levy, and all general revenues such as sales tax and other shared revenues. The data below shows a comparison, by functional category, of the changes in these funding sources from 2022-2023.

Department	2022 Adjusted County Funding	2023 Adopted County Funding	Increase / (Decrease) in County Funding	% Change
<b>Culture, Recreation, &amp; Education</b>				
Beaver Creek	180,000	180,000	-	
Community Agencies	34,000	39,000	5,000	14.7%
Extension	283,146	304,263	21,117	7.5%
Library Funding	1,016,120	1,197,603	181,483	17.9%
Parks	481,838	478,695	(3,143)	-0.7%
<b>Total Culture, Recreation, &amp; Education</b>	<b>\$ 1,995,104</b>	<b>\$ 2,199,561</b>	<b>\$ 204,457</b>	<b>10.2%</b>
<b>Conservation &amp; Economic Development</b>				
Community Agencies	94,147	95,051	904	1.0%
Planning & Development	846,223	893,941	47,718	5.6%
Forest	(616,268)	(623,398)	(7,130)	1.2%
<b>Total Conservation &amp; Development</b>	<b>\$ 324,102</b>	<b>\$ 365,594</b>	<b>\$ 41,492</b>	<b>12.8%</b>
<b>Debt Service</b>				
Debt Service Payments	14,656,311	15,124,637	468,326	3.2%
<b>Total Debt Service</b>	<b>\$ 14,656,311</b>	<b>\$ 15,124,637</b>	<b>\$ 468,326</b>	<b>3.2%</b>
<b>Grand Total Funding Requested</b>	<b>\$ 54,945,084</b>	<b>\$ 56,652,017</b>	<b>\$ 1,706,933</b>	<b>3.1%</b>
Less: General Revenues				
Sales Tax	11,718,000	12,100,000	382,000	3.3%
Shared Revenue	2,632,842	2,638,030	5,188	0.2%
State Property Tax Aid	202,842	202,842	-	
State Computer Aid	181,945	181,945	-	
Forest Crop Tax	22,731	21,025	(1,706)	-7.5%
<b>Total General Revenue</b>	<b>\$ 14,758,360</b>	<b>\$ 15,143,842</b>	<b>\$ 385,482</b>	<b>2.6%</b>
<b>Net Levy Request</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>	<b>\$ 1,321,451</b>	<b>3.3%</b>
Estimated Levy Available*	40,186,724	41,508,175	1,321,451	
<b>Estimated Surplus/(Shortfall)</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ (0)</b>	
<b>^Nondepartmental Expenses</b>				
<i>Fund 100 Workers' Comp not allocated</i>	\$ 28,438	\$ 12,923	\$ (15,515)	
<i>Fund 100 Liability Insurance not allocated</i>	189,032	228,870	39,838	
<i>Countywide Employee Relations</i>	10,000	11,429	1,429	
<i>Employee Benefits (HSA; health insurance)</i>	150,200	100,000	(50,200)	
<i>Internal Service Fund Balance Applied</i>	-	(200,000)	(200,000)	
<i>WRS Rate Increase</i>	-	81,000	81,000	
<i>Matrix Restructuring</i>	549,800	200,000	(349,800)	
<i>Contingency Fund</i>	-	-	-	
<b>Total Nondepartmental Expenses</b>	<b>\$ 927,470</b>	<b>\$ 434,222</b>	<b>\$ (493,248)</b>	

**Eau Claire County**  
**2023 Adopted Budget**  
**Year to Year Change in County Funding**  
**by Department**

County funding includes the operating levy, the debt service levy, and all general revenues such as sales tax and other shared revenues. The data below shows a comparison, by department, of the changes in these funding sources sources from 2022-2023.

Department	2022 Adjusted County Funding	2023 Adopted County Funding	Increase / (Decrease) in County Funding	% Change
Sheriff	\$ 12,854,749	\$ 13,717,947	\$ 863,198	6.7%
Debt Service	14,656,311	15,124,637	468,326	3.2%
Clerk of Courts	519,951	777,343	257,392	49.5%
Information Systems	2,116,404	2,369,977	253,573	12.0%
Facilities	1,913,366	2,133,628	220,262	11.5%
Library Funding	1,016,120	1,197,603	181,483	17.9%
District Attorney	564,456	698,689	134,233	23.8%
Medical Examiner	260,761	370,717	109,956	42.2%
Veterans Services	253,734	337,489	83,755	33.0%
Finance	885,696	964,074	78,378	8.8%
Planning & Development	947,628	1,021,146	73,518	7.8%
Health Department-City/Co	1,334,181	1,378,900	44,719	3.4%
Register in Probate	255,268	296,296	41,028	16.1%
Circuit Court	198,943	232,205	33,262	16.7%
Human Resources	563,563	585,843	22,280	4.0%
Extension	283,146	304,263	21,117	7.5%
Child Support	98,749	114,439	15,690	15.9%
Communications Center	1,910,134	1,924,495	14,361	0.8%
Corporation Counsel	755,519	766,996	11,477	1.5%
Airport	403,020	407,050	4,030	1.0%
County Board	214,585	212,129	(2,456)	-1.1%
Aging & Disability Resource Center	226,401	227,401	1,000	0.4%
Beaver Creek	180,000	180,000	-	
Highway	1,595,199	1,595,199	-	
Highway Bridge Aid	40,000	40,000	-	
Community Agencies	466,366	472,667	6,301	1.4%
Criminal Justice Services	916,087	906,788	(9,299)	-1.0%
Parks & Forest	(134,430)	(144,703)	(10,273)	-7.6%
County Clerk	272,656	256,791	(15,865)	-5.8%
Register of Deeds	(367,593)	(395,423)	(27,830)	-7.6%
Administration	268,866	210,935	(57,931)	-21.5%
Human Services	8,808,190	8,575,908	(232,282)	-2.6%
Treasurer	(260,412)	(643,634)	(383,222)	-147.2%
Non-Departmental ^	927,470	434,222	(493,248)	-53.2%
<b>Grand Total Funding Requested</b>	<b>\$ 54,945,084</b>	<b>\$ 56,652,017</b>	<b>\$ 1,706,933</b>	<b>3.1%</b>
Less: General Revenues				
Sales Tax	11,718,000	12,100,000	382,000	3.3%
Shared Revenue	2,632,842	2,638,030	5,188	0.2%
State Property Tax Aid	202,842	202,842	-	
State Computer Aid	181,945	181,945	-	
Forest Crop Tax	22,731	21,025	(1,706)	-7.5%
<b>Total General Revenue</b>	<b>14,758,360</b>	<b>15,143,842</b>	<b>385,482</b>	<b>2.6%</b>
<b>Net Levy</b>	<b>\$ 40,186,724</b>	<b>\$ 41,508,175</b>	<b>\$ 1,321,451</b>	<b>3.3%</b>
Estimated Levy Available	\$ 40,186,724	\$ 41,508,175	\$ 1,321,451	3.3%
<b>Estimated Surplus/(Shortfall)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>^Nondepartmental Expenses</b>				
<i>Fund 100 Workers' Comp not allocated</i>	\$ 28,438	\$ 12,923	\$ (15,515)	
<i>Fund 100 Liability Insurance not allocated</i>	189,032	228,870	39,838	
<i>Countywide Employee Relations</i>	10,000	11,429	1,429	
<i>Employee Benefits (HSA; ER dental)</i>	150,200	100,000	(50,200)	
<i>Internal Service Fund Balance Applied</i>	549,800	(200,000)	(749,800)	
<i>WRS Rate Increase</i>	-	81,000	81,000	
<i>Matrix Restructuring</i>	-	200,000	200,000	
<i>Contingency Fund</i>	-	-	-	
<b>Total Nondepartmental Expenses</b>	<b>\$ 927,470</b>	<b>\$ 434,222</b>	<b>\$ (493,248)</b>	

**Eau Claire County**  
**2023 Adopted County Funding Summary**  
**Changes from Requested to Adopted County Funding Levels**

Department	2022 Adjusted County Funding	Requested County Funding	Other Changes	Oversight Committee Changes	Administrator Position Changes	Other Administrator Changes	Total Recommended Changes	County Board Changes	Adopted County Funding	Comments
<b>General Government</b>										
Administration	\$ 268,866	\$ 220,935	\$ -	\$ -	\$ -	\$ (2,000)	\$ (2,000)	\$ (8,000)	\$ 210,935	reduce contracted services and reallocate to select community agencies
Corporation Counsel	755,519	766,996	-	-	-	-	-	-	766,996	
County Board	214,585	229,226	-	-	-	(11,100)	(11,100)	(5,997)	212,129	reduce training
County Clerk	272,656	256,791	-	-	-	-	-	-	256,791	
Facilities	1,913,366	2,133,628	-	-	-	-	-	-	2,133,628	
Finance	885,696	964,074	-	-	-	-	-	-	964,074	
Human Resources	563,563	612,683	5,581	-	(2,421)	(30,000)	(26,840)	-	585,843	position did not change grades; job description project in-house
Information Systems	2,116,404	2,472,214	10,667	1,200	(114,104)	-	(102,237)	-	2,369,977	AV upgrade off bonding and on levy WRS rate change; contingency funded by fund balance; use \$200k fund 704 fund balance; reduce matrix restructuring funds; employer dental contribution
Non-Departmental ^	927,470	1,051,793	81,000	-	-	(700,000)	(619,000)	1,429	434,222	
Planning & Development (Land Records)	2,630	3,742	-	-	-	-	-	-	3,742	
Register of Deeds	(367,593)	(379,423)	-	-	-	(16,000)	(16,000)	-	(395,423)	increase revenues
Treasurer	(260,412)	(443,634)	(200,000)	-	-	-	(200,000)	-	(643,634)	
<b>Total General Government</b>	<b>7,292,750</b>	<b>7,889,025</b>	<b>(102,752)</b>	<b>1,200</b>	<b>(116,525)</b>	<b>(759,100)</b>	<b>(977,177)</b>	<b>(12,568)</b>	<b>6,899,280</b>	
<b>Judicial</b>										
Circuit Court	198,943	380,034	(20,638)	(127,191)	-	-	(147,829)	-	232,205	door locks removed from operating budget; JA position to start in July 2023
Clerk of Courts	519,951	777,343	-	-	-	-	-	-	777,343	
Community Agencies	133,619	138,616	-	-	-	(4,997)	(4,997)	4,997	138,616	hold funding flat to 2022 amount or request, whichever is less; increase TRY Mediation to requested amount
District Attorney	564,456	781,856	-	-	(83,167)	-	(83,167)	-	698,689	
Medical Examiner	260,761	331,514	39,203	-	-	-	39,203	-	370,717	adjusted budget received from Dunn County, personnel changes
Register in Probate	255,268	296,296	-	-	-	-	-	-	296,296	
<b>Total Judicial</b>	<b>1,932,998</b>	<b>2,705,659</b>	<b>18,565</b>	<b>(127,191)</b>	<b>(83,167)</b>	<b>(4,997)</b>	<b>(196,790)</b>	<b>4,997</b>	<b>2,513,866</b>	
<b>Public Safety</b>										
Communications Center	1,910,134	1,924,495	-	-	-	-	-	-	1,924,495	
Community Agencies	6,000	6,000	-	-	-	-	-	-	6,000	
Criminal Justice Services	916,087	906,788	-	-	-	-	-	-	906,788	
Human Services (Program 4 Secure Detention for Youth Offenders)	280,295	294,218	-	-	(10,647)	(63,349)	(73,996)	-	220,222	total \$200k reduction at department discretion
Planning & Development (Emergency Management)	98,775	123,463	-	-	-	-	-	-	123,463	
Sheriff	12,854,749	14,339,740	-	(25,000)	(521,793)	(75,000)	(621,793)	-	13,717,947	Jud & Law reduction to OT; \$75k reduction at department discretion
<b>Total Public Safety</b>	<b>16,066,040</b>	<b>17,594,704</b>	<b>-</b>	<b>(25,000)</b>	<b>(532,440)</b>	<b>(138,349)</b>	<b>(695,789)</b>	<b>-</b>	<b>16,898,915</b>	
<b>Transportation &amp; Public Works</b>										
Airport	403,020	407,050	-	-	-	-	-	-	407,050	
Highway	1,595,199	1,595,199	-	-	-	-	-	-	1,595,199	
Highway Bridge Aid	40,000	40,000	-	-	-	-	-	-	40,000	
<b>Total Transportation &amp; Public Works</b>	<b>2,038,219</b>	<b>2,042,249</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,042,249</b>	
<b>Health &amp; Human Services</b>										
Aging & Disability Resource Center	226,401	226,401	-	-	-	-	-	1,000	227,401	add funding for memory program
Child Support	98,749	114,439	-	-	-	-	-	-	114,439	
Community Agencies	198,600	226,000	-	-	-	(40,000)	(40,000)	8,000	194,000	hold funding flat to 2022 amount or request, whichever is less; increase TRY Mediation to requested amount
Health Department-City/Co	1,334,181	1,361,000	17,900	-	-	-	17,900	-	1,378,900	adjusted budget received from the Health Department
Human Services	8,527,895	8,513,972	-	-	(21,635)	(136,651)	(158,286)	-	8,355,686	total \$200k reduction at department discretion
Veterans Services	253,734	337,489	-	-	-	-	-	-	337,489	
<b>Total Health &amp; Human Services</b>	<b>10,639,560</b>	<b>10,779,301</b>	<b>17,900</b>	<b>-</b>	<b>(21,635)</b>	<b>(176,651)</b>	<b>(180,386)</b>	<b>9,000</b>	<b>10,607,915</b>	



**Eau Claire County**  
**2023 Adopted County Funding Summary**  
**Changes from Requested to Adopted County Funding Levels**

Department	2022 Adjusted County Funding	Requested County Funding	Other Changes	Oversight Committee Changes	Administrator Position Changes	Other Administrator Changes	Total Recommended Changes	County Board Changes	Adopted County Funding	Comments
<b>Culture, Recreation, &amp; Education</b>										
Beaver Creek	180,000	180,000	-	-	-	-	-	-	180,000	
Community Agencies	34,000	65,000	-	-	-	(26,000)	(26,000)	-	39,000	hold funding flat to 2022 amount or request, whichever is less; increase TRY Mediation to requested amount
Extension	283,146	313,263	-	-	-	(9,000)	(9,000)	-	304,263	remove summer intern; reduce travel
Library Funding	1,016,120	1,197,603	-	-	-	-	-	-	1,197,603	
Parks	481,838	567,039	(15,500)	-	(72,844)	-	(88,344)	-	478,695	
<b>Total Culture, Recreation, &amp; Education</b>	<b>1,995,104</b>	<b>2,322,905</b>	<b>(15,500)</b>	<b>-</b>	<b>(72,844)</b>	<b>(35,000)</b>	<b>(123,344)</b>	<b>-</b>	<b>2,199,561</b>	
<b>Conservation &amp; Economic Development</b>										
Community Agencies	94,147	122,551	-	-	-	(27,500)	(27,500)	-	95,051	hold funding flat to 2022 amount or request, whichever is less; increase TRY Mediation to requested amount
Planning & Development	846,223	885,479	8,462	-	-	-	8,462	-	893,941	
Forest	(616,268)	(587,398)	(11,000)	-	-	(25,000)	(36,000)	-	(623,398)	increase timber revenue
<b>Total Conservation &amp; Development</b>	<b>324,102</b>	<b>420,632</b>	<b>(2,538)</b>	<b>-</b>	<b>-</b>	<b>(52,500)</b>	<b>(55,038)</b>	<b>-</b>	<b>365,594</b>	
<b>Debt Service</b>										
Debt Service Payments	14,656,311	15,886,918	(762,281)	-	-	-	(762,281)	-	15,124,637	issue premium applied to reduce levy needed
<b>Total Debt Service</b>	<b>14,656,311</b>	<b>15,886,918</b>	<b>(762,281)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(762,281)</b>	<b>-</b>	<b>15,124,637</b>	
<b>Grand Total</b>	<b>\$ 54,945,084</b>	<b>\$ 59,641,393</b>	<b>\$ (846,606)</b>	<b>\$ (150,991)</b>	<b>\$ (826,611)</b>	<b>\$ (1,166,597)</b>	<b>\$ (2,990,805)</b>	<b>\$ 1,429</b>	<b>\$ 56,652,017</b>	
<b>Less: General Revenues</b>										
Sales Tax	11,718,000	12,000,000	-	-	-	100,000	100,000	-	12,100,000	increase due to forecast expectations
Shared Revenue	2,632,842	2,632,842	5,188	-	-	-	5,188	-	2,638,030	
State Property Tax Aid	202,842	225,835	(22,993)	-	-	-	(22,993)	-	202,842	
State Computer Aid	181,945	181,945	-	-	-	-	-	-	181,945	
Forest Crop Tax	22,731	22,731	(1,706)	-	-	-	(1,706)	-	21,025	
<b>Total General Revenue</b>	<b>14,758,360</b>	<b>15,063,353</b>	<b>(19,511)</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>80,489</b>	<b>-</b>	<b>15,143,842</b>	
<b>Net Levy</b>	<b>\$ 40,186,724</b>	<b>\$ 44,578,040</b>	<b>\$ (827,095)</b>	<b>\$ (150,991)</b>	<b>\$ (826,611)</b>	<b>\$ (1,266,597)</b>	<b>\$ (3,071,294)</b>	<b>\$ 1,429</b>	<b>\$ 41,508,175</b>	
Levy Available	\$ 40,186,724	\$ 42,063,495	\$ 174,903	\$ -	\$ -	\$ -	\$ 174,903	\$ -	\$ 41,508,175	
<b>Estimated Surplus/(Shortfall)</b>	<b>\$ (0)</b>	<b>\$ (2,514,545)</b>							<b>\$ (0)</b>	
<b>^Nondepartmental Expenses</b>										
Fund 100 Workers' Comp not allocated	\$ 28,438	\$ 12,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,923	
Fund 100 Liability Insurance not allocated	189,032	228,870	-	-	-	-	-	-	228,870	
Countywide Employee Relations	10,000	10,000	-	-	-	-	-	1,429	11,429	
Employee Benefits (HSA; health insurance)	150,200	-	-	-	-	100,000	100,000	-	100,000	
Internal Service Fund Balance Applied	-	-	-	-	-	(200,000)	(200,000)	-	(200,000)	
WRS Rate Increase	-	-	-	-	-	81,000	81,000	-	81,000	
Matrix Restructuring	549,800	500,000	-	-	-	(300,000)	(300,000)	-	200,000	
Contingency Fund	-	300,000	-	-	-	(300,000)	(300,000)	-	-	
<b>Total Nondepartmental Expenses</b>	<b>927,470</b>	<b>1,051,793</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (619,000)</b>	<b>\$ (619,000)</b>	<b>\$ 1,429</b>	<b>\$ 434,222</b>	

## Where Does Your 2023 County Property Tax Dollar Go?

---

The County mill rate for property tax year 2023 is \$3.688 per \$1,000 of equalized property value.

County property tax on a \$289,000 home

Home value*	\$	289,000
Mill rate	\$	3.688
County property tax	\$	1,065.77

*\*Median home value for Eau Claire County at 09.20.22,  
per [https://www.realtor.com/realestateandhomes-search/Eau-Claire-County\\_WI/overview](https://www.realtor.com/realestateandhomes-search/Eau-Claire-County_WI/overview)*

These tax dollars would be allocated according to the 2023 budget, as shown below.

Functional Area	% of Levy	Property Tax Support (\$)
Debt Service	36.44%	\$ 388.35
Public Safety	25.53%	272.08
Health & Social Services	16.56%	176.49
General Government	10.58%	112.75
Judicial	3.84%	40.93
Culture & Recreation	3.37%	35.88
Transportation & Public Works	3.13%	33.32
Conservation & Economic Development	0.56%	5.96
<b>Total</b>	<b>100.00%</b>	<b>\$ 1,065.77</b>

The debt service levy covers multiple functional areas. By reallocating the debt service levy over the functional areas it covers, tax dollars would be allocated as follows:

Functional Area	% of Levy	Property Tax Support (\$)
Public Safety	33.70%	\$ 359.16
Transportation & Public Works	23.87%	254.39
General Government	17.35%	184.86
Health & Social Services	16.58%	176.73
Culture & Recreation	4.10%	43.73
Judicial	3.84%	40.93
Conservation & Economic Development	0.56%	5.96
<b>Total</b>	<b>100.00%</b>	<b>\$ 1,065.77</b>

## Function of Government: General Government

The purpose of the general government function is to facilitate Eau Claire County operations, and to provide necessary services to citizens. Programs and activities in the general government category support the operations of programs and activities in other functional categories through shared technology software and hardware support, county building maintenance and repair, and legislative, administrative and financial oversight and support. General government programs also provide election results, efficient and accountable financial and tax collection activities, and legal counsel for the county.

The largest risk for the general government function is staffing shortages and retaining staff. The level of staffing for the general government function currently is adequate for the workload at the present time. However, it can be an issue in the future as the workload demand increases to better serve Eau Claire County citizens.

This category is heavily supported by the county funding allocation. Additional revenue can be generated through charging fees for services, such as record requests and recording fees.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax does not solely fund general government activities.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**General Government**

	2020 Actual	2021 Actual	2022 Year to			2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
			2022 Adjusted Budget	Date (June 30)	2022 Estimate			
<b>REVENUES</b>								
Tax Levy *	\$ (7,517,549)	\$ (6,520,685)	\$ (7,462,610)	\$ (3,731,301)	\$ (7,459,610)	\$ (7,174,328)	\$ (8,231,565)	-10.30%
Sales Tax	10,982,263	12,947,112	11,718,000	4,335,153	11,718,000	12,000,000	12,100,000	3.26%
Other Taxes	3,950,378	4,015,026	3,755,915	695,107	3,869,649	3,789,520	3,770,009	0.38%
Intergovernmental Grants & Aids	1,119,642	231,945	7,895,731	20,153,034	9,151,993	231,945	298,445	-96.22%
Intergovernmental Charges for Services	17,782	16,664	14,200	12,628	13,764	14,000	14,000	-1.41%
Public Charges for Services	630,333	684,266	556,300	319,455	569,551	553,325	569,325	2.34%
Licenses & Permits	36,235	41,020	42,000	15,120	42,000	42,000	42,000	0.00%
Other Revenue	650,540	546,135	551,448	350,616	863,096	874,768	1,074,768	94.90%
<b>Total Revenue</b>	<b>\$ 9,869,624</b>	<b>\$ 11,961,483</b>	<b>\$ 17,070,984</b>	<b>\$ 22,149,811</b>	<b>\$ 18,768,443</b>	<b>\$ 10,331,230</b>	<b>\$ 9,636,982</b>	<b>-43.55%</b>
<b>EXPENDITURES</b>								
American Rescue Plan Act	-	3,753	5,869,057	481,452	4,192,497	90,531	181,062	-96.91%
Corporation Counsel	592,750	620,584	789,969	329,808	789,819	801,671	801,671	1.48%
County Administrator	263,548	221,956	268,866	92,704	223,526	220,935	210,935	-21.55%
County Board	192,186	217,837	214,585	105,600	188,728	229,226	212,129	-1.14%
County Clerk	337,762	283,168	332,606	130,075	312,073	305,441	305,441	-8.17%
County Treasurer	327,802	338,366	354,088	152,562	331,813	430,866	430,866	21.68%
Facilities	1,989,611	2,193,523	2,382,814	924,154	2,513,264	2,674,396	2,674,396	12.24%
Finance	746,190	789,870	907,696	350,016	848,746	988,074	988,074	8.86%
Human Resources	433,189	500,496	563,563	283,152	499,824	612,683	585,843	3.95%
Information Services	2,039,649	1,958,027	1,950,174	1,184,640	2,018,170	2,206,002	2,207,252	13.18%
Information Services - Compliance	-	-	36,063	-	38,810	36,293	36,293	0.64%
Information Services - Cybersecurity	-	-	142,167	23,040	155,984	241,919	252,586	77.67%
Land Records	67,063	130,418	234,375	45,490	146,129	159,354	159,354	-32.01%
Nondepartmental **	191,438	175,791	1,255,980	104,798	760,345	1,051,793	934,222	-25.62%
Register of Deeds	327,307	338,115	382,407	153,747	358,760	372,577	372,577	-2.57%
<b>Total Expenditures</b>	<b>\$ 7,508,495</b>	<b>\$ 7,771,906</b>	<b>\$ 15,684,410</b>	<b>\$ 4,361,238</b>	<b>\$ 13,378,488</b>	<b>\$ 10,421,761</b>	<b>\$ 10,352,701</b>	<b>-33.99%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Interfund Transfer In	339,506	64,600	-	-	-	-	200,000	
Interfund Transfer Out	-	(33,478)	(3,752,227)	-	(3,752,227)	-	-	
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 339,506</b>	<b>\$ 31,122</b>	<b>\$ (3,752,227)</b>	<b>\$ -</b>	<b>\$ (3,752,227)</b>	<b>\$ -</b>	<b>\$ 200,000</b>	<b>105.33%</b>
<b>Change in Fund Balance</b>	<b>\$ 2,700,635</b>	<b>\$ 4,220,699</b>	<b>\$ (2,365,653)</b>	<b>\$ 17,788,574</b>	<b>\$ 1,637,728</b>	<b>\$ (90,531)</b>	<b>\$ (515,719)</b>	<b>78.20%</b>

\*Sales tax and other shared revenues (other taxes) are aggregated with the operating tax levy and allocated to county programs.

\*\*Nondepartmental overhead includes general county wide expenditures that are not specific to a department.

## Function of Government: Judicial

The purpose of the judicial function is to protect the rights of the citizens, fairly interpret the law, and provide for the peaceful resolution of disputes in Eau Claire County. The judicial category supports programs and activities related to the court and judicial process.

Eau Claire County was recently awarded a sixth circuit court judge, which necessitated the creation of a sixth courtroom, as well as the support required. While the state pays for the judges, the county is responsible for the local support and must provide judicial assistants and legal specialists to support the judges and manage the day-to-day processes of the courts.

The addition of a sixth courtroom will increase ongoing expenses as new employees will be hired and trained to support the increased workload resulting from the addition of the sixth courtroom.

The state does provide annual grants to cover some costs, and fines paid by local citizens help to cover another portion of the overall expenditures. The county funding allocation provides any additional funding required.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the judicial function.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Judicial**

	2020 Actual	2021 Actual	2022 Year to			2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
			2022 Adjusted Budget	Date (June 30)	2022 Estimate			
<b>REVENUES</b>								
Tax Levy	\$ 1,763,720	\$ 1,719,349	\$ 1,932,998	\$ 966,500	\$ 1,932,998	\$ 2,705,659	\$ 2,508,867	29.79%
Intergovernmental Grants & Aids	760,741	679,985	1,563,004	223,359	718,592	797,546	818,184	-47.65%
Intergovernmental Charges for Services	-	2,000	-	-	-	-	-	
Public Charges for Services	1,340,748	1,522,241	1,541,534	595,706	1,458,688	1,525,270	1,525,270	-1.06%
Fines & Forfeitures	261,146	304,102	490,000	124,279	307,044	308,000	308,000	-37.14%
Other Revenue	612	62	600	195	161	200	200	-66.67%
<b>Total Revenue</b>	<b>\$ 4,126,967</b>	<b>\$ 4,227,739</b>	<b>\$ 5,528,136</b>	<b>\$ 1,910,039</b>	<b>\$ 4,417,483</b>	<b>\$ 5,336,675</b>	<b>\$ 5,160,521</b>	<b>-6.65%</b>
<b>EXPENDITURES</b>								
American Rescue Plan Act	-	-	775,858	-	4,596	771,262	771,262	-0.59%
Circuit Courts	947,155	1,029,261	1,098,537	543,658	1,121,475	1,176,364	1,049,171	-4.49%
Clerk of Courts	1,326,542	1,486,636	1,573,051	637,581	1,573,605	1,716,543	1,716,543	9.12%
District Attorney	1,089,183	1,098,668	1,233,042	464,031	1,144,482	1,470,442	1,387,275	12.51%
Medical Examiner	325,088	331,764	422,761	93,268	223,842	500,414	539,617	27.64%
Register in Probate	274,964	311,567	291,268	134,993	317,504	334,296	334,296	14.77%
Restorative Justice	38,668	38,668	-	-	-	-	-	N/A
TRY Mediation	133,619	133,619	133,619	66,810	133,619	138,616	138,616	3.74%
<b>Total Expenditures</b>	<b>\$ 4,135,219</b>	<b>\$ 4,430,183</b>	<b>\$ 5,528,136</b>	<b>\$ 1,940,340</b>	<b>\$ 4,519,123</b>	<b>\$ 6,107,937</b>	<b>\$ 5,936,780</b>	<b>7.39%</b>
<b>Change in Fund Balance</b>	<b>\$ (8,252)</b>	<b>\$ (202,444)</b>	<b>\$ -</b>	<b>\$ (30,301)</b>	<b>\$ (101,640)</b>	<b>\$ (771,262)</b>	<b>\$ (776,259)</b>	<b>N/A</b>

## Function of Government: Public Safety

The purpose of the public safety function is to provide for the administration of justice and promote public safety through planning, research, education, and system-wide coordination of criminal justice initiatives. It has programs and activities designed to protect the welfare and well-being of the citizens of the county from threats and crimes, and to mitigate the impact of disasters and other emergencies.

The Sheriff's department provides law enforcement and security services, while Planning and Development operates the Emergency Management function within Eau Claire County. This operation was mobilized most recently during the Covid-19 pandemic.

This function also supports mental health engagements, data transparency, engagement and education with the community, and pretrial reform.

This category is almost entirely funded by the county funding allocation. There are some limited grants and aids provided by the federal and state governments, but these are usually restricted to a specific purpose and are not available to support general programmatic activity.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the public safety function.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Public Safety**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 15,540,919	\$ 15,104,342	\$ 16,123,079	\$ 8,061,531	\$ 16,120,079	\$ 17,594,704	\$ 16,898,915	4.81%
Intergovernmental Grants & Aids	507,801	427,549	439,919	234,409	592,611	433,974	433,974	-1.35%
Intergovernmental Charges for Services	861,980	1,140,235	1,360,275	462,825	1,282,556	1,532,851	1,532,851	12.69%
Public Charges for Services	792,211	678,680	805,600	117,098	508,375	762,000	762,000	-5.41%
Other Revenue	421,041	443,954	235,527	195,904	333,941	212,208	212,208	-9.90%
<b>Total Revenue</b>	<b>\$ 18,123,952</b>	<b>\$ 17,794,760</b>	<b>\$ 18,964,400</b>	<b>\$ 9,071,768</b>	<b>\$ 18,837,562</b>	<b>\$ 20,535,737</b>	<b>\$ 19,839,948</b>	<b>4.62%</b>
<b>EXPENDITURES</b>								
Communications Center	1,729,449	1,549,027	1,910,134	933,843	1,910,134	1,924,495	1,924,495	0.75%
Criminal Justice Services	994,843	995,897	1,173,758	474,562	1,164,552	1,170,505	1,170,505	-0.28%
Emergency Management	172,414	177,993	210,623	72,666	209,329	216,963	216,963	3.01%
Human Services Program 4 *	1,436,427	1,481,941	1,585,158	646,394	1,456,601	1,713,569	1,639,573	3.43%
Project Lifesaver	-	2,000	-	-	-	-	2,000	
Sheriff - Administration Services	1,245,479	1,227,367	1,432,198	699,340	1,397,807	1,310,179	1,310,179	-8.52%
Sheriff - Field Services	4,085,319	4,679,774	4,474,964	2,170,567	4,648,011	5,236,572	5,214,726	16.53%
Sheriff - Security Services	7,524,212	7,440,749	8,460,104	3,405,541	7,643,281	8,844,246	8,763,262	3.58%
Water Rescue	6,000	6,000	6,000	6,000	6,000	6,000	6,000	0.00%
West Central Drug Task Force	97,522	24,172	108,499	34,025	113,208	113,208	113,208	4.34%
<b>Total Expenditures</b>	<b>\$ 17,291,665</b>	<b>\$ 17,584,920</b>	<b>\$ 19,361,438</b>	<b>\$ 8,442,939</b>	<b>\$ 18,548,923</b>	<b>\$ 20,535,737</b>	<b>\$ 20,360,911</b>	<b>5.16%</b>
<b>Change in Fund Balance</b>	<b>\$ 832,287</b>	<b>\$ 209,839</b>	<b>\$ (397,038)</b>	<b>\$ 628,828</b>	<b>\$ 288,639</b>	<b>\$ -</b>	<b>\$ (520,963)</b>	

\* Human Services Program Description  
Program 4: Secure Detention Services for Youth Offenders



## **Function of Government: Transportation & Public Works**

The purpose of the transportation and public works function of government is to provide safe and efficient travel systems for Eau Claire County citizens and the general public, in addition to providing support for recycling and waste management.

