#### AGENDA Chippewa Valley Regional Airport Commission Friday, January 21, 2022, 7:30 a.m. Virtual Meeting via Webex

#### Join WebEx Meeting:

https://eauclairecounty.webex.com Meeting ID: 2591 623 4417 Password: eXsAs5hhn36 \*Meeting audio can be listened to using this Audio conference dial in information. Audio conference: 1-415-655-0001 Access Code: 25916234417## \*Please mute personal devices upon entry\*

For those wishing to make public comment, you must e-mail Erin Switzer at admin@chippewavalleyairport.com <u>at least 30 minutes prior</u> to the start of the meeting. You will be called on during the public comment period to make your comments.

- 1. Call To Order
- 2. Confirmation of Meeting Notice
- 3. Roll Call Voice
- 4. Approval of Minutes
  - a. December 17, 2021 Regular Commission Meeting
    - 1. Discussion/Action

#### 5. CVRA Finance and Activity Reports

- a. Expense Vouchers and Financial Report
  - 1. Discussion/Action
- b. Key Indicators:
  - Airline Operations
  - Car Rental Operations
  - Tower Operations
    - 1. Discussion/Action
- c. Hangar Occupancy
  - 1. Discussion/Action
- 6. Public Comment Period (Maximum 2 minutes per person)
- 7. Operational Matters
  - a. Airport Operations Report
    - Airport Staffing
    - 2021 Airline Passenger Survey
    - Airport Community Outreach
    - 1. Discussion/Action

## b. Airport Strategic Plan Update/Review – N/A 1. Discussion/Action

#### c. Project Summary

- AIP 47 Phase I fence design, Taxiway A Lighting Design and Construction, ARFF Building Design FY20
- AIP 48 Rwy 4/22 and Taxiway A Rehabilitation FY21
- AIP 49 ARFF Building Reconstruct FY22
- AIP 50 Master Plan Update FY 22
- AIP 51 Phase II Design and Construct Wildlife Fence and Wildlife Study Recommendations FY22
- State Aid 66 Equipment Storage Building Addition Project FY20
- Airport Parking Equipment Replacement FY21
- Corporate Hangar Construction FY21
- 48'x48' Hangar Construction FY22
- 1. Discussion/Action

#### 8. Previous Business:

- a. Airport Recognition Program Quarterly Recipient1. Discussion/Action
- b. Proposed Closed Session pursuant to Wisconsin Stat. s. 19.85 (1)(e) for the purpose of deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session, To wit: Consent to Assign Heartland Aviation, LLC Agreements
  - 1. Discussion/Action
- 9. New Business:
  - a. 2022 Marketing Plan
    - 1. Discussion/Action
- 10. Discuss Future Agenda Items
- 11. Set Future Meeting Dates and Times

#### 12. Adjournment

Please note: Upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through sign language, interpreters or other auxiliary aids. For additional information or to request the service, contact the County ADA Coordinator at 715-839-6945 (FAX) 715-839-1669 or (TDD) 715-839-4735 or by writing to the ADA Coordinator, Human Resources Department, Eau Claire County Courthouse, 721 Oxford Ave., Eau Claire, Wisconsin 54703.

#### MINUTES

#### Chippewa Valley Regional Airport Commission Friday, December 16, 2021, 7:30 am Virtual Meeting via Webex

**MEMBERS PRESENT:** Commissioners Rick Bowe, Scott Francis, Bill Hilgedick, Peter Hoeft, Chuck Hull, Kevin Stelljes and Barry Wells were present via Webex virtual meeting. **MEMBERS ABSENT:** None

**OTHERS PRESENT:** Tim Sullivan-Eau Claire County Corporation Counsel, Amy Michels-Mead & Hunt, Heather DeLuka-Airport Neighborhood Association, Charity Zich-Airport Director, Todd Norrell-Airport Maintenance Supervisor and Erin Switzer-Airport Administrative Associate were present via Webex virtual meeting.

- 1. Call to Order: Chair Bill Hilgedick called the meeting to order at 7:30 am.
- 2. Confirmation of Meeting Notice: The meeting was noticed.
- **3. Roll Call:** Commissioners Scott Francis, Bill Hilgedick, Peter Hoeft, Chuck Hull, Kevin Stelljes and Barry Wells were present via Webex virtual meeting. Rick Bowe joined the call at 7:36am

#### 4. Approval of Minutes:

a. November 19, 2021 Regular Commission Meeting:

On a motion by Com. Wells, seconded by Com. Hull, the minutes of the November 19, 2021 meeting were approved as submitted. (*Ayes 6-Nayes 0*)

#### 5. CVRA Finance and Activity Reports:

 a. Expense Vouchers, Credit Card Charges and Financial Report: On a motion by Com. Francis, seconded by Com. Wells, the expense vouchers were approved as submitted. (Ayes 6-Nayes 0)

#### b. Key Indicators:

• Airline Operations

Airline Enplanements are up for the month and for the year as compared to 2020. November 2021 total passengers are up 7% over November 2019.

• Car Rental Operations

Cars rented are up for the month and for the year.

• Tower Operations

Tower Operations are up 6% for the month and 15% for the year.

#### c. Hangar Occupancy:

We are at full occupancy with multiple individuals on the t-hangar and box hangar waiting lists.

6. Public Comment Period: Neighborhood Association Representative Heather Deluka inquired about why the PFAS invoices have increased over prior months and if it relates to testing more wells.

#### 7. Operational Matters:

#### a. Airport Operations Report

- **Charter Flight Update:** The Airport Director expressed recognition for several Airport employees, tenants and ground handlers that pulled together and assisted with a recent casino charter flight that had a delay and multiple complications.
- Airport Entrance Sign Update: The new electronic message center sign at the terminal entrance has been installed and is up and running.
- Airport Staffing Update: The Airport Director discussed the ongoing staffing challenges with our full-time maintenance and on-call ground handler positions and options for hiring that we continue to work on with Eau Claire County.
- **The Landline Company Lease Addendum:** The Airport Director discussed the Landline Company lease agreement that will extend through 2022.
- Airport Community Outreach: The Commission reviewed the Airport Community Outreach opportunities and events. There is a Fly-in/Pancake Breakfast scheduled for May 7, 2022.

#### b. Airport Strategic Plan Update/Review:

The Operational Review for December covered Terminal Leases and Maintenance. The Airport Director noted minimal changes and that we currently have 15 advertisers and one office space available for rent.

- c. Project Summary
  - AIP 47 Phase I fence design, Taxiway A Lighting Design and Construction, ARFF Building Design – FY20: The environmental public hearing took place on November 30.
  - AIP 48 Rwy 4/22 and Taxiway A Rehabilitation FY21: No update
  - AIP 49 ARFF Building Reconstruct- FY22: No update
  - AIP 50 Master Plan Update FY22: No update
  - AIP 51 Phase II Design and Construct Wildlife Fence and Wildlife Study Recommendations FY22: No update
  - Airport Parking Equipment Replacement: Installation is delayed until January. Parking rate increase will not go into effect until equipment has been installed.
  - Corporate Hangar Construction FY21: The contract with the contractor is being signed this week.
  - **48'x48' Hangar Construction FY22:** The Airport Director discussed some of the project details. The Taxilane L will need to be widened to accommodate

future 75'x75' hangar development and continued use of taxilane L by K-row hangar tenants.

- 8. Previous Business:
  - a. Proposed Closed Session pursuant to Wisconsin Stat. s. 19.85 (1)(e) for the purpose of deliberating or negotiating the purchasing of public properties, the investing of public funds, or conducting other specified public business, whenever competitive or bargaining reasons require a closed session, To wit: Addendum to Restaurant Lease Agreement and Lease Terms for 2022 Hangar Construction
  - b. Proposed Closed Session Pursuant to Wisconsin Statues Section 19.85(1)(g) for the purpose of conferring with legal counsel for the governmental body who is rendering oral or written legal advice concerning strategy to be adopted by the body with respect to litigation in which it is or is likely to become involved

On a motion by Com. Francis, seconded by Com. Hull, the Commission entered into closed session at 8:18 am with the following Roll Call Vote – Ayes: Com. Bowe, Francis, Hilgedick, Hoeft, Hull, Stelljes and Wells; Nayes: None.

Commission Chair Hilgedick reported in open session that the Commission provided direction to the Airport Director on proceeding with specified lease agreements.

#### 9. New Business: None

#### 10. Discuss Future Agenda Items: None

11. Set Future Meeting Dates and Times: The next Regular Commission Meetings are planned for January 21<sup>th</sup>, 2022, February 18<sup>th</sup>, 2022 and March 18<sup>th</sup>, 2022.

