

HUMAN SERVICES

DEPARTMENT MISSION

The mission of the Human Services Department (DHS) is *to work together with families and individuals to promote self-sufficiency and personal independence and to strengthen and preserve families*. DHS's vision is *Family Connections are ALWAYS Preserved and Strengthened*. The mission and vision guide our operations and practices as we carry out our responsibilities as a Human Services Department, provide for the wellbeing of our workforce, and respond to community need.

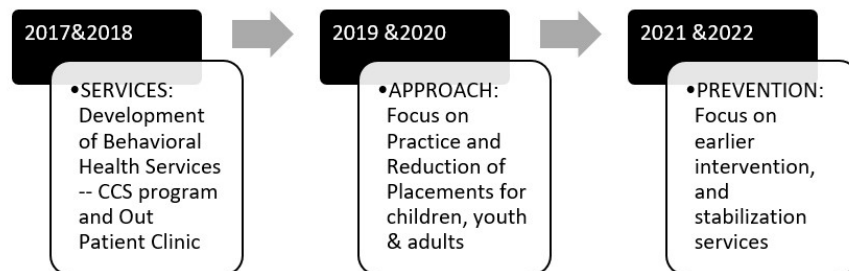
DEPARTMENT BUDGET HIGHLIGHTS

DHS presents a budget responsive to the needs of our community, with a request of just over \$48 million, which includes \$9.59 million of tax levy. The proposed budget allows us to implement State directives and to respond to community need, including issues documented in the 2021 Community Health Assessment, expressed by stakeholders in recent surveys, and observed in our daily requests for help from residents. If funded, this budget request will help us eliminate waitlists and provide critically needed services for the safety and protection of individuals, children, and families.

STRATEGIC DIRECTION AND PRIORITY ISSUES

As both a community provider and partner, DHS continues to align its services in connection with ongoing and emerging community need. Over the past several years, the Department has created an operation that is responsive, creative, flexible, efficient, effective, and fluid in the provision and delivery of services, while being

fiscally attentive and responsible. We are working through phases of progress, from ongoing *development* of services, to a focus on our *approach*, and now, to an increased focus on *prevention*.



Our specific budget proposal reflects the strategic directions we are pursuing, including to:

Expand Crisis response and stabilization, to address a growing need for mental health services: For the past five years, the Department has responded to rising mental health and substance abuse issues and needs of our community. The 2021 Community Needs Assessment ranked Mental Health and Drug Mis-Use as the top two 2021 Health Priorities (see below). The DHS waitlists for services reflect that same need. As of our July Board Update, we had the following clients waiting for mental health services: Clinic

(44 adults), Community Support Program (15 adults), and Comprehensive Community Services (67 children and adults).

To address this strategic priority issue, the proposed 2022 DHS budget requests the addition of staff in Crisis, Clinic, and CCS, along with added capacity in supervision and administrative support. Note that all three

programs are largely funded by revenue, which limits the reliance on tax levy expansion. Also note, we must address waiting lists according to program regulations, and DHS may receive a violation if it fails to serve all referred clients. We are pursuing other crisis response strategies as well, such as collaboration with hospitals, work with the Police Department on rollout of the new Co-Responder program, and work with agencies addressing homelessness.



Focus on early intervention, in Family Services and Behavioral Health: Our added capacity in Behavioral Health should allow us to intervene earlier. Similarly, we are focusing on building earlier intervention capacity in our Family Services division. For example, in 2022, we will launch the System of Care initiative, which is a collaboration between DHS and the Eau Claire School District that will place Social Workers within schools to respond to early concerns and divert referrals to the Youth Justice System. Children’s Long-Term Support program serves children who are assessed with long-term physical, cognitive, and emotional care needs, has a current waitlist of over 130 children. Our budget recommendation adds fully funded positions to address the waitlist. The State initiated the elimination of waitlists for children in the CLTS program, recognizing that this program, resources, and services are essential to the care of children in the CLTS program, for their development, wellbeing and to support families caring for their children.

Continue to invest in workplace wellbeing, communication, and culture, including trauma competence, staff wellness, and attention to equity, diversity, and inclusion (EDI): The Department continues to develop as a trauma competent organization, to respond with the understanding that individuals come to us with traumatic experiences and historical trauma, and to pay attention to equity, diversity, and inclusion in all aspects of our service delivery. This involves a focus on the needs of our front-line staff and operations. These priorities are reflected in the 2022 budget that includes continued work on staff wellness and a focus on elevating client voice. Furthermore, we are collaborating with the new City/County Equity, Diversity, Inclusivity (EDI) Coordinator to develop and implement a plan to dismantle barriers that are tied to discrimination and disadvantage.

Invest in administrative and information systems capacity: We continue to focus on building capacity in administrative and information systems to handle the increased caseload and workload throughout the agency. Administrative work has included tackling records management including increased integration of electronic records, change in operations in response to COVID, and managing increased walk-in and scheduled visitors to DHS as in-person meetings become again more common. Much of this workload

has both staffing components and technology components, and we are responding and investing in both.

Adjust to post-covid life: Finally, we are working to adjust to post-covid life. For Economic Support, the 10 County Great Rivers Consortium is planning and preparing for the impact of program changes in response to COVID. Clients with mental health needs expressed increased isolation during Covid, and therapeutic programs are working to combine the best tools we gained in the pandemic with a return to in-person services.

TRENDS AND ISSUES ON THE HORIZON

Several areas of need continue to pose barriers to the community, to DHS, and to clients of Human Services, as they seek stability. While the DHS budget does not address these issues alone, we recognize that we partner and collaborate with the larger community to work to find ways to solve these problems to help vulnerable populations/individuals succeed at achieving self-sufficiency and wellbeing. Growing community issues include:

Housing and basic needs: County-wide assessments identify housing, transportation, low wages, and other basic service issues as barriers to stability. Survey responses expressed these issues well:

“Lack of housing has always been a concern with families, and people are put on lengthy waitlists. We need to roll up our sleeves and meet families where they are at....they are struggling with so many basic needs: housing, mental health, parenting issues, drugs and alcohol, transportation and education....I feel that we are often just putting Band-Aids on these individuals, but not getting to their real needs.” -- DHS Employee.

In our 2022 Public Hearing survey, one stakeholder described the community-wide barriers as follows:

“Racism. Lack of affordable housing. Lack of mental health services. Lack of jobs that pay a living wage. Sprawling development patterns that spread everything out and make transportation difficult or expensive (typically require owning a car). Levy limits that prevent local governments from collecting and budgeting necessary resources to provide basic services. Income and wealth inequality.” -- Anonymous respondent

Coordinating and advocacy role: In our Public Hearing compilation of feedback and discussion, people also expressed a wish that DHS would help convene stakeholders to find solutions to the bigger challenges, and DHS leadership shares that wish, though recognizes the additional resources it would take. One person wrote:

“Over my time in Eau Claire, DHS leads the way in serving, but doesn't lead the way in coordination. There needs to be strong and consistent messages to coordinate services to our non-profits in EC. I see DHS having an important leadership role here.” – Elected Official

The conversation is a larger one, and we hope and expect that DHS can play a role in helping to bring together stakeholders to find a path forward in tackling these issues.

OPERATIONAL CHANGES IN 2021

As referenced above, the Department is requesting new positions and changes to current positions to respond to operational and program needs, including: to eliminate waitlists in certified program areas of Children's Long-Term Support and Comprehensive Community Services Program, to provide ongoing crisis services, and to reduce the wait time for treatment services. The new position requests and reallocation of existing are needed to address operational and program needs.

OPERATIONAL CHANGES – WITH FISCAL IMPACT

- Some of the new position requests and re-allocated positions require tax levy.
- The Low-Income Home Energy Assistance Program (LIHEAP) Program will no longer pass through the Department to the contracted agency. The State will assume working directly with the contract provider. The revenue the Department received for administrative duties will move to the contract provider.

POSITION CHANGES IN 2022

- New full-time positions – 12.83
 - 10.83 positions fully funded
 - 2 positions partial tax levy
- Re-allocated positions (positions coming off of bridge plan) - 7
- Reclassified positions – 14

For reference, a complete table of positions is below.