Transportation and public works is supported through two county enterprise funds and a special revenue fund. The county funding allocation is largely either set by a contract or remains flat from year to year. Also, these programs and activities are expected to be supported by user fees and other charges for services.

Expenditures to maintain county owned highways are reported in this category. These expenditures are generally funded by debt and the vehicle registration fee. Airport improvements are supported by federal and state capital contributions.

This function is strategically working to increase the highway PACER rating, the bridge sufficiency rating, to improve winter maintenance, and to maximize the use of governmental funding.

The county recycling program is a self-supporting program and therefore does not require any operating levy or other shared general revenues.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the transportation and public works function.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Transportation & Public Works**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 2,328,187	\$ 2,038,220	\$ 2,038,219	\$ 1,019,110	\$ 2,038,219	\$ 2,042,249	\$ 2,042,249	0.20%
Other Taxes	2,424,099	2,473,691	2,600,000	1,064,894	2,440,780	2,485,200	2,485,200	-4.42%
Intergovernmental Grants & Aids	6,338,211	10,831,344	5,930,899	1,340,703	5,347,028	7,345,602	7,345,602	23.85%
Intergovernmental Charges for Services	7,806,916	3,474,865	2,861,529	1,731,295	3,363,390	3,220,532	3,220,532	12.55%
Public Charges for Services	1,818,950	2,108,137	2,073,129	1,176,225	2,109,718	2,242,043	2,205,663	6.39%
Other Revenue	1,039,505	442,780	252,546	144,022	343,620	519,335	519,335	105.64%
<b>Total Revenue</b>	<b>\$ 21,755,868</b>	<b>\$ 21,369,038</b>	<b>\$ 15,756,322</b>	<b>\$ 6,476,250</b>	<b>\$ 15,642,755</b>	<b>\$ 17,854,961</b>	<b>\$ 17,818,581</b>	<b>13.09%</b>
<b>EXPENDITURES</b>								
Airport	2,859,897	2,840,381	3,945,549	635,576	4,414,828	1,776,203	2,230,672	-43.46%
Highway	13,732,304	20,447,302	42,112,361	9,031,072	40,771,090	24,557,489	18,858,489	-55.22%
Recycling	1,380,652	1,397,343	1,487,225	607,041	1,465,315	1,517,064	1,517,064	2.01%
<b>Total Expenditures</b>	<b>\$ 17,972,853</b>	<b>\$ 24,685,026</b>	<b>\$ 47,545,135</b>	<b>\$ 10,273,689</b>	<b>\$ 46,651,233</b>	<b>\$ 27,850,756</b>	<b>\$ 22,606,225</b>	<b>-52.45%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Interfund Transfer In	5,262,287	5,887,888	29,416,583	-	26,801,880	9,340,150	2,823,738	-90.40%
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 5,262,287</b>	<b>\$ 5,887,888</b>	<b>\$ 29,416,583</b>	<b>\$ -</b>	<b>\$ 26,801,880</b>	<b>\$ 9,340,150</b>	<b>\$ 2,823,738</b>	<b>-90.40%</b>
<b>Change in Fund Balance</b>	<b>\$ 9,045,302</b>	<b>\$ 2,571,900</b>	<b>\$ (2,372,230)</b>	<b>\$ (3,797,439)</b>	<b>\$ (4,206,598)</b>	<b>\$ (655,645)</b>	<b>\$ (1,963,906)</b>	<b>17.21%</b>

## **Function of Government: Health & Human Services**

The purpose of the health and human services function of government is to serve abused and neglected children, adults and children with mental illness, adults and children with developmental disabilities, youth offenders, adults and youth with alcohol and other drug problems, and children and adults in need of residential and institutional care. This category also includes support for veterans of Eau Claire County and assists adults over the age of 60 and those with disabilities to secure needed services and benefits.

As a result of the Covid-19 pandemic, this function has seen an increase in the number of cases related to mental health and drug abuse. In addition, basic housing needs and food insecurity concerns continue to be issues that affect the lives of citizens in the community.

This function is supported in large part by intergovernmental grants and aid, and intergovernmental charges for services.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the health and human services function.

**Eau Claire County  
2023 Adopted Budget  
Statement of Changes in Fund Balance  
Health & Human Services**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 10,291,526	\$ 10,343,660	\$ 10,579,521	\$ 5,289,765	\$ 10,579,521	\$ 10,779,301	\$ 10,599,915	0.19%
Intergovernmental Grants & Aids	24,888,849	23,558,757	23,332,744	6,414,209	23,884,248	23,226,889	23,287,724	-0.19%
Intergovernmental Charges for Services	7,818,318	11,408,672	16,262,580	4,736,607	10,275,531	16,026,294	16,026,556	-1.45%
Public Charges for Services	1,149,496	1,053,985	1,239,073	420,475	1,027,273	1,051,726	1,051,726	-15.12%
Licenses & Permits	46,399	45,631	43,620	26,830	43,620	43,620	44,929	3.00%
Other Revenue	392,859	508,913	479,995	329,230	509,024	482,296	434,795	-9.42%
<b>Total Revenue</b>	<b>\$ 44,587,446</b>	<b>\$ 46,919,617</b>	<b>\$ 51,937,533</b>	<b>\$ 17,217,116</b>	<b>\$ 46,319,217</b>	<b>\$ 51,610,126</b>	<b>\$ 51,445,645</b>	<b>-0.95%</b>
<b>EXPENDITURES</b>								
Aging & Disability Resource Center	2,859,839	1,860,992	1,992,949	824,994	1,966,272	2,023,894	2,024,894	1.60%
Aging & Disability Resource Center - Nutrition	-	925,123	824,512	428,873	913,015	919,750	919,750	11.55%
Aging & Disability Resource Center - Transportation	-	238,088	324,184	86,628	275,665	330,679	330,679	2.00%
American Rescue Plan Act	-	-	491,151	-	241,151	-	-	-
Bolton Refuge House	25,000	25,000	34,000	34,000	34,000	25,000	26,500	-22.06%
Boys & Girls Club	-	-	-	-	-	15,000	-	-
Child Support Agency	1,235,730	1,265,929	1,356,269	551,067	1,315,159	1,430,118	1,430,118	5.45%
Children's Service Society	20,000	20,000	20,000	20,000	20,000	25,000	20,000	0.00%
County Board	581	259	-	-	-	-	-	-
DHS Pass-Through Grants	8,018,723	8,209,160	8,018,723	2,753,253	8,018,723	8,113,942	8,113,942	1.19%
Eau Claire City-County Health Department	1,246,535	18,500	25,000	25,000	25,000	25,000	26,500	6.00%
Family Promise	18,500	16,600	21,600	21,600	21,600	21,000	21,000	-2.78%
Family Resource Center	16,600	1,283,090	1,334,181	667,091	1,334,181	1,361,000	1,378,900	3.35%
Humane Association	46,149	44,945	43,620	44,567	44,567	43,620	44,929	3.00%
Nondepartmental ^	596,992	7,500	-	-	-	-	-	-
Opioid Settlement	-	-	-	-	-	-	-	-
Human Services Program 1 *	6,851,210	9,375,331	9,393,765	4,590,498	9,370,691	9,438,201	9,523,054	1.38%
Human Services Program 2 *	15,885,726	15,572,358	20,365,833	7,281,889	16,097,313	19,273,318	19,156,872	-5.94%
Human Services Program 3 *	1,470,233	2,838,665	3,777,817	1,005,617	2,361,002	3,930,474	3,874,118	2.55%
Human Services Program 4 *	2,094,790	-	-	-	-	-	-	N/A
Human Services Program 5 *	1,001,913	1,027,589	1,086,275	490,272	1,011,764	1,098,721	1,096,336	0.93%
Human Services Program 6 *	3,129,586	2,962,854	3,363,408	1,373,908	3,118,620	3,436,448	3,359,181	-0.13%
Human Services Allocated Overhead (AMSO)	-	0	9,092	135,972	(1)	-	-	-
Senior Centers	60,000	60,000	62,000	62,000	62,000	65,000	62,000	0.00%
Sojourner House	16,000	30,000	33,000	33,000	33,000	50,000	34,500	4.55%
Veterans Services	238,783	251,548	369,734	138,391	369,795	354,789	354,789	-4.04%
<b>Total Expenditures</b>	<b>\$ 44,832,890</b>	<b>\$ 46,033,530</b>	<b>\$ 52,947,113</b>	<b>\$ 20,568,618</b>	<b>\$ 46,633,517</b>	<b>\$ 51,980,954</b>	<b>\$ 51,798,062</b>	<b>-2.17%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Interfund Transfer In	-	33,478	-	-	-	-	-	-
Interfund Transfer Out	-	(64,600)	-	(45,458)	(45,458)	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ -</b>	<b>\$ (31,122)</b>	<b>\$ -</b>	<b>\$ (45,458)</b>	<b>\$ (45,458)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Change in Fund Balance</b>	<b>\$ (245,444)</b>	<b>\$ 854,966</b>	<b>\$ (1,009,580)</b>	<b>\$ (3,396,960)</b>	<b>\$ (359,758)</b>	<b>\$ (370,828)</b>	<b>\$ (352,417)</b>	<b>65.09%</b>

^Nondepartmental overhead includes general county wide expenditures that are not specific to a department.

\* Human Services Program Descriptions

Program 1: Community Care and Treatment of Children and Youth for Wellbeing, Protection, and Safety

Program 2: Community Care and Treatment of Adults and Children with Mental Health and/or Substance Use Disorder

Program 3: Community Care and Treatment of Children Who are Developmentally or Physically Disabled, Delayed, or have a Social Emotional Disturbance

Program 4: Secure Detention Services for Youth Offenders

Program 5: Protection of Vulnerable Adults

Program 6: Financial and Economic Assistance

## **Function of Government: Culture & Recreation**

The purpose of the culture and recreation function of government is to provide county owned natural resources for public use. It also supports the agriculture industry, positive youth development, and county libraries and museums.

County parks continue to be utilized at a high rate, which creates staffing challenges, as well as higher maintenance requirements.

In addition to the county funding allocation, this function can utilize public charges for services and special purpose grants to provide additional support.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the culture and recreation function.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Culture & Recreation**

	2020 Actual	2021 Actual	2022 Year to		2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
			2022 Adjusted Budget	Date (June 30)				
<b>REVENUES</b>								
Tax Levy	\$ 1,902,002	\$ 1,864,330	\$ 1,995,104	\$ 997,554	\$ 1,995,104	\$ 2,322,905	\$ 2,199,561	10.25%
Intergovernmental Grants & Aids	100,387	151,485	406,254	700	393,715	103,215	103,215	-74.59%
Public Charges for Services	468,890	576,078	530,509	242,427	544,395	575,039	578,539	9.05%
Other Revenue	16,223	6,735	1,000	3,978	6,620	5,275	5,275	427.50%
<b>Total Revenue</b>	<b>\$ 2,487,503</b>	<b>\$ 2,598,628</b>	<b>\$ 2,932,867</b>	<b>\$ 1,244,659</b>	<b>\$ 2,939,834</b>	<b>\$ 3,006,434</b>	<b>\$ 2,886,590</b>	<b>-1.58%</b>
<b>EXPENDITURES</b>								
ATV/Snow Trails	-	57,618	380,675	152	368,220	78,674	78,674	-79.33%
Beaver Creek Reserve	186,503	231,176	180,000	93,206	186,412	180,000	180,000	0.00%
Chippewa Valley Museum	25,000	25,000	25,000	25,000	25,000	40,000	25,000	0.00%
County Parks	869,752	816,838	955,845	347,496	894,869	1,074,063	1,062,063	11.11%
Expo Center	-	92,558	115,728	57,079	98,421	121,453	121,453	4.95%
Extension	253,310	281,353	296,490	137,195	291,668	320,632	311,632	5.11%
Friends of the Fair	-	4,500	5,000	5,000	5,000	10,000	10,000	100.00%
Libraries	804,203	1,006,030	1,016,120	527,134	1,016,120	1,197,603	1,197,603	17.86%
WI Logging Museum	-	4,000	4,000	4,000	4,000	15,000	4,000	0.00%
<b>Total Expenditures</b>	<b>\$ 2,138,768</b>	<b>\$ 2,519,073</b>	<b>\$ 2,978,858</b>	<b>\$ 1,196,261</b>	<b>\$ 2,889,710</b>	<b>\$ 3,037,425</b>	<b>\$ 2,990,425</b>	<b>0.39%</b>
<b>Change in Fund Balance</b>	<b>\$ 348,735</b>	<b>\$ 79,554</b>	<b>\$ (45,991)</b>	<b>\$ 48,398</b>	<b>\$ 50,124</b>	<b>\$ (30,991)</b>	<b>\$ (103,835)</b>	<b>-125.77%</b>

## **Function of Government: Conservation & Economic Development**

The conservation and economic development function of government is responsible for the professional development of long-range plans, equitable administration of codes and ordinances, and preservation of local natural resources.

This function also supports the expansion of broadband services to rural areas and the updating of the county geographic information system (GIS) software. To continue to provide adequate services, work will be done to begin updating the county's 10-year land and water resource management plan with the help of public input.

The county forests generate substantial public charges for services from timber sales, which helps to reduce the amount of county funding needed to support this functional category. In addition, license and permitting activity are a significant source of revenue for this category.

A recession could negatively impact this function as a loss of revenue could impact the ability to provide all the services and current operations.

Detailed revenue and expenditure activity can be reviewed in the following report. Please note that sales tax and other shared revenues are aggregated with the operating tax levy and allocated to county programs pursuant to the county funding levels in the recommended budget. Sales tax is part of the funding allocation to support the conservation and economic development function.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Conservation & Economic Development**

	2020 Actual	2021 Actual	2022 Year to			2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
			2022 Adjusted Budget	Date (June 30)	2022 Estimate			
<b>REVENUES</b>								
Tax Levy	\$ 150,634	\$ 444,974	\$ 324,102	\$ 162,052	\$ 324,102	\$ 420,632	\$ 365,594	12.80%
Intergovernmental Grants & Aids	368,631	393,096	483,794	93,978	386,395	396,086	379,396	-21.58%
Intergovernmental Charges for Services	-	27,862	-	-	-	-	-	
Public Charges for Services	1,087,469	878,110	1,045,593	405,150	1,046,365	1,064,459	1,089,459	4.20%
Licenses & Permits	377,981	491,142	340,660	211,900	340,220	340,440	340,440	-0.06%
Other Revenue	80,997	65,668	1,000	5,576	17,300	16,000	16,000	1500.00%
<b>Total Revenue</b>	<b>\$ 2,065,712</b>	<b>\$ 2,300,852</b>	<b>\$ 2,195,149</b>	<b>\$ 878,656</b>	<b>\$ 2,114,382</b>	<b>\$ 2,237,617</b>	<b>\$ 2,190,889</b>	<b>-0.19%</b>
<b>EXPENDITURES</b>								
Chippewa Valley Innovation Center	10,000	10,000	10,000	10,000	10,000	10,000	10,000	0.00%
Eau Claire County Housing Authority	-	-	3,000	3,000	3,000	-	3,500	
Economic Development Corporation	20,000	20,000	20,000	20,000	20,000	47,500	20,000	0.00%
Forestry	326,941	340,167	488,482	168,680	462,500	519,106	508,106	4.02%
Housing Authority - CDBG	69,819	14,926	-	-	-	-	-	
Land Conservation	-	418,442	530,893	188,165	487,607	471,881	471,881	-11.12%
Momentum West	2,500	2,500	2,500	2,500	2,500	2,500	2,500	0.00%
Nondepartmental	41,953	-	-	-	-	-	-	
Planning & Development	1,467,419	843,484	918,981	433,702	893,291	1,001,604	1,001,604	8.99%
Watershed	-	129,434	238,619	82,607	192,944	165,573	142,345	-40.35%
West Central Regional Planning Commission	62,668	60,162	61,647	61,647	61,647	62,551	62,551	1.47%
<b>Total Expenditures</b>	<b>\$ 2,001,300</b>	<b>\$ 1,839,115</b>	<b>\$ 2,274,122</b>	<b>\$ 970,300</b>	<b>\$ 2,133,489</b>	<b>\$ 2,280,715</b>	<b>\$ 2,222,487</b>	<b>-2.27%</b>
<b>Change in Fund Balance</b>	<b>\$ 64,412</b>	<b>\$ 461,737</b>	<b>\$ (78,973)</b>	<b>\$ (91,643)</b>	<b>\$ (19,107)</b>	<b>\$ (43,098)</b>	<b>\$ (31,598)</b>	<b>59.99%</b>



## Debt

Eau Claire County is projected to end 2022 with outstanding debt totaling \$96.97 million, which includes Series 2022A, issued in April 2022 for \$5.5 million. This issue is the final installment needed to finance the construction of the new highway facility. There are no additional debt issues anticipated for 2022. The resulting projected debt service levy for 2023 will be \$15.1 million, an increase of \$0.5 million (3.20%) from \$14.6 million in 2022. The debt service levy is net of all available original issue premiums. Premiums are generated when bonds are sold for more than par value. These premiums are used to make interest payments on outstanding bond issues in subsequent years. While the County has the borrowing capacity under Wisconsin Statutes and County code to incur considerably more debt, the resulting increasing debt service payments are becoming a concern. Given the current market conditions, the County will continue to monitor and assess the feasibility of refunding existing bond issues with more favorable interest rates when possible. The Finance and Budget Committee will be developing a 10-year debt management strategy to reduce debt issues year-over-year and provide guidance on what should be financed by debt.

The projected 2023 debt service levy as estimated will be 36.44% of the total county levy, which will exceed the county debt management policy limit set at 30% of the county total tax levy. The increase in percentage from prior year's is due to the investment in the new Highway Facility, requiring ~ \$30 million in additional debt.

With the current tax levy limitations and the resulting necessity to continue to borrow to fund capital purchases in the future, it will very likely not be possible to maintain future debt service levies below the county debt management limitations. The current budget recommendation for 2023 requires additional borrowing of \$5.1 million. Based on this recommendation, the projected resulting debt service levy for 2024 is estimated to be \$14.8 million, which currently would be projected to be 35.45% of the county total tax levy.

The summary below provides an overview of the services that are funded by debt. Essential components of operation are funded through debt including technology investments, roads, and squad cars.

Functional Category	Total Cost	Bonds
Transportation & Public Works	\$ 13,306,889	\$ 2,823,738
General Government	1,988,438	1,920,438
Public Safety	543,974	264,974
Judicial	86,000	86,000
Culture & Recreation	1,262,198	-
Conservation & Economic Development	923,300	-
<b>Grand Total</b>	<b>\$ 18,110,799</b>	<b>\$ 5,095,150</b>

The continued strategy to require additional borrowing and incur the resulting debt service payments is creating a difficult dilemma for the County. While the borrowing capacity exists, the supporting payment requirements will continue to place an increasing burden on the total county levy. Lack of operational capacity continues to put pressure on the funding structure.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Debt Service**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 8,778,292	\$ 12,446,856	\$ 14,656,311	\$ 7,328,156	\$ 14,656,311	\$ 15,886,917	\$ 15,124,637	3.20%
Other Revenue	1,805,126	3,722,492	-	135,996	135,996			
<b>Total Revenue</b>	<b>\$ 10,583,418</b>	<b>\$ 16,169,348</b>	<b>\$ 14,656,311</b>	<b>\$ 7,464,152</b>	<b>\$ 14,792,307</b>	<b>\$ 15,886,917</b>	<b>\$ 15,124,637</b>	<b>3.20%</b>
<b>EXPENDITURES</b>								
Interest & Fiscal Charges	2,254,839	2,506,284	3,193,788	1,801,487	3,193,788	2,674,345	2,674,345	-16.26%
Principal Retirement	9,497,572	10,262,572	12,752,572	7,572	12,752,572	13,212,572	13,212,572	3.61%
<b>Total Expenditures</b>	<b>\$ 11,752,411</b>	<b>\$ 12,768,856</b>	<b>\$ 15,946,360</b>	<b>\$ 1,809,059</b>	<b>\$ 15,946,360</b>	<b>\$ 15,886,917</b>	<b>\$ 15,886,917</b>	<b>-0.37%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Long Term Debt Issued	7,445,000	11,540,000	-	-	-	-	-	
Payment to Refunded Bond Escrow Agent	(9,190,000)	(13,700,000)	-	-	-	-	-	
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (1,745,000)</b>	<b>\$ (2,160,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Change in Fund Balance</b>	<b>\$ (2,913,993)</b>	<b>\$ 1,240,492</b>	<b>\$ (1,290,049)</b>	<b>\$ 5,655,093</b>	<b>\$ (1,154,053)</b>	<b>\$ -</b>	<b>\$ (762,280)</b>	<b>40.91%</b>

*A decrease in fund balance is related to prior year premium issues that are eligible to reduce the current year debt service levy.  
All available premiums will be utilized in full in 2024, unless additional premiums are earned on subsequent general obligation debt issues.*

**Eau Claire County**  
**Summary of Debt Service Payments**  
**Coordinated with Capital Project Requests**  
**2023 Adopted Budget**

	2022	2023	2024	2025	2026	2027	2028
Existing Debt Service~	\$ 15,946,359	\$ 15,886,917	\$ 14,509,941	\$ 12,845,170	\$ 11,380,660	\$ 9,502,644	\$ 8,667,211
<b>Future Debt Service^:</b>							
2023 Borrowing	-	-	582,166	582,166	582,166	582,166	582,166
2024 Borrowing	-	-	-	1,093,588	1,093,588	1,093,588	1,093,588
2025 Borrowing	-	-	-	-	1,205,211	1,205,211	1,205,211
2026 Borrowing	-	-	-	-	-	723,159	723,159
2027 Borrowing	-	-	-	-	-	-	826,873
2028 Borrowing	-	-	-	-	-	-	544,336
Premium Available	(1,028,320)	(500,553)	(50,001)	-	-	-	-
Accumulated Fund Balance Available	(261,728)	(261,728)	(261,728)	-	-	-	-
<b>Total Estimated Debt Service Levy</b>	<b>\$ 14,656,311</b>	<b>\$ 15,124,637</b>	<b>\$ 14,780,378</b>	<b>\$ 14,520,924</b>	<b>\$ 14,261,624</b>	<b>\$ 13,106,767</b>	<b>\$ 13,642,543</b>
Estimated Operating Levy*	25,530,413	26,382,109	26,909,752	27,447,947	27,996,905	28,556,844	29,710,540
<b>Total Estimated County Levy</b>	<b>\$ 40,186,724</b>	<b>\$ 41,506,746</b>	<b>\$ 41,690,130</b>	<b>\$ 41,968,870</b>	<b>\$ 42,258,530</b>	<b>\$ 41,663,611</b>	<b>\$ 43,353,083</b>
<b>Debt Service Levy %</b>	<b>36.47%</b>	<b>36.44%</b>	<b>35.45%</b>	<b>34.60%</b>	<b>33.75%</b>	<b>31.46%</b>	<b>31.47%</b>
Existing Debt Principal Balance	104,145,000	96,970,000	88,860,150	85,706,513	83,994,131	78,238,278	74,362,828
New Issues	5,570,000	5,095,150	9,571,150	10,548,083	6,329,133	7,236,841	4,764,067
Principal Payments on Existing Debt	(12,745,000)	(13,205,000)	(12,270,000)	(10,940,000)	(9,790,000)	(8,195,000)	(7,605,000)
Projected Principal Payments on New Issues**	-	-	(454,787)	(1,320,465)	(2,294,986)	(2,917,291)	(3,636,175)
<b>Projected G.O. Debt Outstanding</b>	<b>96,970,000</b>	<b>88,860,150</b>	<b>85,706,513</b>	<b>83,994,131</b>	<b>78,238,278</b>	<b>74,362,828</b>	<b>67,885,720</b>

~Includes General Obligation (G.O. Debt) principal and interest and Health Department WRS payment

^Future Debt Service payments are based on equal annual installments, and issue amounts in accordance with 5 year capital plan.

\*Operating levy for 2023 and subsequent years is based on an estimated 2% increase in net new construction.

\*\*Due to late year borrowings, initial payments are assumed to be due in the year after issue.

## Capital Improvement Plan

The capital improvement plan includes county-wide capital requests over a five-year timeline. The capital program is one which will receive additional scrutiny in 2023 to evaluate long-term sustainability of investments.

The recommendation is based on the need for infrastructure and county park and general facility maintenance and improvements. Currently, the county needs to borrow to fund a portion of county-wide capital projects essential to county infrastructure and operational capacity. Significant reductions in requests were made to mitigate the use of debt, and manage year-over-year borrowing. The bonding recommendation for the 2023 budget is \$5.1 million. The remaining portion of capital is funded mostly through intergovernmental grants and aids, American Rescue Plan dollars and the vehicle registration fee.

The chart below summarizes the recommended capital plan by functional category.

Functional Category	Total Cost	Bonds
<b>Transportation &amp; Public Works</b>	<b>\$ 13,306,889</b>	<b>\$ 2,823,738</b>
Fund 701: Highway	7,050,778	2,823,738
Fund 602: Airport Fund	6,256,111	
<b>General Government</b>	<b>1,988,438</b>	<b>1,920,438</b>
Fund 201: ARPA	-	-
Fund 405: Capital Projects	1,920,438	1,920,438
Fund 705: Shared Services Fund	68,000	-
<b>Public Safety</b>	<b>543,974</b>	<b>264,974</b>
Fund 100: General Fund	-	-
Fund 405: Capital Projects	543,974	264,974
<b>Judicial</b>	<b>86,000</b>	<b>86,000</b>
Fund 405: Capital Projects	86,000	86,000
<b>Culture &amp; Recreation</b>	<b>1,262,198</b>	-
Fund 100: General Fund	15,000	-
Fund 201: ARPA	1,247,198	-
<b>Conservation &amp; Economic Developpr</b>	<b>923,300</b>	-
Fund 100: General Fund	200,000	-
Fund 201: ARPA	723,300	-
<b>Grand Total</b>	<b>\$ 18,110,799</b>	<b>\$ 5,095,150</b>

Highlights of the capital budget include:

- Maintaining the county’s existing road and bridge infrastructure is one of the major funding challenges of the future. In early 2019 the county implemented a vehicle registration fee (VRF). This partially covers the cost of maintaining the 421 miles of road the county is responsible for. In 2023, \$2.5 million is expected in VRF revenue; and additional \$2.4 million is in bonding.
- Invests in ongoing maintenance needs and updates for parks structures and equipment. The Comprehensive Outdoor Recreation Plan highlights needed investments in our Parks infrastructure. Parks saw significant increases in usage since the pandemic.
  - Increase in park passes and revenue of 126% from 2019 to 2021.
  - An increase of 51.7% in camping revenue from 2019 to 2021.

The investment in information systems includes essential telephony, and other network interfaces and components and software systems required to operate basic local government services.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Capital Outlay**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Tax Levy	\$ 2,777,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Intergovernmental Grants & Aids	283,355	-	11,395,465	233,226	11,170,465	1,241,500	225,000	
Other Revenue	76,632	322,689	57,500	95,313	87,752	69,000	54,000	-6.09%
<b>Total Revenue</b>	<b>\$ 3,137,539</b>	<b>\$ 322,689</b>	<b>\$ 11,452,965</b>	<b>\$ 328,539</b>	<b>\$ 11,258,217</b>	<b>\$ 1,310,500</b>	<b>\$ 279,000</b>	<b>-97.56%</b>
<b>EXPENDITURES</b>								
American Rescue Plan Act	-	-	11,395,465	233,226	11,170,465	225,000	1,970,498	-82.71%
General Government	2,648,397	3,068,280	1,942,524	388,302	1,918,372	2,335,038	2,006,438	3.29%
Judicial	-	-	21,411	5,941	21,411	-	-	N/A
Public Safety	255,793	248,407	-	44,712	-	706,014	543,974	N/A
Transportation & Public Works *	-	-	8,850	8,850	8,850	-	-	N/A
Culture & Recreation	781,071	479,629	467,100	366,834	473,265	3,357,198	-	N/A
Conservation & Economic Development	176,206	97,998	73,440	106,536	73,440	447,300	-	
<b>Total Expenditures</b>	<b>\$ 3,861,467</b>	<b>\$ 3,894,314</b>	<b>\$ 13,908,790</b>	<b>\$ 1,154,401</b>	<b>\$ 13,665,803</b>	<b>\$ 7,070,550</b>	<b>\$ 4,520,910</b>	<b>-67.50%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Long Term Debt Issued	9,615,000	31,755,000	5,500,000	5,570,000	5,570,000	10,444,499	5,095,150	-7.36%
Interfund Transfer In	-	-	1,900,000	45,458	45,458	-	-	
Interfund Transfer Out **	(5,262,287)	(5,887,888)	(29,017,510)	-	(29,007,510)	(4,909,449)	(2,823,738)	90.27%
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 4,352,713</b>	<b>\$ 25,867,112</b>	<b>\$ (21,617,510)</b>	<b>\$ 5,615,458</b>	<b>\$ (23,392,052)</b>	<b>\$ 5,535,050</b>	<b>\$ 2,271,412</b>	<b>110.51%</b>
<b>Change in Fund Balance</b>	<b>\$ 3,628,785</b>	<b>\$ 22,295,487</b>	<b>\$ (24,073,335)</b>	<b>\$ 4,789,596</b>	<b>\$ (25,799,638)</b>	<b>\$ (225,000)</b>	<b>\$ (1,970,498)</b>	<b>91.81%</b>

\* Capital outlay above does not include amounts for the county's Enterprise Funds (Airport and Highway). Capital outlay expenditures for these two funds is reported with the fund operating expenditures under the Transportation and Public Works functional category report.

\*\* The Interfund Transfer Out represents bonding amounts given to the Highway fund for road infrastructure improvements and for the new highway facility.

