#### **AGENDA**

Eau Claire County

Committee on Finance & Budget

Monday, January 10, 2022

4:30 p.m.
Webex Conference Call

#### **Public Access:**

Dial in Number: 415.655.0001 Access Code: 2597 026 0360

#### Join from the meeting link

https://eauclairecounty.webex.com/eauclairecounty/i.php?MTID=m47eab4b69a4f4ce3cb24f6b06a84152b

**Notice Regarding Public Comment:** Members of the public wishing to make comments must email Amy Weiss at <a href="mailto:amy.weiss@co.eau-claire.wi.us">amy.weiss@co.eau-claire.wi.us</a> at least 30 minutes prior to the start of the meeting. You will be called on during the Public Comment session to make your comments.

- 1. Call to Order and Confirmation of Meeting Notice
- 2. Roll Call
- 3. Public Comment
- 4. 2022 Budget Postmortem / Discussion
  - a. General Committee Feedback
  - b. Capital and Debt
  - c. 2023 Budget Improvements
- 5. Sales Tax and Vehicle Registration Fee Update / Discussion
- 6. Procurement and Local Preference / Discussion
- 7. Committee Feedback on Financial Reporting and Report Central / Discussion
- 8. Review of Meeting Minutes / Discussion Action
  - a. December 6, 2021
  - b. December 21, 2021
- 9. Future Meetings and Agenda Items / Discussion Action
- 10. Adjourn

Prepared by: Amy Weiss

Please note: Upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through sign language, interpreters or other auxiliary aids. For additional information or to request the service, contact the County ADA Coordinator at 839-4710 (FAX) 8391669 or (TDD) 8394735 or by writing to the ADA Coordinator, Human Resources Department, Eau Claire County Courthouse, 721 Oxford Ave., Eau Claire, Wisconsin 54703.

Way to foster greater inter-departmental discussion /dialog and collaborative problem solving.



#### Create mechanisms that cascade ideas upward and across

#### January

- Strategic Plan: Pre-Planning Meeting Review with the Committee on Administration in January.
  - Create summary of employee feedback to provide stakeholder input to Board. (Culture Survey of 2020 + updated stakeholder strategic plan specific survey)
    - Send feedback summary to employees for additional comment as stakeholder.
  - Elements of plan, roles and responsibilities, linkage to embedded processes and cycle.
     Incorporate a dashboard into reporting for linkage. (Strategic Plan Architecture)

#### February

- Annual reports due to Administration along with key metrics
- Establish roles/responsibilities for position change review (HR Director, FB Director, Admin)
  - o Begin input for strategic plan.
- F&B discussions on debt debt metric review and strategy

#### March

• Initial 2023 capital requests submitted by departments

#### April

- Administrator Annual Report / State of the County.
- Board organizational meeting RoB; Election of Officers
- Present finding from strategic plan environmental scans.

#### May

- Develop Strategic plan: Strategic priorities, Key Initiatives
- Review budget policies and priorities with Finance and Budget

#### June

- Department prepares initial budget submission
- Board budget educational session and recap of prior year budget. Includes process review and points where board members will engage; introduce the budget policies and priorities

#### July-August

• Joint budget review meetings: include discussions of capital requests

#### September

- Preparation of Administrator's Recommended Budget
- Review of the capital budget

#### October

- First County Board meeting: Recommended budget
- Second County Board meeting: Public Hearing and Board question/clarification/discussion meeting
- Finance & Budget wrap-up meeting

#### November

• Annual meeting and deliberation

## 2023 Budget Planning Suggested Improvements

# 2022 Budget – Budget Lessons Learned and Suggested Improvements

- The budget process is a continuous process improvement exercise and there will always be room for improvement
- Key areas for improvement in 2023 based on the 2022 budget
  - Establish stakeholder roles and responsibilities at the beginning of the budget process
  - Record the joint review meetings and the F&B wrap-up session to facilitate later review by board members unable to attend, as well as the public
  - Enhance the presentation and understanding of the capital budget through the joint meetings and board meeting review

### 2023 Budget Improvements

- Provide time in the second October meeting for board supervisor budget questions and clarification
- Add a table in the recommended budget to more easily bridge the department requests to the recommended budget
- Develop reports to highlight major changes in revenue and expenditures included in the recommended budget
- Create a 1-2 page summary of significant budget highlights by department and budget summary area to facilitate easier overall understanding of the budget changes
- Develop grant revenue summary report
- Increase the visibility related to the non-departmental budget