OPERATIONAL CHANGES – WITHOUT FISCAL IMPACT

None at this time

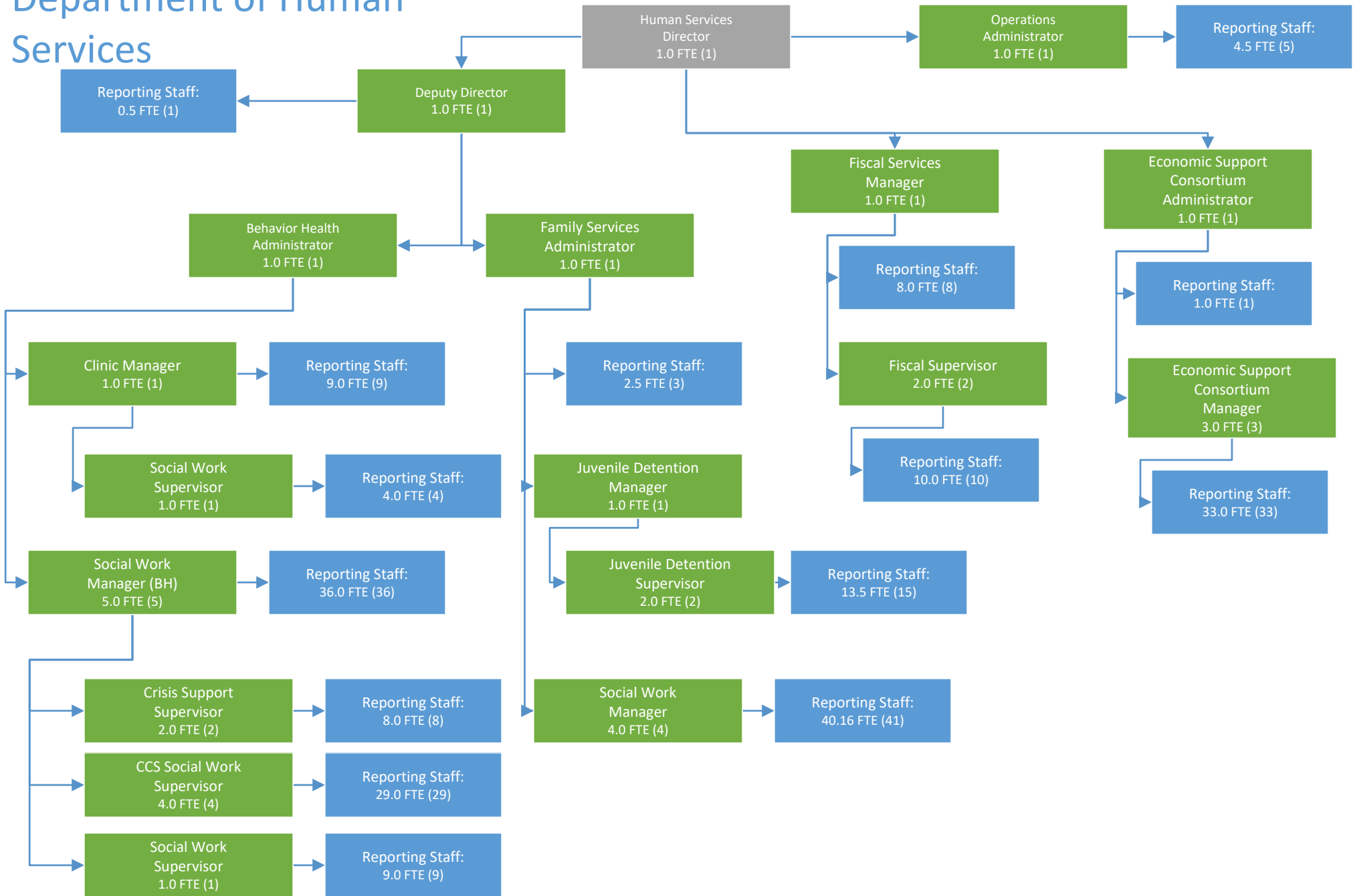
POTENTIAL RISKS

Lack of additional tax levy puts the Department and the County at significant risk to not be able to provide and respond to the complex needs of the community, as mandated. Without this proposed budget as requested, the needs that we already see, which exceed DHS's capacity to serve, can only be expected to grow. This will lead to increased waiting lists, higher costs of care, and inability to fully meet our statutory requirement. Staff stress and burnout is also likely to increase, leading to more turnover, vacancies, and a cycle of increased stress and longer wait time for services. Ultimately, this will cause poorer outcomes for individuals and our community and have a negative fiscal impact.

Our proposed budget requests an addition of \$9,590,482 tax levy. The request represents a 12% increase over 2021's budget and a 7% increase from the 2020 allocation. The needs of the community are great and growing. The pandemic contributed to community need, as evidenced by rising suicide rates and increasing demands for mental health and substance abuse services. Our request for additional tax levy reflects our need to create capacity to respond as we are required. The following positions are being requested as new positions or reallocated positions to meet the demands of the organization.

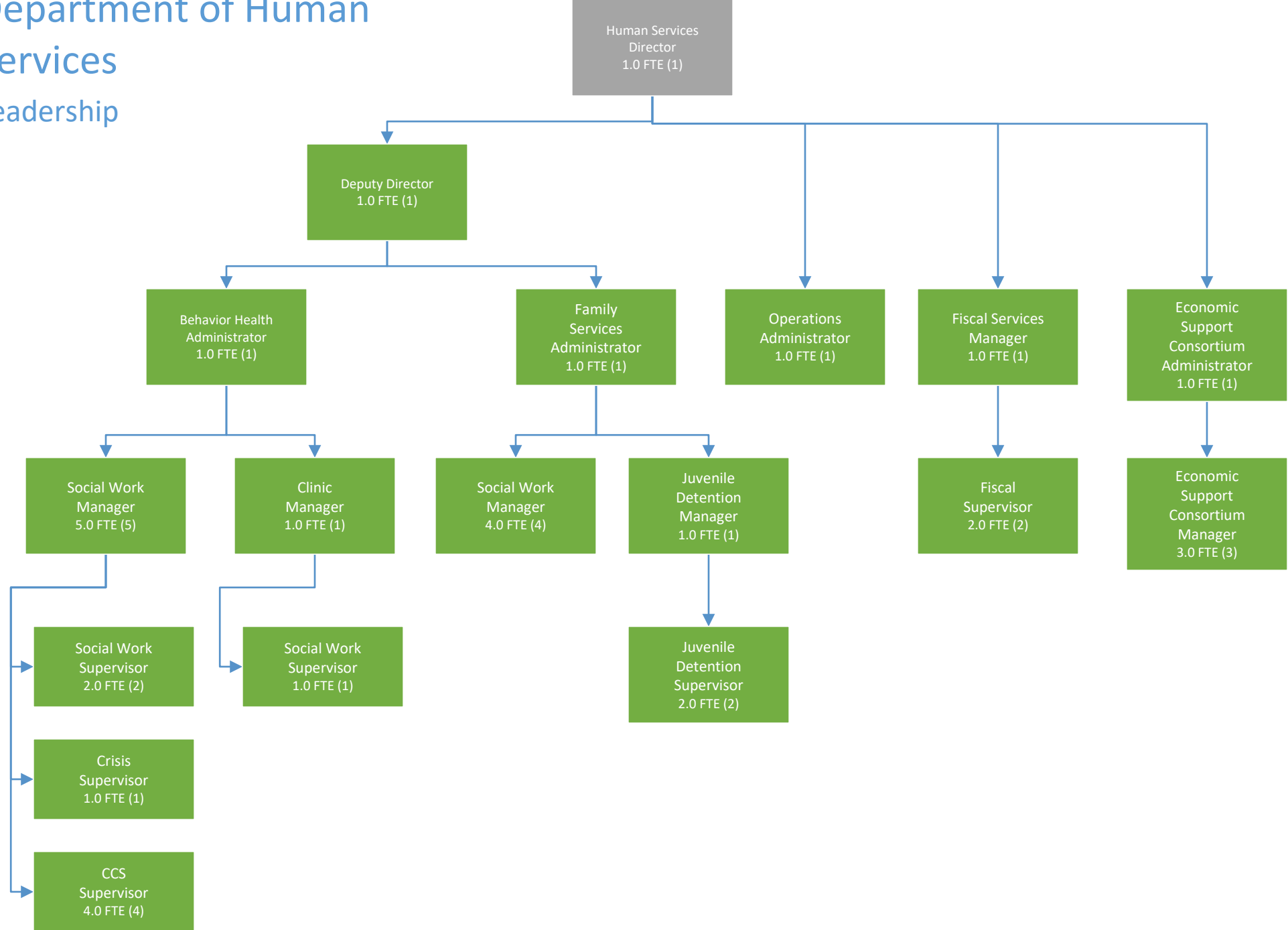
Program Area	Position	Notes	New FTEs	Existing FTEs	Justification	Funding Sources
Children's Long-Term Support (CLTS)	Social Worker	5 new	5		State directive to eliminate waitlist for eligible children to receive CLTS services	Positions fully funded by established rate for Medicaid reimbursement
	Social Work Supervisor	1 new	1		Support program structure and provide required supervision	Position fully funded by established rate for Medicaid reimbursement
Comprehensive Community Services Program (CCS)	Social Work Supervisor	2 new	2		Support program structure, eliminate waitlist, and provide required supervision	Position fully funded by program
	Quality Assurance	1 new	1		Support program growth and oversight of program compliance of contract providers	Position fully funded by program
	Fiscal Supervisor	1 new	1		Support CCS/CLTS program operations	Position fully funded by programs
Crisis Program	Social Worker	4 existing FTEs (Abolish ESS FTE's from Bridge Plan)		4	Provide capacity to respond to community need for Crisis Stabilization ongoing services and interconnect with Co-responder position.	Positions reimbursed through crisis Medicaid and tax levy
	Supervisor	1 existing FTE (Abolish Peer Specialist FTE from Bridge Plan)		1	Provide required program supervision and oversight	Position reimbursed through crisis Medicaid and tax levy
Out-Patient Behavioral Health Clinic	Clinic Therapist	1 new	1		Reduce wait time for access to treatment and provide direct in-home therapy for Child Welfare and Youth Justice program area.	Position reimbursed through Medicaid, CCS, and Tax Levy
Birth to 3 Program (B-3)	Case Manager	.83 New	0.83		Provide consistent provision of services and reduce program cost by bringing position in-house.	Position funded through tax levy, Medicaid, and state funding
Northwest Juvenile Detention Center (JDC)	Supervisor	.5 new and .5 existing FTE (Abolish .5 JDC FTE from Bridge Plan)	0.5	0.5	Meet certification requirement for facility and program supervision	Position covered through facility revenues and tax levy
Youth Services	Social Worker	1 existing (Abolish Peer Specialist FTE from Bridge Plan)		1	Collaborative Program with the Eau Claire County School District to develop and operate an early intervention program called Systems of Care	Position fully funded by School District
Administration	Data Specialist	.5 new	0.5		Critical position that compiles, analyzes, and reports data for program areas across the Department.	Position funded by State/Fed and tax levy
Total FTEs			12.83	6.5		