**Eau Claire County**  
**2023 Adopted Budget**  
**Capital Summary**

The table below identifies the total cost of capital projects by function and department in the Recommended budget. The funding sources are also identified. More detailed project information can be found on the following pages and in the requesting departments' financial details.

Function & Department	Total Cost	Bonds	Operating Levy	Intergovernmental Grants/Aids	Public Donations	Vehicle Registration Fee	Sale of Assets	Other Funding Sources	Internal Service Fund Balance	American Rescue Plan Act *
<b>Conservation &amp; Economic Development</b>	<b>\$ 923,300</b>	<b>\$ -</b>	<b>-</b>	<b>125,000</b>	<b>100,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>683,300</b>
Parks & Forest	276,000	-	-	-	-	-	-	-	-	276,000
Planning & Development	647,300	-	-	125,000	100,000	-	15,000	-	-	407,300
<b>Culture &amp; Recreation</b>	<b>1,262,198</b>	<b>-</b>	<b>7,500</b>	<b>49,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,205,698</b>
Facilities	100,000	-	-	-	-	-	-	-	-	100,000
Parks & Forest	1,162,198	-	7,500	49,000	-	-	-	-	-	1,105,698
<b>General Government</b>	<b>1,988,438</b>	<b>1,920,438</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>68,000</b>	<b>-</b>
Facilities	1,282,000	1,282,000	-	-	-	-	-	-	-	-
Information Systems	706,438	638,438	-	-	-	-	-	-	68,000	-
<b>Judicial</b>	<b>86,000</b>	<b>86,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Circuit Court	86,000	86,000	-	-	-	-	-	-	-	-
<b>Public Safety</b>	<b>543,974</b>	<b>264,974</b>	<b>-</b>	<b>225,000</b>	<b>-</b>	<b>-</b>	<b>54,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Planning & Development	250,000	25,000	-	225,000	-	-	-	-	-	-
Sheriff	293,974	239,974	-	-	-	-	54,000	-	-	-
<b>Transportation &amp; Public Works</b>	<b>13,706,889</b>	<b>2,823,738</b>	<b>-</b>	<b>2,141,840</b>	<b>-</b>	<b>2,485,200</b>	<b>-</b>	<b>6,256,111</b>	<b>-</b>	<b>-</b>
Highway	7,050,778	2,823,738	-	2,141,840	-	2,485,200	-	-	-	-
Airport	6,256,111	-	-	-	-	-	-	6,256,111	-	-
<b>Grand Total</b>	<b>\$ 18,150,799</b>	<b>\$ 5,095,150</b>	<b>\$ 7,500</b>	<b>\$ 2,540,840</b>	<b>\$ 100,000</b>	<b>\$ 2,485,200</b>	<b>\$ 69,000</b>	<b>\$ 6,256,111</b>	<b>\$ 68,000</b>	<b>\$ 1,888,998</b>

\* This is only a partial list of projects to be funded by American Rescue Plan Act (ARPA) dollars.

**Eau Claire County**  
**2023 Adopted Budget**  
**2023 Capital Project Detail**

Fund	Functional Category	Department	Project Description	Dept Priority	Requested Total Cost	Adopted Total Cost	Bonds	Operating Levy	Intergovernmental Grants/Aids	Public Donations	Vehicle Registration Fee	Sale of Assets	Other Funding Sources	Internal Service Fund Balance	American Rescue Plan Act
602: Airport	Transportation & Public Works	Airport	Acquire ARFF Truck		\$ -	\$ 900,000		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ -	\$ -
602: Airport	Transportation & Public Works	Airport	Acquire Tank for Liquid Runway Deicer		-	10,000		-	-	-	-	-	10,000	-	-
602: Airport	Transportation & Public Works	Airport	Additional airline/security related upgrades		-	100,000		-	-	-	-	-	100,000	-	-
602: Airport	Transportation & Public Works	Airport	Additional terminal seating		-	75,000		-	-	-	-	-	75,000	-	-
602: Airport	Transportation & Public Works	Airport	Airport Hangar Construction (FY22 and FY23 AIG funds)		-	2,100,000		-	-	-	-	-	2,100,000	-	-
602: Airport	Transportation & Public Works	Airport	Design South Hangar Taxilane L, North Hangar Taxilane J & Runway 04 Perimeter Road		-	211,111		-	-	-	-	-	211,111	-	-
602: Airport	Transportation & Public Works	Airport	Fiber to Maintenance Shop		-	10,000		-	-	-	-	-	10,000	-	-
602: Airport	Transportation & Public Works	Airport	New Door Openers at SRE Building (3 openers)		-	7,000		-	-	-	-	-	7,000	-	-
602: Airport	Transportation & Public Works	Airport	Paint Hangar F4		-	7,000		-	-	-	-	-	7,000	-	-
602: Airport	Transportation & Public Works	Airport	Parking lot expansion and second exit lane		-	250,000		-	-	-	-	-	250,000	-	-
602: Airport	Transportation & Public Works	Airport	Phase II Fence Replacement		-	2,500,000		-	-	-	-	-	2,500,000	-	-
602: Airport	Transportation & Public Works	Airport	Replace Boarding Bridge Canopy		-	38,000		-	-	-	-	-	38,000	-	-
602: Airport	Transportation & Public Works	Airport	Replace Door Motors on C Row Hangars		-	21,000		-	-	-	-	-	21,000	-	-
602: Airport	Transportation & Public Works	Airport	Replace K-row boiler (K3 or K4)		-	7,000		-	-	-	-	-	7,000	-	-
602: Airport	Transportation & Public Works	Airport	Replace Terminal PA System (working on estimate)		-	20,000		-	-	-	-	-	20,000	-	-
405: Capital Projects	Judicial	Circuit Court	Courtroom Security Locks	01	-	86,000	86,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Annex Elevator Modernization	02	405,000	472,000	472,000	-	-	-	-	-	-	-	-
405: Capital Projects	Culture & Recreation	Facilities	Beaver Creek Capital	12	100,000	100,000	-	-	-	-	-	-	-	-	100,000
405: Capital Projects	General Government	Facilities	Boiler Replacements	03	40,000	40,000	40,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Carpet/Flooring	06	25,000	25,000	25,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Courthouse UST Monitor Replacement	10	15,000	15,000	15,000	-	-	-	-	-	-	-	-
201: ARPA	General Government	Facilities	Expo Center 100kW Solar Array		-	-	-	-	-	-	-	-	-	-	-

**Eau Claire County**  
**2023 Adopted Budget**  
**2023 Capital Project Detail**

Fund	Functional Category	Department	Project Description	Dept Priority	Requested Total Cost	Adopted Total Cost	Bonds	Operating Levy	Intergovernmental Grants/Aids	Public Donations	Vehicle Registration Fee	Sale of Assets	Other Funding Sources	Internal Service Fund Balance	American Rescue Plan Act
405: Capital Projects	General Government	Facilities	Exterior Door Frame Replacements	09	30,000	30,000	30,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Huber Blocks Painting	08	80,000	-	-	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	IS Suite Remodel	14	380,000	85,000	85,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Pneumatic To DDC Conversion 1973 Bldg	11	100,000	100,000	100,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Reconstruct Courthouse Parking Lots A&B	01	200,000	200,000	200,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	ROD/County Clerk Office Modifications	13	50,000	20,000	20,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Roof Replacement	04	108,000	108,000	108,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Seal Coat Parking Lots	05	12,000	12,000	12,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Facilities	Tuck-Pointing DHS Building	07	85,000	175,000	175,000	-	-	-	-	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH AF (STRAWBERRY DR - CTH V)	11	843,500	-	-	-	-	-	-	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH CC (33RD ST - CTH TT) [PHASE 2]	06	750,000	750,000	475,000	-	-	-	275,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH D (CTH YYY - ELM RD)	02	954,000	-	-	-	-	-	-	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH D (STH 27 - WEGGEN RD)	12	200,000	-	-	-	-	-	-	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH F (CTH FF - CTH HH)	09	900,000	900,000	550,000	-	-	-	350,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH F (HEATHER RD - HAMILTON AVE)	01	1,022,500	1,022,500	-	-	818,000	-	204,500	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH FW (CTH W - CTH FF)	13	350,000	350,000	174,330	-	-	-	175,670	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH I (CTH V - PUESE RD)	08	1,329,260	-	-	-	-	-	-	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH II (STHS 93 - TAMMAGE ST)	07	165,000	165,000	65,000	-	-	-	100,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH M (JACKSON CO - LANGE RD)	03	1,654,800	1,654,800	-	-	1,323,840	-	330,960	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH N (ROLEEN DR - CTH NL)	14	350,000	350,000	174,330	-	-	-	175,670	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH NN (SEIG RD - CTH R)		-	477,000	307,000	-	-	-	170,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH O (CTH HH - CTH R)	15	88,400	88,400	-	-	-	-	88,400	-	-	-	-



**Eau Claire County**  
**2023 Adopted Budget**  
**2023 Capital Project Detail**

Fund	Functional Category	Department	Project Description	Dept Priority	Requested Total Cost	Adopted Total Cost	Bonds	Operating Levy	Intergovernmental Grants/Aids	Public Donations	Vehicle Registration Fee	Sale of Assets	Other Funding Sources	Internal Service Fund Balance	American Rescue Plan Act
701: Highway	Transportation & Public Works	Highway	CTH RR (STAGECOACH RD - USH 12)	10	699,600	699,600	399,600	-	-	-	300,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	CTH T (ALPINE RD - ALPINE RD)	16	125,000	125,000	60,000	-	-	-	65,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	FUTURE YR ROAD & BRIDGE DESIGN COSTS	04	293,478	293,478	143,478	-	-	-	150,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	MISC LARGE STRUCTURES (Culverts)	05	175,000	175,000	75,000	-	-	-	100,000	-	-	-	-
701: Highway	Transportation & Public Works	Highway	MISCELLANEOUS		-	400,000	400,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Information Systems	Application Enhancements	01	196,500	196,500	196,500	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Information Systems	Infrastructure New	03	102,900	54,000	54,000	-	-	-	-	-	-	-	-
405: Capital Projects	General Government	Information Systems	Infrastructure Replacements	02	505,638	387,938	387,938	-	-	-	-	-	-	-	-
705: Shared Services	General Government	Information Systems	Infrastructure Replacements-Fund 705	02	68,000	68,000	-	-	-	-	-	-	-	68,000	-
405: Capital Projects	Culture & Recreation	Parks & Forest	Big Falls Trails Paving	05	57,078	57,078	-	-	-	-	-	-	-	-	57,078
405: Capital Projects	Culture & Recreation	Parks & Forest	Brush Chipper	19	26,000	26,000	-	-	-	-	-	-	-	-	26,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Campground Playground Installation	01	34,000	34,000	-	-	-	-	-	-	-	-	34,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Door Replacements	06	67,600	67,600	-	-	-	-	-	-	-	-	67,600
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Garage Building	02	85,520	85,520	-	-	-	-	-	-	-	-	85,520
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Office Furnishings	08	10,000	10,000	-	-	-	-	-	-	-	-	10,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Park Pit Toilet Replacements	23	70,000	70,000	-	-	-	-	-	-	-	-	70,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Coon Fork Storm Shelter Building	07	1,210,000	-	-	-	-	-	-	-	-	-	-
405: Capital Projects	Culture & Recreation	Parks & Forest	County Forest /Coon Fork Yurts (2)	13	140,000	140,000	-	-	-	-	-	-	-	-	140,000
100: General Fund	Culture & Recreation	Parks & Forest	Eau Claire River Primitive Campsite Development	22	15,000	15,000	-	7,500	7,500	-	-	-	-	-	-
405: Capital Projects	Culture & Recreation	Parks & Forest	Eisberner Canoe Landing Rehab	16	35,000	35,000	-	-	17,500	-	-	-	-	-	17,500
405: Capital Projects	Culture & Recreation	Parks & Forest	Expo Center Door Replacements	03	85,000	85,000	-	-	-	-	-	-	-	-	85,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Harstad Park Rain Garden	18	18,000	18,000	-	-	-	-	-	-	-	-	18,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Lake Altoona Office and Maintenance Garage	10	375,000	-	-	-	-	-	-	-	-	-	-

**Eau Claire County**  
**2023 Adopted Budget**  
**2023 Capital Project Detail**

Fund	Functional Category	Department	Project Description	Dept Priority	Requested Total Cost	Adopted Total Cost	Bonds	Operating Levy	Intergovernmental Grants/Aids	Public Donations	Vehicle Registration Fee	Sale of Assets	Other Funding Sources	Internal Service Fund Balance	American Rescue Plan Act
405: Capital Projects	Culture & Recreation	Parks & Forest	Lake Eau Claire Clubhouse Project	11	450,000	190,000	-	-	-	-	-	-	-	-	190,000
405: Capital Projects	Conservation & Econ Developmt	Parks & Forest	Lake Eau Claire District Project "Skid Row"	15	265,000	51,000	-	-	-	-	-	-	-	-	51,000
201: ARPA	Conservation & Econ Developmt	Parks & Forest	Lake Eau Claire District Project "Skid Row"	15	225,000	225,000	-	-	-	-	-	-	-	-	225,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Lake Eau Claire North Landing	14	48,000	48,000	-	-	24,000	-	-	-	-	-	24,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Lawn Mower	09	16,000	16,000	-	-	-	-	-	-	-	-	16,000
405: Capital Projects	Culture & Recreation	Parks & Forest	LL Phillips Park Pit Toilet	17	20,000	20,000	-	-	-	-	-	-	-	-	20,000
405: Capital Projects	Culture & Recreation	Parks & Forest	New Park Entrance Signage	21	80,000	80,000	-	-	-	-	-	-	-	-	80,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Park Payment Kiosks	20	45,000	45,000	-	-	-	-	-	-	-	-	45,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Parks and Forest Bobcat UW56 Toolcat	04	84,000	84,000	-	-	-	-	-	-	-	-	84,000
405: Capital Projects	Culture & Recreation	Parks & Forest	Pickup Truck	12	36,000	36,000	-	-	-	-	-	-	-	-	36,000
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Aerial Acquisition - 2023	01	50,000	50,000	-	-	25,000	-	-	-	-	-	25,000
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Chippewa Valley Signage	04	15,000	15,000	-	-	-	-	-	-	-	-	15,000
405: Capital Projects	Public Safety	Planning & Development	EM Incident Command Vehicle	07	250,000	250,000	25,000	-	225,000	-	-	-	-	-	-
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Lake Rehabilitation	03	281,300	281,300	-	-	-	-	-	-	-	-	281,300
100: General Fund	Conservation & Econ Developmt	Planning & Development	Land Stewardship	04	200,000	200,000	-	-	100,000	100,000	-	-	-	-	-
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Large Format Scanner/Plotter	05	10,000	10,000	-	-	-	-	-	-	-	-	10,000
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Truck Replacement #1	02	45,500	45,500	-	-	-	-	-	5,000	-	-	40,500
405: Capital Projects	Conservation & Econ Developmt	Planning & Development	Truck Replacement #2	02	45,500	45,500	-	-	-	-	-	10,000	-	-	35,500
405: Capital Projects	Public Safety	Sheriff	Fleet Replacement	01	456,014	293,974	239,974	-	-	-	-	54,000	-	-	-
100: General Fund	Public Safety	Sheriff	Jail Main Washers	02	38,290	-	-	-	-	-	-	-	-	-	-
<b>TOTALS</b>					<b>\$ 17,292,378</b>	<b>\$ 18,510,799</b>	<b>\$5,095,150</b>	<b>\$ 7,500</b>	<b>\$ 2,540,840</b>	<b>\$100,000</b>	<b>\$ 2,485,200</b>	<b>\$69,000</b>	<b>\$6,256,111</b>	<b>\$68,000</b>	<b>\$ 1,888,998</b>

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

The table below identifies the expected bonding needed for capital projects by department.  
 More detailed project information can be found on the following pages.

<b>Estimated Bonding</b>						
<b>Department</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Grand Total</b>
Facilities	\$ 1,820,000	\$ 983,000	\$ 802,000	\$ 637,000	\$ 890,000	\$ 5,132,000
Highway	5,100,150	5,435,883	4,102,813	4,027,739	2,716,705	21,383,290
Parks & Forest	2,183,500	3,825,500	1,054,000	2,227,000	774,000	10,064,000
Planning & Development	167,500	50,000	85,000	25,000	25,000	352,500
Sheriff	300,000	253,700	285,320	320,102	358,362	1,517,484
<b>Grand Total</b>	<b>\$ 9,571,150</b>	<b>\$ 10,548,083</b>	<b>\$ 6,329,133</b>	<b>\$ 7,236,841</b>	<b>\$ 4,764,067</b>	<b>\$ 38,449,274</b>

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Airport	2024	Design SRE and Airfield Markings	100,000	-	100,000	
Airport	2024	Design Taxiway A 75' (FY24 AIG)	221,000	-	221,000	
Airport	2024	Reimburse Design and Construct Perimeter Road at Runway 04	320,000	-	320,000	
Airport	2024	Reimburse Design and Construct South Hangar Taxilane L	600,000	-	600,000	
Airport	2024	Stormwater Pollution Prevention Plan (SWPPP)	55,000	-	55,000	
Airport	2024	Wildlife Assessment and Plan	40,000	-	40,000	
Facilities	2024	Air Handler Replacement	80,000	80,000	-	Courthouse
Facilities	2024	Beaver Creek Capital per Contract	100,000	100,000	-	Beaver Creek Reserve
Facilities	2024	Carpet 1/2 1st Floor	25,000	25,000	-	Ag Center
Facilities	2024	Carpet/Flooring	25,000	25,000	-	Courthouse
Facilities	2024	Fire Panel Replacement	15,000	15,000	-	Ag Center
Facilities	2024	Huber Showers Tile and Holding Cell Repair	60,000	60,000	-	Jail
Facilities	2024	Huber Water Heater Replacement	35,000	35,000	-	Jail
Facilities	2024	Pnuematic to DDC Conversion in 1973 Bldg.	100,000	100,000	-	Courthouse
Facilities	2024	Remodel CH Lobby Restrooms (ground-2nd)	100,000	100,000	-	Courthouse
Facilities	2024	Seal Coating Parking Lots	20,000	20,000	-	Courthouse
Facilities	2024	Skid Steer/Took Cat Replacments	60,000	40,000	-	Facilities Equipment
Facilities	2024	Storage Facility	1,100,000	1,100,000	-	for Sheriff Dept
Facilities	2024	Tuck-Pointing Jail Building	100,000	100,000	-	Jail
Facilities	2024	UTV Replacement	20,000	20,000	-	Facilities Equip
Highway	2024	CTH BB (CTY LINE - CTH W)	270,400	155,525	114,875	
Highway	2024	CTH D (0.6 M W CTH N)	1,500,000	172,550	1,327,450	
Highway	2024	CTH F (0.4M S CTH S)	215,000	123,661	91,339	
Highway	2024	Cth G (Sandy Hill Rd - Livermore Rd)	958,500	610,700	347,800	
Highway	2024	CTH G (SANDY HILL RD - LIVERMORE RD)	958,500	551,297	407,203	
Highway	2024	CTH H BRIDGE (MCGAVIN CREEK)	450,000	258,825	191,175	
Highway	2024	CTH I (HILLVIEW RD - CTH II)	910,000	523,401	386,599	

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Highway	2024	CTH K (MALLARD RD - CTH D)	526,500	302,825	223,675	
Highway	2024	CTH N (STH 27 - CTH OO)	194,400	111,813	82,587	
Highway	2024	CTH R (TREMP CO - BARKA RD)	4,680,000	538,355	4,141,645	
Highway	2024	CTH S (CTH F - COTTONWOOD DR)	156,600	90,071	66,529	
Highway	2024	CTH T (W VINE ST - CTH CC)	186,300	107,154	79,146	
Highway	2024	CTH V (HILLVIEW DR - USH 12)	331,200	190,495	140,705	
Highway	2024	CTH Z (HEMLOCK RD - ADLER RD)	99,900	57,460	42,440	
Highway	2024	FUTURE YR ROAD & BRIDGE DESIGN COSTS	288,645	166,019	122,626	
Highway	2024	SKIDSTEER #1	75,000	75,000	-	
Highway	2024	SKIDSTEER #2	75,000	75,000	-	
Highway	2024	SMALL FLEET REPLACEMENT (2017 UNITS)	140,000	140,000	-	
Highway	2024	TANDEM AXEL STATE PLOW TRUCK & ATTACHMENTS #3	300,000	283,333	16,667	
Highway	2024	TANDEM AXEL STATE PLOW TRUCK & ATTACHMENTS #4	300,000	283,333	16,667	
Highway	2024	TANDEM AXEL STATE PLOW TRUCK & ATTACHMENTS #5	300,000	283,333	16,667	
Parks & Forest	2024	Big Falls Security Lights	75,000	75,000	-	
Parks & Forest	2024	Coon Fork Campground Paving	85,000	85,000	-	
Parks & Forest	2024	Coon Fork Campground Pit Toilet Replacements	75,000	75,000	-	
Parks & Forest	2024	Coon Fork Hiking Bridge	80,000	40,000	40,000	
Parks & Forest	2024	Cosgrove Boat Landing	167,000	83,500	83,500	
Parks & Forest	2024	Development of buckthorn management area	15,000	15,000	-	
Parks & Forest	2024	Harstad Campground Electric	54,000	54,000	-	
Parks & Forest	2024	Harstad Park Pit Toilets	55,000	55,000	-	
Parks & Forest	2024	Highline Boat Landing site improvements	27,000	13,500	13,500	
Parks & Forest	2024	Lake Altoona New Restroom	385,000	385,000	-	
Parks & Forest	2024	Lake Altoona Park Pavilions	500,000	250,000	250,000	

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Parks & Forest	2024	Lake Eau Claire Fencing	17,000	17,000	-	
Parks & Forest	2024	Lake Eau Claire Paving	50,000	50,000	-	
Parks & Forest	2024	Lions Youth Camp rehab	75,000	37,500	37,500	
Parks & Forest	2024	LL Phillips nature signage	5,000	5,000	-	
Parks & Forest	2024	Materials Bin System Expo Center	18,000	18,000	-	
Parks & Forest	2024	Mini Excavator	88,000	88,000	-	
Parks & Forest	2024	New Park development projects	750,000	375,000	375,000	
Parks & Forest	2024	Pave Lowes Creek Lot	65,000	65,000	-	
Parks & Forest	2024	Purchase Land to connect Harstad Park to Lake EC	600,000	300,000	300,000	
Parks & Forest	2024	Replacement Truck	37,000	37,000	-	
Parks & Forest	2024	Widen Bridge across Lowes Creek	60,000	60,000	-	
Planning & Development	2024	Groundwater mapping and flow model	200,000	100,000	100,000	
Planning & Development	2024	Surveying Equipment	30,000	30,000	-	
Planning & Development	2024	Truck Replacement	47,500	37,500	10,000	
Sheriff	2024	Fleet Replacement	287,500	225,000	62,500	
Sheriff	2024	Property/Evidence Remodel	75,000	75,000	-	
Airport	2025	Acquire SRE Equipment (1 sweeper to replace Ford Truck/move sander to new truck)	550,000	-	550,000	
Airport	2025	Airfield Marking Removal and Re-painting	361,100	-	361,100	
Airport	2025	Construct Taxiway A 75' (FY24 and FY25 AIG)	2,000,000	-	2,000,000	
Airport	2025	Design Airport Energy Efficiency improvements (solar, geothermal, etc.)	100,000	-	100,000	
Airport	2025	Design Runway Lighting Replacement (Rwy 14/32 and Rwy 4/22) include Runway 14/22 and Runway 22 DADLs	200,000	-	200,000	
Airport	2025	SRE Equipment (1 plow for new truck)	50,000	-	50,000	
Facilities	2025	Air Handler Replacement	80,000	80,000	-	Courthouse
Facilities	2025	Beaver Creek Capital Per Contract	100,000	100,000	-	Beaver Creek Reserve
Facilities	2025	Carpet/Flooring	25,000	25,000	-	Courthouse
Facilities	2025	CH Water Heaters Replacement	100,000	100,000	-	Courthouse
Facilities	2025	Data Room A/C	20,000	20,000	-	Courthouse

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Facilities	2025	Fire Panel Replacement	15,000	15,000	-	Courthouse
Facilities	2025	Huber Showers Tile and Holding Cell Repair	60,000	60,000	-	Jail
Facilities	2025	Jail Holding Cells Wall Coverings	100,000	100,000	-	Jail
Facilities	2025	Jail Water Heater Replacements	225,000	225,000	-	Jail
Facilities	2025	Pave from Fairview Dr. to Lowes Creek Park	48,000	48,000	-	Expo Center
Facilities	2025	Siding Replacement	20,000	20,000	-	716 1st Ave.
Facilities	2025	Skid Steer/Took Cat Replacements	90,000	90,000	-	Facilities Equipment
Facilities	2025	Tuck-Pointing Courthouse (annex 88', 73')	100,000	100,000	-	Courthouse
Highway	2025	CTH A (CTH KB - USH 12)	84,000	51,065	32,935	
Highway	2025	CTH AF (0.5M E USH 12)	100,000	60,792	39,208	
Highway	2025	CTH D (CTH YYY - CTH V)	4,438,000	539,587	3,898,413	
Highway	2025	CTH GG (STH 27 - CTH G)	417,200	253,623	163,577	
Highway	2025	CTH HH (STH 37 - STH 93)	1,652,400	1,004,522	647,878	
Highway	2025	CTH I (MARKGRAFF RD - USH 12)	330,400	200,856	129,544	
Highway	2025	CTH M (KEMPTON RD - CTH H)	910,000	553,204	356,796	
Highway	2025	CTH M (STH 27 - KEMPTON RD)	515,200	313,199	202,001	
Highway	2025	CTH U (CTH I - CTH HH)	1,131,300	687,736	443,564	
Highway	2025	FUTURE YR ROAD & BRIDGE DESIGN COSTS	281,780	171,299	110,481	
Highway	2025	JOHN DEERE TRACTORS (CITY MOWING) #1	35,000	35,000	-	
Highway	2025	JOHN DEERE TRACTORS (CITY MOWING) #2	35,000	35,000	-	
Highway	2025	TANDEM AXEL COUNTY PLOW TRUCK & ATTACHMENTS #4	210,000	190,000	20,000	
Highway	2025	TANDEM AXEL COUNTY PLOW TRUCK & ATTACHMENTS #5	210,000	190,000	20,000	
Highway	2025	TRACTORS (RURAL MOWING) #1	130,000	130,000	-	
Highway	2025	TRACTORS (RURAL MOWING) #2	130,000	130,000	-	
Highway	2025	TRACTORS (RURAL MOWING) #3	130,000	130,000	-	

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Highway	2025	TRACTORS (RURAL MOWING) #4	130,000	130,000	-	
Highway	2025	TRACTORS (RURAL MOWING) #5	130,000	130,000	-	
Highway	2025	WHEELED EXCAVATOR	500,000	500,000	-	
Parks & Forest	2025	Big Falls Picnic Shelter	50,000	50,000	-	
Parks & Forest	2025	Coon Fork Beach Shelter	65,000	65,000	-	
Parks & Forest	2025	Coon Fork Dam Bridge Repairs	150,000	150,000	-	
Parks & Forest	2025	Coon Fork Dayside Electric Service	34,000	34,000	-	
Parks & Forest	2025	Expo Center Paving	47,000	47,000	-	
Parks & Forest	2025	Harstad park paving	52,000	52,000	-	
Parks & Forest	2025	Highway D canoe landing improvements	25,000	12,500	12,500	
Parks & Forest	2025	HWY 27 ATV trail lot toilet	30,000	-	30,000	
Parks & Forest	2025	Install Electric to picnic shelter at Lowes Creek	23,000	23,000	-	
Parks & Forest	2025	Lake Altoona Park Clubhouse 4 season building	2,800,000	2,800,000	-	
Parks & Forest	2025	Lake Eau Claire Electric extension	15,000	15,000	-	
Parks & Forest	2025	Lowes Creek new Restroom	250,000	250,000	-	
Parks & Forest	2025	Pave Tower Ridge Lot	63,000	31,500	31,500	
Parks & Forest	2025	Replacement Trailer	13,000	13,000	-	
Parks & Forest	2025	Replacement Truck	37,500	37,500	-	
Parks & Forest	2025	Troubled Waters horse campground	245,000	245,000	-	
Planning & Development	2025	Lidar Acquisition	100,000	50,000	50,000	
Sheriff	2025	Fleet Replacement	316,200	253,700	62,500	
Airport	2026	Construct Airport Energy Efficiency Improvements	1,000,000	-	1,000,000	
Airport	2026	Design Taxiway Lighting and Signs Replacement (Twy E, Twy F, Twy C East, Ramp)	200,000	-	200,000	
Airport	2026	Reimburse Design and Construct Runway Lighting and Signs Replacement (Rwy 14/32 and Rwy 4/22) include Runway 14/32 and Runway 22 PAPIs, Supplemental Rwy 32 windcone	1,200,000	-	1,200,000	
Facilities	2026	1st Floor Office & Restroom Walls	30,000	30,000	-	Ag Center



**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Facilities	2026	Beaver Creek Capital Per Contract	100,000	100,000	-	Beaver Creek Reserve
Facilities	2026	Carpet 1/2 1st Floor	20,000	20,000	-	Ag Center
Facilities	2026	Carpet Replacement	20,000	20,000	-	Jail
Facilities	2026	Carpet/Flooring	25,000	25,000	-	Courthouse
Facilities	2026	Caulking Waterproofing Parking Deck	32,000	32,000	-	Courthouse
Facilities	2026	Data Room A/C (Jail)	20,000	20,000	-	Jail
Facilities	2026	Dayrooms Epoxy Floors	30,000	30,000	-	Jail
Facilities	2026	Emergency Generator Replacement	65,000	65,000	-	Comm. Towers
Facilities	2026	Huber Showers Tile and Holding Cell Repair	60,000	60,000	-	Jail
Facilities	2026	IS Server Room A/C	75,000	75,000	-	Courthouse
Facilities	2026	Kitchen Epoxy Floor	75,000	75,000	-	Jail
Facilities	2026	Pneumatic to DDC Conversion in 1973 Bldg.	100,000	100,000	-	Courthouse
Facilities	2026	Replace Building E Roof	95,000	95,000	-	Expo Center
Facilities	2026	Seal Coating Parking Lots	20,000	20,000	-	Courthouse
Facilities	2026	Truck Replacement	35,000	35,000	-	Facilities Equip
Highway	2026	CTH AF (CTH O - USH 12)	307,400	189,617	117,783	
Highway	2026	CTH AF (VALLEY - CTH K)	310,300	191,405	118,895	
Highway	2026	CTH D (CTH N - CTH MM)	5,075,000	626,091	4,448,909	
Highway	2026	CTH EE (CTH E - STH 312)	585,800	361,344	224,456	
Highway	2026	CTH EE (IH 94 - CTY LINE)	234,900	144,896	90,004	
Highway	2026	CTH F (CTH S - HEATHER RD)	17,400	10,733	6,667	
Highway	2026	CTH H (KENNEDY AVE - CTH MM)	348,000	214,660	133,340	
Highway	2026	CTH HH (COON ST - CTH KK)	198,800	122,628	76,172	
Highway	2026	CTH II (CTH F - STH 93)	823,200	507,782	315,418	
Highway	2026	CTH K (0.7 M N CTH SS)	2,000,000	246,736	1,753,264	
Highway	2026	CTH K (CTH J - MILL RD)	93,600	57,737	35,863	
Highway	2026	CTH M (LANGE RD - SAND PLANT ENTRANCE)	823,500	507,967	315,533	
Highway	2026	CTH NN (SEIG RD - CTH R)	477,000	294,232	182,768	
Highway	2026	CTH Q (CTH QS - N 75TH AVE)	287,100	177,095	110,005	
Highway	2026	CTH Q (WERLEIN AVE - CTH QS)	210,000	129,537	80,463	
Highway	2026	FUTURE YR ROAD & BRIDGE DESIGN COSTS	324,805	200,353	124,452	