#### 12. Adjournment:

On a motion by Com. Francis, seconded by Com. Wells, the meeting was adjourned at 9:05 am. (Ayes 7-Nayes 0)

**Respectfully Submitted,** 

Scott Francis, Secretary

#### December Vouchers for approval January 21, 2022

STAPLES

L AND S ELECTRIC INC

VIKING ELECTRIC

SIGNART CO INC

MENARDS EAU CLAIRE WEST

FIRST CHOICE RECYCLING

FIRST CHOICE RECYCLING

MCCOY CF - CHIPPEWA FALLS

MCCOY CF - CHIPPEWA FALLS

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All Star Elevator	ATCT Annual Elevator Preventative Maintenance	53515.248	\$400.00	
Bartingale	ATCT Boiler Preventative Maintenance	53515-248	\$294.83	
Bartingale	K-2 Boiler Preventative Maintenance	53510-248	\$147.42	
BSI Signs - BCE	Airfield Signage	53510-246	\$215.12	
Chippewa Valley Forklifts	Forklift Service	53510-248	\$757.15	
Cintas	Uniforms & Towels	53510-298	\$418.71	
City of Eau Claire	Airport Water/Sewer Charges - Q4	53510-221	\$13,106.20	
City of Eau Claire	ATCT Water/Sewer Charges - Q4	53515-221	\$254.54	
Eau Claire County Highway Dept.	Airfield Signage Posts; Salt pickup	53510-246	\$419.31	
Entrance Technologies	South Exterior Door Service, Wire Repairs	53510-248	\$436.75	
Green Earth Deicer	(6) Totes of Liquid Airfield Deicer	53510-246	\$12,313.50	2022
Jefferson Fire & Safety	ÀRFF Gear, J Dahl	53510-366	\$1,747.00	
JM Janitorial	Janitorial Services 12/13/21-12/29/21	53510-200	\$661.50	
NASi	(6) Totes of Liquid Airfield Deicer	53510-246	\$12,193.50	2022
River Country Co-op	Urea Deicer Delivery 11/30/21	53510-246	\$4,320.00	
River Country Co-op	Urea Deicer Delivery 12/23/21	53510-246	\$4,358.39	
Sojern, Inc.	Online display advertising, December	53510-327	\$2,042.47	
State of WI - Dept. of Transportation	AIP 43 - Rwy 14/32 Rehab, Local Share	53510-829	\$6,351.22	
State of WI - Dept. of Transportation	AIP 46 - MTE Add On, Local Share	53510-829	\$199.00	
State of WI - Dept. of Transportation	SAP 65 - SRE Equipment, Progress Billing	53510-829	\$17.36	
State of WI - Dept. of Transportation	SAP 66 - SRE Project, Progress Billing	53510-829	\$18,547.27	
Traf-O-Teria	(2000) Parking Tickets/Envelopes	53510-246	\$536.33	
Xcel Energy	Terminal Gas/Electric - December	53510-222/224	\$21,252.60	
Xcel Energy	ATCT Gas/Electric - December	53515-222/224	\$2,312.18	
ITALICIZED items = Tower Expens		TOTAL	\$103,302.35	
		TOTAL	<u> </u>	
December Credit Card Charges				
VOLAIRE AVIATION INC.	Q4 Marketing	53510-327	300.00	
FEDEX	Postage	53510-311	16.28	
MENOMONIE AREA CHAMBER	Membership	53510-324	308.00	2022
CUMMINS NORTHEAST LLC	ATCT Generator Transfer Switch Repair	53515-248	4284.69	
ADVANCE MEDIA NEW YORK	November Marketing	53510-327	4875.00	
GREAT LAKES CHAPTER AAAE	Membership	53510-324	35.00	2022
AAAE	Annual Digicast Training	53510-340	1254.00	2022
AMAZON	Building	53510-248	117.90	LVLL
HANGAR 54 GRILL	Marketing	53510-327	25.00	
GOLD CROSS ANSWERING SVC	Telephone	53510-225	78.11	
FASTSIGNS OF EAU CLAIRE	Marketing	53510-225	67.50	
EBAY	Vehicles	53510-327	21.95	
STAPLES	Marketing	53510-241	6.66	
	0	53510-327		
STAPLES	Office Supply		11.27	
STAPLES	Building	53510-248	19.49	