Department of Human Services



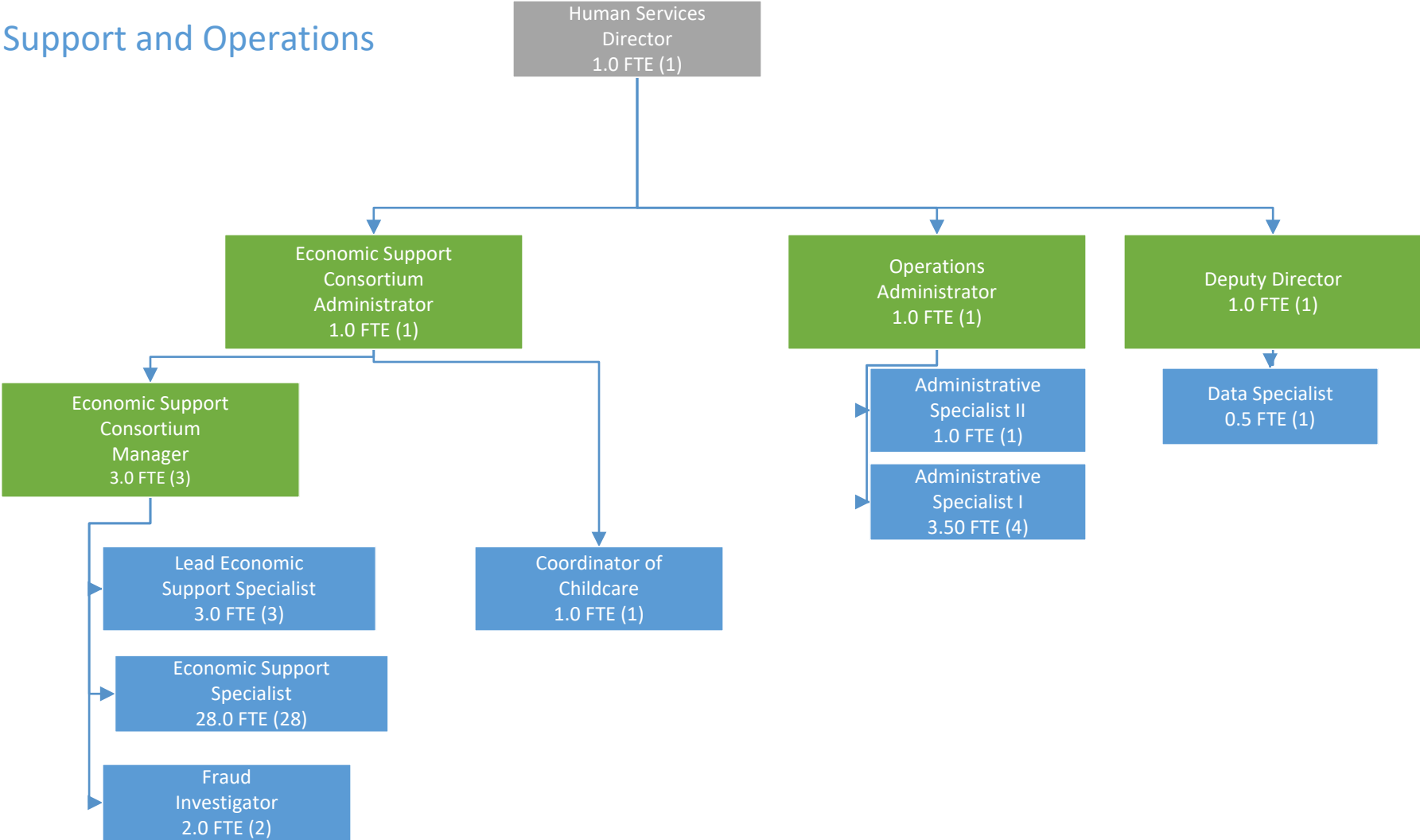
Year	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
FTE	130.20	136.70	138.53	136.56	137.56	154.83	196.33	223.33	223.33	229.33	241.16