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Highway	2026	TRUCKS & ATTENUATORS (TMA) #1	60,000	60,000	-	
Highway	2026	TRUCKS & ATTENUATORS (TMA) #2	60,000	60,000	-	
Parks & Forest	2026	ATV wash station	40,000	-	40,000	
Parks & Forest	2026	Big Falls Observation Platforms	60,000	30,000	30,000	
Parks & Forest	2026	Coon Fork Firewood vending machine	12,000	12,000	-	
Parks & Forest	2026	Coon Gut Creek walking bridge	60,000	60,000	-	
Parks & Forest	2026	Dam Upgrades for remote operation	250,000	50,000	200,000	
Parks & Forest	2026	Expo Center Electric upgrade to camping area	58,000	58,000	-	
Parks & Forest	2026	Field Office Rehab	54,000	54,000	-	
Parks & Forest	2026	Lake Altoona Playground	400,000	400,000	-	
Parks & Forest	2026	Lake Eau Claire Pit toilet replacements	50,000	50,000	-	
Parks & Forest	2026	Lake Eau Claire Shelter Replacement	64,000	64,000	-	
Parks & Forest	2026	Pave LL Phillips parking lot	21,000	21,000	-	
Parks & Forest	2026	Purchase mini piston bulley groomer	190,000	190,000	-	
Parks & Forest	2026	Yurt development county forest	65,000	65,000	-	
Planning & Development	2026	EV Truck Replacements (2)	95,000	55,000	40,000	
Planning & Development	2026	LCD Surveying Equipment	30,000	30,000	-	
Sheriff	2026	Fleet Replacement	347,820	285,320	62,500	
Airport	2027	Design South Hangar Area taxilane K and L reconstruct	250,000	-	250,000	
Airport	2027	Reimburse Design and Construct Taxiway Lighting and Signs Replacement (Twy E, Twy F, Twy C East, Ramp)	1,200,000	-	1,200,000	
Facilities	2027	Beaver Creek Capital Per Contract	100,000	100,000	-	Beaver Creek Reserve
Facilities	2027	Carpet/Flooring	25,000	25,000	-	Courthouse
Facilities	2027	Emergency Generator Replacement	65,000	65,000	-	Comm. Towers
Facilities	2027	Huber Showers Tile and Holding Cell Repair	60,000	60,000	-	Jail
Facilities	2027	Roof Replacement	250,000	250,000	-	Jail
Facilities	2027	Seal Coating Parking Lots	12,000	12,000	-	Ag Center

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Facilities	2027	Tuck-Pointing Courthouse (annex 88', 73')	125,000	125,000	-	Courthouse
Highway	2027	CTH B (STH 37 - HOYTS CREEK RD)	39,600	24,532	15,068	
Highway	2027	CTH E (1010TH ST - CTH TT)	1,160,000	718,604	441,396	
Highway	2027	CTH E (CTH TT - USH 12)	178,800	110,765	68,035	
Highway	2027	CTH F (CTH HH - CTH S)	805,200	498,811	306,389	
Highway	2027	CTH F (RIDGE VALLEY RD - W LOWES CREEK RD)	574,200	355,709	218,491	
Highway	2027	CTH G (KELLY RD - CHANNEY RD)	348,000	215,582	132,418	
Highway	2027	CTH HH (1.4 M W STH 93)	500,000	61,949	438,051	
Highway	2027	CTH HH (CTH 37 - CTH B)	220,400	136,535	83,865	
Highway	2027	CTH HH (CTH I - N MARTIN DR)	223,200	138,270	84,930	
Highway	2027	CTH HH (MARTIN DR - RAVEN DR)	557,200	345,178	212,022	
Highway	2027	CTH HH (STH 93 - CTH I)	120,000	74,339	45,661	
Highway	2027	CTH I (CTH HH - CTH HH)	255,600	158,341	97,259	
Highway	2027	CTH II (STH 93 - TALMADGE RD)	156,600	97,012	59,588	
Highway	2027	CTH K (0.4M N CTH HH)	2,575,000	319,036	2,255,964	
Highway	2027	CTH K (CTH D - CTH JJ)	290,000	179,651	110,349	
Highway	2027	CTH K (CTH KK - E MALLARD RD)	72,500	44,913	27,587	
Highway	2027	CTH R (0.4M W USH 12)	800,000	99,118	700,882	
Highway	2027	CTH VV (CTH V - CTH HH)	437,900	271,273	166,627	
Highway	2027	FUTURE YR ROAD & BRIDGE DESIGN COSTS	287,530	178,121	109,409	
Parks & Forest	2027	Coon Fork Amphitheater	125,000	125,000	-	
Parks & Forest	2027	Coon Fork Shower Building D Loop	350,000	350,000	-	
Parks & Forest	2027	Lake Altoona Concession Stand and Restrooms	1,500,000	1,500,000	-	
Parks & Forest	2027	Lake Eau Claire Playground Improvements	85,000	85,000	-	
Parks & Forest	2027	Observation Tower Ridge	42,000	42,000	-	
Parks & Forest	2027	Replace New Holland Tractor	87,000	87,000	-	
Parks & Forest	2027	Replacement Truck	38,000	38,000	-	
Parks & Forest	2027	Snowmobile trail warming hut	75,000	-	75,000	
Planning & Development	2027	Aerial Acquisition	50,000	25,000	25,000	
Sheriff	2027	Fleet Replacement	382,602	320,102	62,500	
Facilities	2028	Air Handler Replacement	80,000	80,000	-	Courthouse

**Eau Claire County**  
**5 Year Capital Plan**  
**For 2024-2028**

<b>Department</b>	<b>Anticipated Year</b>	<b>Project Description</b>	<b>Estimated Cost</b>	<b>Estimated Bonding Required</b>	<b>Estimated Other Revenues</b>	<b>Notes</b>
Facilities	2028	Beaver Creek Capital per Contract	100,000	100,000	-	Beaver Creek Reserve
Facilities	2028	Carpet Replacement	20,000	20,000	-	Jail
Facilities	2028	Carpet/Flooring	25,000	25,000	-	Courthouse
Facilities	2028	Data Room A/C	20,000	20,000	-	Courthouse
Facilities	2028	Data Room A/C (Jail)	20,000	20,000	-	Jail
Facilities	2028	Emergency Generator Replacement	65,000	65,000	-	Comm. Towers
Facilities	2028	Gas Fired Humidifiers (Jail)	80,000	80,000	-	Jail
Facilities	2028	Huber Showers Tile and Holding Cell Repair	60,000	60,000	-	Jail
Facilities	2028	Jail Boiler Replacement	400,000	400,000	-	Jail
Facilities	2028	Seal Coating Parking Lots	20,000	20,000	-	Courthouse
Highway	2028	CTH B (CTH HH - MITCHELL RD)	140,400	73,483	66,917	
Highway	2028	CTH B (CTH W - CTH ZZ)	1,075,200	562,737	512,463	
Highway	2028	CTH C (CTH TT - CRESCENT AVE)	140,400	73,483	66,917	
Highway	2028	CTH C (CTY LINE - CTH TT)	1,160,000	607,119	552,881	
Highway	2028	CTH J (CTH JJ - CTH K)	809,100	423,466	385,634	
Highway	2028	CTH J (SHALE RIDGE RD - CTH JJ)	148,400	77,670	70,730	
Highway	2028	CTH K (CTH O - CTH D)	646,700	338,469	308,231	
Highway	2028	CTH K (OAK KNOLL DR - COUNTY LINE)	288,400	150,943	137,457	
Highway	2028	CTH Q (MCKINLEY RD - WERLEIN AVE)	93,600	48,989	44,611	
Highway	2028	GOAT RANCH RD (CTH CF - CTH H)	688,500	360,346	328,154	
Parks & Forest	2028	Coon Fork ATV Camping Area	550,000	550,000	-	
Parks & Forest	2028	Develop small shelters at trail intersections	24,000	24,000	-	
Parks & Forest	2028	Highway H trail parking lot development	40,000	-	40,000	
Parks & Forest	2028	Lake Altoona Additional Parking	165,000	165,000	-	
Parks & Forest	2028	Lowes Creek Playground equipment	35,000	35,000	-	
Planning & Development	2028	EV Truck Replacements	45,000	25,000	20,000	
Sheriff	2028	Fleet Replacement	420,862	358,362	62,500	

**Total**

**\$ 79,094,544   \$ 38,449,274   \$ 40,625,270**

## Personnel

The chart below identifies the expenditures associated with county staff included in this budget.

	<b>2023 Adopted Budget</b>	<b>2022 Adjusted Budget</b>	<b>% Change</b>
Wages	\$ 39,998,732	\$ 36,730,290	8.90%
Overtime	574,141	555,372	3.38%
Benefits	18,353,874	17,094,997	7.36%
	<b>\$ 58,926,747</b>	<b>\$ 54,380,659</b>	<b>8.36%</b>

- The County has 641.71 full-time equivalent positions. Cost-of-living salary increases are budgeted at 3%. The Chippewa Valley region is seeing increases in compensation overall of between 5%-7%.
- The County issued a request for proposal for a new insurance carrier in 2023. Increase in cost to the county will be 9.5%, and more cost effective for employees. The County used this opportunity to create a robust health and wellness plan for employees.

Most of our other benefits including life, disability and vision insurance will remain unchanged for the 2023 plan year, including the cost to purchase the coverage. We also continue to provide advocacy services, employee assistance programs and flexible spending arrangement for employees that would like access to these services.

# Eau Claire County

## 2023 Adopted Budget

### Full-Time Equivalents (FTE's) Allocated by Department

	<u>2022 Adjusted Budget</u>	<u>Changes</u>	<u>2023 Adopted Budget</u>
<b>General Government</b>			
Administration	3.00		3.00
Corporation Counsel	8.00		8.00
County Clerk	3.50	(0.50)	3.00
Facilities	13.00		13.00
Finance	8.00		8.00
Human Resources	6.00		6.00
Information Systems	11.625	1.125	12.75
Register of Deeds	4.00		4.00
Treasurer	3.75	0.25	4.00
<b>Total General Government</b>	<b>60.88</b>	<b>0.88</b>	<b>61.75</b>
<b>Judicial</b>			
Circuit Court	7.00	1.00	8.00
Clerk of Court	21.00	1.00	22.00
Criminal Justice Collaborating Council	4.87		4.87
District Attorney	15.31	1.00	16.31
Register in Probate	4.00		4.00
<b>Total Judicial</b>	<b>52.18</b>	<b>3.00</b>	<b>55.18</b>
<b>Public Safety</b>			
Emergency Management	2.00		2.00
Juvenile Detention Center	17.50	-	17.50
Sheriff's Office	122.00	6.00	128.00
<b>Total Public Safety</b>	<b>141.50</b>	<b>6.00</b>	<b>147.50</b>

# Eau Claire County

## 2023 Adopted Budget

### Full-Time Equivalents (FTE's) Allocated by Department

	<u>2022 Adjusted Budget</u>	<u>Changes</u>	<u>2023 Adopted Budget</u>
<b>Transportation &amp; Public Works</b>			
Airport	6.90		6.90
Highway	65.00		65.00
Recycling	2.20		2.20
<b>Total Transportation &amp; Public Works</b>	<b>74.10</b>	<b>-</b>	<b>74.10</b>
<b>Health &amp; Social Services</b>			
Aging & Disability Resource Center	28.25	(0.125)	28.13
Child Support	15.00		15.00
Human Services	224.16	4.50	228.66
Veteran's Services	4.00		4.00
<b>Total Health &amp; Social Services</b>	<b>271.41</b>	<b>4.38</b>	<b>275.79</b>
<b>Culture &amp; Recreation</b>			
Parks & Forest	9.19	0.60	9.79
Extension	1.60		1.60
<b>Total Leisure &amp; Education</b>	<b>10.79</b>	<b>0.60</b>	<b>11.39</b>
<b>Conservation &amp; Economic Development</b>			
Land Conservation	4.00		4.00
Planning & Development	12.00		12.00
<b>Total Conservation &amp; Economic Environment</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>
<b>GRAND TOTAL</b>	<b>626.86</b>	<b>14.850</b>	<b>641.71</b>

**Eau Claire County**  
**2023 Adopted Budget**  
**Position Changes**

Department	Position Title	2022 FTE	FTE Change	2023 FTE	Approved by County Board	Tax Levy	Intergovernmental Grants & Aids	Intergovernmental Charges for Services	Public		Fund Balance	Total
									Charges for Services	Other Revenue		
<b>General Government</b>												
County Clerk	Administrative Assistant III	0.50	(0.50)	-	yes	(20,107)						(20,107)
Human Resources	Assistant HR Director	1.00	(1.00)	-	yes	-						-
	Culture and Relations Coordinator	-	1.00	1.00	yes	95,300						95,300
Information Systems	Network Analyst	-	1.00	1.00	yes	-					114,104	114,104
Information Systems	Administrative Assistant	0.50	0.125	0.625	yes	5,848						5,848
Treasurer	Fiscal Associate II	0.75	(0.75)	-	yes	(63,283)						(63,283)
	Fiscal Associate III	-	1.00	1.00	yes	80,129						80,129
<b>Total General Government</b>		<b>2.75</b>	<b>0.88</b>	<b>3.63</b>		<b>\$ 97,887</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,104</b>	<b>\$ 211,991</b>
<b>Judicial</b>												
Circuit Court	Judicial Assistant	-	1.00	1.00	yes; in July 2023	41,193						41,193
Clerk of Courts	Deputy Clerk (Legal Specialist II)	-	1.00	1.00	yes	82,385						82,385
District Attorney	Legal Specialist II	-	1.00	1.00	yes	83,167						83,167
District Attorney	Administrative Specialist II	3.00	(3.00)	-	yes	(137,149)			(72,214)			(209,363)
	Legal Specialist II	-	3.00	3.00	yes	152,948			65,958			218,906
District Attorney	Administrative Specialist III	1.00	(1.00)	-	yes	(23,485)			(54,799)	52,038		(26,246)
	Legal Specialist II	-	1.00	1.00	yes	23,485			54,799	(52,038)		26,246
<b>Total Judicial</b>		<b>4.00</b>	<b>3.00</b>	<b>7.00</b>		<b>\$ 222,544</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (6,256)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 216,288</b>
<b>Public Safety</b>												
Shared	Recreational Deputy	-	1.00	1.00	yes	82,976	4,975			13,122		101,073
Sheriff	Lieutenant (jail)	-	1.00	1.00	yes; in July 2023	-					65,895	65,895
Sheriff	Patrol Deputy	-	1.00	1.00	yes	-					97,501	97,501
Sheriff	Patrol Deputy	-	1.00	1.00	yes	-					97,501	97,501
Sheriff	Patrol Deputy	-	1.00	1.00	yes; in July 2023	-					48,751	48,751
Sheriff	Patrol Deputy	-	1.00	1.00	yes; in October 2023	-					24,375	24,375
<b>Total Public Safety</b>		<b>-</b>	<b>6.00</b>	<b>6.00</b>		<b>\$ 82,976</b>	<b>\$ 4,975</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,122</b>	<b>\$ 334,022</b>	<b>\$ 435,095</b>
<b>Health and Social Services</b>												
Aging & Disability Resource Center	Administrative Assistant	0.125	(0.125)	-	yes	(5,848)						(5,848)
Human Services	Social Work Supervisor-Crisis	1.00	(1.00)	-	yes	(6,192)			(71,211)			(77,403)
	Social Work Manager-Crisis	-	1.00	1.00	yes	6,563			75,470			82,033
Human Services	Fiscal Associate III	1.00	(1.00)	-	yes	(2,602)			(84,117)			(86,719)
	Accountant	-	1.00	1.00	yes	2,998			96,922			99,920
Human Services	Administrative Specialist I	12.00	(12.00)	-	yes	(205,831)			(524,045)			(729,876)
	Resource Specialist	-	12.00	12.00	yes	195,230			560,152			755,382
Human Services	Senior Social Worker - Access	1.00	(1.00)	-	yes	(61,448)	(52,344)					(113,792)
	Social Work Supervisor - Access	-	1.00	1.00	yes	62,794	53,491					116,285
Human Services	Social Worker-Crisis	-	1.00	1.00	yes	8,070			92,810			100,880
Human Services	Social Worker-Access	-	1.00	1.00	yes	-			100,880			100,880
Human Services	Records Supervisor/Manager	-	1.00	1.00	yes	27,250			81,751			109,001
Human Services	Peer Support Specialist-Crisis	-	1.00	1.00	yes	6,653			76,514			83,167
Human Services	Data Specialist	0.50	0.50	1.00	yes	2,788			68,272			71,060
<b>Total Health and Social Services</b>		<b>15.63</b>	<b>4.38</b>	<b>20.00</b>		<b>\$ 30,425</b>	<b>\$ 1,147</b>	<b>\$ 473,398</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 504,970</b>
<b>Culture &amp; Recreation</b>												
Parks and Forest	Coon Fork Ranger	0.40	(0.40)	-	yes	-					(23,619)	(23,619)
	Parks and Programs Manager	-	1.00	1.00	yes	-					96,463	96,463
<b>Total Culture &amp; Recreation</b>		<b>0.40</b>	<b>0.60</b>	<b>1.00</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,844</b>	<b>\$ 72,844</b>
<b>GRAND TOTAL</b>		<b>22.78</b>	<b>14.85</b>	<b>37.63</b>		<b>\$ 433,832</b>	<b>\$ 6,122</b>	<b>\$ 473,398</b>	<b>\$ (6,256)</b>	<b>\$ 13,122</b>	<b>\$ 520,970</b>	<b>\$ 1,441,188</b>



## Internal Service Funds

Internal service funds provide support to Eau Claire County departments and programs. These funds aggregate and administer the resources needed to manage the county's risk profile for worker's compensation, liability, and health insurance, as well as to administer a standard replacement fund for county communication equipment, such as laptops.

The County has seen increases in the costs to provide insurance coverage in all areas in the past few years. In addition, the increased level of cybersecurity risk has resulted in significant increases in the cost of providing that insurance coverage.

Internal service funds generate revenue by charging rates for services to county departments and programs. These rates are reviewed on an annual basis. Rate calculations are completed based upon estimated actual expenditure activity as well as other drivers. Any resulting annual surplus is remains in the internal service fund balance to create a reserve for catastrophic claims, to limit subsequent rate increases, and for future projects and expansions.

**Eau Claire County**  
**2023 Adopted Budget**  
**Statement of Changes in Fund Balance**  
**Internal Service Funds**

	2020 Actual	2021 Actual	2022 Adjusted Budget	2022 Year to Date (June 30)	2022 Estimate	2023 Requested Budget	2023 Adopted Budget	% Change 2022-2023
<b>REVENUES</b>								
Intergovernmental Charges for Services	\$ 10,183,264	\$ 10,907,658	\$ 12,125,325	\$ 5,368,389	\$ 10,774,717	\$ 12,940,530	\$ 12,760,069	5.23%
Other Revenue	44,645	34,244	36,407	38,331	39,098	39,907	39,907	9.61%
<b>Total Revenue</b>	<b>\$ 10,227,909</b>	<b>\$ 10,941,902</b>	<b>\$ 12,161,732</b>	<b>\$ 5,406,720</b>	<b>\$ 10,813,815</b>	<b>\$ 12,980,437</b>	<b>\$ 12,799,976</b>	<b>5.25%</b>
<b>EXPENDITURES</b>								
Benefit Administration	355,242	74,468	155,987	92,713	181,908	40,974	40,974	-73.73%
Communications	184,840	179,183	288,965	126,701	352,908	344,215	344,215	19.12%
Copiers	19,211	18,262	81,600	7,002	34,934	74,000	74,000	-9.31%
Health Insurance Premiums/HSA	7,017,372	7,448,533	8,777,500	4,375,026	7,810,189	10,015,548	10,861,300	23.74%
IT Equipment Replacement	-	78,049	248,003	72,231	169,830	299,570	299,570	20.79%
Liability Insurance	979,634	643,557	767,776	717,681	760,283	870,953	870,953	13.44%
Risk Management	144,507	107,495	130,082	52,224	129,182	134,687	134,687	3.54%
Self-Funded Claims	913,308	1,193,268	1,310,549	338,302	620,528	1,040,000	-	
Wellness Grant	30,552	236	6,187	-	-	-	-	
Worker's Compensation	201,899	204,153	771,389	143,407	580,045	442,350	442,350	-42.66%
<b>Total Expenditures</b>	<b>\$ 9,846,565</b>	<b>\$ 9,947,202</b>	<b>\$ 12,538,038</b>	<b>\$ 5,925,286</b>	<b>\$ 10,639,807</b>	<b>\$ 13,262,297</b>	<b>\$ 13,068,049</b>	<b>4.23%</b>
<b>OTHER FINANCING SOURCES (USES)</b>								
Interfund Transfer Out	(205,787)	-	-	-	-	-	(200,000)	
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (205,787)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (200,000)</b>	
<b>Change in Fund Balance</b>	<b>\$ 175,557</b>	<b>\$ 994,700</b>	<b>\$ (376,306)</b>	<b>\$ (518,566)</b>	<b>\$ 174,008</b>	<b>\$ (281,860)</b>	<b>\$ (468,073)</b>	<b>-24.39%</b>

# Risk Management

## DEPARTMENT MISSION

Provide effective safety training and services to all departments and encourage employees to work safely and properly. Investigate and pay the Worker's Comp claims we owe and deny those we do not. In addition, work closely with WMMIC to review treatment, costs and manage return to work efforts. Ensure insurance coverage limits are appropriate and in place to protect the county from loss if a catastrophic event were to occur.

## DEPARTMENT BUDGET HIGHLIGHTS

Worker's Comp costs continue to be well managed and contained which helps the budget. Increases in other insurance costs continue and this will significantly affect all budgets as their allocations increase. Cyber insurance is estimated to be a 100% increase in cost.

## STRATEGIC DIRECTION AND PRIORITY ISSUES

- Working closely with departments to provide training and engagement to reduce the frequency of and severity of injuries and improve work processes where possible.
- Reviewing of work processes/practices and in-field observations help ensure we are doing the tasks safely and correctly.
- By working with all departments in the county, employees have a resource for safety, environmental and risk management concerns.

## TRENDS AND ISSUES ON THE HORIZON

- Cybersecurity risks and ransomware attacks have dramatically driven up the cost of insurance.
- Liability risks have increased for municipalities due to law enforcement brutality and deaths.

## POSITION CHANGES IN 2023

- None planned.

## OPERATIONAL CHANGES – WITH FISCAL IMPACT

- None planned.

## OPERATIONAL CHANGES – WITHOUT FISCAL IMPACT

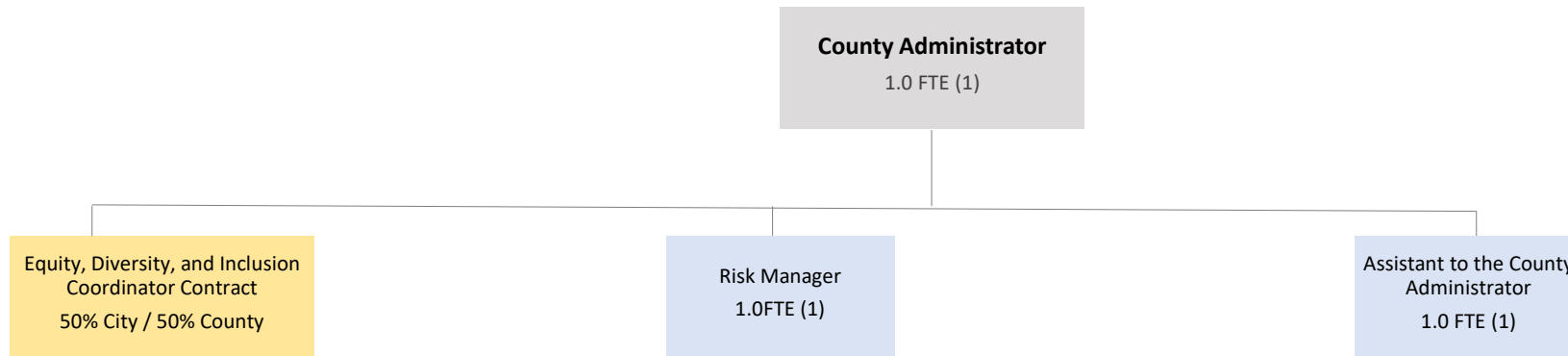
- Continue to arrange and/or provide task specific safety training for high-risk departments (highway, parks and forest, airport, DHS).

## **Risk Management**

### **KEY ASSUMPTIONS AND POTENTIAL RISKS**

- Getting injured workers back to work as quickly as possible so they do not lose their motivation to return to work.
- With highway work that takes place on State roads and the bypass, it is critical that proper safety techniques are used in the work zones to prevent serious injuries or fatalities.
- Securing data to ensure a hack does not occur and expose the County to significant exposure and risk.

# Administration



Year	2022
FTE	3.0

## Risk Management and Insurance

Manages insurance in accordance to risk tolerance. Activities include managing self-insurance and large deductible programs; minimize the number claims and cost of claims once submitted (losses), workers compensation, and safety.

<i>*YTD indicates Jan-Jun Results</i>						
<b>OUTPUTS</b>		<b><u>2019</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>YTD* 2022</u></b>	
Number of contracts reviewed for appro. Language		1	1	1	0	
Number of staff trained by Risk Management for safety programs		398	250	312	230	
Number of vehicle accidents, property and liability claims processed		28	3	7	3	
Number of Workers Compensation claims		88	46	52	29	
<b>OUTCOMES</b>		<b>Benchmark</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>YTD* 2022</b>
Mod rate for workers comp . maintain a mod rate of less than 1.00.		<1.00	0.88	0.88	0.88	0.88
Provide adequate funding of self-insurance of workers comp and liability programs. Measured at 80% to 85% reliability level as determined by actuary review		80%	New Metrics		80%	80%
In depth system review of 4 programs per year.		4			4	3
<i>*YTD indicates Jan-Jun Results</i>						

## Risk Management

### Overview of Revenues and Expenditures

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$1,104,789	\$1,415,029	\$1,415,029	\$1,353,453	\$1,353,453	\$1,353,453	-4%
09-Other Revenue	\$34,244	\$36,407	\$36,407	\$39,907	\$39,907	\$39,907	10%
11-Fund Balance Applied	-	\$217,811	-	\$54,630	\$54,630	\$54,630	-75%
<b>Total Revenues:</b>	<b>\$1,139,033</b>	<b>\$1,669,247</b>	<b>\$1,451,436</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>-13%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$88,783	\$112,662	\$104,662	\$113,054	\$113,054	\$113,054	0%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$28,843	\$50,453	\$50,455	\$52,978	\$52,978	\$52,978	5%
04-Contractual Services	\$33,457	\$37,750	\$37,750	\$39,600	\$39,600	\$39,600	5%
05-Supplies & Expenses	\$4,024	\$8,460	\$8,460	\$8,505	\$8,505	\$8,505	1%
07-Fixed Charges	\$669,154	\$723,420	\$732,583	\$848,253	\$848,253	\$848,253	17%
09-Equipment	-	\$1,502	\$600	\$600	\$600	\$600	-60%
10-Grants, Contributions, Other	\$130,943	\$735,000	\$535,000	\$385,000	\$385,000	\$385,000	-48%
<b>Total Expenditures:</b>	<b>\$955,204</b>	<b>\$1,669,247</b>	<b>\$1,469,510</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>-13%</b>

Net Surplus/(Deficit)- Risk Management	\$183,829	\$0	(\$18,074)	\$0	\$0	\$0	
--	-----------	-----	------------	-----	-----	-----	--

## Risk Management

### Overview of Revenues and Expenditures by Program Area

#### *Worker's Compensation*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$555,783	\$680,291	\$680,291	\$408,500	\$408,500	\$408,500	-40%
09-Other Revenue	\$2	\$7	\$7	\$7	\$7	\$7	0%
11-Fund Balance Applied	-	\$91,091	-	\$33,843	\$33,843	\$33,843	-63%
<b>Total Revenues:</b>	<b>\$555,785</b>	<b>\$771,389</b>	<b>\$680,298</b>	<b>\$442,350</b>	<b>\$442,350</b>	<b>\$442,350</b>	<b>-43%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$10,365	\$32,000	\$24,000	\$30,000	\$30,000	\$30,000	-6%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$5,407	\$12,335	\$12,335	\$12,100	\$12,100	\$12,100	-2%
04-Contractual Services	\$29,463	\$33,500	\$33,500	\$35,000	\$35,000	\$35,000	4%
05-Supplies & Expenses	\$1,138	\$3,110	\$3,110	\$3,150	\$3,150	\$3,150	1%
07-Fixed Charges	\$41,488	\$40,344	\$57,000	\$62,000	\$62,000	\$62,000	54%
09-Equipment	-	\$100	\$100	\$100	\$100	\$100	0%
10-Grants, Contributions, Other	\$116,292	\$650,000	\$450,000	\$300,000	\$300,000	\$300,000	-54%
<b>Total Expenditures:</b>	<b>\$204,153</b>	<b>\$771,389</b>	<b>\$580,045</b>	<b>\$442,350</b>	<b>\$442,350</b>	<b>\$442,350</b>	<b>-43%</b>

Net Surplus/(Deficit)- Worker's Compensation	\$351,632	\$0	\$100,253	\$0	\$0	\$0	
--	-----------	-----	-----------	-----	-----	-----	--



## Risk Management

### Overview of Revenues and Expenditures by Program Area

#### *Liability*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$549,006	\$734,738	\$734,738	\$944,953	\$944,953	\$944,953	29%
09-Other Revenue	\$11,648	\$13,900	\$13,900	\$17,400	\$17,400	\$17,400	25%
11-Fund Balance Applied	-	\$19,138	-	(\$91,400)	(\$91,400)	(\$91,400)	-578%
<b>Total Revenues:</b>	<b>\$560,654</b>	<b>\$767,776</b>	<b>\$748,638</b>	<b>\$870,953</b>	<b>\$870,953</b>	<b>\$870,953</b>	<b>13%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	\$1,239	-	-	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
07-Fixed Charges	\$627,666	\$682,776	\$675,283	\$785,953	\$785,953	\$785,953	15%
09-Equipment	-	-	-	-	-	-	
10-Grants, Contributions, Other	\$14,651	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000	0%
<b>Total Expenditures:</b>	<b>\$643,557</b>	<b>\$767,776</b>	<b>\$760,283</b>	<b>\$870,953</b>	<b>\$870,953</b>	<b>\$870,953</b>	<b>13%</b>

Net Surplus/(Deficit)- Liability	(\$82,903)	\$0	(\$11,645)	\$0	\$0	\$0	
----------------------------------	------------	-----	------------	-----	-----	-----	--