Office Supply

Building

Building

Building

Recycling

Grounds

Recycling

Grounds

Cylinder for ACS Coupler on Case Loader

53510-297	120.00
53510-246	43.03
53510-241	836.77
TOTAL	<u>\$12,727.90</u>

53.21

90.00

3.36

65.68

15.00

80.00

53510-310

53510-248

53510-248

53510-248

53510-297

53510-246

	Cł	nippewa V	allev Regi	onal Airpor	t			
2021 <u>BUDGET COMPARISON</u> Estimated December 31, 2021								
#	Item	12 Month Budget 2021	Budget YTD Allocated	Actual as of 12/31/21 (100%)	Variance YTD	Balance Remaining For Year	Estimate	
Income	Contrib From Fou Clairs Chu	¢402.020	100.00%	¢402.020	\$0.00	¢0.00	£402.02	
	Contrib From Eau Claire Cty Contrib From Chippewa Cty	\$403,020 \$131,574	\$403,020 \$131,574	\$403,020 \$131,574	\$0.00 \$0.00	\$0.00 \$0.00	\$403,02 \$131,57	
	Tax Revenue	\$534,594	\$534,594.00	\$534,594.00	\$0.00	\$0.00	\$534,59	
46341	Air Terminal	\$156,631	\$156,631	\$162,938	\$6,306.81	(\$6,306.81)	\$164,87	
46342	FBO	\$127,522	\$130,031	\$127,643	\$120.70	(\$120.70)	\$127,64	
46343	Airfield	\$134,917	\$134,917	\$144,409	\$9,491.58	(\$9,491.58)	\$144,40	
46344	Hangars	\$227,184	\$227,184	\$243,734	\$16,550.21	(\$16,550.21)	\$248,61	
46345	Parking	\$100,000	\$100,000	\$133,368	\$33,368.44	(\$33,368.44)	\$135,00	
46346 46349	Rental Cars	\$85,000	\$85,000 \$0	\$173,113 \$24,000	\$88,112.71 \$24,000.00	(\$88,112.71) (\$24,000.00)	\$173,11 \$24,00	
46349 48902	Ground Handling Vehicle Fuel Reimbursement	\$0 \$15,000	\$0	\$24,000 \$19,263	\$24,000.00	(\$24,000.00) (\$4,263.42)	\$24,00 \$19,26	
48903	Equipment Rental	\$0	\$0	\$1,100	\$1,100.00	(\$1,100.00)	\$1,20	
Sub-Total	Operating Revenue	\$846,254	\$846,254	\$1,029,568	\$183,313.87	-\$183,314	\$1,038,11	
Sub-Total	Taxes and Operating Rev.	\$1,380,848.00	\$1,380,848.00	\$1,564,161.87	\$183,313.87	(\$183,313.87)	\$1,572,711.04	
19601	Other Revenue	\$5.000	\$5,000	\$22,233	\$17,232.76	(\$17,232.76)	\$22,23	
	Insurance Refunds	\$5,000	\$5,000	\$22,233 \$17,607	\$17,607.20	(\$17,607.20)	<u>\$22,23</u> \$17,60	
48901		\$43,900	\$43,900	\$81,115	\$37,215.39	(\$37,215.39)	\$85,00	
	Airport Grants	\$3,718,213	\$3,718,213	\$665,096	(\$3,053,117.50)	\$3,053,117.50	\$665,09	
	Transfer Fr. Gen'l Fund	\$0	\$0	\$0	\$0.00	\$0.00	\$	
	Airport Fund Balance Applied Other Revenue	<u>-\$434,427</u> <b>\$3,332,686</b>	<u>-\$434,427</u> <b>\$3,332,686.00</b>	<u>\$0</u> \$786,050.85	\$434,427.00 (\$2,546,635.15)	(\$434,427.00) \$2,546,635.15	<u>\$</u> \$789,93	
		<i><b>v</b></i> , <b>vv</b> , <b>vv</b>	<i><b>40,00 –</b>,000100</i>	¢: 00,000.00	(+_,= :=,====)	<i><b>↓</b>_j010j000110</i>	¢: 00,00	
TOTAL I	NCOME	\$4,713,534	\$4,713,534.00	\$2,350,212.72	(\$2,363,321.29)	\$2,363,321.29	\$2,362,64	
Expenses								
53510-111	Salary Perm-Regular	\$373,746	\$373,746	\$336,339.29	(\$37,406.71)	\$37,406.71	\$373,74	
	Salary Perm-OT	\$12,000	\$12,000	\$10,491.68	(\$1,508.32)	\$1,508.32	\$12,00	
	Salary-On Call Pay Salary Temp Regular	\$5,200 \$7,000	\$5,200 \$7,000	\$5,000.00 \$8,754.37	(\$200.00) \$0.00	\$200.00	\$5,20 \$10,00	
	Employee Benefits	\$4,200	\$7,000	\$4,200.00	\$0.00	(\$1,754.37) \$0.00	\$10,00	
	PTO-ELB-Lump Sum Payout	\$0	\$0	\$0.00	\$0.00	\$0.00	\$	
	Board & Comm Per Diem	\$4,080	\$4,080	\$4,530.00	\$450.00	(\$450.00)	\$4,53	
	Cnty Brd & Comm Mile	\$900	\$900	\$49.51	(\$850.49)	\$850.49	\$5	
	Health Ins Incentive	\$0						
			\$0 \$30 141	\$0.00 \$25.672.38	\$0.00 (\$4 468 62)	\$0.00 \$4.468.62		
	Social Security	\$30,141	\$30,141	\$25,672.38	(\$4,468.62)	\$4,468.62	\$30,27	
-152			· ·				\$30,27 \$27,19	
-152 -153 -154	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins	\$30,141 \$24,186 \$3,500 \$85,720	\$30,141 \$24,186 \$3,500 \$85,720	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60	\$30,27 \$27,19 \$4,50 \$85,72	
-152 -153 -154 -155	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins Life Insurance	\$30,141 \$24,186 \$3,500 \$85,720 \$87	\$30,141 \$24,186 \$3,500 \$85,720 \$87	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97)	\$30,27 \$27,19 \$4,50 \$85,72 \$12	
-152 -153 -154 -155 -158	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$	
-152 -153 -154 -155 -158 -200	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins Life Insurance	\$30,141 \$24,186 \$3,500 \$85,720 \$87	\$30,141 \$24,186 \$3,500 \$85,720 \$87	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97)	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$12 \$ \$11,90	
-152 -153 -154 -155 -158 -200 -212 -213	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$34,343.00) (\$3,263.50) \$17.74	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$3,263.50 (\$17.74)	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$ \$11,90 \$5,00 \$5,11	
-152 -153 -154 -155 -158 -200 -212 -213 -221	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100 \$54,636	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100 \$54,636	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$34,343.00 \$3,263.50 (\$17.74) \$2,972.71	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$ \$ \$11,90 \$5,00 \$5,11 \$51,66	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -221	Social Security Retirement Emplr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$54,600 \$54,636 \$99,940	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100 \$54,636 \$99,940	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$5,166 \$94,28	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100 \$54,636	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$5,100 \$54,636	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72)	\$ \$30,27 \$27,19 \$4,50 \$85,72 \$12 \$12 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$87 \$39,500 \$6,000 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$4,000 \$1,380	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$00 \$39,500 \$6,000 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15)	\$30,27 \$27,19 \$4,50 \$85,72 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -224 -225 -226 -226 -227	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$6,000 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$500	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$6,000 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$3,263.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17)	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$84	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -222 -226 -226 -226 -227 -221	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$14,000 \$14,000	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$500 \$14,000	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$4406.15 \$347.17 (\$4,426.35)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$42,39 \$4,00 \$2,00 \$84 \$14,00	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -227 -227 -2241 -246	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$5,000 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$37,600 \$4,000 \$14,000 \$14,000 \$14,000	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$0 \$39,500 \$5,100 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$500 \$14,000 \$100,000	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2.972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$44,00 \$2,00 \$2,00 \$84 \$14,00 \$100,00	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -226 -227 -241 -248	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$14,000 \$14,000	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$6,000 \$54,636 \$99,940 \$37,600 \$4,000 \$13,80 \$500 \$14,000 \$100,000 \$500 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$4406.15 \$347.17 (\$4,426.35)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$44,00 \$2,00 \$844 \$14,00 \$100,00 \$100,00 \$29,00 \$	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -226 -227 -221 -226 -226 -227 -221 -224 -224 -229 -249 -249 -249	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$87 \$39,500 \$5,100 \$54,636 \$99,940 \$54,636 \$99,940 \$37,600 \$4,000 \$11,380 \$500 \$14,000 \$100,000 \$500 \$500 \$14,600	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$6,000 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$14,000 \$100,000 \$100,000 \$29,000 \$500 \$500 \$14,000 \$10,000 \$29,000 \$500 \$500 \$14,000 \$500 \$14,000 \$500 \$500 \$141,000 \$500 \$141,000 \$500 \$500 \$141,000 \$500 \$1,600 \$1,000\$1,000\$1,000\$1,000\$1,000\$1,000\$1,000\$1,000\$1,000\$1,00	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$781.03) (\$500.00) (\$280.24)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$44,00 \$2,00 \$84 \$14,00 \$2,00 \$2,00 \$84 \$14,00 \$29,00 \$10,000 \$29,00 \$3 \$1,32	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -227 -241 -246 -248 -248 -249 -249 -249 -297	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$00 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$14,000 \$1,380 \$500 \$14,000 \$14,000 \$1,600 \$529,000 \$5500 \$14,000 \$1,600 \$3,500	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$54,636 \$99,940 \$37,600 \$1,380 \$14,000 \$11,380 \$500 \$14,000 \$14,000 \$14,000 \$14,000 \$16,000 \$29,000 \$550 \$16,000 \$29,000 \$550 \$550 \$16,000 \$29,000 \$550 \$500 \$16,000 \$29,000 \$550 \$500 \$500 \$500 \$500 \$500 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$280.24) \$210.98	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98)	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$5,166 \$94,28 \$42,39 \$4,00 \$2,00 \$24,00 \$24,00 \$24,00 \$24,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$15,00 \$12,00 \$14,00 \$14,00 \$14,00 \$14,00 \$14,00 \$12,00 \$14,000 \$14	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -224 -225 -226 -226 -226 -227 -241 -246 -248 -248 -249 -299 -299	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$4,000 \$14,000 \$14,000 \$100,000 \$100,000 \$100,000 \$14,000 \$10,000 \$14,000 \$10,0000\$1000\$1	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$85,720 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$37,600 \$4,000 \$14,000 \$100,000 \$29,000 \$500 \$14,000 \$3,500 \$4,630 \$4,630 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$3,500 \$4,500 \$3,500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98 \$49,446.63	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2.972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$280.24) \$210.98 \$0.00	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$5,166 \$94,28 \$42,39 \$4,00 \$2,00 \$2,00 \$42,39 \$44,00 \$2,000 \$22,000 \$44,39 \$44,00 \$100,00 \$29,000 \$44,50 \$100,000 \$29,000 \$45,000 \$42,300 \$40,0000 \$40,0000 \$40,000 \$40,0000 \$40,0000 \$40,0000 \$40,0000	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -227 -227 -224 -225 -226 -227 -248 -248 -248 -297 -298 -299 -310	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$00 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$14,000 \$1,380 \$500 \$14,000 \$14,000 \$1,600 \$529,000 \$5500 \$14,000 \$1,600 \$3,500	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$0 \$39,500 \$54,636 \$99,940 \$37,600 \$1,380 \$14,000 \$11,380 \$500 \$14,000 \$14,000 \$14,000 \$14,000 \$16,000 \$29,000 \$29,000 \$550 \$500 \$16,000 \$29,000 \$500 \$16,000 \$500 \$16,000 \$29,000 \$500 \$500 \$500 \$500 \$500 \$500 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$280.24) \$210.98	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98)	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$44,00 \$2,00 \$44,00 \$2,00 \$42,39 \$4,00 \$2,00 \$2,00 \$1,32 \$1,32 \$3,71 \$49,78 \$60	
-152 -153 -154 -158 -200 -212 -213 -221 -222 -224 -225 -226 -226 -226 -227 -241 -248 -248 -248 -249 -299 -299 -310	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services Sundry Contract Services Office Supplies	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$5,000 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$14,000 \$14,000 \$14,000 \$14,000 \$100,000 \$29,000 \$500 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$29,000 \$29,000 \$500 \$45,000 \$45,000 \$45,000 \$45,000 \$45,000 \$600	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$39,500 \$54,636 \$99,940 \$37,600 \$4,000 \$13,800 \$14,000 \$100,000 \$100,000 \$100,000 \$500 \$16,000 \$500 \$16,000 \$500 \$16,000 \$500 \$16,000 \$500 \$16,000 \$500 \$16,000 \$500 \$500 \$500 \$16,000 \$500 \$500 \$500 \$500 \$500 \$500 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98 \$49,446.63 \$332.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$260.24) \$210.98 \$0.00 (\$268.00)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00 \$268.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$24,00 \$24,00 \$29,00 \$1,32 \$3,71 \$49,78 \$60 \$70 \$70	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -226 -227 -241 -246 -248 -249 -299 -299 -310 -311 -313 -312	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services Sundry Contract Services Office Supplies Postage and Box Rent Printing & Dup Ref Materials	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$87 \$39,500 \$54,636 \$99,940 \$37,600 \$4,000 \$11,380 \$500 \$14,000 \$100,000 \$500 \$14,000 \$500 \$14,000 \$500 \$14,000 \$500 \$14,000 \$500 \$14,000 \$500 \$500 \$14,000 \$500 \$500 \$1,600 \$3,500 \$1,600 \$3,500 \$45,000 \$5,500 \$600 \$600 \$600 \$600 \$600 \$600 \$600 \$	\$30,141 \$24,186 \$3,500 \$85,720 \$87 \$39,500 \$5,100 \$54,636 \$99,940 \$37,600 \$4,000 \$11,380 \$500 \$14,000 \$100,000 \$100,000 \$500 \$14,000 \$500 \$14,000 \$500 \$14,000 \$500 \$14,000 \$500 \$500 \$500 \$500 \$500 \$500 \$500	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98 \$49,446.63 \$332.00 \$698.47 \$653.29 \$195.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$781.03) (\$500.00) (\$280.24) \$210.98 \$0.00 (\$268.00) \$98.47 (\$96.71) (\$305.00)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$34,343.00 \$34,343.00 \$34,343.00 \$34,343.00 \$34,343.00 \$34,717.4) \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00 \$288.24 (\$210.98) \$0.00 \$268.00 (\$98.47) \$96.71 \$305.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$2,00 \$2,00 \$29,00 \$1,32 \$3,71 \$49,78 \$3,71 \$49,78 \$60 \$70 \$75 \$19	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -227 -241 -246 -248 -249 -249 -297 -298 -299 -310 -311 -313 -313 -320 -321	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services Sundry Contract Services Office Supplies Postage and Box Rent Printing & Dup Ref Materials Publish Legal Notices	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$0 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$4,360 \$4,360 \$14,000 \$100,000 \$100,000 \$100,000 \$100,000 \$14,000 \$14,000 \$100,000 \$14,000 \$14,000 \$100,000 \$500 \$14,000 \$500 \$500 \$45,000 \$600 \$600 \$600 \$600 \$5500 \$500 \$500	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$6,000 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$4,000 \$14,000 \$10,000 \$10,000 \$500 \$14,000 \$33,500 \$45,000 \$45,000 \$33,500 \$45,000 \$31,600 \$33,500 \$45,000 \$31,600 \$31,00	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98 \$49,446.63 \$332.00 \$698.47 \$653.29 \$195.00 \$0.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$44,796.72 (\$1,076.99) \$44,796.72 (\$1,076.99) \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$280.24) \$210.98 \$0.00 (\$288.00) \$280.41 (\$268.00) (\$288.00) (\$286.71) (\$305.00) (\$305.00) (\$100.00)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00 \$280.20 \$200.00 \$280.00 \$200.00 \$280.20 \$200.00 \$200.00 \$280.20 \$200.00 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.00 \$200	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$2,00 \$2,00 \$42,39 \$4,239 \$4,20 \$2,00 \$2,00 \$2,00 \$3,11 \$49,78 \$3,71 \$49,78 \$60 \$70 \$755 \$19 \$19	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -227 -224 -225 -226 -227 -224 -229 -229 -239 -299 -310 -311 -313 -311 -313 -320	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services Sundry Contract Services Office Supplies Postage and Box Rent Printing & Dup Ref Materials Publish Legal Notices	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$4,000 \$14,000 \$110,000 \$100,000 \$100,000 \$500 \$14,000 \$14,000 \$14,000 \$14,600 \$1,600 \$3,500 \$45,000 \$600 \$750 \$5500 \$100 \$5100 \$100 \$5100 \$100 \$5100 \$100 \$	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$85,720 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$37,600 \$14,000 \$14,000 \$14,000 \$14,000 \$14,000 \$1600 \$3,500 \$14,000 \$600 \$600 \$750 \$100 \$100 \$100 \$100 \$100 \$100 \$100 \$1	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$332.00 \$698.47 \$653.29 \$195.00 \$0.00 \$0.00 \$0.00 \$0.00 \$3,613.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$406.15 \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$260.20) \$210.98 \$0.00 (\$268.00) \$98.47 (\$96.71) (\$396.71) (\$305.00) (\$100.00) (\$387.00)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00 \$288.24 (\$210.98) \$0.00 \$268.00 (\$98.47) \$96.71 \$305.00 \$100.00 \$387.00	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$44,00 \$2,000 \$29,00 \$44,00 \$14,00 \$22,000 \$44,00 \$14,00 \$100,000 \$29,000 \$44,30 \$14,000 \$100,000 \$29,000 \$44,50 \$100,000 \$29,000 \$44,50 \$100,000 \$29,000 \$45,71 \$49,78 \$45,72 \$11,90 \$12,000 \$20,000 \$42,39 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$20,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$44,000 \$40,0000 \$40,0000 \$40,0000 \$40,0000 \$40,0000 \$40,0000 \$40,0000 \$40,0000 \$40,00000 \$40,00000 \$40,000000 \$40,00000000000000000000000000000000000	
-152 -153 -154 -155 -158 -200 -212 -213 -221 -222 -224 -225 -226 -226 -227 -241 -248 -248 -248 -249 -297 -310 -311 -313 -313 -313 -320 -321 -324 -327	Social Security Retirement EmpIr Share HSA Contribution Hos & Health Ins Life Insurance Unemployment Comp Contract Svcs Attorney Fees Accounting & Audit Water & Sewer Electric Gas & Fuel Oil Telephone Cellular Phone Dataline/Internet Motor Vehicle Maint Grounds Maint Building Maint Service on Machines Refuse Collection Laundry Services Sundry Contract Services Office Supplies Postage and Box Rent Printing & Dup Ref Materials Publish Legal Notices	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$0 \$39,500 \$5,100 \$5,100 \$5,100 \$5,100 \$5,100 \$4,360 \$4,360 \$14,000 \$100,000 \$100,000 \$100,000 \$500 \$14,000 \$3,500 \$45,000 \$45,000 \$45,000 \$500 \$1,600 \$3,500 \$45,000 \$600 \$600 \$600 \$5500 \$5500 \$5500 \$5500 \$100 \$5500 \$5500 \$5500 \$100 \$5500 \$50000 \$5000 \$5000 \$5000 \$50000 \$5000 \$50000 \$50000 \$50000 \$5000	\$30,141 \$24,186 \$3,500 \$85,720 \$85,720 \$39,500 \$6,000 \$54,636 \$99,940 \$37,600 \$4,000 \$1,380 \$4,000 \$14,000 \$10,000 \$10,000 \$500 \$14,000 \$33,500 \$45,000 \$45,000 \$33,500 \$45,000 \$31,600 \$33,500 \$45,000 \$31,600 \$31,00	\$25,672.38 \$21,065.95 \$4,500.00 \$77,501.12 \$122.97 \$0.00 \$5,157.00 \$2,736.50 \$5,117.74 \$51,663.29 \$94,281.03 \$42,396.72 \$2,923.01 \$1,786.15 \$847.17 \$9,573.65 \$61,489.92 \$28,208.97 \$0.00 \$1,319.76 \$3,710.98 \$49,446.63 \$332.00 \$698.47 \$653.29 \$195.00 \$0.00	(\$4,468.62) (\$3,120.05) \$1,000.00 (\$8,218.60) \$35.97 \$0.00 (\$34,343.00) (\$3,263.50) \$17.74 (\$2,972.71) (\$5,658.97) \$4,796.72 (\$1,076.99) \$44,796.72 (\$1,076.99) \$44,796.72 (\$1,076.99) \$347.17 (\$4,426.35) (\$38,510.08) (\$791.03) (\$500.00) (\$280.24) \$210.98 \$0.00 (\$288.00) \$280.41 (\$268.00) (\$288.00) (\$286.71) (\$305.00) (\$305.00) (\$100.00)	\$4,468.62 \$3,120.05 (\$1,000.00) \$8,218.60 (\$35.97) \$0.00 \$34,343.00 \$32,63.50 (\$17.74) \$2,972.71 \$5,658.97 (\$4,796.72) \$1,076.99 (\$406.15) (\$347.17) \$4,426.35 \$38,510.08 \$791.03 \$500.00 \$280.24 (\$210.98) \$0.00 \$280.20 \$200.00 \$280.00 \$200.00 \$280.20 \$200.00 \$200.00 \$280.20 \$200.00 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.20 \$200.00 \$280.00 \$200	\$30,27 \$27,19 \$4,50 \$85,72 \$12 \$11,90 \$5,00 \$5,11 \$51,66 \$94,28 \$42,39 \$4,00 \$2,00 \$2,00 \$2,00 \$29,00 \$1,32 \$3,71 \$49,78 \$3,71 \$49,78 \$60 \$70 \$75 \$19	