Department of Human Services Leadership



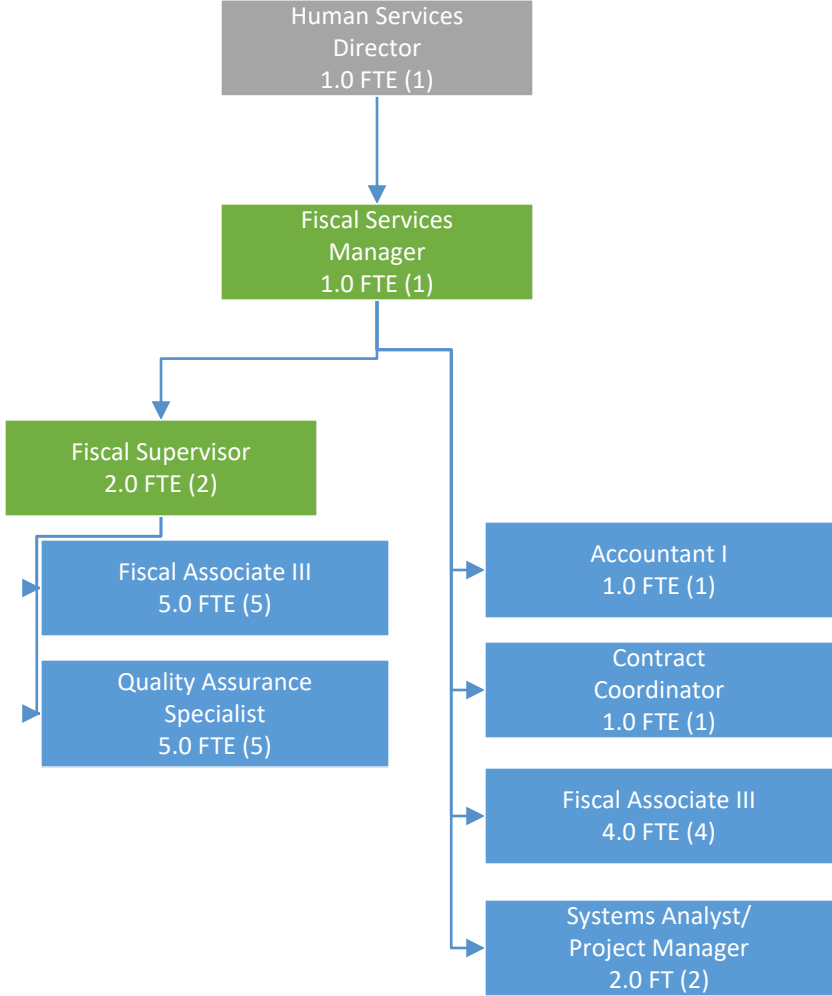
Department of Human Services

Economic Support and Operations



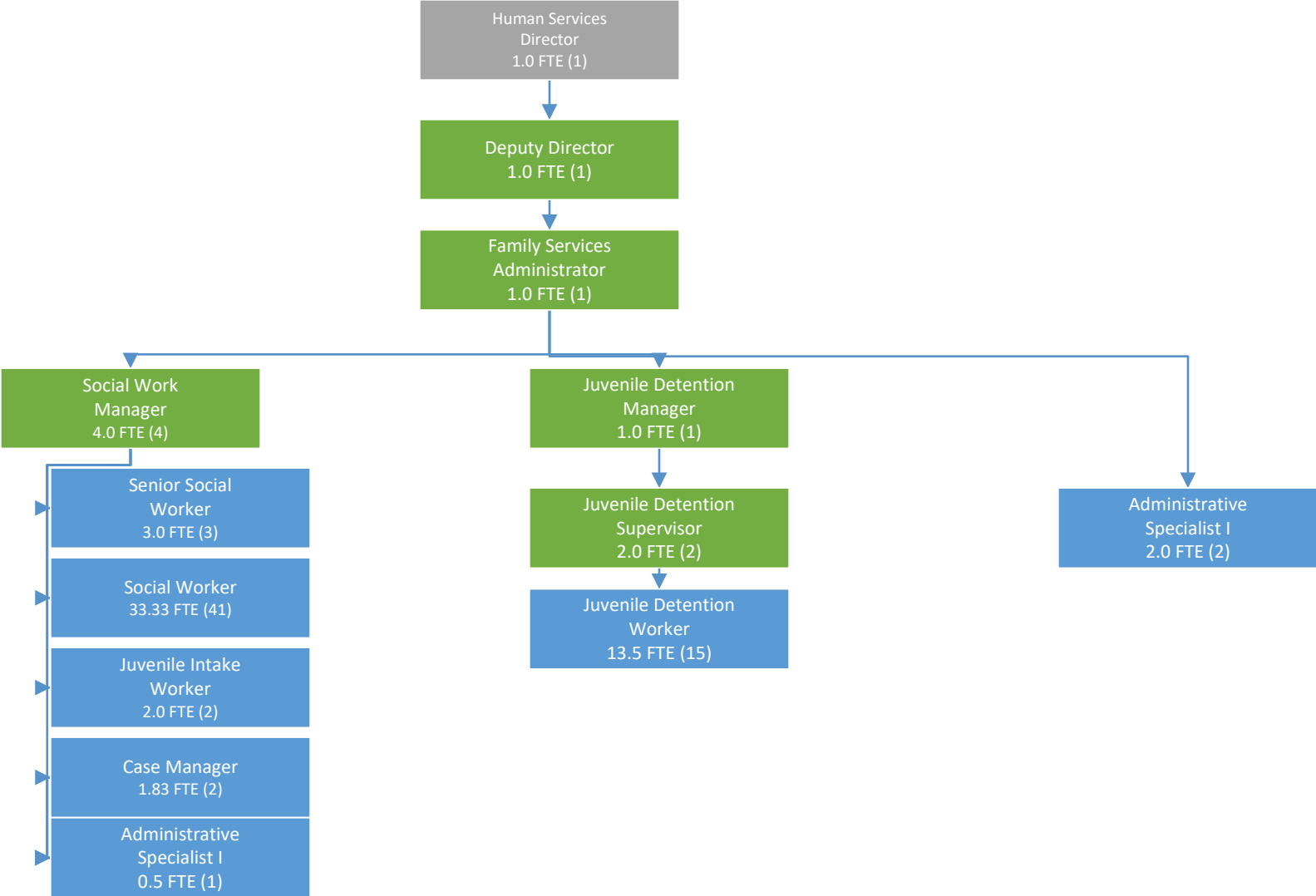
Department of Human Services

Fiscal Services



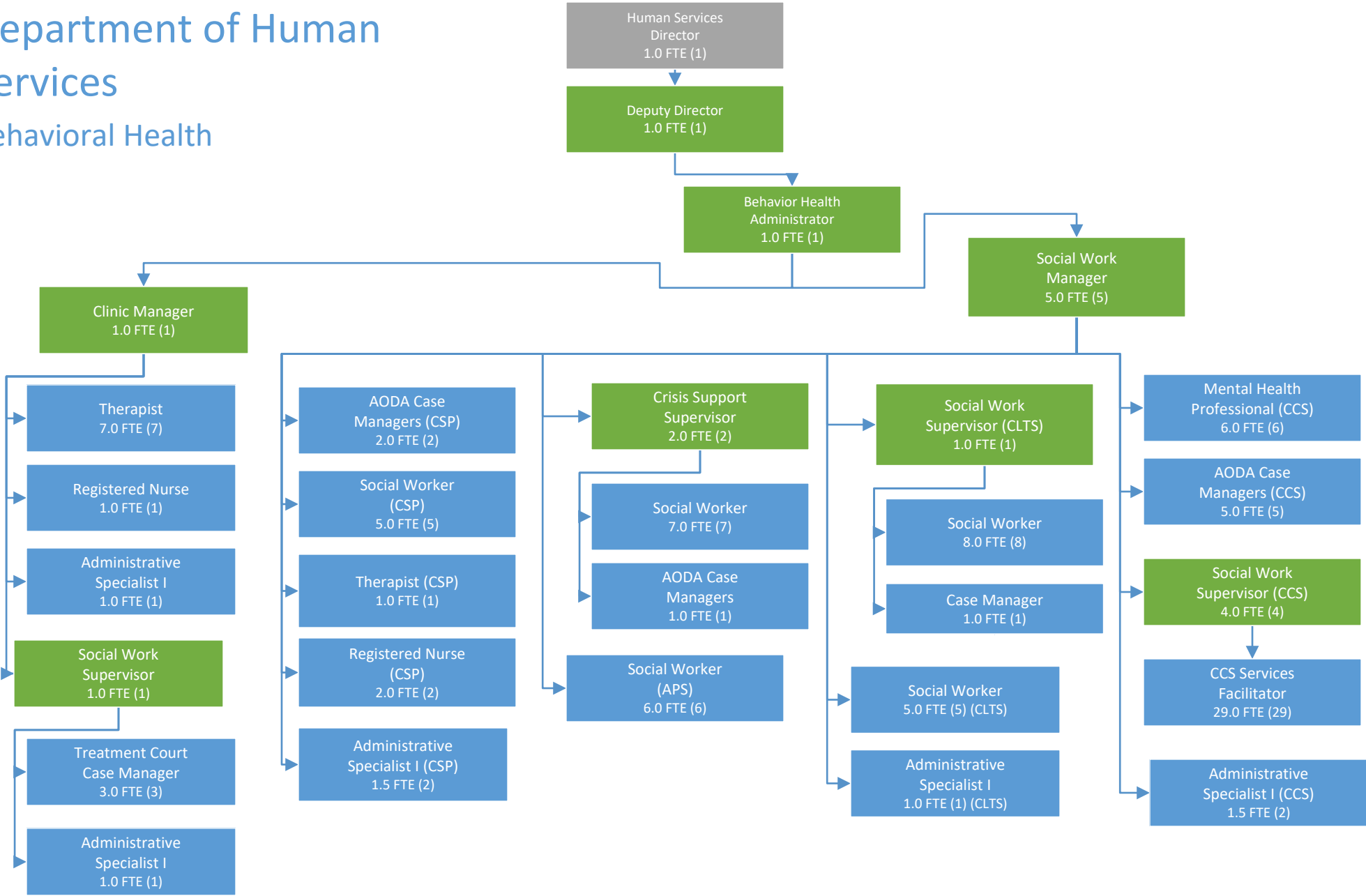
Department of Human Services

Family Services



Department of Human Services

Behavioral Health



Program #1: Community Care & Treatment of Children who are abused or neglected including Alternate Care Licensing

Child Protective Services (CPS) CPS intervention is warranted whenever there is a report that a child may be unsafe, abused or neglected, or be at risk of abuse or neglect. This includes both families assessed and those needing ongoing case management services.

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
CPS Reports Received:	1,527	1,342	1,219	677
CPS Reports Screened in for Assessment:	494	419	403	193
Screen in ratio (CPS) compared to received reports	32.1%	31.2%	33.0%	29.0%
Number of families referred to ongoing: new data element 7/2016	68	61	62	30
Number of Child Welfare Reports Screened In:	77	75	108	36**
Number of licensed Eau Claire County foster/respice homes:	159	155	154	124
Number of kids in Kin settings vs. other types of alternate care placements:	67/131	57/122	62/129	65/138

**YTD indicates Jan-Jun Results*

***Youth Justice referrals are no longer included as they now have their own referral category.*

Performance Goal	Outcome Measures	Benchmark	2018	2019	2020	YTD 2021*
Children removed from home will be placed with Kin (relatives)	75% of those placed will be with Kin (relatives)	47% Kin	51% kin	47% Kin	48% Kin	47% Kin

**YTD indicates Jan-Jun Results*

Program #2: Treatment of Adults & Children with Behavioral Health Issues

Services and resources provided to children and adults who need or request behavioral health outpatient services.

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
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Coordinated Services Team (CST):

Number of CST participants:	43	47	17	3**
Average age of CST participants:	11.7	11.8	12.6	8.0

Community Support Program:

Number of clients served in CSP:	110	118	123	114
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**YTD indicates Jan-Jun Results*

***The number of participants is lower in 2021 due to turnover in this position.*

Performance Goal	Outcome Measures	Benchmark	2018	2019	2020	YTD 2021*
Participation in CSP will allow individuals with Serious Mental Illness to live independently	75% of Community support program participants will live independently.	80%	74%	84%	84%	93%

**YTD indicates Jan-Jun Results*

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
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Crisis Services:

Number of with clients served:	171	2,722	1,569	1,249**
Number of civil mental health commitments:	75	75	47	17
Number of crisis phone assessments completed	3,517	3,649	3,084	1,327
Percentage of diversions from hospitalization related to phone assessments:	79%	91%	89%	91%
Number of mobile mental health crisis assessments completed:	313	329	191	122
Percentage of diversions from hospitalizations related to mobile crisis assessments:	45%	65%	68%	45%

***Client count through 7/14/21*

Comprehensive Community Services (CCS):

CCS Program Referrals Received:	380	483	324	168
CCS Program Admissions:	141	162	112	70
CCS Program Discharges:	57	106	136	117
CCS Program Open Cases:	202	261	237	189

Institutional Care:

Number of days in Winnebago/Mendota IMD's:	785	1,047	914	362**
Number of days in Trempealeau County Health Care Center IMD:	2,495	2,388	2,027	527

***Done through May 31, 2021*

Outpatient Clinic Services:

Number of individuals served:	233	519	471
Number of referrals to the clinic from other service areas of the department:	178	284	86**

***Decrease of internal referrals due to significant waitlist of 6 months*

**YTD indicates Jan-Jun Results*

OUTPUTS			2018	2019	2020	YTD* 2021
Treatment Courts:						
individuals served:				65	64	33
Incarcerated days saved:				7,590	6,338	320*
<i>*YTD indicates Jan-Jun Results</i>						
Performance Goal	Outcome Measures	Benchmark	2018	2019	2020	YTD 2021*