#### Eau Claire County Annual Sales Tax Collections

Month	2019	2020	2021	Cumulative YTY Change
January	\$ 704,798	\$ 919,229	\$ 838,139	\$ (81,090)
February	669,281	801,924	954,608	71,595
March	959,733	682,340	1,035,307	424,562
April	854,152	759,489	1,235,684	900,757
May	1,020,614	1,000,779	1,078,714	978,692
June	1,134,311	1,027,023	950,114	901,783
July	763,404	938,683	1,404,778	1,367,877
August	1,128,758	1,180,465	1,145,274	1,332,686
September	1,059,516	733,468	960,118	1,559,336
October	775,608	1,036,954	1,245,706	1,768,088
Total YTD	\$ 9,070,176	\$ 9,080,355	\$ 10,848,443	•
Budget	\$ 10,849,216	\$ 10,850,960	\$ 10,500,960	
<b>Actual Collections</b>	\$ 11,109,693	\$ 10,982,263	\$ 10,848,443	
Excess (Short)	\$ 260,477 2019 Surplus	\$ 131,303 2020 Surplus	\$ 347,483	

5 Year Average Collections August-

December \$ 3,649,204 \$ 3,723,688

Monthly amounts reflect sales tax earned. Payments received approx two months later.

#### Eau Claire County Annual Sales Tax Collections

Month		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021
January	\$	613,413	\$	637,758	\$	633,370	\$	655,343	\$	696,710	\$	755,910	\$	746,338	\$	704,798	\$	919,229	\$	838,139
February		563,535		532,904		689,925		843,563		882,113		628,528		601,096		669,281		801,924		954,608
March		783,032		834,428		852,142		864,937		659,845		914,348		957,986		959,733		682,340		1,035,307
April		741,448		606,312		641,812		719,623		933,154		883,529		900,497		854,152		759,489		1,235,684
May		549,895		783,189		856,800		854,993		880,459		803,003		946,279		1,020,614		1,000,779		1,078,714
June		872,811		924,281		935,972		835,827		819,172		893,219		1,249,533		1,134,311		1,027,023		950,114
July		783,644		655,631		764,686		1,031,180		946,348		1,108,995		748,195		763,404		938,683		1,404,778
August		785,490		823,653		1,004,488		957,996		817,003		829,756		987,184		1,128,758		1,180,465		1,145,274
September		788,958		805,689		725,272		753,988		906,726		984,452		1,086,193		1,059,516		733,468		960,118
October		669,856		655,379		830,917		968,167		901,132		933,541		789,472		775,608		1,036,954		1,245,706
November		799,401		872,360		934,158		868,976		662,535		652,721		950,828		1,071,365		946,310		
December		817,298		774,289		707,471		708,777		996,080		1,137,837		1,069,954		968,152		955,598		
Total	\$	8,768,781	\$	8,905,873	\$	9,577,013	\$	10,063,370	\$	10,101,277	\$	10,525,839	\$	11,033,555	\$	11,109,693	\$	10,982,263	\$	10,848,443
Budgeted	\$	7,800,000	\$	8,060,000	\$	8,586,000	\$	8,950,000	\$	9,280,000	\$	9,600,000	\$	10,100,000	\$	10,849,216	\$	10,850,960	\$	10,500,960
Excess (Short)	\$	968,781	\$	845,873	\$	991,013	\$	1,113,370	\$	821,277	\$	925,839	\$	933,555	\$	260,477	\$	131,303	\$	347,483
( )		2012 Surplus		2013 Surplus		2014 Surplus		2015 Surplus		2016 Surplus		2017 Surplus		2018 Surplus		2019 Surplus		2020 Surplus		,
<b>Total County</b>		1				1		1		1		1						1		
Taxable Sales	\$ 1	1,753,756,200	\$	,781,174,600	\$	1,915,402,600	\$ 2	2,012,674,000	\$ 2	2,020,255,414	\$	2,105,167,718	\$	2,206,710,922	\$	2,221,938,672	\$	2,196,452,592		
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Monthly Average	\$	730,732	\$	742,156	\$	798,084	\$	838,614	\$	841,773	\$	877,153	\$	919,463	\$	925,808	\$	915,189	\$	1,084,844

Monthly amounts reflect sales tax earned. Payments received approx two months later.