#	Item	12 Month Budget 2021	Budget YTD Allocated	Actual as of 12/31/21 (100%)	Variance YTD	Balance Remaining For Year	Estimate
	Fire fight supplies	\$4,500	\$4,500	\$2,102.00	(\$2,398.00)	\$2,398.00	\$2,102
-377	Vehicle Fuel	\$35,000	\$35,000	\$29,872.96	(\$5,127.04)	\$5,127.04	\$29,873
	Insurance	\$64,474	\$64,474	\$64,742.58	\$268.58	(\$268.58)	\$64,743
-515	Insurance Claims	\$0	\$0	\$30,673.81	\$30,673.81	(\$30,673.81)	\$30,674
-615	Special Assessment	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0
-813	Office Equipment	\$2,000	\$2,000	\$2,335.49	\$335.49	(\$335.49)	\$2,500
-933	Bank Service Charges	<u>\$0</u>	<u>\$0</u>	\$4,622.32	\$4,622.32	(\$4,622.32)	\$5,500
Sub-Total	Operating Expense	\$1,185,539.72	\$1,185,539.72	\$1,063,313.14	(\$122,226.58)	\$122,226.58	\$1,178,393.88
53510-121	Sal Temp-Ground Handling	\$0	\$0	\$2,255.28	\$2,255.28	(\$2,255.28)	\$2,255
-122	Aircraft Handling OT	\$0	\$0	\$2,235.36	\$2,235.36	(\$2,235.36)	\$2,235
-151	Ground Handling FICA	\$0	\$0	\$343.54	\$343.54	(\$343.54)	\$344
-366	Ground Handling Supplies	<u>\$0</u>	<u>\$0</u>	\$805.36	\$805.36	(\$805.36)	\$805
Sub-Total	Ground Handling Expense	\$0	\$0.00	\$5,639.54	\$5,639.54	(\$5,639.54)	\$5,640
50545 004		¢4.004	¢4.004	¢007.40	(**************************************	<b>\$00.04</b>	¢007
	ATCT Water-Sewer-Strmwtr	\$1,061	\$1,061	\$997.16	(\$63.84)	\$63.84	\$997
	ATCT Electricity	\$16,000	\$16,000	\$16,179.57	\$179.57	(\$179.57)	\$16,180
	ATCT Gas & Fuel Oil	\$4,000	\$4,000	\$3,362.74	(\$637.26)	\$637.26	\$3,363
	ATCT Telephone	\$1,500	\$1,500	\$960.00	(\$540.00)	\$540.00	\$1,500
	ATCT Building Maintenance	<u>\$15,000</u>	\$15,000	<u>\$15,458.21</u>	<u>\$458.21</u>	(\$458.21)	<u>\$20,000</u>
Sub-Total	Tower Expense	\$37,561	\$37,561.00	\$36,957.68	(\$603.32)	\$603.32	\$42,039
53610-810	Capital Equipment	\$60,000	\$60,000	\$24,500.00	(\$35,500.00)	\$35,500.00	\$54,500
	Capital Improvement	\$3,167,000	\$3,167,000	\$229,419.80	(\$2,937,580.20)	\$2,937,580.20	\$371,270
	Other Capital Improvement	\$263,433	\$263,433	\$167,207.78	(\$96,225.22)	\$96.225.22	\$167,208
	Principal/Trust Fund	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0
	Interest/Trust Fund	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0
Sub-Total	Capital Expense	\$3,490,433	\$3,490,433.00	\$421,127.58	(\$3,069,305.42)	\$3,069,305.42	\$592,978
TOTAL E	XPENSE	\$4,713,534	\$4,713,533.72	\$1,527,037.94	(\$3,192,135.32)	\$3,192,135.32	\$1,819,051
NET OPE		\$0	\$0	\$823,174.78		(\$828,814.04)	\$543,596
(	Lash Balance						<u> </u>
	Per 2018 Audit Report	\$975,882					
	Per 2019 Audit Report	1,362,194					
	Per 2020 Audit Report	2,393,606					
	2021 Estimate	2,937,202					