Provide evidence-based services that promote the success of the program and all participants in all treatment courts	Graduation Rate should reach or exceed 60% [#Graduates / (#Graduates+#Terminations)]	≥ 60%	50%	75%	58%	50%
Improve social functioning of treatment court participants upon graduation	100% of participants who were unemployed at time of program entry and can work report an improvement in employment status at time of graduation	100%	100%	100%	84%	100%
	100% of participants who had unstable housing at time of program entry report an improvement in housing at time of graduation	100%	100%	100%	87%	100%
<i>*YTD indicates Jan-Jun Results</i>						
<i>**Treatment Courts is a long-term program, graduation rate for first 6 months is small- due to COVID</i>						

Program #3: Community Care & Treatment of Children who are Developmentally Disabled (DD) or Developmentally Delayed

Case management and direct services to children who are developmentally disabled or developmentally delayed.

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
Birth to Three Program:				
Number of Birth to Three children served:	241	232	218	100
Number of Birth to Three referrals requiring eligibility assessment:	245	295	180	120
CCOP (childrens Community Option Program)				
Number of children served by CCOP during the year:	21	21	2**	0
Number of children receiving CCOP & CLTS waiver services:	206	210	216	227
<i>**CCOP funding primarily covering Maintenance of Effort (MOE) for Children's Long-Term Support Services (CLTS), with children primarily eligible for CLTS.</i>				
Children's Long-Term Support MA Waivers (CLTS):				
Number of CLTS Waiver clients served during the year:	185	191	214	227
<i>*YTD indicates Jan-Jun Results</i>				

Program #4: Residential & Community Care & Treatment of Youth

This program area provides a continuum of services to youth and their families, ranging from informal case management interventions to commitment to the Wisconsin Department of Corrections (DOC).

OUTPUTS		<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>	
Residential Care:						
Number of days in Residential Care Center:		11,936	8,519	5,163	2,943	
Number of placements in Residential Care Center:		46	22	23	13	
Number of days in Department of Corrections (Lincoln Hills/Copper Lake)		356	0	0	0	
Number of clients in DOC: (Lincoln Hills/Copper Lake)		3	0	0	0	
<i>*YTD indicates Jan-Jun Results</i>						
Performance Goal	Outcome Measures	Benchmark	2018	2019	2020	YTD 2021*
Youth served will remain within their community through coordination of services and supports to ensure their own safety and the safety of the community.	75% of youth served remained in their familial home or were placed with a relative.	70%	72%	76%	82%	81%
<i>*YTD indicates Jan-Jun Results</i>						
OUTPUTS		<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>	
Northwest Regional Juvenile Detention Center:						
Total number of overtime hours		2,117	1,454	1,400	675	
Total residents placed in the facility		434	441	290	144	
Total days spent in facility		5,537	5,045	4,516	2,400	
Eau Claire County kids placed in the facility		95	120	82	29	
Days Eau Claire County kids spent in the facility		1,051	1,551	1,356	200	
<i>*YTD indicates Jan-Jun Results</i>						
Performance Goal	Outcome Measures	2018	2019	2020	YTD 2021*	
Reduce the incidents of juvenile crime	Eau Claire County youth placed in the secure detention facility will not return.	51%	36%	52%	57%	
<i>*YTD indicates Jan-Jun Results</i>						
OUTPUTS		<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>	
Detention (180 Program):						
Residents entering the 180 Program:		9	9	18	4	
Residents SUCCESSFULLY exiting the 180 Program:		9	5	8	3	
Residents completing high school graduation requirements while in program		4	2	1	2	
Residents successfully employed while in program		4	3	3	1	
<i>*YTD indicates Jan-Jun Results</i>						

Program #5: Protection of Vulnerable Adults who are at Risk for Abuse, Neglect, or Exploitation

DHS is the lead agency for Adult Protective Services in Eau Claire County. In this program area we provide services to ensure the protection of vulnerable populations, enabling them to live in the least restrictive setting consistent with their needs.