5 Year Average and Median									
Month	M	onthly Avg	Median						
January	\$	792,883	\$	755,910					
February	\$	731,087	\$	669,281					
March	\$	909,943	\$	957,986					
April	\$	926,670	\$	883,529					
May	\$	969,878	\$	1,000,779					
June	\$	1,050,840	\$	1,027,023					
July	\$	992,811	\$	938,683					
August	\$	1,054,287	\$	1,128,758					
September	\$	964,750	\$	984,452					
October	\$	956,256	\$	933,541					
November	\$	905,306	\$	948,569					
December	\$	1,032,885	\$	1,019,053					

Eau Claire County Annual Vehicle Registration Fee Collections

				<b>Cumulative</b>							
Month		2019		2020		2021	YTY Change				
January	\$	217,841	\$	179,440	\$	183,874	\$ 4,434				
February		170,323		187,426		185,387	2,394				
March		225,742		229,001		252,022	25,415				
April		238,091		223,042		233,777	36,149				
May		221,855		217,201		217,849	36,798				
June		219,188		232,732		241,106	45,172				
July		246,307		229,635		232,220	47,757				
August		214,965		221,989		224,947	50,715				
September		199,255		201,172		203,141	52,684				
October		190,967		194,406		182,297	40,575				
November		145,564		158,765		163,674	45,483				
December		161,945		149,291		-					
Total	\$	2,290,095	\$	2,274,808	\$	2,320,291	•				
Budget	\$	2,300,000	\$	2,300,000	\$	2,400,000					
<b>Actual Collections</b>	\$	2,452,040	\$	2,424,099	\$	2,320,291					
YTD Excess (Short)	\$	152,040	\$	124,099	\$	(79,709)					
	20	019 Surplus	20	020 Surplus							
Monthly Average	\$	204,337	\$	202,008	\$	193,358					

#### **MINUTES**

Eau Claire County

#### **Committee on Finance & Budget**

Monday, December 6, 2021 **4:30 p.m.** 

Webex Conference Call

Committee on Finance & Budget Members present: Supervisors Robin Leary, Stella Pagonis, Gerald Wilkie,

Nick Smiar (ex-officio)

Supervisors Absent: Supervisors Steve Chilson, Jim Dunning

Other Board Members Present: Supervisors Heather DeLuka, Judy Gatlin, Joe Knight, Kevin Stelljes

**Staff present:** Norb Kirk, Finance Director; Kathryn Schauf, County Administrator; Sue McDonald, County Clerk; Josh Pederson, Parks Director; Jessica Rubin, Human Resources Director; Amy Weiss, Senior Accounting Manager

Others present: Ryan Patterson, Leader Telegram; several unidentified call-in users

Chair Pagonis called the Committee on Finance & Budget to order at 11:00 am and confirmed compliance with open meetings law.

The committee clerk took roll call. Members present are indicated above.

No members of the public wished to speak.

Proposed Resolution 21-22/071 "Authorizing the Sale of Tax Deed Property..."

Motion: Leary moved approval as presented

Vote: 3-0 via voice vote

Norb Kirk reviewed the October Investment Analysis.

#### **Distribution of Unspent Educational Dollars**

Heather DeLuka would like to use the unspent training education dollars to support the fair. With limited occupancy, the Fair Committee was not able to raise as much money. Extension also does not support the fair anymore. Approximately \$10,000 were removed from the Extension budget in 2019. Committee expects a request from the Fair Committee to request to have its own account for uses for the Fair. The Committee also suggested that DeLuka begin writing a request for ARPA funds.

#### **Parks Land Acquisition Opportunities**

Supervisor Stelljes and Josh Pederson presented information on significant parcels available for acquisition. The county forest has remained mostly unchanged since 1981, total size is about 52,000 acres. Withdrawals from county forest have been used as dump sites for sand from Lake Altoona and Lake Eau Claire, as well as the Seymour landfill. Small acquisitions have mostly offset these withdrawals. County's investment in county forest is about \$9 million. The value in today's dollars is approximately \$191 million. The county most recently paid \$35,000 an acre for the land associated with new highway facility.