#### Chippewa Valley Regional Airport Traffic Statistics December 2021

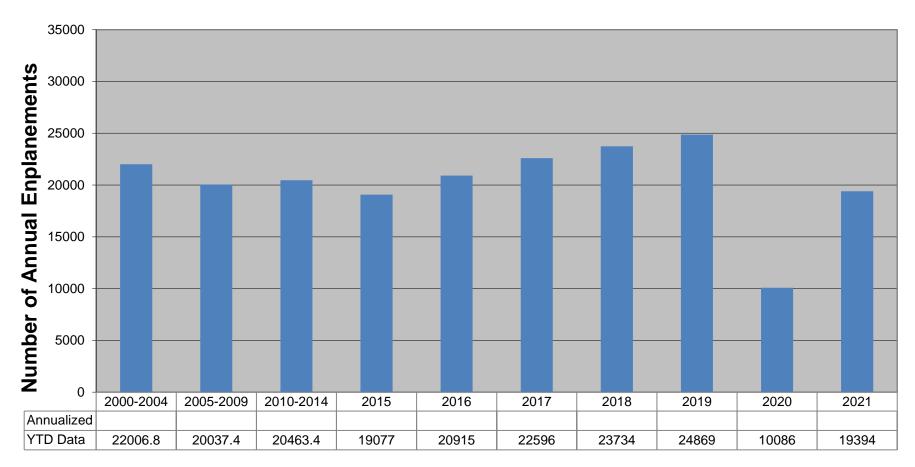
			Month		21/20 % Diff.	21/19 % Diff.	
AIRLINE PASSENGERS		2021	2020	2019			2021
		4070	745	4000	4050/	00/	40500
UNITED Enplaned		1676	745	1836	125%	-9%	18566
CHARTERS Enplaned							<u>828</u>
Total Enplaned	b						19394
				10.10	1010/	40/	
UNITED Deplaned		1771	802	1848	121%	-4%	18945
CHARTERS Deplaned							<u>828</u>
Total Deplane	d						19773
Total Enplaned/Deplaned		3447	1547	3684	123%	-6%	39167
UA Departure Load Facto	or	63%	25%	64%			53%
UA Arrival Load Factor		66%	26%	65%			55%
UNITED PERFORMANC	E	2021	2020	2019			2021
Scheduled Flights/Landin	gs	59	62	61	-5%	-3%	726
Canceled Flights							
Xnld for Wx		5	1	3			32
Xnld for Mx		0	0	1			0
Xnld Other	Tatal	<u>0</u> 5	<u>0</u> 1	<u>0</u> 4	4000/	05%	<u>1</u> 33
	Total	5	1	4	400%	25%	33
Total Landings		54	61	57	-11%	-5%	693
		2021	2020	2019			2021
EAU Arrival							
Completion Factor		92%	98%	93%			95%
OnTime %		81%	97%	69%			81%
EAU Departure							
Completion Factor		92%	97%	93%			96%
OnTime %		75%	94%	79%			82%
ORD Arrival							
Completion Factor		90%	97%	93%			95%
OnTime %		69%	94%	79%			81%
All on time arrivals/depar	uroo follo	u DOT moth	adalagy				

All on time arrivals/departures follow DOT methodology.

#### Landline

Leg O&D Month Total

## Chippewa Valley Regional Airport Scheduled Air Carrier and Charter Enplanements



Years

Airlino Analysis		7 Day			14 Day			21 Day	
Airline Analysis	EAU	UA MSP	DL MSP	EAU	UA MSP	DL MSP	EAU	UA MSP	DL MSP
CUN - Cancun *	\$822	\$293	\$318	\$708	\$462	\$318	\$684	\$293	\$412
MCO - Orlando *	<u>\$292</u>	\$206	\$208	<u>\$329</u>	\$250	\$238	<u>\$308</u>	\$250	\$209
PHX - Phoenix *	<u>\$242</u>	\$236	\$261	\$317	\$282	\$441	<u>\$317</u>	\$436	\$336
		1/21-1/23			1/28-1/30			2/4-2/6	
ORD - Chicago **	\$520	\$263	\$310	\$408	\$128	\$168	\$408	\$128	\$168
DEN - Denver **	\$704	\$208	\$248	\$524	\$168	\$218	\$324	\$148	\$178
LAS - Las Vegas **	<u>\$262</u>	\$228	\$248	<u>\$262</u>	\$228	\$168	\$347	\$192	\$148
EWR - Newark **	\$562	\$188	\$268	\$342	\$188	\$246	\$342	\$188	\$243
IAD - Washington Dulles **	\$531	\$320	\$320	\$386	\$242	\$242	<u>\$375</u>	\$242	\$242
		1/18-1/20			1/25-1/27			2/1-2/3	

All UA fares obtained from united.com & searched as 1 traveler/lowest 1-stop roundtrip fare (where applicable).