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
Number of Adult and Elders at Risk reports that were investigated:	202	407	428	225
Number of investigated reports substantiated:	68	74	72	34

**YTD indicates Jan-Jun Results*

Program #6: Financial & Economic Assistance, Fraud Investigation & Recovery, Resource Development & Certification

The Economic Support Unit provides eligible Great Rivers Income Maintenance Consortium residents (Barron, Burnett, Chippewa, Douglas, Dunn, Eau Claire, Pierce, Polk, St. Croix, Washburn) access to:

- health care (including Badger Care Plus, Family Planning Waiver, Community Waiver Programs)
- Food Share (Food Share)
- Childcare assistance
- home energy and heating resources

OUTPUTS	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>YTD* 2021</u>
Number of cases currently open in Eau Claire County:	11,573	11,776	12,813	13,917

**YTD indicates Jan-Jun Results*

Human Services

Overview of Revenues and Expenditures

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$8,907,473	\$8,592,506	\$8,592,506	\$9,590,482	\$8,808,190	\$8,808,190	3%
04-Intergovernment Grants and Aid	\$21,265,712	\$18,654,685	\$20,272,909	\$21,037,132	\$21,356,588	\$21,356,588	14%
05-Intergovernmental Charges for Services	\$8,574,549	\$12,417,832	\$9,800,701	\$15,381,942	\$15,293,346	\$15,293,346	23%
06-Public Charges for Services	\$902,894	\$855,775	\$773,673	\$1,010,823	\$1,010,823	\$1,010,823	18%
09-Other Revenue	\$199,169	\$348,142	\$187,325	\$220,995	\$220,995	\$220,995	-37%
11-Fund Balance Applied	-	\$2,855,591	-	\$760,930	\$697,288	\$697,288	-76%
Total Revenues:	\$39,849,797	\$43,724,531	\$39,627,114	\$48,002,304	\$47,387,230	\$47,387,230	8%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$11,208,320	\$12,697,729	\$11,385,198	\$14,503,438	\$14,560,197	\$14,560,197	15%
02-OT Wages	\$56,829	-	\$71,401	-	-	-	
03-Payroll Benefits	\$4,974,474	\$5,784,613	\$5,386,695	\$7,219,405	\$6,514,360	\$6,514,360	13%
04-Contractual Services	\$15,251,531	\$16,999,767	\$14,515,940	\$17,351,594	\$17,384,808	\$17,384,808	2%
05-Supplies & Expenses	\$285,006	\$519,756	\$321,424	\$600,632	\$600,632	\$600,632	16%
07-Fixed Charges	\$86,723	\$83,300	\$83,300	\$142,292	\$142,292	\$142,292	71%
09-Equipment	\$7,027	\$8,700	\$96,353	\$166,220	\$166,220	\$166,220	1811%
11-Other	\$8,018,698	\$7,630,666	\$7,630,666	\$8,018,723	\$8,018,721	\$8,018,721	5%
12-Fund Transfers	\$133,719	-	-	-	-	-	
Total Expenditures:	\$40,022,327	\$43,724,531	\$39,490,977	\$48,002,304	\$47,387,230	\$47,387,230	8%

Net Surplus/(Deficit)- Human Services	(\$172,530)	\$0	\$136,137	\$0	\$0	\$0	
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Human Services

Revenues and Expenditures - Human Services Fund

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$8,907,473	\$8,592,506	\$8,592,506	\$9,590,482	\$8,808,190	\$8,808,190	3%
04-Intergovernment Grants and Aid	\$13,246,989	\$11,024,019	\$12,642,243	\$13,018,409	\$13,337,865	\$13,337,865	21%
05-Intergovernmental Charges for Services	\$8,574,549	\$12,417,832	\$9,800,701	\$15,381,942	\$15,293,346	\$15,293,346	23%
06-Public Charges for Services	\$902,894	\$855,775	\$773,673	\$1,010,823	\$1,010,823	\$1,010,823	18%
09-Other Revenue	\$199,169	\$348,142	\$187,325	\$220,995	\$220,995	\$220,995	-37%
11-Fund Balance Applied	-	\$2,855,591	-	\$760,930	\$697,288	\$697,288	-76%
Total Revenues:	\$31,831,074	\$36,093,865	\$31,996,448	\$39,983,581	\$39,368,507	\$39,368,507	9%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$11,208,320	\$12,697,729	\$11,385,198	\$14,503,438	\$14,560,197	\$14,560,197	15%
02-OT Wages	\$56,829	-	\$71,401	-	-	-	
03-Payroll Benefits	\$4,974,474	\$5,784,613	\$5,386,695	\$7,219,405	\$6,514,360	\$6,514,360	13%
04-Contractual Services	\$15,251,531	\$16,999,767	\$14,515,940	\$17,351,594	\$17,384,808	\$17,384,808	2%
05-Supplies & Expenses	\$285,006	\$519,756	\$321,424	\$600,632	\$600,632	\$600,632	16%
07-Fixed Charges	\$86,723	\$83,300	\$83,300	\$142,292	\$142,292	\$142,292	71%
09-Equipment	\$7,027	\$8,700	\$96,353	\$166,220	\$166,220	\$166,220	1811%
11-Other	(\$25)	-	-	-	(\$2)	(\$2)	
12-Fund Transfers	\$133,719	-	-	-	-	-	
Total Expenditures:	\$32,003,604	\$36,093,865	\$31,860,311	\$39,983,581	\$39,368,507	\$39,368,507	9%

Net Surplus/(Deficit)- Human Services Fund	(\$172,530)	\$0	\$136,137	\$0	\$0	\$0	
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Human Services

Revenues and Expenditures - DHS Pass Thru Grants

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	-	-	-	-	-	-	
04-Intergovernment Grants and Aid	\$8,018,723	\$7,630,666	\$7,630,666	\$8,018,723	\$8,018,723	\$8,018,723	5%
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
06-Public Charges for Services	-	-	-	-	-	-	
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$8,018,723	\$7,630,666	\$7,630,666	\$8,018,723	\$8,018,723	\$8,018,723	5%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	-	-	-	-	-	-	
05-Supplies & Expenses	-	-	-	-	-	-	
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	-	-	-	
11-Other	\$8,018,723	\$7,630,666	\$7,630,666	\$8,018,723	\$8,018,723	\$8,018,723	5%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$8,018,723	\$7,630,666	\$7,630,666	\$8,018,723	\$8,018,723	\$8,018,723	5%

Net Surplus/(Deficit)- DHS Pass Thru Grants	\$0	\$0	\$0	\$0	\$0	\$0	
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Human Services Fund

Program Summary

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Program 1 Community Care & Treatment of Children Who Are Abused or Neglected	\$6,016,582	\$6,841,782	\$6,816,930	\$6,819,907	\$6,753,448	\$6,753,448	-1%
Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues	\$13,422,273	\$19,308,027	\$15,710,581	\$22,664,313	\$22,205,815	\$22,205,815	15%
Program 3 Community Care & Treatment of Developmentally Disabled or Delayed	\$1,176,960	\$1,661,408	\$1,515,542	\$1,913,360	\$1,890,165	\$1,890,165	14%
Program 4 Community Care & Treatment of Youth Offenders	\$4,555,203	\$3,653,305	\$3,650,294	\$4,142,494	\$4,081,700	\$4,081,700	12%
Program 5 Protection of Vulnerable Adults	\$685,094	\$1,133,635	\$1,138,983	\$1,090,830	\$1,073,971	\$1,073,971	-5%
Program 6 Financial & Economic Assistance	\$3,763,984	\$3,495,708	\$3,163,771	\$3,352,677	\$3,363,408	\$3,363,408	-4%
Allocated Overhead (AMSO)	\$143,019	-	\$347	-	-	-	
Total Program Revenues:	\$29,763,115	\$36,093,865	\$31,996,448	\$39,983,581	\$39,368,507	\$39,368,507	9%