Five Star Sand Mine Parcel: Committee questioned environmental issues that the county could have to become responsible for. There are wells around one of the sites, but have ceased pursuing a purchase until remediation has occurred. Leary would like Land Conservation to provide opinion. The parcel would provide a public land connection between Harstad Park and Lake Eau Claire Park. ARPA dollars could fund purchase through the infrastructure bucket of funding (green energy and climate mitigation without demonstrating losses directly related to covid-19). Anderson Property: 240 family-owned acres. This parcel contains red pine, which is valuable for timber sales. The family may be looking for some sort of compensation for the timber sold from this parcel.

**Heartwood Forestland:** largest noncounty forest owner, total acreage is 1,560 acres; much of land is young red pine plantation with a lot of river frontage. These parcels may never be available again if other private parties begin to purchase.

#### Funding:

State County Forest Loan Program – payments equal to 20% of annual timber sales

Knowles-Nelson Stewardship – pays 50% of state chosen appraised value
Most likely a loan program since these are significant additions to county forest
Parks is currently pursuing negotiations on all three properties and are working on developing offers
Committee inquired about feasibility of having resolutions drafted by January in order to circulate amongst
committees for review (Admin, Parks, F&B), goal is to have to County Board by February

Supervisor Kevin Stelljes and Josh Pederson presented information on carbon credits. Companies can voluntarily purchase carbon credits. A credit is equal to one metric ton of carbon dioxide emissions.

Proposed Resolution 21-22/073 "Amending the Library Allocation in the Annual Budget Resolution"

Motion: Wilkie moved approval as presented

Vote: 4-0 via voice vote

Proposed Resolution 21-22/075 "Approval of 2021 Gifts, Grants, and/or Donations..."

Motion: Leary moved approval as presented

Vote: 4-0 via voice vote

The committee reviewed the quarter 3 financial reports.

The committee reviewed the 2021 estimated balance for the general fund. The data is provided by departments.

Amy Weiss presented information on the three different ways to review the 2020 year-end financial results for the Department of Human Services.

Kathryn Schauf did not have an update related to American Rescue Plan Act (ARPA). Contracts and personnel have been awarded for reviewing and awarding funds.

Procurement Policy and Local Preference

Both of these policies will be reviewed at the January meeting. The county does award points for local preference.

Review and Approval of Meeting Minutes: Regular Meetings – July 26, 2021; October 4, 2021; October 7, 2021; October 14, 2021

Motion: Leary moved approval for all as presented

Vote: 4-0 via voice vote

Future Meetings: January 10, 2022; maybe a special meeting before 2<sup>nd</sup> Board in December

Agenda Items: resolutions for Parks land purchases, procurement policy and local preference, resolution to cancel

checks, tax deed sale

The committee adjourned at 7:27 pm.

Amy Weiss

Committee Clerk

#### **MINUTES**

Eau Claire County Committee on Finance & Budget Tuesday, December 21, 2021, 6:00 p.m. Webex Conference Call

Present: Jim Dunning, Robin Leary, Stella Pagonis, Gerald Wilkie, Nick Smiar, Steve Chilson (6:07 p.m.)

Others: Sue McDonald – Acting Committee Clerk

#### **Call to Order and Confirmation of Meeting Notice**

Chair Pagonis called the meeting to order at 6:00 p.m. and confirmed meeting notice.

#### Roll Call

The acting Clerk took roll call and is listed above under present.

#### **Public Comment**

No members of the public wished to make comment.

#### Resolution 21-22/082 "Awarding Bids for Fall 2021 Tax Deed Sale..."

The committee reviewed the bids from the fall tax deed sale. There were bids on 5 of the 6 properties advertised. All of the bids met the minimum bid requirements.

On a motion by Supervisor Dunning, the resolution was adopted unanimously via voice vote.

#### Lowering the Price of an Unsold Tax Deed Property

The committee discussed a property that was advertised but not sold at the fall tax deed sale. The current minimum bid price is \$12,000. The building is dilapidated and should be razed. The lot would be subject to significant setbacks if there was new a new structure put on the property, limiting what could be put there. The County Clerk is requesting the property minimum bid price be lowered to reflect these constraints.

On a motion by Supervisor Wilkie, the committee voted unanimously via voice vote, to instruct the County Clerk to lower the minimum bid to \$2,500 for the next sale.

#### **Future Meetings and Agenda Items**

The next meeting of the Committee on Finance and Budget will be Monday January 10, 2022 at 4:30 p.m. via Webex Conference Call.

#### **Adjourn**

The meeting was adjourned at 6:15 p.m.

Respectfully submitted,

Sue McDonald