DL fares from delta.com (EAU only nonstop to Chicago; MSP UA & MSP DL usually all but Cancun are nonstop)

7 day = 7-13 days from report date; 14 day = 14-20 days from report date; 21 day = 21+ days from report date

\*Cancun, Orlando & Phoenix (leisure travelers) searched as Friday-Sunday travel

\*\*Chicago, Denver, Las Vegas, Newark & Dulles searched as Tuesday-Thursday travel

<u>Underlined</u> = EAU is within \$100 of lowest fare; <u>Lowest</u> is BOLD, underlined & italicized

1/11/22

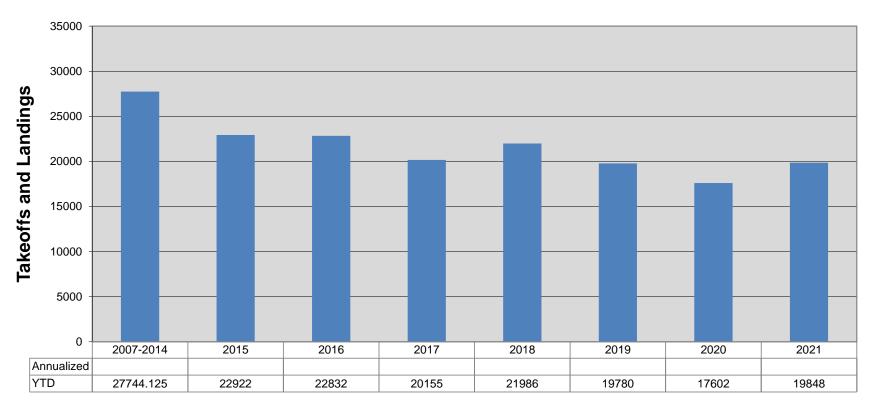
Number of Cars Rented									
	<u>2021</u>	<u>2020</u>	<u>2019</u>	21/20 % Diff. 21/	/19 % Diff.				
January	276	515	345	-46%	-20%				
February	231	472	361	-51%	-36%				
March	369	360	433	2%	-15%				
April	408	113	455	261%	-10%				
May	438	141	533	211%	-18%				
June	421	228	622	85%	-32%				
July	468	288	690	63%	-32%				
August	508	302	703	68%	-28%				
September	451	328	617	38%	-27%				
October	456	321	553	42%	-18%				
November	403	264	509	53%	-21%				
December	365	286	518	28%	-30%				
YTD	4794	3618	<i>6339</i>	33%	-24%				

#### Agenda Item 5b

#### Chippewa Valley Regional Airport Air Traffic Operations Statistics December 2021

		Month		% Diff.	<u>Year t</u>	o date	% Diff.
		2021	2020		2021	2020	
ltinerant	Air Carrier Communter/ Air Taxi	4 216	4 179	0% 21%	39 2684	28 2317	39% 16%
ltin	GA	726	708	3%	12642	10323	22%
	Military	24	38	-37%	534	381	40%
Local	GA	170	412	-59%	3781	4493	-16%
Lo	Military	<u>8</u>	<u>4</u>	100%	<u>168</u>	<u>60</u>	180%
то	TAL	1148	1345	-15%	19848	17602	13%

### Chippewa Valley Regional Airport Annual Air Traffic Control Tower Operations



Years

# Q1 When traveling through EAU, how would you rate your satisfaction with the following?

Answered: 27 Skipped: 0

EXTREMELY SATISFIED	SATISFIED	NEUTRAL	DISSATISFIED	EXTREMELY DISSATISFIED	N/A	TOTAL	WEIGHTED AVERAGE
		22.22%	14.81%	3.70%	0.00%		
	3 8	6	4	1	0	27	2.33
		3.70% 1	0.00% 0	11.11% 3	0.00% 0	27	1.74
		3.70% 1	3.70% 1	7.41% 2	0.00% 0	27	1.67
		18.52% 5	7.41% 2	7.41% 2	3.70% 1	27	2.15
		7.41% 2	0.00% 0	11.11% 3	14.81% 4	27	1.91
		11.11% 3	0.00% 0	7.41% 2	3.70% 1	27	1.81
		7.41% 2	0.00% 0	7.41% 2	0.00% 0	27	1.67
		7.41% 2	0.00% 0	7.41% 2	3.70% 1	27	1.73
		7.41% 2	0.00%	7.41%	7.41% 2	27	1.76
		3.70% 1	0.00% 0	7.41% 2	11.11% 3	27	1.71
		7.41% 2	0.00%	11.11% 3	11.11% 3	27	1.88
		14.81% 4	0.00% 0	7.41% 2	37.04% 10	27	2.18
		7.41% 2	3.70% 1	7.41% 2	0.00% 0	27	1.78
COMMENTS:						DATE	
F*** these masks	s, they do nothing	•				12/22/202:	1 2:54 PM
reliability is unpre	edictable in the wi	nter months.			1	12/8/2021	8:53 AM
Eat Claire airport was much better then chicago 9/5/2021 5:55 AM							-55 ΔM
	SATISFIED 29.63% 62.96% 17 66.67% 18 40.74% 13 40.74% 14 40.74% 13 51.85% 14 62.96% 15 51.85% 14 51.85% 55.56% 14 55.	SATISFIED29.63%29.63%8862.96%22.22%17666.67%18.52%18540.74%22.22%11648.15%18.52%13551.85%25.93%14762.96%22.22%17655.56%25.93%14751.85%25.93%14751.85%25.93%14751.85%25.93%14751.85%25.93%14751.85%25.93%14751.85%18.52%14525.93%14.81%7459.26%22.22%166COMMENTS:F**** these masks, they do nothingreliability is unpredictable in the wind	SATISFIED         29.63%       29.63%       22.22%         8       8       6         62.96%       22.22%       3.70%         17       6       1         66.67%       18.52%       3.70%         18       5       1         40.74%       22.22%       18.52%         11       6       5         48.15%       18.52%       7.41%         13       5       2         51.85%       25.93%       11.11%         14       7       3         62.96%       22.22%       7.41%         14       7       2         51.85%       25.93%       7.41%         15       7       2         51.85%       25.93%       7.41%         14       7       2         51.85%       25.93%       3.70%         14       7       1         51.85%       25.93%       3.70%         14       7       1         51.85%       25.93%       3.70%         14       7       1         51.85%       22.22%       7.41%         14       5	SATISFIED           29.63%         29.63%         22.22%         14.81%           62.96%         22.22%         3.70%         0.00%           17         6         1         0           66.67%         18.52%         3.70%         3.70%           18         5         1         1           40.74%         22.22%         18.52%         7.41%           11         6         5         2           40.74%         22.22%         18.52%         7.41%           11         6         5         2           48.15%         18.52%         7.41%         0.00%           13         5         2         0           51.85%         25.93%         11.11%         0.00%           14         7         3         0           62.96%         22.22%         7.41%         0.00%           14         7         2         0         0           51.85%         25.93%         7.41%         0.00%           14         7         2         0         0           51.85%         25.93%         3.70%         0.00%           14         7         <	SATISFIED         DISSATISFIED           29.63%         29.63%         22.22%         14.81%         3.70%           6         1         0         3.3           62.96%         22.22%         3.70%         0.00%         11.11%           62.96%         22.22%         3.70%         0.00%         11.11%           66.67%         18.52%         3.70%         3.70%         7.41%           11         6         5         2         2           40.74%         22.22%         18.52%         7.41%         7.41%           11         6         5         2         2           48.15%         18.52%         7.41%         0.00%         11.11%           13         5         2         0         3           51.85%         25.93%         11.11%         0.00%         7.41%           14         7         2         0         2           51.85%         25.93%         7.41%         0.00%         7.41%           14         7         2         0         2           51.85%         25.93%         3.70%         0.00%         7.41%           14         7         1 <td>SATISFIED         DISSATISFIED           29.63%         29.63%         22.22%         14.81%         3.70%         0.00%           61.96%         22.22%         3.70%         0.00%         11.11%         0.00%           17         6         1         0         3         0           66.67%         18.52%         3.70%         3.70%         7.41%         0.00%           18         5         1         1         2         0           40.74%         22.22%         18.52%         7.41%         7.41%         3.70%           11         6         5         2         2         1           48.15%         18.52%         7.41%         0.00%         11.11%         3.70%           14         7         3         0         2         1           62.96%         22.22%         7.41%         0.00%         7.41%         3.70%           14         7         2         0         2         2         0           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%           151.85%         25.93%         3.70%         0.00%         7.41%         3.11%</td> <td>SATISFIED         DISSATISFIED           29.63%         29.63%         22.22%         14.81%         3.70%         0.00%         27           62.96%         22.22%         3.70%         0.00%         11.11%         0         27           62.96%         22.22%         3.70%         0.00%         11.11%         0.00%         27           66.67%         18.52%         3.70%         7.41%         0.00%         27           40.74%         22.22%         18.52%         7.41%         3.70%         3.70%           11         6         2         2         1         27           40.74%         22.22%         18.52%         7.41%         3.70%         27           48.15%         18.52%         7.41%         0.00%         11.11%         4.81%           13         5         2         0         3         4         27           51.85%         25.93%         1.11%         0.00%         7.41%         0.00%         27           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%         27           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%</td>	SATISFIED         DISSATISFIED           29.63%         29.63%         22.22%         14.81%         3.70%         0.00%           61.96%         22.22%         3.70%         0.00%         11.11%         0.00%           17         6         1         0         3         0           66.67%         18.52%         3.70%         3.70%         7.41%         0.00%           18         5         1         1         2         0           40.74%         22.22%         18.52%         7.41%         7.41%         3.70%           11         6         5         2         2         1           48.15%         18.52%         7.41%         0.00%         11.11%         3.70%           14         7         3         0         2         1           62.96%         22.22%         7.41%         0.00%         7.41%         3.70%           14         7         2         0         2         2         0           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%           151.85%         25.93%         3.70%         0.00%         7.41%         3.11%	SATISFIED         DISSATISFIED           29.63%         29.63%         22.22%         14.81%         3.70%         0.00%         27           62.96%         22.22%         3.70%         0.00%         11.11%         0         27           62.96%         22.22%         3.70%         0.00%         11.11%         0.00%         27           66.67%         18.52%         3.70%         7.41%         0.00%         27           40.74%         22.22%         18.52%         7.41%         3.70%         3.70%           11         6         2         2         1         27           40.74%         22.22%         18.52%         7.41%         3.70%         27           48.15%         18.52%         7.41%         0.00%         11.11%         4.81%           13         5         2         0         3         4         27           51.85%         25.93%         1.11%         0.00%         7.41%         0.00%         27           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%         27           51.85%         25.93%         7.41%         0.00%         7.41%         3.70%