## Risk Management

### Overview of Revenues and Expenditures by Program Area

#### *Risk Management*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
09-Other Revenue	\$22,594	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	0%
11-Fund Balance Applied	-	\$107,582	-	\$112,187	\$112,187	\$112,187	4%
<b>Total Revenues:</b>	<b>\$22,594</b>	<b>\$130,082</b>	<b>\$22,500</b>	<b>\$134,687</b>	<b>\$134,687</b>	<b>\$134,687</b>	<b>4%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$78,419	\$80,662	\$80,662	\$83,054	\$83,054	\$83,054	3%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$23,436	\$38,118	\$38,120	\$40,878	\$40,878	\$40,878	7%
04-Contractual Services	\$2,754	\$4,250	\$4,250	\$4,600	\$4,600	\$4,600	8%
05-Supplies & Expenses	\$2,886	\$5,350	\$5,350	\$5,355	\$5,355	\$5,355	0%
07-Fixed Charges	-	\$300	\$300	\$300	\$300	\$300	0%
09-Equipment	-	\$1,402	\$500	\$500	\$500	\$500	-64%
10-Grants, Contributions, Other	-	-	-	-	-	-	
<b>Total Expenditures:</b>	<b>\$107,495</b>	<b>\$130,082</b>	<b>\$129,182</b>	<b>\$134,687</b>	<b>\$134,687</b>	<b>\$134,687</b>	<b>4%</b>

Net Surplus/(Deficit)- Risk Management	(\$84,901)	\$0	(\$106,682)	\$0	\$0	\$0	
--	------------	-----	-------------	-----	-----	-----	--

## Risk Management Program Summary

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Worker's Compensation	\$555,785	\$771,389	\$680,298	\$442,350	\$442,350	\$442,350	-43%
Liability	\$560,654	\$767,776	\$748,638	\$870,953	\$870,953	\$870,953	13%
Risk Management	\$22,594	\$130,082	\$22,500	\$134,687	\$134,687	\$134,687	4%
<b>Total Revenues:</b>	<b>\$1,139,033</b>	<b>\$1,669,247</b>	<b>\$1,451,436</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>-13%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Worker's Compensation	\$204,153	\$771,389	\$580,045	\$442,350	\$442,350	\$442,350	-43%
Liability	\$643,557	\$767,776	\$760,283	\$870,953	\$870,953	\$870,953	13%
Risk Management	\$107,495	\$130,082	\$129,182	\$134,687	\$134,687	\$134,687	4%
<b>Total Expenditures:</b>	<b>\$955,204</b>	<b>\$1,669,247</b>	<b>\$1,469,510</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>-13%</b>

Net	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Worker's Compensation	\$351,632	-	\$100,253	-	-	-	
Liability	(\$82,903)	-	(\$11,645)	-	-	-	
Risk Management	(\$84,901)	-	(\$106,682)	-	-	-	
<b>Total Net</b>	<b>\$183,829</b>	<b>\$0</b>	<b>(\$18,074)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

## Risk Management

### Budget Analysis

	2022 Adjusted Budget	Cost to Continue Operations in 2023	2023 Requested Budget
05-Intergovernmental Charges for Services	\$1,415,029	(\$61,576)	\$1,353,453
09-Other Revenue	\$36,407	\$3,500	\$39,907
11-Fund Balance Applied	\$217,811	(\$163,181)	\$54,630
<b>Total Revenues</b>	<b>\$1,669,247</b>	<b>(\$221,257)</b>	<b>\$1,447,990</b>

01-Regular Wages	\$112,662	\$392	\$113,054
02-OT Wages	-	-	-
03-Payroll Benefits	\$50,453	\$2,525	\$52,978
04-Contractual Services	\$37,750	\$1,850	\$39,600
05-Supplies & Expenses	\$8,460	\$45	\$8,505
07-Fixed Charges	\$723,420	\$124,833	\$848,253
09-Equipment	\$1,502	(\$902)	\$600
10-Grants, Contributions, Other	\$735,000	(\$350,000)	\$385,000
<b>Total Expenditures</b>	<b>\$1,669,247</b>	<b>(\$221,257)</b>	<b>\$1,447,990</b>

## Risk Management Revenue Assumptions

	2021	2022	2022	2023	2023	2023		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Workers Comp Dept Chgs	555,783	680,291	680,291	408,500	408,500	408,500	charges to departments	100%
Dept Insurance Charges	549,006	734,738	734,738	944,953	944,953	944,953	charges to departments	100%
Interest On Work Comp Escrow Funds	2	7	7	7	7	7		50%
Interest On Liability Escrow Funds	3,882	5,900	5,900	5,900	5,900	5,900		50%
Premium Dividend	7,766	8,000	8,000	11,500	11,500	11,500		90%
Capital Dividends	22,594	22,500	22,500	22,500	22,500	22,500		90%
Fund Balance Applied	-	107,582	-	112,187	112,187	112,187	0	0%
Workers Comp/Fund Balance Applied	-	91,091	-	33,843	33,843	33,843	0	0%
Liability/Fund Balance Applied	-	19,138	-	(91,400)	(91,400)	(91,400)	0	0%
<b>TOTAL</b>	<b>\$1,139,033</b>	<b>\$1,669,247</b>	<b>\$1,451,436</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>	<b>\$1,447,990</b>		

## Risk Management

### Contracted Services Summary

	2021	2022	2022	2023	2023	2023
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Professional Services	30,703	33,500	33,500	35,000	35,000	35,000
Utility Services	-	500	500	500	500	500
Repairs And Maintenance	-	-	-	-	-	-
Other Contracted Services	2,754	3,750	3,750	4,100	4,100	4,100
<b>Total</b>	<b>\$33,457</b>	<b>\$37,750</b>	<b>\$37,750</b>	<b>\$39,600</b>	<b>\$39,600</b>	<b>\$39,600</b>

## Risk Management

### Contracted Services Detail

	2021	2022	2022	2023	2023	2023		
Expenditure	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Description	Expenditure Type
Workers Comp/ Contr Svc	5,000	4,000	4,000	5,000	5,000	5,000	Legal fees	Professional Services
Workers Comp/ Attorney Fees	15,340	10,000	10,000	10,000	10,000	10,000	Legal fees	Professional Services
Workers Comp/ Audit Svc	6,796	10,000	10,000	10,000	10,000	10,000	Worker's Comp audit fees	Professional Services
Workers Comp/ Other Prof Svc	-	4,500	4,500	5,000	5,000	5,000	IME or specialist fees	Professional Services
We Self Ins/ Investigations	2,328	5,000	5,000	5,000	5,000	5,000	Legal fees	Professional Services
Risk Mgmt/ Contr Svc	2,754	3,750	3,750	4,100	4,100	4,100	MSDS online software subscription	Other Contracted Services
Risk Mgmt/ Telephone	-	500	500	500	500	500	Telephone	Utility Services
Ins Fund/ Other Professional Fees	1,239	-	-	-	-	-	Certification fee	Professional Services
<b>TOTAL</b>	<b>\$33,457</b>	<b>\$37,750</b>	<b>\$37,750</b>	<b>\$39,600</b>	<b>\$39,600</b>	<b>\$39,600</b>		

## **Health Insurance Fund**

### **DEPARTMENT BUDGET HIGHLIGHTS**

This fund is the reporting unit for the county's health insurance activity. This fund collects revenue by charging departments for health insurance premiums and related benefit administration fees, at a preset rate which is adjusted annually. The fund then issues payments directly to benefit vendors for actual service levels.



## Health Insurance Fund

### Overview of Revenues and Expenditures

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$9,307,860	\$10,244,036	\$8,892,118	\$11,096,522	\$10,902,274	\$10,902,274	6%
09-Other Revenue	-	-	\$2,691	-	-	-	
11-Fund Balance Applied	-	\$6,187	-	-	\$200,000	\$200,000	3133%
<b>Total Revenues:</b>	<b>\$9,307,860</b>	<b>\$10,250,223</b>	<b>\$8,894,809</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>	<b>8%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	\$14,337	\$14,337	\$25,448	\$25,448	\$25,448	77%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	\$8,681	\$8,681	\$15,526	\$15,526	\$15,526	79%
04-Contractual Services	\$325,480	-	\$92,114	-	-	-	
05-Supplies & Expenses	\$236	\$6,187	-	-	-	-	-100%
09-Equipment	\$3,733	-	-	-	-	-	
10-Grants, Contributions, Other	\$8,387,056	\$10,221,018	\$8,497,493	\$11,055,548	\$10,861,300	\$10,861,300	6%
12-Fund Transfers	-	-	-	-	\$200,000	\$200,000	
<b>Total Expenditures:</b>	<b>\$8,716,504</b>	<b>\$10,250,223</b>	<b>\$8,612,625</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>	<b>8%</b>

Net Surplus/(Deficit)- Health Insurance Fund	\$591,355	\$0	\$282,184	\$0	\$0	\$0	
--	-----------	-----	-----------	-----	-----	-----	--

## Health Insurance Fund

### Overview of Revenues and Expenditures by Program Area

#### *Benefit Administration*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$114,383	\$155,987	-	-	-	-	-100%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
<b>Total Revenues:</b>	<b>\$114,383</b>	<b>\$155,987</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-100%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	\$14,337	\$14,337	\$25,448	\$25,448	\$25,448	77%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	\$8,681	\$8,681	\$15,526	\$15,526	\$15,526	79%
04-Contractual Services	\$74,468	-	\$71,586	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
09-Equipment	-	-	-	-	-	-	
10-Grants, Contributions, Other	-	\$132,969	\$87,304	-	-	-	-100%
12-Fund Transfers	-	-	-	-	-	-	
<b>Total Expenditures:</b>	<b>\$74,468</b>	<b>\$155,987</b>	<b>\$181,908</b>	<b>\$40,974</b>	<b>\$40,974</b>	<b>\$40,974</b>	<b>-74%</b>

<b>Net Surplus/(Deficit)- Benefit Administration</b>	<b>\$39,914</b>	<b>\$0</b>	<b>(\$181,908)</b>	<b>(\$40,974)</b>	<b>(\$40,974)</b>	<b>(\$40,974)</b>	
--	-----------------	------------	--------------------	-------------------	-------------------	-------------------	--

## Health Insurance Fund

### Overview of Revenues and Expenditures by Program Area

#### *Self-Funded Claims*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$1,740,902	\$1,310,549	-	-	-	-	-100%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
<b>Total Revenues:</b>	<b>\$1,740,902</b>	<b>\$1,310,549</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-100%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	\$251,012	-	\$20,528	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
09-Equipment	-	-	-	-	-	-	
10-Grants, Contributions, Other	\$942,256	\$1,310,549	\$600,000	\$1,040,000	-	-	-100%
12-Fund Transfers	-	-	-	-	-	-	
<b>Total Expenditures:</b>	<b>\$1,193,268</b>	<b>\$1,310,549</b>	<b>\$620,528</b>	<b>\$1,040,000</b>	<b>\$0</b>	<b>\$0</b>	<b>-100%</b>

Net Surplus/(Deficit)- Self-Funded Claims	\$547,634	\$0	(\$620,528)	(\$1,040,000)	\$0	\$0	
---	-----------	-----	-------------	---------------	-----	-----	--

## Health Insurance Fund

### Overview of Revenues and Expenditures by Program Area

#### *Health Insurance Premiums/HSA*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$7,452,575	\$8,777,500	\$8,892,118	\$11,096,522	\$10,902,274	\$10,902,274	24%
09-Other Revenue	-	-	\$2,691	-	-	-	
11-Fund Balance Applied	-	\$6,187	-	-	\$200,000	\$200,000	3133%
<b>Total Revenues:</b>	<b>\$7,452,575</b>	<b>\$8,783,687</b>	<b>\$8,894,809</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>	<b>26%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	-	-	-	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
09-Equipment	\$3,733	-	-	-	-	-	
10-Grants, Contributions, Other	\$7,444,799	\$8,777,500	\$7,810,189	\$10,015,548	\$10,861,300	\$10,861,300	24%
12-Fund Transfers	-	-	-	-	\$200,000	\$200,000	
<b>Total Expenditures:</b>	<b>\$7,448,533</b>	<b>\$8,777,500</b>	<b>\$7,810,189</b>	<b>\$10,015,548</b>	<b>\$11,061,300</b>	<b>\$11,061,300</b>	<b>26%</b>

Net Surplus/(Deficit)- Health Insurance Premiums/HSA	\$4,043	\$6,187	\$1,084,620	\$1,080,974	\$40,974	\$40,974	
--	---------	---------	-------------	-------------	----------	----------	--

## Health Insurance Fund

### Overview of Revenues and Expenditures by Program Area

#### *Wellness Grant*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
<b>Total Revenues:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	-	-	-	-	-	-	
05-Supplies & Expenses	\$236	\$6,187	-	-	-	-	-100%
09-Equipment	-	-	-	-	-	-	
10-Grants, Contributions, Other	-	-	-	-	-	-	
12-Fund Transfers	-	-	-	-	-	-	
<b>Total Expenditures:</b>	<b>\$236</b>	<b>\$6,187</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-100%</b>

Net Surplus/(Deficit)- Wellness Grant	(\$236)	(\$6,187)	\$0	\$0	\$0	\$0	
---------------------------------------	---------	-----------	-----	-----	-----	-----	--

## Health Insurance Fund

### Program Summary

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Benefit Administration	\$114,383	\$155,987	-	-	-	-	-100%
Self-Funded Claims	\$1,740,902	\$1,310,549	-	-	-	-	-100%
Health Insurance Premiums/HSA	\$7,452,575	\$8,783,687	\$8,894,809	\$11,096,522	\$11,102,274	\$11,102,274	26%
Wellness Grant	-	-	-	-	-	-	
<b>Total Revenues:</b>	<b>\$9,307,860</b>	<b>\$10,250,223</b>	<b>\$8,894,809</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>	<b>8%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Benefit Administration	\$74,468	\$155,987	\$181,908	\$40,974	\$40,974	\$40,974	-74%
Self-Funded Claims	\$1,193,268	\$1,310,549	\$620,528	\$1,040,000	-	-	-100%
Health Insurance Premiums/HSA	\$7,448,533	\$8,777,500	\$7,810,189	\$10,015,548	\$11,061,300	\$11,061,300	26%
Wellness Grant	\$236	\$6,187	-	-	-	-	-100%
<b>Total Expenditures:</b>	<b>\$8,716,504</b>	<b>\$10,250,223</b>	<b>\$8,612,625</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>	<b>8%</b>

Net	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Benefit Administration	\$39,914	-	(\$181,908)	(\$40,974)	(\$40,974)	(\$40,974)	
Self-Funded Claims	\$547,634	-	(\$620,528)	(\$1,040,000)	-	-	
Health Insurance Premiums/HSA	\$4,043	\$6,187	\$1,084,620	\$1,080,974	\$40,974	\$40,974	562%
Wellness Grant	(\$236)	(\$6,187)	-	-	-	-	-100%
<b>Total Net</b>	<b>\$591,355</b>	<b>\$0</b>	<b>\$282,184</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

# Health Insurance Fund

## Budget Analysis

	2022 Adjusted Budget	Cost to Continue Operations in 2023	2023 Requested Budget
05-Intergovernmental Charges for Services	\$10,244,036	\$852,486	\$11,096,522
09-Other Revenue	-	-	-
11-Fund Balance Applied	\$6,187	(\$6,187)	-
<b>Total Revenues</b>	<b>\$10,250,223</b>	<b>\$846,299</b>	<b>\$11,096,522</b>

01-Regular Wages	\$14,337	\$11,111	\$25,448
02-OT Wages	-	-	-
03-Payroll Benefits	\$8,681	\$6,845	\$15,526
04-Contractual Services	-	-	-
05-Supplies & Expenses	\$6,187	(\$6,187)	-
09-Equipment	-	-	-
10-Grants, Contributions, Other	\$10,221,018	\$834,530	\$11,055,548
12-Fund Transfers	-	-	-
<b>Total Expenditures</b>	<b>\$10,250,223</b>	<b>\$846,299</b>	<b>\$11,096,522</b>

# Health Insurance Fund

## Revenue Assumptions

	2021	2022	2022	2023	2023	2023
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Insurance Premiums From Depts	7,452,575	8,777,500	8,892,118	11,096,522	10,902,274	10,902,274
Difference Card Revenue	1,740,902	1,310,549	-	-	-	-
Admin Fee Revenue	114,383	155,987	-	-	-	-
Misc Revenue	-	-	2,691	-	-	-
Fund Balance Applied	-	6,187	-	-	200,000	200,000
<b>TOTAL</b>	<b>\$9,307,860</b>	<b>\$10,250,223</b>	<b>\$8,894,809</b>	<b>\$11,096,522</b>	<b>\$11,102,274</b>	<b>\$11,102,274</b>



## Health Insurance Fund

### Contracted Services Summary

	2021	2022	2022	2023	2023	2023
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Professional Services	325,480	-	92,114	-	-	-
Utility Services	-	-	-	-	-	-
Repairs And Maintenance	-	-	-	-	-	-
Other Contracted Services	-	-	-	-	-	-
<b>Total</b>	<b>\$325,480</b>	<b>\$0</b>	<b>\$92,114</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## Health Insurance Fund

### Contracted Services Detail

	2021	2022	2022	2023	2023	2023		
<b>Expenditure</b>	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>	<b>Request</b>	<b>Recom- mended</b>	<b>Adopted</b>	<b>Description</b>	<b>Expenditure Type</b>
Hra Admin Fees	251,012	-	20,528	-	-	-	HRA administration; no longer using HRA in 2023	Professional Services
Benefit Administration Fees	72,350	-	71,586	-	-	-	Benefit administration; included in premium in 2023	Professional Services
Audit Fees	2,118	-	-	-	-	-	Audit fees	Professional Services
<b>TOTAL</b>	<b>\$325,480</b>	<b>\$0</b>	<b>\$92,114</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		

## Shared Services Fund

### DEPARTMENT MISSION

The mission of the Information Systems Department is to enable Eau Claire County departments to better serve their customers and clients through cost-effective and secure use of technology for information management.

### DEPARTMENT BUDGET HIGHLIGHTS

- Coming out of Covid-19, many but not all workers shifted back to onsite. Our long-term support model needs to be able to support a hybrid type workforce. Additional investments need to be made in technologies that support a hybrid work environment.
- Communication costs have been remaining surprisingly flat with equipment costs and lead times of equipment have both been increasing.

### STRATEGIC DIRECTION AND PRIORITY ISSUES

- Coming out of Covid-19, many but not all workers shifted back to onsite. Our long-term support model needs to be able to support a hybrid type workforce. Additional investments need to be made in technologies that support a hybrid work environment.
- The county's copier and printer fleet of hardware is aging and with a large number falling off manufactures support. We are developing a strategy to strategically replace equipment to reduce the size of the fleet. The overall amount of printing in the county dropped during Covid-19 but has not bounced back to pre-covid levels.
- Continue to invest in video conferencing equipment for hybrid meetings to promote greater community involvement and work flexibility.

### TRENDS AND ISSUES ON THE HORIZON

- Supply chain delays on materials negatively impact the speed at which we can implement some projects.
- Lead times copiers, printers, AV equipment is typically 6-9 months right now. Laptops/Desktops are 3-4 weeks but some parts like docks can be much longer.
- Inflationary trends are increasing the costs of equipment and services. This is putting pressure on both our capital and operating budgets.

### POSITION CHANGES IN 2023

- None

### OPERATIONAL CHANGES – WITH FISCAL IMPACT

- None foreseen.

## Shared Services Fund

### OPERATIONAL CHANGES – WITHOUT FISCAL IMPACT

- None planned

### KEY ASSUMPTIONS AND POTENTIAL RISKS

- Supply chain lead times are unpredictable. Potential delays in projects because of this are likely to occur.
- Inflationary costs of services and equipment may increase pressure on fund balance.

## Shared Services Fund

### Overview of Revenues and Expenditures

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$495,009	\$466,260	\$467,570	\$490,555	\$504,342	\$504,342	8%
11-Fund Balance Applied	-	\$152,308	-	\$227,230	\$213,443	\$213,443	40%
<b>Total Revenues:</b>	<b>\$495,009</b>	<b>\$618,568</b>	<b>\$467,570</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>16%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
04-Contractual Services	\$155,972	\$176,565	\$151,759	\$159,215	\$159,215	\$159,215	-10%
05-Supplies & Expenses	\$4,779	\$15,000	\$10,060	\$12,000	\$12,000	\$12,000	-20%
09-Equipment	\$114,743	\$427,003	\$395,853	\$546,570	\$546,570	\$546,570	28%
<b>Total Expenditures:</b>	<b>\$275,494</b>	<b>\$618,568</b>	<b>\$557,672</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>16%</b>

<b>Net Surplus/(Deficit)- Shared Services Fund</b>	<b>\$219,515</b>	<b>\$0</b>	<b>(\$90,102)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
--	------------------	------------	-------------------	------------	------------	------------	--

## Shared Services Fund

### Overview of Revenues and Expenditures by Program Area

#### *Communications*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$169,693	\$168,700	\$166,329	\$152,213	\$166,000	\$166,000	-2%
11-Fund Balance Applied	-	\$120,265	-	\$192,002	\$178,215	\$178,215	48%
<b>Total Revenues:</b>	<b>\$169,693</b>	<b>\$288,965</b>	<b>\$166,329</b>	<b>\$344,215</b>	<b>\$344,215</b>	<b>\$344,215</b>	<b>19%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
04-Contractual Services	\$142,488	\$149,965	\$137,748	\$139,215	\$139,215	\$139,215	-7%
05-Supplies & Expenses	-	-	-	-	-	-	
09-Equipment	\$36,694	\$139,000	\$215,160	\$205,000	\$205,000	\$205,000	47%
<b>Total Expenditures:</b>	<b>\$179,183</b>	<b>\$288,965</b>	<b>\$352,908</b>	<b>\$344,215</b>	<b>\$344,215</b>	<b>\$344,215</b>	<b>19%</b>

Net Surplus/(Deficit)-Communications	(\$9,490)	\$0	(\$186,579)	\$0	\$0	\$0	
--------------------------------------	-----------	-----	-------------	-----	-----	-----	--

## Shared Services Fund

### Overview of Revenues and Expenditures by Program Area

#### *Copiers*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$43,962	\$43,000	\$46,922	\$47,000	\$47,000	\$47,000	9%
11-Fund Balance Applied	-	\$38,600	-	\$27,000	\$27,000	\$27,000	-30%
<b>Total Revenues:</b>	<b>\$43,962</b>	<b>\$81,600</b>	<b>\$46,922</b>	<b>\$74,000</b>	<b>\$74,000</b>	<b>\$74,000</b>	<b>-9%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
04-Contractual Services	\$13,483	\$26,600	\$14,011	\$20,000	\$20,000	\$20,000	-25%
05-Supplies & Expenses	\$4,779	\$15,000	\$10,060	\$12,000	\$12,000	\$12,000	-20%
09-Equipment	-	\$40,000	\$10,863	\$42,000	\$42,000	\$42,000	5%
<b>Total Expenditures:</b>	<b>\$18,262</b>	<b>\$81,600</b>	<b>\$34,934</b>	<b>\$74,000</b>	<b>\$74,000</b>	<b>\$74,000</b>	<b>-9%</b>

<b>Net Surplus/(Deficit)- Copiers</b>	<b>\$25,699</b>	<b>\$0</b>	<b>\$11,988</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
---------------------------------------	-----------------	------------	-----------------	------------	------------	------------	--

## Shared Services Fund

### Overview of Revenues and Expenditures by Program Area

#### *IT Equipment Replacement*

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
05-Intergovernmental Charges for Services	\$281,355	\$254,560	\$254,319	\$291,342	\$291,342	\$291,342	14%
11-Fund Balance Applied	-	(\$6,557)	-	\$8,228	\$8,228	\$8,228	-225%
<b>Total Revenues:</b>	<b>\$281,355</b>	<b>\$248,003</b>	<b>\$254,319</b>	<b>\$299,570</b>	<b>\$299,570</b>	<b>\$299,570</b>	<b>21%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
04-Contractual Services	-	-	-	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
09-Equipment	\$78,049	\$248,003	\$169,830	\$299,570	\$299,570	\$299,570	21%
<b>Total Expenditures:</b>	<b>\$78,049</b>	<b>\$248,003</b>	<b>\$169,830</b>	<b>\$299,570</b>	<b>\$299,570</b>	<b>\$299,570</b>	<b>21%</b>

Net Surplus/(Deficit)- IT Equipment Replacement	\$203,306	\$0	\$84,489	\$0	\$0	\$0	
---	-----------	-----	----------	-----	-----	-----	--



## Shared Services Fund

### Program Summary

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Communications	\$169,693	\$288,965	\$166,329	\$344,215	\$344,215	\$344,215	19%
Copiers	\$43,962	\$81,600	\$46,922	\$74,000	\$74,000	\$74,000	-9%
IT Equipment Replacement	\$281,355	\$248,003	\$254,319	\$299,570	\$299,570	\$299,570	21%
<b>Total Revenues:</b>	<b>\$495,009</b>	<b>\$618,568</b>	<b>\$467,570</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>16%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Communications	\$179,183	\$288,965	\$352,908	\$344,215	\$344,215	\$344,215	19%
Copiers	\$18,262	\$81,600	\$34,934	\$74,000	\$74,000	\$74,000	-9%
IT Equipment Replacement	\$78,049	\$248,003	\$169,830	\$299,570	\$299,570	\$299,570	21%
<b>Total Expenditures:</b>	<b>\$275,494</b>	<b>\$618,568</b>	<b>\$557,672</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>16%</b>

Net	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Communications	(\$9,490)	-	(\$186,579)	-	-	-	
Copiers	\$25,699	-	\$11,988	-	-	-	
IT Equipment Replacement	\$203,306	-	\$84,489	-	-	-	
<b>Total Net</b>	<b>\$219,515</b>	<b>\$0</b>	<b>(\$90,102)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

## Shared Services Fund

### Budget Analysis

	2022 Adjusted Budget	Cost to Continue Operations in 2023	2023 Requested Budget
<b>05-Intergovernmental Charges for Services</b>	\$466,260	\$24,295	\$490,555
<b>11-Fund Balance Applied</b>	\$152,308	\$74,922	\$227,230
<b>Total Revenues</b>	<b>\$618,568</b>	<b>\$99,217</b>	<b>\$717,785</b>

<b>04-Contractual Services</b>	\$176,565	(\$17,350)	\$159,215
<b>05-Supplies &amp; Expenses</b>	\$15,000	(\$3,000)	\$12,000
<b>09-Equipment</b>	\$427,003	\$119,567	\$546,570
<b>Total Expenditures</b>	<b>\$618,568</b>	<b>\$99,217</b>	<b>\$717,785</b>

## Shared Services Fund

### Revenue Assumptions

	2021	2022	2022	2023	2023	2023		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Info Sys/ Phone Charges	169,693	168,700	166,329	152,213	166,000	166,000	County department allocations	100%
Info Sys/ Copier Charges	43,962	43,000	46,922	47,000	47,000	47,000	Based on current year usage	100%
Info Sys/ It Equipment Charges	281,355	254,560	254,319	291,342	291,342	291,342	County department allocations	100%
Fund Balance Applied - Communications	-	120,265	-	192,002	178,215	178,215	Use of fund balance	100%
Fund Balance Applied - Copiers	-	38,600	-	27,000	27,000	27,000	Use of fund balance	100%
Fund Balance Applied - It Equipment	-	(6,557)	-	8,228	8,228	8,228	Use of fund balance	100%
<b>TOTAL</b>	<b>\$495,009</b>	<b>\$618,568</b>	<b>\$467,570</b>	<b>\$717,785</b>	<b>\$717,785</b>	<b>\$717,785</b>		

## Shared Services Fund

### Contracted Services Summary

	2021	2022	2022	2023	2023	2023
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Professional Services	82,690	87,265	84,265	84,015	84,015	84,015
Utility Services	59,798	62,700	53,483	55,200	55,200	55,200
Repairs And Maintenance	13,483	26,600	14,011	20,000	20,000	20,000
Other Contracted Services	-	-	-	-	-	-
<b>Total</b>	<b>\$155,972</b>	<b>\$176,565</b>	<b>\$151,759</b>	<b>\$159,215</b>	<b>\$159,215</b>	<b>\$159,215</b>

**Shared Services Fund**  
**Contracted Services Detail**

	2021	2022	2022	2023	2023	2023		
<b>Expenditure</b>	<b>Actual</b>	<b>Budget</b>	<b>Estimate</b>	<b>Request</b>	<b>Recom- mended</b>	<b>Adopted</b>	<b>Description</b>	<b>Expenditure Type</b>
Info Sys/ Telephone Charges	59,798	62,700	53,483	55,200	55,200	55,200	Telephone & fax line charges	Utility Services
Info Sys/ Telephone Maintenance	82,690	87,265	84,265	84,015	84,015	84,015	Software subscriptions, licenses, support	Professional Services
Info Sys/ Copier Maintenance	13,483	26,600	14,011	20,000	20,000	20,000	Maintenance contract	Repairs And Maintenance
<b>TOTAL</b>	<b>\$155,972</b>	<b>\$176,565</b>	<b>\$151,759</b>	<b>\$159,215</b>	<b>\$159,215</b>	<b>\$159,215</b>		

# American Rescue Plan Act

## DEPARTMENT BUDGET HIGHLIGHTS

This department is the reporting unit for County's American Rescue Plan Act activity. These activities are itemized by revenue source and expenditure function in the levy and functional category reports. For detail on county board approved obligated funds and projects, please reference the following resolutions:

21-22/025 Approving the Plan to Manage the American Rescue Plan Funds

21-22/033 Authorizing a 2021 Budget Amendment for Approval of 2021 ARPA Funds to ECC

21-22/034 Designating ARPA Funds to be used by Broadband Committee

21-22/054 Designating American Rescue Plan Act (ARPA) Funds to be used for the Purpose of County Facilities, Covid Related Improvements, and Public Health Quarantine and Isolation

22-23/028 Resolution Designating ARPA Funds to be used by the Broadband Committee

22-23/046 Resolution Approving the ARPA Funding for a Total of \$348,500 for Additional Component #2 Project Requests

22-23/054 Designating American Rescue Plan Act (ARPA) Funds to be Used for Internal Eau Claire County Projects

22-23/056 Resolution Designating \$1,900,000 From the Eau Claire County General Fund Balance and Requesting \$7,361,103 from the American Rescue Plan Act for Funding to Cover the 2022 Eau Claire County Capital Project Expenses

The 2022 adopted budget included capital funding for the Lake Eau Claire Skid Row Sand Trap, the District Attorney remodel, and electric vehicle charging stations. The 2022 adopted budget also included funding for a surveyor position intended to be a 3-year position to complete the re-monumentation project.