Due to severe weather in Chicago, all incoming and outgoing flights were grounded for several hours. The Eau Claire staff was extremely helpful and accommodating in their efforts to meet the needs of the passengers by verifying connecting flights, rebooking tickets to those who would miss connections, and retrieving already check bags.

7a

5	Both self check in for carry on only down	8/10/2021 3:36 PM		
6	A great, clean airport with a fantastic restaurant the check in counters! My only other critique we the aircraft has pushed back. A couple times I'v put the gate down. They are always friendly and	2/8/2021 9:39 AM		
	Q2 What is the rea	ason for your travel today?		
	Answ	rered: 27 Skipped: 0		
ANSWE	R CHOICES	RESPONSES		
Vacation	1	70.37%		19
Busines	S	18.52%		5
School		3.70%		1
Military/0	Government	0.00%		0
Other (pl	lease specify)	7.41%		2
TOTAL				27
#	OTHER (PLEASE SPECIFY)		DATE	
1	Family		5/25/2021 1:51 PM	
	Going home		4/13/2021 1:27 PM	

Answered: 25 Skipped: 2

ANSWER CHOICES	RESPONSES	
Always	4.00%	1
Usually	32.00%	8
Sometimes	44.00%	11
Rarely	8.00%	2
Never	8.00%	2
Other (please specify)	4.00%	12
TOTAL		25
# OTHER (PLEASE SPECIFY)		DATE
1 First time		11/7/2021 4:04 PM

## Q4 When traveling through an airport other than the Chippewa Valley Regional Airport in the last 12 months, what airline did you most commonly use?

Answered: 25 Skipped: 2

ANSWER CHOICES	RESPONSES	
Delta Air Lines	8.00%	2
United Airlines	56.00%	
Southwest Airlines	4.00%	1
Sun Country Airlines	12.00%	3
Other (please specify)	20,00%	5
TOTAL		25

#	OTHER (PLEASE SPECIFY)	DATE
1	I have used all of them	12/8/2021 8:54 AM
2	Air france	8/19/2021 5:35 AM
3	I haven't	8/14/2021 4:01 PM
4	Did not fly from another airport	6/8/2021 10:16 AM
5	spirit	3/3/2021 10:50 AM

## Q5 When you choose to fly from another airport, what is the top reason?

Answered: 25 Skipped: 2

ANSWER CHOICES Airline Loyalty Program Price		RESPONSES 12.00% 48.00%		3					
					Reliability	y .	4.00%	h	1
					Schedule	•	28.00%		7
Other (pl	ease specify)	8.00%		2					
TOTAL				25					
#	OTHER (PLEASE SPECIFY)		DATE						
1	I don't travel much		8/14/2021 4:01 PM						
2	Goes to airport nearest destination		8/4/2021 4:39 AM						

Q6 If cost is a primary reason for flying out of another airport, what price range below is the most you would be willing to pay over the lowest ticket price from another airport to fly out of the Chippewa Valley Regional Airport (round trip) rather than an alternate airport?

Answered: 25 Skipped: 2 **ANSWER CHOICES** RESPONSES 8.00% 2 \$0 36.00% 9 \$50 28.00% 7 \$100 8.00% 2 \$150 or More 20.00% 5 N/A TOTAL 25

Q7 Do you have any recommendations on how we can provide better service on your next visit to the Chippewa Valley Regional Airport?

Answered: 9 Skipped: 18

#	RESPONSES	DATE
1	Less transfers	1/8/2022 11:12 PM
2	No more masks.	12/22/2021 2:55 PM
3	Not at this time	12/8/2021 8:55 AM
4	NA	11/8/2021 4:39 PM
5	No	10/2/2021 2:13 PM
6	It's great	9/5/2021 5:57 AM
7	Don't lose luggage	8/14/2021 4:02 PM
8	All is fine	4/13/2021 1:29 PM
9	See previous TSA comment.	2/8/2021 9:43 AM

2022 Community/Stakeholder Outreach

- 1. Jan 3 Airport Newsletter
- 2. Jan 3 County Presentation Information
- 3. Jan 10 Airport Neighborhood Assoc Meeting
- 4. Jan 12 Sunrise Exchange Club
- 5. Jan 13 County Video Filming
- 6. Jan 20 Leadership Chippewa Falls

<u>Upcoming Events</u> Pancake Breafast/Fly-In – May 7, 2022 Chippewa Valley Airshow – June 4-5, 2022







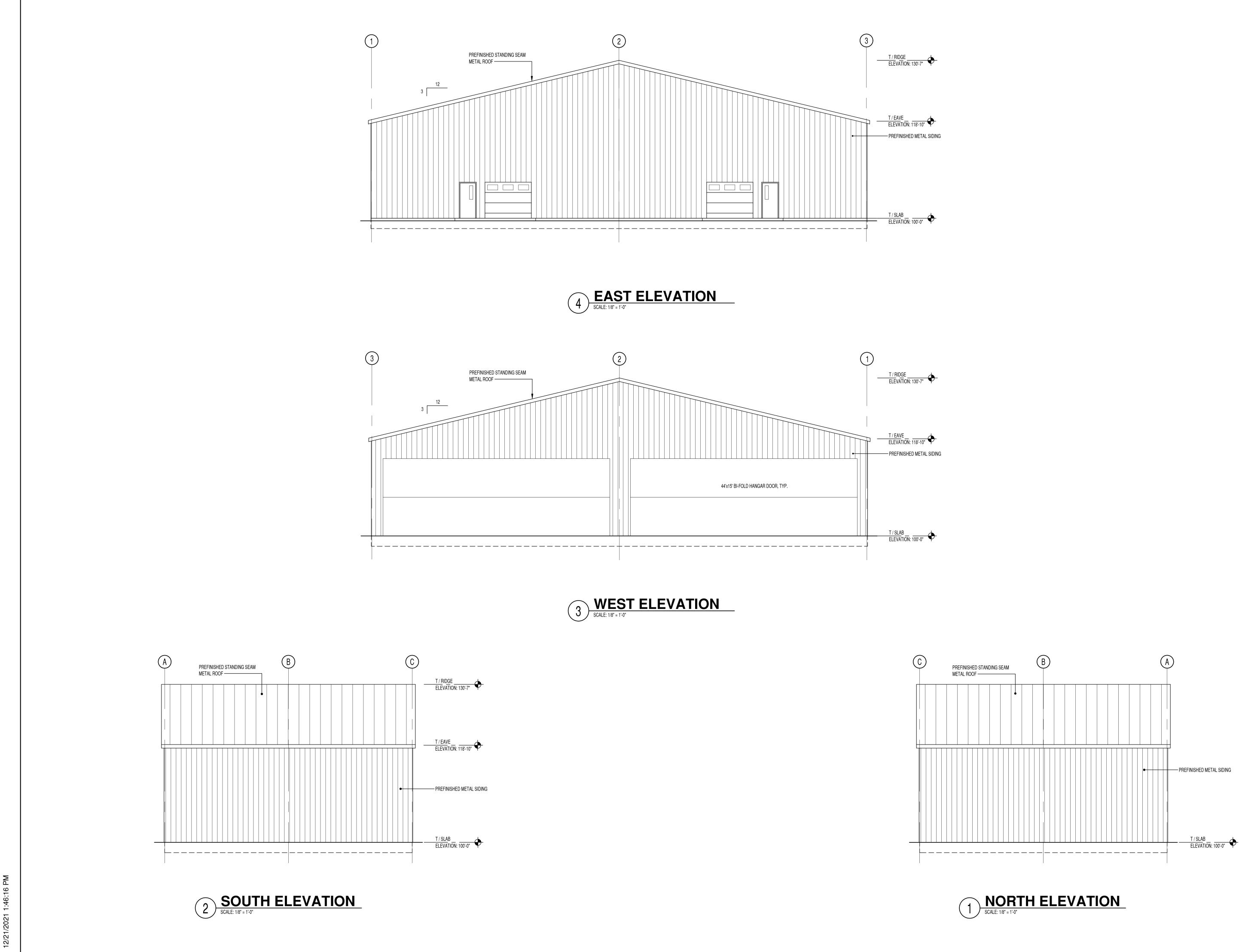












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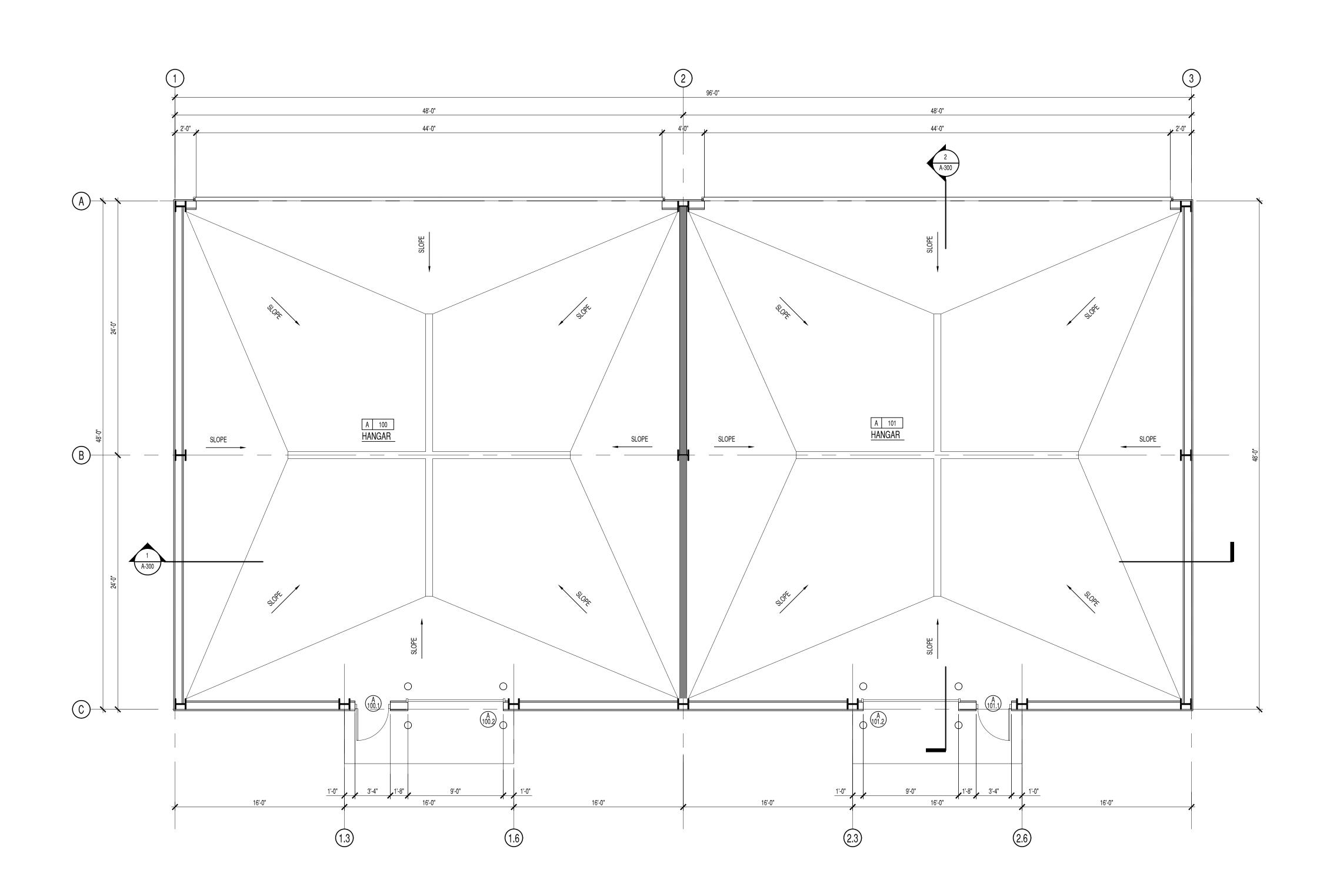


Agenda Item 7c

GINEERS - SURVEYORS - ARCHITECTS 770 Technology Way Chippewa Falls, WI 54729 Phone: 715.861.5226 www.cbssquaredinc.com

## REGIONAI HANGAR IONS TERIOR ELEVAT ХШ Ш U Issue: Date Issued for ---#### -**Revisions:** Mark Date Issued as -\ -<u>- \</u> -- \ -\ --\ --\_\_\_\_--**Designed by:** RJS **Drawn by:** ALC Project Number: CHVRA21001 Sheet Number: A 200

P:\CHVRA\21001 LEASED HANGAR\CAD\AUTOCAD\SHEET PLANS\A100 - CHVRA21001 - FLOOR PLAN.DWG 12/21/2021 1:46:09 PM







2021	Name	Company	Accomplishment A
October	-	-	-
November	Shawn Styer	Hawthorne Aviation	Shawn has really been a team player in making sure charter flights have appropriate coverage. Shawn has offered to assist with multiple charter operations, including staying late into the night to ensure a delayed flight had fuel and offering to come back on his day off to assist with a flight if additional staffing was needed.
	Patrick Boos	CVRA	Patrick spent extra time with a new airport employee, acting as a job coach and providing the new employee with training to ensure he has the necessary information and tools to complete his duties. His extra effort has made the new employee feel more confident in completing his duties and guaranteed the cleanliness of the airport terminal.
	Erin Switzer	CVRA	Erin went above and beyond to ensure all the necessary work was complete for a recent charter operation, including coming in on her day off to ensure the boarding passes were printed and ready for an early morning departure. Erin's work on her day off ensured a smooth departure the next morning.
December	Xai Xiong	SkyWest	Thank you for going above and beyond the call of duty; Picking up shifts where needed, doing extra training to become a mentor, and for being a great team player to help get flights out on time.
	Sam Youngquist	SkyWest	Thank you for going above and beyond the call of duty; Picking up shifts where needed, doing extra training to become a mentor, and for being a great team player to help get flights out on time.
	Charity Zich	CVRA	Overnight we got snow and sleet making walkways slippery. Charity was outside shoveling and laying down salt and telling visitors to be careful and watch their step. Way to lead by example!

DESCRIPTION	<u>2021</u> <u>BUDGET</u>	<u>2022</u> <u>BUDGET</u>
TRADITIONAL		
TV/Weather Sponsorships (local) - Sponsored spots only	\$0	\$O
Radio/Broadcast (Promotions only/Trade)	\$0	\$O
Newspaper/Magazines/Print	\$350	\$1,200
Out of Home/Billboards/Transit Advertising (*Supplemental placement)	\$0	\$0
TRADITIONAL	\$350	\$1,200
ONLINE/NON-TRADITIONAL		
OTT/Streaming	\$0	\$7,500
Targeted Digital (Display, Native) Intent Travelers	\$15,000	\$4,000
Targeted Digital (Programmatic Video)	\$6,000	\$4,000
Paid Social Media (Facebook/IG and Boosts)	\$9,600	\$10,400
Search (SEM)	\$16,800	\$16,800
Site re-messaging	\$2,100	\$3,600
Lat/Long	\$6,000	\$O
ONLINE/NON-TRADITIONAL	\$55,500	\$46,300
COMMUNITY AND CORPORATE OUTREACH		
Sports Sponsorships (UW-Stout/UWEC)	\$0	<b>\$</b> 0
Eau Claire Chamber Business Expo	\$0	<b>\$</b> 0
Airport Open House	\$500	<b>\$</b> 0
UW-EC Senior Americans Day	\$0	<b>\$</b> 0
OUTREACH	\$500	\$0
OTHER MARKETING COMPONENTS		
Updated Creative (social/video)	\$8,600	\$2,700
Marketing Assistance (consultants)	\$1,200	\$3,000
Promotional Collateral / Print Items	\$1,000	\$500
Promotions/Tickets for OO/Survey Rewards	\$250	\$250
Mics/Other Items	\$1,000	, \$1,950
Airport Recognition Program (\$550)	<b>T</b>	\$550
Delay Cart (\$1200)		\$O
Frequent Flyer Lounge (\$500)		\$250
Volunteer Recognition (\$200)		\$150
Customer Appreciation/Flying Hamburger Social (\$250)		\$500
Airshow Tickets		\$500
OTHER MARKETING COMPONENTS	\$12,050	\$8,400
TOTAL MARKETING AND ADVERTISING	\$68,400	\$55,900