**American Rescue Plan Act**  
**Overview of Revenues and Expenditures**

Revenues	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Adopted	Change
04-Intergovernment Grants and Aid	-	\$20,326,258	\$20,326,258	-	-	\$66,500	-100%
09-Other Revenue	(\$28,151)	\$57,500	\$57,500	-	-	\$15,000	-74%
11-Fund Balance Applied	-	-	-	\$1,086,793	\$1,177,324	\$2,841,322	
<b>Total Revenues:</b>	<b>(\$28,151)</b>	<b>\$20,383,758</b>	<b>\$20,383,758</b>	<b>\$1,086,793</b>	<b>\$1,177,324</b>	<b>\$2,922,822</b>	<b>-86%</b>

Expenditures	2021	2022	2022	2023	2023	2023	%
	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Adopted	Change
01-Regular Wages	-	\$66,477	\$51,136	\$595,981	\$665,786	\$665,786	902%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	\$35,958	\$27,660	\$265,812	\$286,538	\$286,538	697%
04-Contractual Services	-	\$566,500	\$316,500	-	-	-	-100%
05-Supplies & Expenses	\$3,753	\$250,000	\$255,948	-	-	-	-100%
09-Equipment	-	\$11,405,415	\$11,185,011	\$225,000	\$225,000	\$1,970,498	-83%
10-Grants, Contributions, Other	-	\$6,207,181	\$3,772,454	-	-	-	-100%
12-Fund Transfers	-	\$1,852,227	\$1,852,227	-	-	-	-100%
<b>Total Expenditures:</b>	<b>\$3,753</b>	<b>\$20,383,758</b>	<b>\$17,460,936</b>	<b>\$1,086,793</b>	<b>\$1,177,324</b>	<b>\$2,922,822</b>	<b>-86%</b>

Net Surplus/(Deficit)- American Rescue Plan Act	(\$31,904)	\$0	\$2,922,822	\$0	\$0	\$0	
---	------------	-----	-------------	-----	-----	-----	--

# American Rescue Plan Act

## Budget Analysis

	<b>2022 Adjusted Budget</b>	<b>Cost to Continue Operations in 2023</b>	<b>2023 Requested Budget</b>
<b>04-Intergovernment Grants and Aid</b>	\$20,326,258	(\$20,326,258)	-
<b>09-Other Revenue</b>	\$57,500	(\$57,500)	-
<b>11-Fund Balance Applied</b>	-	\$1,086,793	\$1,086,793
<b>Total Revenues</b>	<b>\$20,383,758</b>	<b>(\$19,296,965)</b>	<b>\$1,086,793</b>

<b>01-Regular Wages</b>	\$66,477	\$529,504	\$595,981
<b>02-OT Wages</b>	-	-	-
<b>03-Payroll Benefits</b>	\$35,958	\$229,854	\$265,812
<b>04-Contractual Services</b>	\$566,500	(\$566,500)	-
<b>05-Supplies &amp; Expenses</b>	\$250,000	(\$250,000)	-
<b>09-Equipment</b>	\$11,405,415	(\$11,180,415)	\$225,000
<b>10-Grants, Contributions, Other</b>	\$6,207,181	(\$6,207,181)	-
<b>12-Fund Transfers</b>	\$1,852,227	(\$1,852,227)	-
<b>Total Expenditures</b>	<b>\$20,383,758</b>	<b>(\$19,296,965)</b>	<b>\$1,086,793</b>



## American Rescue Plan Act

### Revenue Assumptions

	2021	2022	2022	2023	2023	2023
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted
American Rescue Plan Revenue	-	20,326,258	20,326,258	-	-	-
Arp Interest Income	3,024	-	-	-	-	-
Arp/Change In Fair Value Of Investments	(31,175)	-	-	-	-	-
Arpa/ Use Of Fund Balance	-	-	-	1,086,793	1,177,324	2,841,322
Planning & Dev/ Misc Grants	-	-	-	-	-	25,000
Arpa P&D/Sale Of Fixed Assets	-	5,000	5,000	-	-	15,000
Arpa Sheriff/ Sale Of Fixed Assets	-	51,500	51,500	-	-	-
Parks/Misc Grants	-	-	-	-	-	41,500
Arpa Parks/ Sale Of Fixed Assets	-	1,000	1,000	-	-	-
<b>TOTAL</b>	<b>(\$28,151)</b>	<b>\$20,383,758</b>	<b>\$20,383,758</b>	<b>\$1,086,793</b>	<b>\$1,177,324</b>	<b>\$2,922,822</b>

## American Rescue Plan Act

### Grant Funding

	2021	2022	2022	2023	2023	2023
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted
American Rescue Plan Revenue	-	20,326,258	20,326,258	-	-	-
Planning & Dev/ Misc Grants	-	-	-	-	-	25,000
Parks/Misc Grants	-	-	-	-	-	41,500
<b>TOTAL</b>	<b>\$0</b>	<b>\$20,326,258</b>	<b>\$20,326,258</b>	<b>\$0</b>	<b>\$0</b>	<b>\$66,500</b>

## American Rescue Plan Act Contracted Services Summary

	2021	2022	2022	2023	2023	2023
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Professional Services	-	316,500	316,500	-	-	-
Utility Services	-	-	-	-	-	-
Repairs And Maintenance	-	-	-	-	-	-
Other Contracted Services	-	-	-	-	-	-
<b>Total</b>	<b>\$0</b>	<b>\$566,500</b>	<b>\$316,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

## American Rescue Plan Act

### Contracted Services Detail

	2021	2022	2022	2023	2023	2023		
Expenditure	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Description	Expenditure Type
Arpa Contracted Services	-	300,000	300,000	-	-	-	management and oversight	Professional Services
Arpa Public Health Services	-	250,000	-	-	-	-	0	0
Arpa Int Prj/Hybrid Equip Cont Services	-	16,500	16,500	-	-	-	IS Hardware support	Professional Services
<b>TOTAL</b>	<b>\$0</b>	<b>\$566,500</b>	<b>\$316,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>		

**Eau Claire County Community Agency Funding Framework  
2023 Adopted Budget**

Community Agency	2021 Budget	2022 Budget	2023 Budget Request	County Administrator Recommendations	County Board Adopted	increase/ (decrease) in Adopted	Authority
<b>Judicial</b>							
Restorative Justice	\$ 38,668	\$ -	\$ -	\$ -	\$ -	-	59.53(3) & 767.401
TRY Mediation	133,619	133,619	138,616	133,619	138,616	4,997	Wis. Stat. 767.405
<b>Total Judicial</b>	<b>\$ 172,287</b>	<b>\$ 133,619</b>	<b>\$ 138,616</b>	<b>\$ 133,619</b>	<b>\$ 138,616</b>	<b>\$ 4,997</b>	
<b>Public Safety</b>							
Township Fire-Water Rescue	6,000	6,000	6,000	6,000	6,000	-	Wis. Stat. 59.27(1)
<b>Total Public Safety</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ -</b>	
<b>Health &amp; Human Services</b>							
Augusta Senior Center	30,000	32,000	35,000	32,000	32,000	-	Wis. Stat. 59.53(11)
Bolton Refuge House	25,000	34,000	25,000	25,000	26,500	(7,500)	Wis. Stat. 59.53(3)
Boys & Girls Clubs of the Greater Chippewa Valley	-	-	15,000	-	-	-	
Children's Wisconsin - Building Families	10,000	10,000	15,000	10,000	10,000	-	59.53(3) & 48.981
Children's Wisconsin - Chippewa Valley Child Advocacy Center	10,000	10,000	10,000	10,000	10,000	-	59.53(3) & 48.981
Eau Claire County Housing Authority	-	3,000	-	-	3,500	500	
Family Promise of the Chippewa Valley	18,500	25,000	25,000	25,000	26,500	1,500	Wis. Stat. 49.138
Family Resource Center	16,600	21,600	21,000	21,000	21,000	(600)	46.215(1)(b)
Humane Association	43,620	43,620	43,620	44,929	44,929	1,309	Wis. Stat. 173.03
LE Phillips Senior Center	30,000	30,000	30,000	30,000	30,000	-	Wis. Stat. 59.53(11)
Project Lifesaver	2,000	-	-	-	2,000	2,000	Wis. Stat. 59.56(2)
Sojourner House (Catholic Charities)	30,000	33,000	50,000	33,000	34,500	1,500	46.215(1)(b)
<b>Total Health &amp; Human Services</b>	<b>\$ 215,720</b>	<b>\$ 242,220</b>	<b>\$ 269,620</b>	<b>\$ 230,929</b>	<b>\$ 240,929</b>	<b>\$ (1,291)</b>	
<b>Culture, Recreation, &amp; Leisure</b>							
Chippewa Valley Museum	25,000	25,000	40,000	25,000	25,000	-	Wis. Stat. 59.56(2)
Friends of the Fair	4,500	5,000	10,000	10,000	10,000	5,000	Wis. Stat. 59.56(14)
Wisconsin Logging/Paul Bunyan Camp	4,000	4,000	15,000	4,000	4,000	-	Wis. Stat. 59.56(2)
<b>Total Culture, Recreation, &amp; Leisure</b>	<b>\$ 33,500</b>	<b>\$ 34,000</b>	<b>\$ 65,000</b>	<b>\$ 39,000</b>	<b>\$ 39,000</b>	<b>\$ 5,000</b>	
<b>Conservation &amp; Economic Development</b>							
Economic Development Corporation	20,000	20,000	47,500	20,000	20,000	-	Wis. Stat. 59.57
Chippewa Valley Innovation Center	10,000	10,000	10,000	10,000	10,000	-	Wis. Stat. 59.57
Momentum West (Chippewa Valley)	2,500	2,500	2,500	2,500	2,500	-	Wis. Stat. 59.57
West Central Regional Planning Commission	60,162	61,647	62,551	62,551	62,551	904	Wis. Stat. 66.0309
<b>Total Conservation &amp; Economic Development</b>	<b>\$ 92,662</b>	<b>\$ 94,147</b>	<b>\$ 122,551</b>	<b>\$ 95,051</b>	<b>\$ 95,051</b>	<b>\$ 904</b>	
<b>Grand Total County Funding Requested</b>	<b>\$ 520,169</b>	<b>\$ 509,986</b>	<b>\$ 601,787</b>	<b>\$ 504,599</b>	<b>\$ 519,596</b>	<b>\$ 9,610</b>	
Less: Dog License Fees Applied	43,620	43,620	43,620	44,929	44,929	1,309	
Less: General Fund Unassigned Fund Balance Applied	-	-	-	-	2,000	2,000	
<b>NET COUNTY FUNDING</b>	<b>\$ 476,549</b>	<b>\$ 466,366</b>	<b>\$ 558,167</b>	<b>\$ 459,670</b>	<b>\$ 472,667</b>	<b>\$ 6,301</b>	

## TRY Mediation, Inc.

**Request for funding for the year beginning January 1, 2023: \$ \_\_138,616\_\_.**

TRY Mediation, Inc. is asking for an increase of funds from the 2022 requested amount of \$133,619, which is a 3.7% increase. TRY Mediation, Inc. has not requested an increased amount since 2016 and is only the second requested amount since 2003. The reason for the requested increase is for wage increases for employees other than the Director as well as cost increases for some services and supplies.

### **Organization Purpose:**

TRY Mediation, Inc. is a private, not for profit agency that began its partnership with Eau Claire County in 1985 to provide a cost-effective alternative to using the judicial system to resolve disputes.

### **List the major goals of your organization for 2023 and beyond:**

- TRY Mediation will continue to provide exceptional mediation services to citizens of Eau Claire County.
- TRY Mediation will provide cost effective alternatives to litigating civil matters in court, reducing the court's caseloads.
- TRY Mediation continues to seek outside revenue sources.
- TRY Mediation will retain our highly motivated, exceedingly skilled volunteer Community Mediators for small claims actions.
- TRY Mediation will continue shared services relationship with Buffalo, Chippewa, Dunn, Pepin, and Rusk Counties.
- TRY Mediation will continue to provide evening mediation appointments on a limited basis.
- TRY Mediation will continue to provide mediation appointments in the virtual platform by Zoom.
- TRY Mediation will continue to provide the Families in Transition Class in the virtual platform by Zoom.

### **List the services provided to Eau Claire County residents:**

- **Family Mediation:** TRY Mediation is the designated provider of all court-ordered family mediations for contested child custody and/or placements disputes (State Statute 767.405). Parents of children involved in disputed placement litigation meet with the mediator in an effort to create a placement plan. In 2021, 224 family mediation files were referred to TRY Mediation from Eau Claire County Courts. This compares with 261 files in 2020 and 260 in 2019.

## TRY Mediation, Inc.

- **Small Claims Mediation:** TRY Mediation is the designated provider of all court-ordered small claims mediation. Local Rule mandates small claims mediation before a hearing can be scheduled in Court. In 2021 there were 221 small claims mediations referred to TRY Mediation. This compares to 226 in 2020 and 400 in 2019.
- **Families in Transition Class:** TRY Mediation’s “Families in Transition” program is in accordance with State Statute 767.401 and Eau Claire County Local Rule (dated January 22, 2009). Parents are ordered by the Court to attend training to more effectively communicate with each other to keep their children from harmful discourse. In 2021, 333 parents attended the Parenting Program. This compares with 303 in 2020 and 328 in 2019. We have successfully implemented two evening classes, in addition to the afternoon class, to accommodate working parents. Due to COVID-19 we started offering the Families in Transition Class in the virtual platform by Zoom and we will continue to offer this platform going forward. We have also partnered with the Eau Claire Area Hmong Mutual Assistance Association to provide a Hmong version of the Families in Transition program to parents that could not attend the class without a translator as well as a Spanish version that can be utilized by Spanish-speaking parents.
- **Community Mediation:** TRY Mediation provides (at no cost) community mediation services to the Eau Claire area. Community mediations include landlord/tenant cases, disputing neighbors, car accidents, etc.
- **Financial Mediation:** In situations where the parties are disputing variable expenses TRY Mediation will work with the parties to assist with resolving the past expenses and to put together a plan for future variable expenses.
- **Voluntary Mediations:** TRY Mediation has received several mediation requests from citizens who are not filing motions with the courts. These Voluntary Mediations are fee based and, if requested by the participants and appropriate to do so, the mediation agreement is sent to the appropriate court with jurisdiction. There were 15 Voluntary mediations in 2021. This compares with 4 in 2020 and 11 in 2019.

### What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?

If funding was eliminated, TRY Mediation would be forced to change venues and continue serving our partnering counties.

If funding were to be reduced but services continue in Eau Claire County the Director’s position would need to be reduced from full time to part time.

## TRY Mediation, Inc.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>		
<b>Revenues</b>					
Eau Claire County Funding	\$ 133,619	\$ 133,619	\$ 138,616		
User Fees	33,569	29,450	31,800		
All Other Revenue	52,932	56,990	58,895		
<b>Total Revenue</b>	<b>\$ 220,120</b>	<b>\$ 220,059</b>	<b>\$ 229,311</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	195,970	200,490	206,230		
Supplies & Services	23,176	19,569	23,081		
Capital Outlay	-	-	-		
<b>Total Expenditures</b>	<b>\$ 219,146</b>	<b>\$ 220,059</b>	<b>\$ 229,311</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ 974</b>	<b>\$ -</b>	<b>\$ -</b>		



## Township Fire Dept., Inc

**Request for funding for the year beginning January 1, 2023: \$ 6,000.00.**

### **Organization Purpose:**

With funding from the County, Township Fire Department (TFD) is able to provide water rescue and recovery services to all of Eau Claire County, with the exception of areas within in the City limits of Eau Claire. These services include responding to all water related emergencies both in and out of TFD's ordinary service area.

### **List the major goals of your organization for 2023 and beyond:**

TFD plans to continue to train and expand its water rescue knowledge and equipment. We are adding divers from other fire and law departments in the County to further increase our rescue/recovery capabilities and will be looking at staging equipment in areas on the eastern side of Eau Claire County in the future. We also plan to continue to respond to all Eau Claire County water related emergencies as they arise.

### **List the services provided to Eau Claire County residents:**

Water related emergencies may include drownings, lost or distressed boaters, submerged cars, searches in or under water, ice rescues, dive rescue/recovery, etc. These incidents may span hours to days and may require many personnel. Each year TFD may be called upon to respond to potentially a dozen or more water related emergencies. Much of Eau Claire County is covered by volunteer fire departments that have limited water rescue expertise or equipment and no dive team. The TFD water rescue contract helps fill the gap in these service areas with regards to water rescues and recoveries in the County.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

Without the additional funding provided by Eau Claire County, TFD would:

1. No longer provide immediate water rescue/recovery coverage outside of our own primary service area except through established auto/mutual aid agreements with neighboring departments;
2. Limit the amount of time that our staff would be on site attempting water recoveries outside of our primary service area;
3. No longer be able to support dive members from outside our own agency; and
4. Need to scale back future equipment purchases and upgrades.

## Township Fire Dept., Inc

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	Estimated		
	Actual 2021	Actual 2022	Budget 2023
<b>Revenues</b>			
Eau Claire County Funding	\$ 6,000	\$ 6,000	\$ 6,000
User Fees	-	-	-
All Other Revenue	-	-	2,500
<b>Total Revenue</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 8,500</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	754	1,000	1,500
Supplies & Services	830	1,500	2,000
Capital Outlay	7,799	5,500	5,000
<b>Total Expenditures</b>	<b>\$ 9,383</b>	<b>\$ 8,000</b>	<b>\$ 8,500</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ (3,383)</b>	<b>\$ (2,000)</b>	<b>\$ -</b>

## Augusta Senior & Community Center

### Request for funding for the year beginning January 1, 2023:

#### County Aid \$35,000.00

Title III-C \$7,758.00 (funded through the Aging & Disability Resource Center)

Total Request: \$42,758.00

#### Organization Purpose:

From the By Laws: Article II Purpose - Section I: The purpose of this organization shall be to promote the general welfare of older citizens in the Augusta area, by providing a multipurpose center where service, programs and activities are available and to serve the community by making the facility available for cultural, civic and family events, health clinics and to partner with Eau Claire County by providing a location for the county to provide programs in a more accessible location to residents in the outlying areas of Eau Claire County.

#### List the major goals of your organization for 2023 and beyond:

- .To become an accredited Senior Center by the Wisconsin Association of Senior Centers (WASC) It brings **clarity to Senior Center operations**. It also helps any participant, staff or volunteer involved at the Center better understand how the center operates. It promotes **efficiency and organization**. All Center guidelines, policies and administrative practices are placed in one document, along with programs, services and facility information.
  - It **increases** staff, volunteers and Board and committee members' knowledge of senior center operations.
- Celebrate the 40<sup>th</sup> Anniversary of the ASCC's first opening to include:
  - An Open House to "re-introduce" the Center to the community where we can highlight the many programs and services that are offered.
  - A large raffle program as a new fund-raising effort.
- As for "Beyond"... Work towards updating the décor of the facility. Working with the City of Augusta to get some maintenance work done on the windows and doors of the

**List the services provided to Eau Claire County residents:** Social and recreational activities; Support to families of our participants; Educational and arts programs; Volunteer and civic engagement opportunities; Intergenerational programs; General Information and assistance in obtaining a wide variety of services and programs.

- ADRC satellite office hours in a private office.
  - 1<sup>st</sup> & 3<sup>rd</sup> Weds: Options Counselor 9 am to 11:00 am
  - Elderly Benefit Specialists are able to make appointments to meet with rural residents here as needed.
- Senior Dining Congregate & Grab-n-Go Meal program Monday through Friday.
- Health, fitness, and wellness programs that include:
  - Evidence Based Programs that are provided by the ADRC.
  - Adult Health Screenings on the 2<sup>nd</sup> Tue of the month
  - WIC services (I expect this program to restart soon).

## Augusta Senior & Community Center

- We also educate people who are 60+ about the Paratransit program and we assist in filling out the registration form (& fax it in for them).
- Public hearings are also held here on a regular basis (i.e. Transportation, 3 year plans)
- Storage space/outlet for an ADRC Adaptive Loan Equipment Closet sales of Liquid Supplement (Ensure).

### What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?

We would have to do major fund-raising events which would be very difficult to manage with such a small staff to organize them. Another difficulty for us is the fact that the volunteer base here is not only on the elderly side (age 75+), but most of them are also volunteers for several other organizations in the area.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>		
<b>Revenues</b>					
Eau Claire County Funding	\$ 30,000	\$ 32,000	\$ 35,000		
User Fees	7,758	7,758	7,758		
All Other Revenue	3,675	800	800		
	24,885	45,000	51,042		
<b>Total Revenue</b>	<b>\$ 66,318</b>	<b>\$ 85,558</b>	<b>\$ 94,600</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	51,445	72,136	74,300		
Supplies & Services	14,873	19,672	20,300		
Capital Outlay					
<b>Total Expenditures</b>	<b>\$ 66,318</b>	<b>\$ 91,808</b>	<b>\$ 94,600</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ (6,250)</b>	<b>\$ -</b>		

## **Bolton Refuge House, Inc.**

**Request for funding for the year beginning January 1, 2023: \$ 25,000 .**

### **Organization Purpose:**

Bolton Refuge House, Inc. (BRH) creates a safe space through programs and services for all persons impacted by domestic violence, intimate partner violence, human trafficking, child abuse, elder abuse, stalking, and sexual assault, and advocates for social change.

BRH provides a range of services and resources to victims and their children. Services address the individual's desire to live in a healthy, stable, violent free home, while learning healthy behaviors that will end the cycle of violence within their family. BRH services, in collaboration with other local service providers work to reduce additional trauma, provide prevention, and address lethality in households.

BRH provides a holistic, trauma-informed, victim-centered approach, and a wide range of supportive services and advocacy regardless of age, sex, gender expression, identity, sexual orientation, race, or religious beliefs. BRH works with victims to reach their goals while seeking safety from intimate partner violence and assault. Victims may face challenges that include alcohol and drug dependencies, disabilities, criminal history, mental health issues, unemployed or under-employed, lack of transportation, and childcare. Victims of stalking, domestic violence, intimate partner violence, elder abuse, sexual assault, and dating violence will be provided with services, referrals, and information to address their individual barriers while additionally gaining access to obtaining safety, security, and self-sufficiency as they desire to secure and/or enhance their safety.

In addition to providing direct victim services, BRH also provides community education and prevention activities throughout Eau Claire County. BRH performs prevention work within the Eau Claire school districts K-12, and other community organizations. BRH chairs the Eau Claire Healthy Relationship Promotion Action team (HRPAT). HRPAT consists of area service providers, and community members to ensure that healthy relationships are a priority within Eau Claire County. BRH also provides community education, awareness, and training to organizations, and service providers. Part of the training consists of sharing information, resources, and offering referrals that address all dynamics of abuse and trauma, while stressing the importance of sharing this information if they know someone who is being abused. BRH prevention work also teaches the individuals what to look for and how to help someone who they suspect is a victim of abuse. Several conversations happen within area workplace sites; these conversations consist of workplace safety, personal safety planning, options, and remedies. In working with community businesses, BRH works to prevent devastating domestic homicides, and other issues that can put other individuals/co-workers at risk of harm or lethality.

BRH is also very pleased to partner with the City of Eau Claire Police Department, Eau Claire County Sheriff's Department and other law enforcement jurisdictions that serve Eau Claire County on a Lethality Assessment Program (LAP) Maryland Model. The goal of the LAP is to identify victims of intimate partner violence who are at greatest risk of being killed (not necessarily of being re-assaulted) and connect them to victim services. By offering a differentiated response to victims at potential risk of being killed, the LAP allows community systems (i.e., law enforcement, victim witness, crisis response, Bolton Refuge House) to

## Bolton Refuge House, Inc.

focus and immediately mobilize limited resources around assisting high-danger access safety, while still informing no-high danger victims of evidence-based lethality predictors and help that is available. As a 24 hour open facility, BRH receives all LAP calls, those defined as high and no-high danger calls. The LAP program is successful in identifying victims at the greatest risk of being killed and encouraging them to use BRH victim services. The soft hand-off that occurs at the time of the crime allows victims the opportunity to receive immediate support from the Victim Advocate. Evidence shows for 28%-33% of victims, homicide or attempted homicide was the first act of violence. A complementary statistic is that 83% of victims of near-homicide, regardless of whether they had been assaulted by their abuser before the homicide attempt, reported that their abusers had exhibited jealous, controlling, or stalking behavior. This communicated that physical violence is not the most accurate predictor of homicide. Thus, the LAP screen is especially insightful at revealing homicide risk for those victims where assault hasn't occurred, but perhaps a constellation of other lethality predictors that are endangering the victim's life.\*

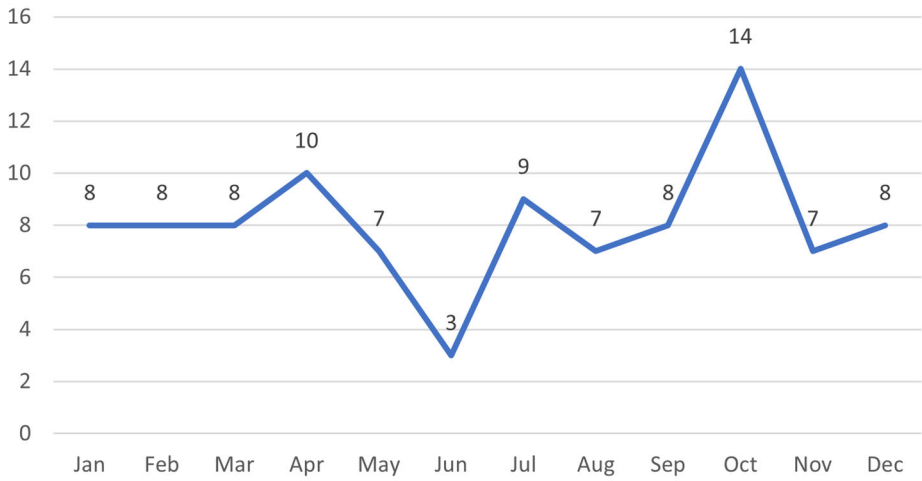
At the beginning of April 2019, BRH began utilizing a new form to assess the lethality of intimate partner violence calls being received. An information sheet is filled out responding to when an officer places a call to BRH. The officer has run the assessment. The victim is typically present with the officer at the time the call is placed to BRH. The officer will let the advocate know which questions on the assessment the victim answered "yes" to and some general information about the situation. Next, the officer will ask the victim if they would like to speak with the advocate from BRH. If the victim agrees, the advocate on duty will briefly check in with them and provide them with information about what services are offered. These services include safety planning, temporary restraining orders, crisis line, resources, shelter, and support groups. If the victim is interested in following up with BRH or receiving another call just to check in, the advocate will ask the victim for their name and contact information such as a safe phone number or email address, and a safe time they are available to receive a follow-up call to set up a time for further advocacy.

BRH prevention, early intervention, and treatment support services are necessary due to the cycle of violence and the lethality issue behind these most intimate of crimes. As reported by the National Network to End Domestic Violence: Domestic victimization is correlated with a higher rate of depression and suicidal behavior.<sup>2-2-</sup> [www.bjs.gov/content/pub/pdf/ndv0312.pdf](http://www.bjs.gov/content/pub/pdf/ndv0312.pdf)

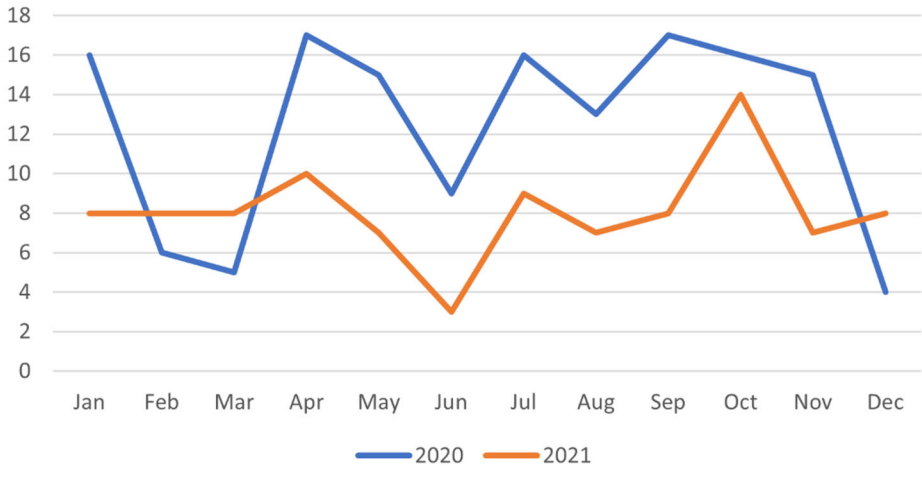
See graphs below of total LAP calls in 2021, and the comparison of LAP calls in 2020. The information is shared with local partners within the Coordinated Community Response Team and within the state database.

# Bolton Refuge House, Inc.

Total LAP Calls 2021 by Month



2020-2021 LAP Compared



## Bolton Refuge House, Inc.

For all clients, BRH does have a safety net in place to ensure a second outreach occurs within the Eau Claire Victim Witness Office. The Legal Advocate has set office hours within the county courthouse and provides safety planning and other advocacy services. As referrals occur within the District Attorney's Office, Victim Witness, and Crisis Response often victims will recall having immediate contact with a BRH Victim Advocate facilitated by an Officer at the time of the incident.

Both domestic violence and sexual assault are prevalent in Eau Claire County, and is prevalent in our society as a whole. National estimates project that 1:4 women experience domestic violence in their lifetime. 1:7 men will be victims of severe violence by an intimate partner in their lifetime. According to the CDC, 1:3 woman, and 1:4 men have experienced sexual violence involving physical contact at some point in their lives. The majority of sexual assault encounters occur between assailants and victims who know each other. Domestic violence happens within any home.

BRH is meeting the needs of the Eau Claire Community, not only by offering confidential services at no cost to the participant, but also by providing educational and prevention work throughout the community, and meeting the agency's required 25% match for State and Federal funding grant requirements. As an agency, BRH has created an intervention and safe space for victims who are in unhealthy, volatile, and potentially lethal relationships. BRH provides services to all victims regardless of race, gender, sexual orientation, etc. BRH prides ourselves on the fact that staff and volunteers are reflective of the individuals served.

In 2021, BRH was fortunate to operate the business as usual during the pandemic, allowing BRH to provide 1,386 individuals with support services. Of which, 535 outreach individuals (outreach is defined as: a person who lives within Eau Claire County, not residing in one of BRH short term emergency lodging units) and 635 individuals who chose to remain anonymous with in-person direct services. BRH housed 188 individuals in the emergency shelter and 28 individuals in the transitional housing units. BRH responded to 2,074 hotline calls during the 24/7/365 coverage. Additional services included but were not limited to 3,220 crisis intervention sessions, 305 behavioral health/mental health sessions, 1,646 personal advocacy sessions, 310 emergency legal advocacy sessions, 750 safety planning sessions were provided along with 3,329 information and referrals. BRH has implemented other therapy such as dog, art, and yoga; 113 sessions of these forms of therapy were utilized and 452 group sessions were attended. BRH continues to provide services to victims with substance abuse and mental health issues. The number of individuals who report having a substance abuse and/or a mental health issue continues to be in the 51% range.

In 2021, BRH operated the 365 days a year Farwell Facility with a team of 7 full-time employees, 8 part-time employees and additional volunteers, interns' senior aides, and work study students to provide support services 24 hours a day. Volunteers throughout the community continue to be a great source of aid for a total of 2,534 hours of service.

### **List the major goals of your organization for 2023 and beyond:**

- Provide personal advocacy to assist victims of domestic violence, family violence, intimate partner abuse, child abuse, trafficking, and sexual assault in understanding and participating in the criminal and civil justice system, while addressing their immediate threat to health and safety within Eau Claire County.



## Bolton Refuge House, Inc.

- Provide supportive services that will respond to the emotional, psychological, and/or physical needs of victims of domestic violence, family violence, intimate partner abuse, child abuse, trafficking, and sexual assault, and assist victims in stabilizing their lives within Eau Claire County.
- Increase education of resources and services available to reduce the financial impact on victims of domestic violence, intimate partner abuse, family violence, child abuse, trafficking, sexual assault; and how knowledge and understanding how to access victim services within Eau Claire county.
- Provide safety planning that is survivor/victim driven that will provide the individuals with on-going safety while enhancing the wellbeing of the family, protective parent, and the children/youth.

### **List the services provided to Eau Claire County residents: BRH Services and Programs:**

- **24 -HOUR HOTLINE SERVICE:** BRH provides twenty-four hour coverage of a crisis line, seven days per week (including weekends and holidays). There are three incoming telephone lines, plus the toll free line. BRH provides a monthly written schedule that ensures coverage by staff/volunteers that are trained in the area of domestic abuse, intimate partner abuse, and sexual assault.
- **TEMPORARY SHELTER AND FOOD (Farwell Facility and Farwell Wing):** BRH provides security and support for victims of domestic abuse, intimate partner abuse, and sexual assault, as well as the victims' children, by maintaining at least one staff member who is available 24 hours a day to assist victims with support services. The advocate on duty monitors the 18 room emergency shelter, two high-risk transitional housing units, and a 6 unit wing to assist with the needs of clients as they arise, as well as secure and ensure safety of the facility and in-house clients. Each bedroom at BRH is equipped with the necessary beds and/or cribs, and is handicap accessible. BRH additionally provides food as made available through community donations and funds.
- **ADVOCACY:**
- **Personal Advocacy:** Client advocacy is provided by assisting with locating financial resources, obtaining educational resources, securing employment, acquiring suitable child care, accessing medical providers, obtaining permanent housing, and providing/obtaining translation/interpretation services. BRH staff members accompany domestic abuse, intimate partner abuse, and sexual assault victims to other agencies and/or resources, and/or provide direct assistance to victims in obtaining assistance from other resources. This includes assisting with the completion of the application process when applying for needed services or benefits, and assisting clients to follow appropriate grievance procedures. BRH also assists victims by referring them to education, employment, and counseling services.
- **Legal Advocacy:** BRH provides legal advocacy through our Legal Advocate's Office. Through this process, BRH strives to inform victims of their legal rights, remedies, and system responsibilities. The Legal Advocate accompanies victims to hearings, assists with the completion of Judicare applications, aids with the restraining order process, provides assistance in accessing law enforcement, helps in filing for Crime Victim Rights applications, and provides assistance in accessing the Victim Witness Program. Other staff members are trained to provide these services in the absence of the legal advocate.
- **System Advocacy:** BRH works with professionals in relevant systems to overcome barriers that may prevent domestic abuse, intimate partner abuse, and sexual assault victims and their children from receiving services that would be appropriate to their needs. This includes advocating on behalf of victims and their children by serving on local committees, and teams of other agencies with a concern for victims of domestic violence, intimate partner abuse, and sexual assault. BRH staff members also

## Bolton Refuge House, Inc.

provide training about domestic violence, intimate partner violence, and sexual assault to appropriate agencies & schools, and provide a safe meeting place for groups discussing women's issues.

- **SUPPORTIVE LISTENING/OPTIONS:** BRH provides individual supportive listening/options with the purpose of empowering domestic abuse, intimate partner abuse, and sexual assault victims. Information is provided that enables these victims to maintain and/or improve their self-image, identify their needs, and provide options to assist the individual and their children. Victims are assisted in creating a safety plan. Victims are served by having access to individual time provided by staff or volunteers trained in the area of domestic abuse and sexual assault.
- **SUPPORT GROUPS:** There are several weekly support groups provided by BRH. BRH provides both an on-sight and virtual groups. Groups are designed to provide a peer support group for victims of domestic violence, intimate partner abuse, and sexual assault. Other groups encompass a domestic and sexual violence educational and trauma support group, which consists of a curriculum guided empowerment group. BRH also provides groups for the protective parent and children who have witnessed or been exposed to violence; these groups include dog therapy and structured children's/family groups.
- **INFORMATION AND REFERRAL SERVICES:** BRH provides information and referral services to individuals who need or request information about community resources and assists them with accessing those resources. All referrals are performed within the laws, and require a written signed release of information.
- **ARRANGEMENTS FOR EDUCATION OF SCHOOL-AGE CHILDREN:** BRH provides arrangements which ensure that school-age children have access to the school/tutoring services they had regularly attended prior to coming to the shelter. When this is not feasible, BRH assists with enrolling the child in a school near the shelter within 72 hours of the family entering the shelter.
- **EMERGENCY TRANSPORTATION PROVIDED TO THE SHELTER:** BRH provides emergency transportation for domestic abuse, intimate partner abuse, and sexual assault victims and their children to the shelter, for Eau Claire County residents. This service is available 24 hours a day, 7 days a week including holidays. This service is provided through the Executive Director who is "on call", with a Law Enforcement "Standby," and within funding limits.
- **COMMUNITY EDUCATION/AWARENESS/TRAINING:** BRH publicizes the services available to victims and their children, and informs the communities about the issues of domestic violence, intimate partner abuse, human trafficking, elder abuse, harassment, and sexual assault. BRH staff members provide workshops, social media updates, in-service training events, and attend public speaking engagements. BRH provides the media with advertisements and makes frequent appearances in the local media speaking out against domestic violence, intimate partner abuse, and sexual assault. BRH also distributes brochures, posters, and other forms of information to community service providers, schools, businesses, community organizations, special interest groups, and various professionals. The goal is to increase public awareness and responsiveness to victims and the problems/issues victims face, as well as encourage victims who are or may be hiding their abuse to seek services.
- **DIRECT ASSISTANCE TO VICTIMS:** Within its fiscal limits, BRH provides victims with clothing, household items, furniture, and gifts for holidays, food, as well as issuing Goodwill and Hope Gospel vouchers. BRH also formats donated cell phones with 911 capabilities to give victims access to law enforcement in case of an emergency.

## Bolton Refuge House, Inc.

- **TRANSITIONAL HOUSING, SMITH HOUSE SERVICES:** BRH offers 6 units of safe transitional housing, and one  $\frac{3}{4}$  home in Eau Claire County. Victims in the TLP units pay 30% of their income as required by Housing in Urban Development (HUD) to offset operating costs. In May of 2020, BRH will be began occupying the 6 additional units located at the Farwell Street facility. The units include heat, utilities, and maintenance. Clients may live in the 14th Street transitional units for up to twenty-four months. The individuals living in these homes are supported with direct assistance, financial assistance as funding permits, individual advocacy, and support groups. All residents receive individual employment, budgeting, education, support services, and parenting advocacy. The individual may attend weekly support groups for survivors of domestic violence, intimate partner abuse, and/or sexual assault, or the educational support groups that help improve self-esteem and personal well-being. BRH additionally assists the individual with legal, health and medical issues, housing advocacy, food, clothing, and household items.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

BRH is committed to addressing the needs of victims throughout the Eau Claire community. The services and programming BRH provides is actively responsive to issues and trauma(s) that individuals who have witnessed violence, or been exposed to violence face. If the request is not fully funded, BRH would use unrestricted donated dollars to complete the project. Using unrestricted donated dollars for the services and programming would reduce staff support and direct client assistance and/or programming.

## Bolton Refuge House, Inc.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>		
<b>Revenues</b>					
Eau Claire County Funding	\$ 25,000	\$ 25,000	\$ 25,000		
User Fees	24,576	15,000	17,000		
All Other Revenue	948,520	1,084,349	1,096,689		
<b>Total Revenue</b>	<b>\$ 998,096</b>	<b>\$ 1,124,349</b>	<b>\$ 1,138,689</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	662,318	778,290	810,520		
Supplies & Services	239,258	233,793	231,540		
Capital Outlay	36,346	36,000	36,000		
Depreciation		82,000	72,300	Non-cash expense	
<b>Total Expenditures</b>	<b>\$ 937,922</b>	<b>\$ 1,130,083</b>	<b>\$ 1,150,360</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ 60,174</b>	<b>\$ (5,734)</b>	<b>\$ (11,671)</b>		

## **Boys & Girls Clubs of the Greater Chippewa Valley: Altoona and Lee & Mary Markquart Centers**

### **Request for funding for the year beginning January 1, 2023: \$15,000**

**Organization Purpose:** Boys & Girls Clubs exist to enable all young people, especially those who need us most, to reach their full potential as productive, caring, responsible citizens. Our vision is to provide a world-class Club Experience that assures success is within reach of every young person who enters our doors, with all members on track to graduate from high school with a plan for the future, demonstrating good character and citizenship and living a healthy lifestyle. Community support ensures that these experiences and opportunities are accessible to anyone, regardless of ability to pay. Our intentional inclusion efforts seek to ensure that every Club kid, family member, employee and volunteer feels safe, respected, understood, appreciated, and valued for who they say they are. Lee & Mary Markquart Center in Eau Claire provides youth development programs to youth ages 2<sup>nd</sup>-12<sup>th</sup> grades with a capacity of 180 youth. The Altoona Center opened in June 2022, with a capacity to serve 50 youth grades 2<sup>nd</sup>-5<sup>th</sup>.

### **List the major goals of your organization for 2023 and beyond:**

- Expand and enhance engagement of middle and high school youth in the Altoona and Eau Claire areas, to provide academic support, career exploration, post-secondary education readiness, workforce development, workplace skills, and healthy life skills including healthy cooking, physical activity, and mental health coping skills, with a renovated Teen Center at Lee & Mary Markquart Center, doubling the facility capacity from 50 to 100. Service to teens paused during the pandemic.
- Expand access to and impact of youth development programs in Altoona through enhanced community partnerships, increasing capacity from 50 to 75 youth, while engaging youth 6<sup>th</sup> grade and older in Lee & Mary Markquart Center programming. Programs in Altoona started in June, 2022.
- Continue to respond to the emerging and greatest needs of youth in the communities we serve with high quality programming and expert staff. These priorities are currently identified as learning loss, youth mental health, trauma-informed care, building capacity to avoid risky behaviors, physical activity, and access to healthy foods. This requires additional staff training and support.

### **List the services provided to Eau Claire County residents:**

- Safe, accessible places for youth 2<sup>nd</sup> through 12<sup>th</sup> grades during out of school times to access high quality youth programming that also allow parents and guardians to maintain employment.
- Addressing impacts of the pandemic on youth, including learning loss and mental health.
- Workforce development through academic enrichment, career exploration, workforce skill development (good character, teamwork, communication), and workplace exposure.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

Boys & Girls Clubs locally has a robust fund development program that includes program fees, individual and corporate donors, special events, grants and public funding sources. The Board of Directors is actively engaged in resource development activities as are Club staff at many levels of the organization. Even with this level of activity and stewardship, Club capacity is constrained due to competition for philanthropic dollars and the impact of rising costs and financial uncertainty on donors. Our costs are also increasing, as is the number of families requesting service at low or no cost. Funding from Eau Claire County will help us to provide continuous service by expanding and diversifying our funding sources, to mitigate anticipated funding shifts in 2023.

## Boys & Girls Clubs of the Greater Chippewa Valley: Altoona and Lee & Mary Markquart Centers

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	Actual 2021	Estimated Actual 2022	Budget 2023
<b>Revenues</b>			
Eau Claire County Funding	-	-	15,000
User Fees	35,184	62,352	66,200
All Other Revenue	789,161	1,156,441	1,570,588
<b>Total Revenue</b>	<b>824,345</b>	<b>1,218,793</b>	<b>1,651,788</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	314,400	406,488	480,362
Supplies & Services	517,958	586,953	671,426
Capital Outlay	2,747	215,000	500,000
<b>Total Expenditures</b>	<b>835,105</b>	<b>1,208,441</b>	<b>1,651,788</b>
<b>Net Surplus/(Deficit)</b>	<b>(10,760)</b>	<b>10,352</b>	<b>-</b>

## Children's Wisconsin – Building Families

**Request for funding for the year beginning January 1, 2023: \$15,000.**

### **Organization Purpose:**

The Vision of Children's Wisconsin is that Wisconsin kids will be the healthiest in the nation. This includes programs facilitated by Children's that address social determinants of health and provide community services. One of the 31 community based locations operated by Children's Wisconsin resides in Eau Claire. The Eau Claire location provides four programs, two of which are at no cost to the clients or the community, as they rely solely upon grants or other donations.

The Building Families program is one of those two programs. Building Families is a home visiting program offered to families with expectant mothers or children between the ages of birth and school age (0-5 years). The goal is to mitigate risk factors present in these families that may impact the safety, health, social/emotional/intellectual development and school readiness of children through teaching parents the skills needed. Research defines a strong link between what parents know and how they behave with their young children. Parents with more knowledge of child development engage in higher-quality parent-child interactions, use more effective parenting strategies and participate in more developmentally supportive activities with their children. Knowledgeable parents have more age-appropriate expectations of their children and use less harsh, more effective discipline strategies.

### **List the major goals of your organization for 2023 and beyond:**

The major goal of the Building Families program is to prevent the abuse or neglect of children and increase their readiness for success in school. Methods to achieve this goal include increasing parents' understanding of the developmental needs of their children to be cognitively, physically, and behaviorally prepared for school.

The steps and outcomes used to meet that goal are identified below:

- Increase parents' knowledge of the healthy development and needs of their child and improve their parenting skills through the use of the Parents as Teachers curriculum.
- Assist parents in completing all immunizations and medical appointments for children as recommended, as well as help the family find a medical home.
- Assess for appropriate development in the child and assist parents in enrolling in extra services as needed through the use of the Ages and Stages Questionnaire 3 (ASQ3) and Ages and Stages Questionnaire – Social Emotional 2 (ASQ-SE2), each implemented at 8 different sequential times between birth and age 5.

### **List the services provided to Eau Claire County residents:**

- Building Families provides home visiting to families with expectant mothers, newborns, or children up to five years of age. Referral sources to the program include the Eau Claire City/County Public Health Department, Eau Claire County Department of Human Services, the Eau Claire Alliance Screen-Out Review Committee, and regional medical providers. Families who benefit most may present with barriers to successful parenting which can be improved through knowledge, education and encouragement.

## Children's Wisconsin – Building Families

- In addition to home visits and educational services, home visitors coordinate access to community-based services such as housing, W.I.C., medical, financial services, and recreation, to name a few. Most families are linked to public health nursing services and to a primary care physician to ensure that their child receives ongoing medical care, is immunized, and receives appropriate services if their child is lagging developmentally.
- Building Families serves vulnerable parents in the Eau Claire community with risk factors including low income, lack of a high school diploma, disabilities, history of involvement with the child welfare system, mental health complications, or other barriers to successful parenting. While females and their children are the primary target population, male partners are also included in services. Families can access services until their child reaches age five or enters school. Building Families serves 30 families per year on average. Currently, all families being served are below the federal poverty line.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

The Building Families program is completely supported through grants and donations. Other funding sources are Community Development Block Grant, Otto Bremer, and Children's Wisconsin Foundation through a local fundraiser. Without these funding sources, the program services would need to be reduced, with fewer clients being able to be served.



## Children's Wisconsin – Building Families

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	Actual 2021	Estimated Actual 2022	Budget 2023		
<b>Revenues</b>					
Eau Claire County Funding	\$ 10,000	\$ 10,000	\$ 12,000		
User Fees	-	-	-		
All Other Revenue	98,507	82,982	88,496		
<b>Total Revenue</b>	<b>\$ 108,507</b>	<b>\$ 92,982</b>	<b>\$ 100,496</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	72,078	69,479	73,704		
Supplies & Services	36,428.71	23,503	26,792		
Capital Outlay	-	-	-		
<b>Total Expenditures</b>	<b>\$ 108,507</b>	<b>\$ 92,982</b>	<b>\$ 100,496</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>		

## Children's Wisconsin – Chippewa Valley Child Advocacy Center

**Request for funding for the year beginning January 1, 2023: \$ 10,000.**

### **Organization Purpose:**

The vision of Children's WI is that Wisconsin kids will be the healthiest in the nation. This vision guides all of the programs facilitated by Children's WI, including the Community Services Programs. The Chippewa Valley Child Advocacy Center is one of the Community Services Programs facilitated by Children's WI in the Eau Claire area. This program is offered at no cost to the clients or the community, as it relies solely upon grants or other donations.

The role of the Chippewa Valley Child Advocacy Center is to provide forensic interviews to children and youth who have been the victims of crimes (such as abuse) and/or who have been witness to crimes of abuse or violent crimes. These children and their families experience significant trauma. The Advocate Case Manager at the CAC fulfills the role of providing advocacy services to the non-offending caregiver, who brings the child to the CAC, as well as connecting the caregiver to services that will help them and their families through their current traumatic situation. This assistance is also aimed at helping to prevent recurrences of such abuse from occurring. The Advocate Case Manager also meets with any teenaged clients to provide direct teen advocacy, helping them to understand the legal process, the court process, and the teen that they are experiencing itself. They are also connected to counseling or other services, which may assist them through their current trauma. The Forensic Interviewer provides the trauma sensitive, child-appropriate, and objective interview of the youth who has experienced or witnessed physical, sexual, or domestic abuse, or who has experienced drug endangerment or has been witness to a violent crime. These interviews are done in a child-appropriate manner and are important to the court process as an objective interview of a victim of a sensitive age.

### **List the major goals of your organization for 2023 and beyond:**

- Provide trauma sensitive forensic interviews of children who have experienced physical abuse, sexual abuse, neglect, drug endangerment, or who have been witness to violent crimes.
- Provide trauma-informed support and referral of services for the child victims of violent and sensitive crimes, as well as providing similar services to non-offending caregivers and family members.
- Prevent the abuse of children through the two prior goals, by assisting in the conviction of individual who abuse children (through the forensic interview process) and by providing advocacy and referral for non-offending caregivers and families.

### **List the services provided to Eau Claire County residents:**

- Trauma informed and child-appropriate forensic interviews to the child victims of physical abuse, sexual abuse, neglect, drug endangerment, or who have been witness to violent crimes.
- Advocacy services to non-offending caregivers of child victims, as well as to teen victims, including referrals for mental health services, assistance in understanding and navigating the justice system, and connection to any other appropriate and necessary services.
- Trauma informed mental health counseling for child victims.

## Children's Wisconsin – Chippewa Valley Child Advocacy Center

**What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

The Chippewa Valley Child Advocacy Center is completely grant and donation funded. Over half of the Child Advocacy Center program costs are supported by Children's Wisconsin, with the rest provided for by grants from the Wisconsin Department of Justice and the Victims of Crime Act.

The absence of the Eau Claire County funding could potentially jeopardize the FTE status of the Advocate Case Manager position.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Estimated</b>		
	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Budget 2023</b>
<b>Revenues</b>			
Eau Claire County Funding	\$ 10,000	\$ 10,000	\$ 10,000
User Fees			
All Other Revenue	125,083	107,230	115,413
<b>Total Revenue</b>	<b>\$ 135,083</b>	<b>\$ 117,230</b>	<b>\$ 125,413</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	93,704	81,470	88,502
Supplies & Services	41,379	35,760	36,911
Capital Outlay			
<b>Total Expenditures</b>	<b>\$ 135,083</b>	<b>\$ 117,230</b>	<b>\$ 125,413</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Family Promise of the Chippewa Valley, Inc.

**Request for funding for the year beginning January 1, 2023: \$25,000.**

### **Organization Purpose:**

Our mission is to advocate for and support families who are homeless in our community by providing temporary housing and support services and fostering independence.

### **List the major goals of your organization for 2023 and beyond:**

- 80% of our families served will secure transitional or permanent housing upon exiting our shelter.
- 70% of our families serviced will maintain permanent housing upon exiting a support program.
- The average length of stay will be less than 60 days.
- Continue to secure revenue from various funding sources in order to provide life enhancing services which promotes a balanced budget.

### **List the services provided to Eau Claire County residents:**

- Shelter and meals for up to 6 families with children at a given time.
- Case management for all families that enter the shelter.
- Financial payments to assist with housing application fees, security deposit, rental assistance, gas/bus vouchers etc. (Based on available funding)
- Small onsite food pantry
- Holiday assistance program
- Two units of agency owned Transitional Housing including case management.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

- Monetary donations from churches, individuals, corporation/organizations
- Various grants
- Annual fundraiser-Hike for the Homeless as well as several smaller fundraisers throughout the year.

## Family Promise of the Chippewa Valley, Inc.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

		Estimated			
	Actual 2021	Actual 2022	Budget 2023		
<b>Revenues</b>					
Eau Claire County Funding	\$ 18,500	\$ 25,000	\$ 25,000		
User Fees	7,263	4,000	4,000		
All Other Revenue	365,078	410,000	399,000		
<b>Total Revenue</b>	<b>\$ 390,841</b>	<b>\$ 439,000</b>	<b>\$ 428,000</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	267,228	267,610	268,000		
Supplies & Services	130,250	163,418	160,000		
Capital Outlay	-	-	-		
<b>Total Expenditures</b>	<b>\$ 397,478</b>	<b>\$ 431,028</b>	<b>\$ 428,000</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ (6,637)</b>	<b>\$ 7,972</b>	<b>\$ -</b>		

## Family Resource Center

**Request for funding for the year beginning January 1, 2023: \$ 21,000.**

The mission of the Family Resource Center is to build on families' strengths through prevention, education, support and collaboration with other community resources. Although we serve all families, our special focus is on children 0-5 because it is during this period of rapid brain expansion/subsequent pruning that children are 'wired' for the rest of their lives. Research has shown that high-quality programming in this age group has an annual return on investment of 13% because of improved outcomes in education, health, and economics well into the adulthood of the children served. The reverse is also true: when societies don't invest in early childhood, they face increased costs for health care, remedial education, and criminal justice.

### **Major goals of your organization for 2023 and beyond:**

- Provide education and support for parents of children 0-5 to improve families' mental health and children's resilience, school readiness, and lifelong success.
- Continue to coordinate county-wide provision of evidence-based Triple P parent education for parents of children 0-16 and disabled children of all ages, serving as lead agency and county hub.
- Develop and support a Parent Advisory Council to give input into agency programming and make us more responsive to community needs.
- Meet all requirements, goals, and outcomes for 5 major grants (from \$25,000-\$105,000/year), including attending all required meetings and submitting all reports on time.
- Continue active participation in local (ECC Brain Team, Chippewa Valley Early Literacy Coalition and the Home Visiting Council) and statewide (Supporting Families Together Association, Triple P Community of Practice) coalitions.

### **List the services provided to Eau Claire County residents:**

- **Home visiting** for children 0-5 and their parents using the acclaimed Parents as Teachers curriculum.
- **Play 'N Learn playgroups** for children 0-5 and their caregivers, both at our center in the Oakwood mall and at 4 off-site locations.
- **Parent Cafés** based on the fiveforfamilies.org program to build resilience.
- **'Triple P' (Positive Parenting Program) Seminars, Discussion Groups, Group and Individual Learning** for parents of children 0-12, parents of teenagers 13-16, and parents of disabled children of any age, both virtually and through in-person gatherings.
- **'Warm line'** of support and referral for families

We continue to get very positive feedback on all our services. A few samples: Triple P workshop on Fighting and Aggression: *This was great! I really appreciate the opportunity to connect with other parents and learn new strategies to try. Thank you!*" Coping with Stress Discussion Group: *"This training was excellent! I really enjoyed being able to talk about my own situation and listen to other parents. It really helps knowing you're not the only one experiencing challenges with parenting. The trainer was very relatable and explained things in a way that made it easy to understand. I also appreciated the practical strategies that I could start using right away."*

## Family Resource Center

COVID has required us to be resourceful. We pivoted as needed to all-virtual programming when community spread was high, have doubled our toy supply (so they can be swapped out in our playroom), provide free face masks, increased our cleaning protocols, commissioned an airflow study of our Oakwood Mall through the UWEC Environmental Studies department and subsequently purchased large-volume air purifiers.

We have also found that families in Eau Claire County have greater needs in the wake of COVID. Parents report anxiety and burn-out and worry about their young children's socialization. In response, we have doubled the number of our playgroups and increased our Triple P programming. We plan to increase our hours this fall to support working parents with evening and weekend hours (likely Tuesdays until 7:30 and Saturday 9-12). Ideally, we would hire another Parent Educator as well as some administrative support to help with grant management. Four of our 5 major grants have committed three years of funding but one \$85,000 grant (a 2-year competitive Infrastructure Development grant supporting 10 FRCs to set standards for FRC excellence statewide) will end June 30, 2023—leading to a decrease in our budget for that year.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

In the past two years we have aggressively sought PPP loans, external grants, and donations to cover the increased costs of greater programming, seeking an increase of only \$5,000 last year in county revenue. If our ECC funding is reduced or eliminated we will continue to pursue alternative sources of funding, but if absolutely needed we will reduce our hours and offerings to families.

## Family Resource Center

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>		
<b>Revenues</b>					
Eau Claire County Funding	\$ 16,600	\$ 21,600	\$ 21,000		
User Fees	300	300	300		
All Other Revenue	244,690	250,000	210,000		
<b>Total Revenue</b>	<b>\$ 261,590</b>	<b>\$ 271,900</b>	<b>\$ 231,300</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	136,561	150,000	144,000		
Supplies & Services	110,118	116,900	87,000		
Capital Outlay	5,506	5,000	300		
<b>Total Expenditures</b>	<b>\$ 252,185</b>	<b>\$ 271,900</b>	<b>\$ 231,300</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ 9,405</b>	<b>\$ -</b>	<b>\$ -</b>		



## L. E. Phillips Senior Center

**Request for funding for the year beginning January 1, 2023: \$30,000.**

**Organization Purpose:**

The L.E. Phillips Senior Center is a gathering place for individuals 50 plus who reside in the City or County of Eau Claire, to maintain independence through access to programming which develops skills to enhance their social, emotional and physical well-being.

**L.E. Phillips Senior Center values:**

**Compassion** for all individuals who come to the Center, regardless of knowledge, skills, cultural heritage, ethnicity, gender, disability, financial status and religious affiliation.

**Respect** for each other in every interaction.

**Independence** as a means by which we strive to help others maintain.

**A safe environment** for all to feel welcome and secure.

**List the major goals of your organization for 2023 and beyond:**

- Increase visibility of the senior center in Eau Claire County through enhanced marketing efforts such as new website, social media, newsletters and emails.
- Develop 3 year strategic plan
- Increase number of board members, implement onboarding program, and increase committee work
- Develop and implement financial assistance program
- Focus on diversity in both board and membership
- Develop and implement plan for parking lot expansion. (There are many times where the parking lot is at capacity and nowhere to park.)

**List the services provided to Eau Claire County residents:**

**Below is a brief sampling of the many classes and programs offered at the center:**

- Educational Classes-Spanish, German, CVLR Classes, computers
- Fitness-Open Fitness Center, Exercise Orientation, strength classes, Yoga, cardio drumming
- Personal Care- Haircuts, Healing fee, massage, tips and toes
- Senior Opportunities-ABC's and D's of Medicare, Legacy & Estate Planning,
- Social-cards, Mah-jongg, Crafters, RSVP Volunteers, billiards, Ping Pong, Trivia
- Special Events- Dairy Month, Thrift sale, Craft sale, Thanksgiving meal, Water Street Mile

**What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

The board of Directors would have to take a look at increasing membership fees or scaling back or eliminating programs and services. All of this would be to the detriment of our members, many of whom are living on a very fixed income and participation in the L. E. Phillips Senior Center is vital to their physical, social and mental health.

## L. E. Phillips Senior Center

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>
<b>Revenues</b>	See Note		
Eau Claire County Funding	30,000	30,000	30,000
User Fees	131,075	180,500	186,000
All Other Revenue	155,481	107,905	120,000
<b>Total Revenue</b>	<b>316,556</b>	<b>318,405</b>	<b>336,000</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	122,728	182,000	186,000
Supplies & Services	130,534	147,100	150,000
Capital Outlay			
<b>Total Expenditures</b>	<b>253,262</b>	<b>329,100</b>	<b>336,000</b>
<b>Net Surplus/(Deficit)</b>	<b>63,294</b>	<b>(10,695)</b>	-

\*\*\*2021 revenue included building fund and land acquisition donations. Also because of COVID closings, staff costs were down. 2022 reflects a more accurate picture.

## Catholic Charities

**Request for funding for the year beginning January 1, 2023: \$ \_\_50,000.00\_\_.**

### **Organization Purpose:**

Catholic Charities proclaims Christ's gospel of life and promotes human dignity by alleviating poverty and strengthening individuals and families.

Funds from Eau Claire County will be utilized to support the operational expenses of Sojourner House homeless shelter.

The Sojourner House provides a safe, clean place for adult men and women who are experiencing homelessness; affirms the Christ-like dignity in every individual through compassionate presence, listening, and hospitality; and empowers people to rebuild their lives with the engagement of the greater community. Guests can sleep overnight, shower, wash their clothes, and eat breakfast while ensuring their personal dignity, respect and safety.

### **List the major goals of your organization for 2023 and beyond:**

- Continue to operate homeless shelter, while also working on preventing homelessness.
- Expand and renovate Sojourner House in order to:
  - create a space for increased social distancing in shelter
  - update handicap capabilities
  - enlarge the women's dormitory
  - add a second floor for offices in order to meet with those we serve and provide much needed wrap around services
- Increase our operational capacity to take on the heightened needs within Eau Claire County.

### **List the services provided to Eau Claire County residents:**

- **Sojourner House**-Catholic Charities operates the emergency shelter in Eau Claire. The mission of the shelter is to provide a safe, clean place for single men or women, regardless of what their ambitions or hopes are, to sleep overnight, shower, clean their clothing, and have breakfast while ensuring our guests' personal dignity, respect, and safety. We are a year-round facility that serves those who are experiencing homelessness from 7 pm in the evening to 8 am in the morning. We can provide sleeping arrangements for up to 36 men and 16 women (capacity of 52).
- **Adoption & Post Adoption** -Building new families is a wonderful way Catholic Charities has been serving our community for many years. We help families prepare to welcome an adoptive child, whether an infant, an older child, or a child from another country. We work with clients' strengths to find creative approaches for their unique parenting experience and offer encouragement along the way. We also provide support, education, and referrals to adoptive families through the Wisconsin Adoption & Permanency Support Program.

## Catholic Charities

- **Pregnancy Support Services**-Catholic Charities offers support and compassion to expectant birth mothers and fathers to help them make the best decision for them and their child. We also provide information and referrals to help deal with other concerns in their life. Free, confidential support will be extended to individuals whether they choose to parent the child or make an adoption plan for that child.
- **Immigration Assistance**-Catholic Charities provides direct legal assistance to all immigrants for naturalization, adjustment of status, immigration services under the VAWA program (Violence Against Women Act), and other immigration services. In addition, we provide all immigrants general assistance and/or referrals for special needs.
- **St. Lawrence Community Services.** Catholic Charities' certified and experienced staff tailors assistance to clients who need help managing their finances. Through expert advice, struggling families and individuals will receive an evaluation of their situation, assistance in developing a plan, and financial education and case management evaluation. With professional care and confidentiality, our staff provides charitable assistance (rental, mortgage, food, utilities), financial counseling, housing counseling, mentoring, and financial literacy. Our goal is simple: to be an advocate for clients by providing support and guidance as they make a lasting change in regard to their relationship with handling money. Comprehensive Housing case management (including homeless prevention counseling, and outreach to unsheltered individuals & families) are a focus of our agency. We want less people to need our emergency shelter services and we see these services as being able to make that happen.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

The Sojourner House received \$1.5 million from Governor Evers Department of Administration's Neighborhood Investment Fund along with previously allocated federal funding. This important funding will be used for the expansion and renovations of the Sojourner House in Eau Claire, Wisconsin. These funds are strictly for expansion and renovations so leave a need within our operating budget. Reducing or eliminating funding to this program during a time when our services and support are needed more than ever, would be harmful to our ability to serve some of Eau Claire County's most vulnerable individuals.

Alternative funding sources dedicated for operational costs also include SSSG from the state of Wisconsin, United Way of Greater Chippewa Valley, Western Dairyland as well as some private donation sources.

## Catholic Charities

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	Actual 2021	Estimated Actual 2022	Budget 2023
<b>Revenues</b>			
Eau Claire County Funding	\$ 30,000	\$ 33,000	\$ 50,000
User Fees	2,540,258	2,936,454	3,024,547
All Other Revenue	5,250,639	4,448,236	5,348,085
<b>Total Revenue</b>	<b>\$ 7,820,898</b>	<b>\$ 7,417,690</b>	<b>\$ 8,422,632</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	3,675,745	4,555,360	4,692,020
Supplies & Services	2,203,626	2,165,642	2,230,612
Capital Outlay	-	900,000	1,500,000
<b>Total Expenditures</b>	<b>\$ 5,879,371</b>	<b>\$ 7,621,002</b>	<b>\$ 8,422,632</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ 1,941,527</b>	<b>\$ (203,312)</b>	<b>\$ 0</b>

# Chippewa Valley Museum

**Request for funding for the year beginning January 1, 2023: \$ 40,000.**

## **Organization Purpose:**

The Chippewa Valley Museum connects people to our community and inspires curiosity by collecting, preserving, and sharing our region's history, stories, and memories.

## **List the major goals of your organization for 2023 and beyond:**

*Below are the four overarching goals from our 2022-2026 strategic plan. Major Year One action items are listed beneath the goals.*

- **Ensure that the Chippewa Valley Museum is accessible to all.**
  - Replace essential HVAC equipment and repair facade
  - Increase free nights through sponsorship support
- **Strengthen the museum's role in community life.**
  - Host traveling exhibit *!Pleibolj Baseball in the Barrios and the Big League* and develop a local baseball exhibit – Summer 2023
  - Expand volunteer program and opportunities.
- **Embody sustainable stewardship of resources.**
  - Integrate operations with Wisconsin Logging Museum for long-term sustainability. This is the major focus for this coming year and requires additional human and financial resources for long-term success. Integration includes combining accounting and finance, technology, human resources, administration, marketing, and program and exhibit development. In short, the efforts will produce one umbrella organization for Chippewa Valley Museum and Wisconsin Logging Museum.
  - Increase staff numbers and raise museum employee compensation levels so all professional staff are, at minimum, receiving a living wage.
- **Maintain and expand the museum's focus on education.**
  - Revamp traveling History Kit program used by senior centers, assisted living sites, schools, and libraries
  - Plan renovation of Children's Gallery in to a hands-on Smithsonian-affiliated Spark! Lab inventor space
  - Publish local history books: *Past Eau Claire* (photo book) and *Guide to Forest Hill Cemetery*.

## **List the services provided to Eau Claire County residents:**

- 12,000 square feet of **exhibits** that cover agriculture history (*Farm Life*) and community history (*Changing Currents: Reinventing the Chippewa Valley*) plus short term exhibits:
  - *Origins & Odyssey*, short-term art show featuring local artists, Jan.- March 2022
  - *Then and Now: 150 Years of Change in Eau Claire*, through December 2022
  - Working 15-foot model railroad layout featuring downtown Eau Claire, 1910s, opening July 4, 2022

## Chippewa Valley Museum

- **Guided school tours and in-school visits.** In FY2022, Chippewa Valley Museum has served 1,101 Eau Claire County students in grades preK-12, including all 753 Eau Claire 3<sup>rd</sup> graders, all Fall Creek 4<sup>th</sup> graders, and all 4<sup>th</sup> grade Osseo-Fairchild students.
- **Free admission second Tuesday of every month just for Eau Claire County residents**
- **National and regional traveling exhibits**
  - *!Pleibolj Baseball in the Barrios and the Big Leagues*, developed by the Smithsonian Traveling Exhibits program, opening April 2023. The bilingual exhibit looks at the influence and participation of Latinos in baseball.
- **Research library and source of historical information** for businesses, government agencies, and residents seeking answers to questions. Research library is free for museum members and all students; \$10/hr for non-members.
- **Community events and activities** like free outdoor concert series (six planned for summer 2022), self-guided *Biking Into History* tours, and Fourth of July Fun Celebration. CVM also collaborates with other organizations to support **Juneteenth, Culture Fest** at UW-Eau Claire, **2021 Farm Technology Days, Augusta Bean and Bacon Days**, and the **US Chainsaw Carving Competition**.
- **Resource for county departments:** CVM is a host site for monthly ADRC memory cafes
- **In-person enrichment classes, workshops, and lectures** for all ages, preschool – seniors.
- **Virtual programs, tours, and online content.** Hybrid programs are especially popular during winter months and with seniors who have limited mobility. Weekly social media posts share history, photos, and objects and also suggest places to discover history.
- **Volunteer opportunities** for seniors, students, and those looking to be involved in the community.
- **Meeting space for organizations, rental space for private events.**
- **Preservation advice** on how to store, repair, and generally take of photographs and objects.
- **Central repository** for objects, photographs, and documents relating to county history, the only organization in the county that collects for the entire county. All donations are accessible to county residents either through exhibits or upon request. There are over **23,000 objects** and more than **40,000 visual images** in the Chippewa Valley Museum’s collections.
- **Tourist attraction to share** with out of area family and guests.

## Chippewa Valley Museum

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

One funding alternative is to increase user fees like increasing admission prices and program fees and eliminating free nights. CVM will be reviewing admission and membership pricing structures as we integrate with Wisconsin Logging Museum. In 2020 CVM hired a Development Manager who is developing a Corporate Sponsorship program and this is producing results, but it takes time, especially during a pandemic. CVM Foundation has an endowment which annually distributes \$30,000 to CVM for operations. The endowment is available for absolute emergencies. Any reduction in the endowment increases long-term risks, especially during downturn in the economy.

A reduction or elimination of Eau Claire County funding would also require cuts in personnel expenses. We would not have enough staff available to:

- Offer enough school tours to meet the demand. CVM already had to reduce the number of tour options in 2022 because of a decline in volunteers
- Develop new exhibit and programs which engage residents and connect them to the county
- Provide research assistance to Eau Claire County residents and businesses
- Continue to develop collaborative programs and joint fundraising initiatives with other organizations.

This last point is especially important because community partnerships have allowed us to expand programming, reach new audiences, and provide better services.

The Chippewa Valley Museum does have options for handling a reduction in county funding. However, these options would reduce the quantity and quality of museum programs, increase participation fees for residents, and hamper our ability to be a community asset in many ways.



## Chippewa Valley Museum

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>
<b>Revenues</b>			
Eau Claire County Funding	\$ 25,000	\$ 25,000	\$ 40,000
User Fees	31,551	50,027	70,675
All Other Revenue	471,000	525,456	432,052
<b>Total Revenue</b>	<b>\$ 527,551</b>	<b>\$ 600,483</b>	<b>\$ 542,727</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	288,468	319,055	341,994
Supplies & Services	175,110	239,568	179,933
Capital Outlay	8,975	109,396	20,800
<b>Total Expenditures</b>	<b>\$ 472,553</b>	<b>\$ 668,019</b>	<b>\$ 542,727</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ 54,998</b>	<b>\$ (67,536)</b>	<b>\$ -</b>

**Note:** A major exhibit/capital project for CVM will be completed late this summer using in \$94,189 grant funds raised in previous fiscal years

# Wisconsin Logging Museum

**Request for funding for the year beginning January 1, 2023: \$15,000.**

## **Organization Purpose:**

Wisconsin Logging Museum's mission is to collect, preserve, and share Wisconsin's logging and lumber history through exhibitions, programming, collections and guest experiences.

## **List the major goals of your organization for 2023 and beyond:**

- **Integrate operations with Chippewa Valley Museum**
  - Share personnel between two museums
  - Integrate museum systems and structures to streamline operations, share costs, and better serve the community.
  - Share advertising and marketing efforts and materials to reach a broader and more diverse audience.
  - Utilize collections and research of both institutions to create better experiences for the visitors.
  - The efforts will create an organization under one umbrella for both Wisconsin Logging Museum and Chippewa Valley museum to thrive.
- **Develop museum exhibits and collections**
  - Enhance visitor experiences through the use of technology.
  - Redevelop and update exhibit spaces to maintain historical accuracy and relevance to today's audiences.
  - Redevelop Wisconsin Logging Museum's main interpretive space to better align with mission statement and provide new exhibits for visitors.
- **Improve systems and structures**
  - Re-develop staff operational policies and procedures to encourage growth
  - Develop and implement a proactive and preventative building and property maintenance plan that better aligns with museum best practices.

## **List the services provided to Eau Claire County residents:**

- **Guided School Tours:** Wisconsin Logging Museums provides guided tours for Eau Claire Area School district students as well as other students from all over Eau Claire County and beyond. These tours, driven by Wisconsin educational curriculum, provide unique and memorable experiences for the students. This past spring, 819 Eau Claire County students toured the museum with more from all over the county slated to return in the Fall of 2022.
- **New Exhibit Space:** In 2022, Wisconsin Logging Museum opened its newest exhibit space, the Machine shed, to share the story of Eau Claire before, during, and after the logging boom, as well as showing the different logging jobs in Wisconsin logging camps.
- **Community Events:** Events such as the U.S. Open Chainsaw Carving Championship, the Carson Park Experience, and the Carson Park 5/10 encourage community involvement and increase tourism to Eau Claire and the surrounding areas.
- **Virtual Content:** Wisconsin Logging Museum provides a virtual tour, used over 1,000 times, and virtual exhibits to guest who are interested in logging history but may not be able to visit the museum directly, allowing for greater accessibility.
- **Meetings and rental spaces available for individuals and organizations.**

Organization Name: Wisconsin Logging Museum

Contact Name: Rachel Lange

Phone Number: 715-835-6200

## Wisconsin Logging Museum

- **Tourist Attraction:** Visitors and guests come from all over the country to visit Wisconsin Logging Museum, bringing more visibility to our community.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

While Wisconsin Logging Museum continues to grow and adapt to the changing times, there is a dependence on outside funding resources now more than ever. Though recovery from the events of the last few years has been relatively successful, there is still a long way to go. Support from the County is more important now than ever. If county funding was reduced or eliminated, WLM would no longer be able to support the programs that we provide to county residents such as:

- Facilitating and supporting school tours to meet the needs of the children and school districts. Demand continues to increase while volunteer support continues to decline, leading to an increased need for paid staff to support these vital efforts.
- Continue to put on events such as the Carson Park Experience and the U.S. Chainsaw Championship which increase tourism and provide entertaining and low cost activities for residents.
- Continue designing, developing, and implementing new exhibits, programs, and experiences to bring the history of logging to life for visitors.

## Wisconsin Logging Museum

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Estimated</b>		
	<b>Actual 2021</b>	<b>Actual 2022</b>	<b>Budget 2023</b>
<b>Revenues</b>			
Eau Claire County Funding	\$ 4,000	\$ 4,000	\$ 15,000
User Fees	10,240	16,750	18,150
All Other Revenue	73,203	75,421	76,505
<b>Total Revenue</b>	<b>\$ 87,443</b>	<b>\$ 96,171</b>	<b>\$ 109,655</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	58,583	66,076	73,691
Supplies & Services	20,641	28,095	33,714
Capital Outlay	1,550	2,000	2,250
<b>Total Expenditures</b>	<b>\$ 80,774</b>	<b>\$ 96,171</b>	<b>\$ 109,655</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ 6,669</b>	<b>\$ -</b>	<b>\$ -</b>

## Eau Claire Area Economic Development Corporation

**Request for Eau Claire County funding for the year beginning January 1, 2023: \$47,500**

### **Organization Purpose:**

The Eau Claire Area EDC's purpose is to energize local prosperity with business and job growth within Eau Claire County. In practice, this ranges in economic development activities such as business growth & retention assistance, workforce development and supporting local entrepreneurs.

### **List the major goals of your organization for 2023 and beyond:**

- Expanding broadband to more rural parts of the County and make broadband services widely available for future growth throughout the County.
- Re-allocate EDC *Near-Equity Fund* resources to develop a seed fund for local second stage startups available to any business in the County.
- Assist with business expansion and retention for Eau Claire County businesses (with a focus outside of the City of Eau Claire).
- Develop a new business park in the County to support more rural growth outside the city limits of the City of Eau Claire.

### **List the services provided to Eau Claire County residents:**

- Financial packaging assistance for new or expanding businesses – Resulting in jobs for residents and additional availability to new goods/services
- Site selection services to expanding businesses – Resulting in jobs for residents
- Identify workforce needs through community partners – Resulting in targeted workforce initiatives for both employers and employees
- Recognizing businesses who achieve positive economic impact – Resulting in employers who strive to generate local prosperity and create positive workplaces
- Encourage and empower the local startup community – Resulting in new businesses starting here – new jobs, new services for residents and visitors

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

The Eau Claire Area EDC is funded, in part, by the cities/villages within the County, Eau Claire County and private businesses. In order to generate economic development within the County, it is important that all three sectors of stakeholders are represented in the funding and mission.

Governmental funding is critical to implementing a comprehensive economic development effort that is focused on the Eau Claire area that will create and maintain quality jobs, bring investment into the community, and maintain economic growth in our area.

In the event of reduced funding, the Eau Claire Area EDC would have to lean heavier on private business contributions and review program offerings that we provide throughout the County.

## Eau Claire Area Economic Development Corporation

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>
<b>Revenues</b>			
Eau Claire County Funding	\$ 20,000	\$ 20,000	\$ 47,500
User Fees	80,954	42,890	45,300
All Other Revenue	153,274	127,509	128,449
<b>Total Revenue</b>	<b>\$ 254,229</b>	<b>\$ 190,399</b>	<b>\$ 221,249</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	145,996	151,698	156,249
Supplies & Services	71,273	56,801	65,000
Capital Outlay	-	1,900	-
<b>Total Expenditures</b>	<b>\$ 217,269</b>	<b>\$ 210,399</b>	<b>\$ 221,249</b>
<b>Net Surplus/(Deficit)</b>	<b>\$ 36,960</b>	<b>\$ (20,000)</b>	<b>\$ 0</b>

## Chippewa Valley Innovation Center

**Request for funding for the year beginning January 1, 2023: \$10,000.00.**

### **Organization Purpose:**

The Chippewa Valley Innovation Center (CVIC) supports new and emerging entrepreneurial businesses in the Eau Claire area. By providing vital services, a convenient location, adaptable facility space, access to an advisory committee, and financial services make CVIC an accommodating environment for entrepreneurial ideas to flourish.

The CVIC has a long and proven history in its' mission to support job creation in the Chippewa Valley. The CVIC has assisted 67 startup businesses since we began operations in 1986. Current tenants and graduates have made over \$27 million in local investment in their facilities and equipment, and they have created over 600 jobs. Two recent tenants; Precision Dies, and Wolfe Ridge Manufacturing are graduated in 2020 and are now thriving in their own facilities. This was made possible because of widespread community support including invaluable long-standing support from Eau Claire County.

### **List the major goals of your organization for 2023 and beyond:**

- Continue implementation of strategic plan based on 2019 CVIC Market Study for Workforce Development, Capital Improvements, and Marketing/Community Outreach.
- To support at least three new manufacturing companies with growing their business thereby creating at least 30 additional jobs in the Chippewa Valley as those tenants graduate over the next 3 years.
- Remain at 100% manufacturing capacity.

### **List the services provided to Eau Claire County residents:**

- Flexible, low-cost building accommodations
- Low cost/no cost professional consultation
- Access to technical assistance
- Advisory boards available for current tenants
- Shared amenities: internet, heat, air conditioning, fax, copier, printer
- Access to local economic development agencies
- \$200,000 loan pool available for current tenants
- No cost equipment provided to tenants: forklift, industrial compressed air, pallet jack, etc.

## Chippewa Valley Innovation Center

### What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?

Through 2023 and beyond the CVIC will continue to increase private sector contributions by building long term relationships with local businesses who benefit from our job creation. We will also establish a capital campaign for long-term facility improvements and apply for grants for large scale projects such as workforce initiatives and capital improvements.

CVIC funding from Eau Claire County and other CVIC community partners has been and will continue to be an essential element in the success of the CVIC Business Startup Program.

Given the relatively small need for public economic development funds the CVIC has proven to be an **efficient** and **effective** investment in the economic development of Eau Claire County.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

	<b>Actual 2021</b>	<b>Estimated Actual 2022</b>	<b>Budget 2023</b>		
<b>Revenues</b>					
Eau Claire County Funding	\$ 10,000	\$ 10,000	\$ 10,000		
User Fees	28,863	55,781	65,000		
All Other Revenue	35,642	41,450	45,000		
<b>Total Revenue</b>	<b>\$ 74,505</b>	<b>\$107,231</b>	<b>\$ 120,000</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	-	-	-		
Supplies & Services	87,601	103,400	105,000		
Capital Outlay	-	-	15,000		
<b>Total Expenditures</b>	<b>\$ 87,601</b>	<b>\$103,400</b>	<b>\$ 120,000</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ (13,096)</b>	<b>\$ 3,831</b>	<b>\$ -</b>		



## Momentum West

**Request for funding for the year beginning January 1, 2023: \$2,500.**

### **Organization Purpose:**

Momentum West works with our partners in the Chippewa Valley, region, as well as with numerous agencies of state of Wisconsin, to drive business attraction and talent development, attraction and retention in the ten county Momentum West region with a focus on our core, the Chippewa Valley. These partners include CVTC, UW Eau Claire, the Eau Claire area EDC and the City of Eau Claire, Chamber of Commerce's, Workforce development, entrepreneur support organizations, numerous business and industry and many others. As one of the states nine regional economic development agencies, we will continue to collaborate with our partners in the region to drive our strategies forward to the mutual benefit of the region and our partners. In addition to numerous private and public supporters, we are funded by nine of the ten county EDC's or Counties directly making them a vital investor in our efforts.

### **List the major goals of your organization for 2023 and beyond:**

- We are looking at the potential of creating a housing development collaborative to construct workforce housing development. If successful, this will be patterned after the NMHC in Minnesota, an organization that has constructed over 200 homes in four communities over the last 20 years.
- We will continue our aggressive social media marketing of the region and it's assets for the purpose of talent and industry attraction. Target areas include the Twin Cities, Chicago, and the west coast.
- We will roll out additional career pathways maps outlining clear educational pathways for students to pursue career goals in our region. This is a collaborative effort with DPI, CESA 10 & 11, and the higher education institution and employers in the region.
- Along with our regional partners, we will continue with the talent efforts including the Inspire program, UWIN internship initiative, Techstart, a talent sharing program, a community emersion program with the three UW System school and other efforts tied to the talent initiative.
- We will continue to involve participation from the manufacturing base, higher education institutions, workforce development, the regions county/city economic development organizations, Manufacturing works to develop a manufacturers alliance similar the NEWmfg in the Fox Cities.
- With COVID 19 restricting our in-person site selector visits, we will leverage the video series produced in 2021 to target with social media potential business and talent to recruit to the area. We will also host a virtual familiarity tour for site selectors from outside the region. This will be our fourth tour and will focus on the urban core of the region – the Chippewa Valley.
- We will work with service providers and funding sources to close the broadband gaps in the region.
- The UWIN (UW Internship Initiative), a Momentum West program along with the three UW System schools in the region, place 100 additional students in internship programs in the ten-county region.
- Techstart, patterned after UWIN, is the collaborative driven by Momentum West focusing on creating a simple portal to apply for internships/apprenticeships for area business and industry through CVTC/WITC.
- Regional Business Attraction will continue to be a focus with the development of a comprehensive marketing plan. Our focus will be on the creative economy as well as cluster development.

## Momentum West

Leveraging the potential bio-science cluster playing off the new science hall at UWEC will be a new focus.

- Continuation of the Gold Shovel Ready program to identify and aggressively market available shovel ready sites to developers, site selectors and brokers.
- Our website will continue to evolve with a balance between business attraction and talent attraction, retention, and development.
- We will continue to participate in state, regional, and national tradeshow.
- Advocacy for issues within the region. Examples include Broadband, the Confluence Project, RBF, Northern Wisconsin Engineering Consortium, River Falls incubator project, and participation in the Chippewa Valley Rally and St. Croix Rally.
- Offering of regular forums in partnership with the area EDC's, WEDC etc.

### List the services provided to Eau Claire County residents:

- StartIn WCW is an entrepreneur support database connecting entrepreneurs with organization in the region that can help in the areas of product development, marketing, and finance. This was new in 2020.
- The Pathways collaborative with the high schools, CESA 10, UW-EC, CVTC and the workforce board will continue with the eventual development of three career pathways maps – manufacturing, healthcare, and construction. A fourth, technology, will be added later.
- Techstart and UWIN are programs providing direct links for business and industry to recruit interns and apprenticeships. These are collaborative efforts with the UW System Schools in the region and CVTC and WITC.
- Inspire Connections, licensed through Momentum West, allows students using the mandated ACP Career Cruising platform in the public schools, allows students in middle and high school to interact with business and industry tied to their career interests, a business and industry with their future workforce.
- Momentum West aggressively markets the region on a regional, national, and international level to attract, develop and retain workforce, business and industry to grow the region economically to the benefit of all residents. An example of this is our Livability publication distributed to a national network of developers, site selector and available to potential residents of our area via web searches as well as our video marketing series focusing on industry sectors, infrastructure, quality of life, higher education and shovel ready sites.
- Momentum West actively advocates for entities and issues that have a direct impact on the region, such as transportation, education, the arts, funding, etc.
- Momentum West offers regular educational forums focusing on housing, industrial land development, entrepreneurship, foreign direct investment, economic issues, regional and state association programs, and other topics of interest.

## Momentum West

**What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

We currently receive support from both the state of Wisconsin and numerous investors within the region, all crucial to our efforts. This regional support includes the nine of the ten counties or county EDCs within the region. This is key to our implementing our programs and we hope this continues.

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

<b>Total Revenue</b>	<b>\$ 168,480</b>	<b>\$ 197,712</b>	<b>\$ 200,000</b>		
<b>Expenditures</b>					
Salaries, Wages, Benefits	132,000	138,600	141,600		
Supplies & Services	36,373	56,130	58,400		
Capital Outlay					
<b>Total Expenditures</b>	<b>\$ 168,373</b>	<b>\$ 194,730</b>	<b>\$ 200,000</b>		
<b>Net Surplus/(Deficit)</b>	<b>\$ 107</b>	<b>\$ 2,982</b>	<b>\$ -</b>		

## West Central Wisconsin Regional Planning Commission

Request for funding for the year beginning January 1, 2023: \$ 62,551.00 .

### **Organization Purpose:**

The West Central Wisconsin Regional Planning Commission (WCWRPC) is a multi-county planning agency created under Wisconsin Statute 66.0309 in 1971 by executive order of the governor after petition from Barron, Chippewa, Clark, Dunn, Eau Claire, Polk, and St. Croix Counties.

WCWRPC is charged with planning for the physical, social, and economic development needs of the region, accomplishing this by:

- 1) Acting as a coordinating organization between federal and state agencies and the local governments they serve.
- 2) Assisting units of government in working on regional issues.
- 3) Providing technical assistance, advice, and services directly to individual units of government.

WCWRPC activities are directed by a 21-member governing Board. Three representatives are appointed to the board by each of the seven counties in the region. Services provided fall into four main categories including economic development, transportation, community development, and conservation/mapping.

WCWRPC has a staff of fifteen consisting of the Executive Director, nine Planners, one Economic Development Fund Manager, one Economic Development Fund Specialist, one Loan Processor, one Office Manager, and one Financial Manager. Organizational stakeholders are the counties, communities, and citizens to which we provide services; in addition to other important partners at the federal, state, and local level.

### **List the major goals of your organization for 2023 and beyond:**

It is the mission of WCWRPC to be an innovative leader in the responsible planning and development of the region through coordination, partnerships, advocacy, and service. Beyond this mission, individual goals and strategies are tied to the program areas operated by the organization.

### **List the services provided to Eau Claire County residents:**

Below is a sample of the services provided to Eau Claire County by WCWRPC in 2021/2022.

- Developed and continuously updated a COVID 19 resource guide which provides a summary of available funding sources for units of government, businesses, and nonprofits.
- Provided units of government with updated state and federal guidelines on programmatic and infrastructure funding.
- Distributed a monthly events and funding newsletter to units of government, businesses, and nonprofits in the county.
- Upon request, provided economic development corporations, communities, and Eau Claire County staff with information from EMSI and ESRI Community Analyst, two web-based tools that provide employment and local labor market data analysis.
- Updated the Eau Claire County economic profile as well as community profiles for each of the cities and villages. These profiles are provided to units of government and found on the WCWRPC

## West Central Wisconsin Regional Planning Commission

website. Collected and analyzed information is inclusive of population, housing, real estate values, income, labor force, transportation, utilities, taxes, and industrial parks.

- Maintained a standard set of region-wide maps and produced custom maps for both public and private agencies.
- Met with communities, county departments and committees, non-profit entities, and businesses. Assistance was provided informally over the telephone, all the way to more formal attendance at meetings and more extensive follow-up.
- Maintained the region's Economic Development District Designation. The seven-county geographic area covered by WCWRPC is designated as an Economic Development District (EDD) by the federal Economic Development Administration (EDA) because of efforts to secure and maintain the designation by WCWRPC staff. The EDD designation allows all units of government in the region to be able to secure EDA planning and public works funding, something that would not be possible without the designation.
- Was authorized to act as a disaster recovery microloan lender by the Wisconsin Economic Development Corporation (WEDC). In the event of an emergency, microloan funds can be deployed as no-interest loans to area businesses.
- In partnership with Chippewa County, WCWRPC secured Community Development Block Grant (CDBG) funds to set up a regional Microenterprise Grant Program. The program provided a unique opportunity for income-eligible small businesses (less than five employees) who have been negatively impacted by the COVID-19 pandemic to receive grants for up to \$5,000. A total of 15 Eau Claire County businesses took advantage of the program for a total of \$74,995.96.
- WCWRPC staff secured \$500,000 from the federal Economic Development Administration for the creation of a COVID recovery loan pool. Seven of the 50 loans went to Eau Claire County businesses.
- In coordination with the Wisconsin Economic Development Corporation, WCWRPC is providing administration of the Mainstreet Bounceback Program. Under the program new or expanding businesses can receive \$10,000 grants if they are moving into vacant commercial space. 554 businesses in the region have been assisted under the program, with 141 being from Eau Claire County.
- Providing third-party administration for the County's nonprofit and small business grant program funding under ARPA.
- Staffing the Storm Water Outreach Coordinator position for Rain to Rivers of Western Wisconsin.
- Staffing the Chippewa-Eau Claire Metropolitan Planning Organization (MPO).
- Providing general support to Disaster Ready Chippewa Valley.
- Participating on the West Central Wisconsin Rail Coalition supporting future passenger rail service to the Chippewa-Eau Claire Urban Area.
- Providing water quality management planning review and consultation for the Chippewa-Eau Claire Urban Area as required by the sewer service area plan.
- In coordination with the Public Service Commission, continuing to provide administration and outreach for the region's Broadband Implementation Group.
- Prepared an update to the Eau Claire County Outdoor Recreation Plan.
- Prepared a Fall Creek Outdoor Recreation Plan.
- Assisted the City of Altoona in preparing a successful Wisconsin Department of Natural Resource (DNR) Stewardship Grant for enhancements to the trail at River Prairie.

## West Central Wisconsin Regional Planning Commission

- Assisting the City of Augusta with administration of a CDBG Public Works award for the construction of well #3 and an accompanying pumphouse.
- Prepared a Further Study Plan as a companion document to the City of Eau Claire Bicycle and Pedestrian Plan.
- Completed a City of Altoona Bicycle and Pedestrian Plan and Safe Routes to Park Plan.
- Working with Eau Claire and Chippewa County staff, assisted with the official mapping project for County Highway T.
- Prepared an Eau Claire County Crash Report.
- Implementing a Safe Routes to School Program in coordination with school districts in the cities of Eau Claire, Altoona, and Chippewa Falls.
- Prepared a Town of Washington, London Road Sidewalk Report.

### **What funding alternatives do you have if Eau Claire County funding is reduced or eliminated?**

A loss of funding from Eau Claire County would have a major impact on the county and its communities. They would no longer be eligible to receive WCWRPC services, would have no representation on the Commission (or Board, and would not realize the leveraging many times over of the County's investment in the Commission.

## West Central Wisconsin Regional Planning Commission

**Provide revenue and expense figures for your total organization's actual 2021 activity, estimated actual 2022 activity, and 2023 budget request. Actual revenue and expenditures should not be budget amounts but reflect actual activity.**

*Attach your most recent audited financial statements.*

A copy of the 2020 WCWRPC audit is attached. The 2021 audit will be complete within the next month and can be made available upon request.

	Actual 2021	Estimated Actual 2022	Budget 2023
<b>Revenues</b>			
Eau Claire County Funding	60,162	61,647	62,551
User Fees	209,735	213,648	218,250
All Other Revenue	1,129,318	1,285,430	1,405,991
<b>Total Revenue</b>	<b>1,399,215</b>	<b>1,560,725</b>	<b>1,686,792</b>
<b>Expenditures</b>			
Salaries, Wages, Benefits	1,122,554	1,300,024	1,428,292
Supplies & Services	177,912	236,500	258,500
Capital Outlay			
<b>Total Expenditures</b>	<b>1,300,466</b>	<b>1,536,524</b>	<b>1,686,792</b>
<b>Net Surplus/(Deficit)</b>	<b>98,749</b>	<b>24,201</b>	-

June 27, 2022

Ms. Sue McDonald, County Clerk  
Eau Claire County Courthouse  
721 Oxford Avenue  
Eau Claire, WI 54701

Dear Ms. McDonald:

This letter is to inform you that the West Central Wisconsin Regional Planning Commission has started the process of preparing its budget for calendar year 2023. According to state statutes, each year before August 1, the Commission is required to notify the clerk of each local government unit member of the charge to be assessed to that unit for the coming year. The Commission set its levy rate at .000603306% of 2021 Equalized Real Estate value. The charge to Eau Claire County for Commission membership during 2023 will be \$62,551.

This letter is being sent well in advance of the actual charge, so that proper budgetary considerations can be made. Invoices will be sent out in January, 2023. If there are any questions, please do not hesitate to call me.

Sincerely,



Lynn Nelson  
Executive Director

lkr

Cc: Nick Smiar, Chair  
Kathryn Schauf  
John Frank  
Kyle Johnson  
Dane Zook