Human Services Fund

Program Summary

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Program 1 Community Care & Treatment of Children Who Are Abused or Neglected	\$6,835,182	\$6,814,191	\$6,484,912	\$6,819,907	\$6,753,448	\$6,753,448	-1%
Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues	\$15,885,726	\$19,332,788	\$16,003,509	\$22,664,313	\$22,205,815	\$22,205,815	15%
Program 3 Community Care & Treatment of Developmentally Disabled or Delayed	\$1,470,233	\$1,661,408	\$1,710,398	\$1,913,360	\$1,890,165	\$1,890,165	14%
Program 4 Community Care & Treatment of Youth Offenders	\$3,531,217	\$3,654,784	\$3,656,805	\$4,142,494	\$4,081,700	\$4,081,700	12%
Program 5 Protection of Vulnerable Adults	\$1,001,913	\$1,133,635	\$999,174	\$1,090,830	\$1,073,971	\$1,073,971	-5%
Program 6 Financial & Economic Assistance	\$3,129,586	\$3,495,708	\$3,005,512	\$3,352,677	\$3,363,408	\$3,363,408	-4%
Allocated Overhead (AMSO)	\$149,747	\$1,351	\$1	-	-	-	-100%
Total Program Expenditures:	\$32,003,604	\$36,093,865	\$31,860,311	\$39,983,581	\$39,368,507	\$39,368,507	-70%

Human Services Fund

Program Summary

Net	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Program 1 Community Care & Treatment of Children Who Are Abused or Neglected	(\$818,600)	\$27,591	\$332,018	-	-	-	-100%
Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues	(\$2,463,453)	(\$24,761)	(\$292,928)	-	-	-	-100%
Program 3 Community Care & Treatment of Developmentally Disabled or Delayed	(\$293,273)	-	(\$194,856)	-	-	-	
Program 4 Community Care & Treatment of Youth Offenders	\$1,023,986	(\$1,479)	(\$6,511)	-	-	-	-100%
Program 5 Protection of Vulnerable Adults	(\$316,819)	-	\$139,809	-	-	-	
Program 6 Financial & Economic Assistance	\$634,398	-	\$158,259	-	-	-	
Allocated Overhead (AMSO)	(\$6,728)	(\$1,351)	\$346	-	-	-	
Total Program Net	(\$2,240,489)	\$0	\$136,137	\$0	\$0	\$0	
Add: PY CCS WIMCR Reimbursement	\$2,067,959	-	-	-	-	-	
Total Department Net	(\$172,530)	\$0	\$136,137	\$0	\$0	\$0	

Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 1 Community Care & Treatment of Children Who Are Abused or Neglected

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$3,287,165	\$4,070,583	\$4,070,583	\$3,803,272	\$3,598,321	\$3,598,321	-12%
04-Intergovernment Grants and Aid	\$2,255,706	\$2,391,017	\$2,391,017	\$2,581,236	\$2,719,728	\$2,719,728	14%
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
06-Public Charges for Services	\$469,470	\$345,841	\$353,305	\$435,399	\$435,399	\$435,399	26%
09-Other Revenue	\$4,241	-	\$2,025	-	-	-	
11-Fund Balance Applied	-	\$34,341	-	-	-	-	-100%
Total Revenues:	\$6,016,582	\$6,841,782	\$6,816,930	\$6,819,907	\$6,753,448	\$6,753,448	-1%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$1,588,770	\$1,691,636	\$1,516,029	\$1,774,790	\$1,792,016	\$1,792,016	6%
02-OT Wages	\$7	-	\$90	-	-	-	
03-Payroll Benefits	\$680,807	\$743,585	\$746,936	\$867,150	\$785,634	\$785,634	6%
04-Contractual Services	\$4,212,179	\$4,028,580	\$3,773,658	\$3,771,140	\$3,771,140	\$3,771,140	-6%
05-Supplies & Expenses	\$69,848	\$77,146	\$128,071	\$125,849	\$125,849	\$125,849	63%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$236	-	\$2,870	\$15,840	\$15,840	\$15,840	
11-Other	\$283,335	\$273,244	\$317,258	\$265,138	\$262,969	\$262,969	-4%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$6,835,182	\$6,814,191	\$6,484,912	\$6,819,907	\$6,753,448	\$6,753,448	-1%

Net Surplus/(Deficit)- Program 1 Community Care & Treatment of Children Who Are Abused or Neglected	(\$818,600)	\$27,591	\$332,018	\$0	\$0	\$0	
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Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$2,751,203	\$2,188,999	\$2,188,999	\$3,095,731	\$2,599,505	\$2,599,505	19%
04-Intergovernment Grants and Aid	\$3,121,767	\$3,220,388	\$5,107,209	\$5,334,972	\$5,507,314	\$5,507,314	71%
05-Intergovernmental Charges for Services	\$7,082,851	\$10,344,114	\$7,969,808	\$12,849,825	\$12,778,853	\$12,778,853	24%
06-Public Charges for Services	\$285,669	\$385,134	\$284,020	\$401,860	\$401,860	\$401,860	4%
09-Other Revenue	\$180,783	\$348,142	\$160,545	\$220,995	\$220,995	\$220,995	-37%
11-Fund Balance Applied	-	\$2,821,250	-	\$760,930	\$697,288	\$697,288	-75%
Total Revenues:	\$13,422,273	\$19,308,027	\$15,710,581	\$22,664,313	\$22,205,815	\$22,205,815	15%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$4,552,181	\$5,532,595	\$4,741,546	\$6,805,691	\$6,747,699	\$6,747,699	22%
02-OT Wages	\$1,296	-	\$4,414	-	-	-	
03-Payroll Benefits	\$1,907,270	\$2,438,201	\$2,096,245	\$3,436,975	\$3,031,223	\$3,031,223	24%
04-Contractual Services	\$8,372,066	\$10,250,003	\$8,082,789	\$11,074,894	\$11,108,108	\$11,108,108	8%
05-Supplies & Expenses	\$77,715	\$162,492	\$78,022	\$193,042	\$193,042	\$193,042	19%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$827	-	\$11,936	\$72,815	\$72,815	\$72,815	
11-Other	\$974,371	\$949,497	\$988,557	\$1,080,896	\$1,052,928	\$1,052,928	11%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$15,885,726	\$19,332,788	\$16,003,509	\$22,664,313	\$22,205,815	\$22,205,815	15%

Net Surplus/(Deficit)- Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues	(\$2,463,453)	(\$24,761)	(\$292,928)	\$0	\$0	\$0	
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*The approximate 2020 deficit of \$2.4M in this program is primarily related to the CCS WIMCR reimbursement to be received in December 2021.

Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Community Support Program

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$769,799	\$569,103	\$569,103	\$851,556	\$731,100	\$731,100	28%
04-Intergovernment Grants and Aid	\$706,787	\$628,328	\$628,520	\$668,298	\$765,164	\$765,164	22%
05-Intergovernmental Charges for Services	\$667,226	\$1,056,174	\$983,706	\$1,032,174	\$1,032,173	\$1,032,173	-2%
06-Public Charges for Services	\$67,260	\$101,959	\$46,439	\$72,000	\$72,000	\$72,000	-29%
09-Other Revenue	\$62,551	\$140,000	\$52,403	\$64,000	\$64,000	\$64,000	-54%
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$2,273,623	\$2,495,564	\$2,280,171	\$2,688,028	\$2,664,437	\$2,664,437	7%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$666,636	\$772,729	\$675,490	\$791,022	\$798,751	\$798,751	3%
02-OT Wages	\$31	-	-	-	-	-	
03-Payroll Benefits	\$273,493	\$336,168	\$258,281	\$345,420	\$315,102	\$315,102	-6%
04-Contractual Services	\$1,210,460	\$1,215,460	\$1,267,717	\$1,370,877	\$1,370,877	\$1,370,877	13%
05-Supplies & Expenses	\$20,614	\$52,050	\$10,147	\$52,100	\$52,100	\$52,100	0%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	\$6,163	\$6,163	\$6,163	
11-Other	\$140,540	\$129,155	\$136,297	\$122,446	\$121,444	\$121,444	-6%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$2,311,774	\$2,505,562	\$2,347,932	\$2,688,028	\$2,664,437	\$2,664,437	6%

Net Surplus/(Deficit)- BH Community Support Program	(\$38,151)	(\$9,998)	(\$67,761)	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Inpatient

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$356,155	\$128,538	\$128,538	\$256,071	\$256,071	\$256,071	99%
04-Intergovernment Grants and Aid	\$819,838	\$933,139	\$1,077,488	\$718,722	\$718,722	\$718,722	-23%
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
06-Public Charges for Services	\$26,104	\$6,600	\$15,137	\$26,104	\$26,104	\$26,104	296%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$1,202,097	\$1,068,277	\$1,221,163	\$1,000,897	\$1,000,897	\$1,000,897	-6%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	-	-	-	-	-	-	
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	-	-	-	-	-	-	
04-Contractual Services	\$999,140	\$1,068,277	\$1,097,550	\$1,000,897	\$1,000,897	\$1,000,897	-6%
05-Supplies & Expenses	-	-	-	-	-	-	
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	-	-	-	
11-Other	-	-	-	-	-	-	
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$999,140	\$1,068,277	\$1,097,550	\$1,000,897	\$1,000,897	\$1,000,897	-6%

Net Surplus/(Deficit)- BH Inpatient	\$202,957	\$0	\$123,613	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Crisis

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$478,556	\$663,656	\$663,656	\$806,742	\$536,238	\$536,238	-19%
04-Intergovernment Grants and Aid	\$961,084	\$1,227,712	\$1,227,712	\$1,207,482	\$1,264,400	\$1,264,400	3%
05-Intergovernmental Charges for Services	\$698,595	\$823,530	\$528,416	\$1,282,924	\$1,382,924	\$1,382,924	68%
06-Public Charges for Services	\$57,535	\$97,575	\$59,719	\$95,397	\$95,397	\$95,397	-2%
09-Other Revenue	\$750	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$2,196,520	\$2,812,473	\$2,479,503	\$3,392,545	\$3,278,959	\$3,278,959	17%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$523,067	\$491,227	\$440,496	\$807,760	\$756,575	\$756,575	54%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$208,523	\$192,119	\$150,725	\$423,715	\$346,770	\$346,770	80%
04-Contractual Services	\$1,665,244	\$2,019,332	\$1,646,634	\$1,986,124	\$2,011,256	\$2,011,256	0%
05-Supplies & Expenses	\$19,454	\$20,362	\$18,586	\$37,900	\$37,900	\$37,900	86%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	\$11,708	\$11,708	\$11,708	
11-Other	\$165,539	\$78,704	\$114,968	\$125,338	\$114,750	\$114,750	46%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$2,581,827	\$2,801,744	\$2,371,409	\$3,392,545	\$3,278,959	\$3,278,959	17%

Net Surplus/(Deficit)- BH Crisis	(\$385,307)	\$10,729	\$108,094	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Children's Long-Term Support/Coordinated Services Team

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$23,092	-	-	\$264,611	\$264,490	\$264,490	
04-Intergovernment Grants and Aid	\$338,488	\$69,447	\$41,681	\$43,277	\$43,277	\$43,277	-38%
05-Intergovernmental Charges for Services	\$358,365	\$653,632	\$701,093	\$1,587,812	\$1,541,990	\$1,541,990	136%
06-Public Charges for Services	\$5,024	\$22,000	\$12,297	\$27,552	\$27,552	\$27,552	25%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$724,969	\$745,079	\$755,071	\$1,923,252	\$1,877,309	\$1,877,309	152%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$108,178	\$327,489	\$364,727	\$711,310	\$718,387	\$718,387	119%
02-OT Wages	\$102	-	-	-	-	-	
03-Payroll Benefits	\$55,012	\$194,788	\$193,102	\$474,435	\$422,393	\$422,393	117%
04-Contractual Services	\$326,021	\$160,026	\$556,671	\$604,727	\$604,727	\$604,727	278%
05-Supplies & Expenses	\$1,301	\$8,107	\$2,700	\$8,692	\$8,692	\$8,692	7%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$11,232	\$4,535	\$4,535	\$4,535	
11-Other	\$82,178	\$57,515	\$106,825	\$119,553	\$118,575	\$118,575	106%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$572,792	\$747,925	\$1,235,257	\$1,923,252	\$1,877,309	\$1,877,309	151%

Net Surplus/(Deficit)- BH Children's Long-Term Support/Coordinated Services Team	\$152,177	(\$2,846)	(\$480,186)	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Treatment Court

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$308,302	\$388,496	\$388,496	\$324,818	\$299,187	\$299,187	-23%
04-Intergovernment Grants and Aid	\$231,617	\$166,718	\$166,764	\$270,883	\$289,441	\$289,441	74%
05-Intergovernmental Charges for Services	-	\$13,188	-	\$26,475	\$26,475	\$26,475	101%
06-Public Charges for Services	\$9,996	\$10,000	\$9,699	\$19,944	\$19,944	\$19,944	99%
09-Other Revenue	\$117,482	\$70,577	\$70,577	\$24,254	\$24,254	\$24,254	-66%
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$667,397	\$648,979	\$635,536	\$666,374	\$659,301	\$659,301	2%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$250,287	\$236,239	\$214,816	\$320,908	\$324,033	\$324,033	37%
02-OT Wages	\$57	-	-	-	-	-	
03-Payroll Benefits	\$125,163	\$127,142	\$128,300	\$175,375	\$157,509	\$157,509	24%
04-Contractual Services	\$156,224	\$233,757	\$95,560	\$102,530	\$110,612	\$110,612	-53%
05-Supplies & Expenses	\$7,776	\$33,620	\$17,442	\$13,000	\$13,000	\$13,000	-61%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	\$3,944	\$3,944	\$3,944	
11-Other	\$87,438	\$40,866	\$81,460	\$50,617	\$50,203	\$50,203	23%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$626,945	\$671,624	\$537,578	\$666,374	\$659,301	\$659,301	-2%

Net Surplus/(Deficit)- BH Treatment Court	\$40,452	(\$22,645)	\$97,958	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Comprehensive Community Services

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	-	-	-	-	-	-	
04-Intergovernment Grants and Aid	-	-	\$1,770,000	\$2,326,200	\$2,326,200	\$2,326,200	
05-Intergovernmental Charges for Services	\$5,027,758	\$7,585,590	\$5,390,000	\$8,470,440	\$8,295,291	\$8,295,291	9%
06-Public Charges for Services	\$27,701	\$42,000	\$19,587	\$37,300	\$37,300	\$37,300	-11%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	\$2,821,250	-	\$760,930	\$697,288	\$697,288	-75%
Total Revenues:	\$5,055,459	\$10,448,840	\$7,179,587	\$11,594,870	\$11,356,079	\$11,356,079	9%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$2,656,041	\$3,239,432	\$2,628,484	\$3,583,531	\$3,552,993	\$3,552,993	10%
02-OT Wages	\$1,106	-	\$4,258	-	-	-	
03-Payroll Benefits	\$1,085,938	\$1,382,855	\$1,125,603	\$1,683,970	\$1,489,958	\$1,489,958	8%
04-Contractual Services	\$3,614,677	\$5,224,531	\$3,016,480	\$5,642,471	\$5,642,471	\$5,642,471	8%
05-Supplies & Expenses	\$24,582	\$37,976	\$26,546	\$75,500	\$75,500	\$75,500	99%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$827	-	-	\$37,567	\$37,567	\$37,567	
11-Other	\$410,542	\$564,048	\$452,862	\$571,831	\$557,590	\$557,590	-1%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$7,793,713	\$10,448,842	\$7,254,233	\$11,594,870	\$11,356,079	\$11,356,079	9%

Net Surplus/(Deficit)- BH Comprehensive Community Services	(\$2,738,254)	(\$2)	(\$74,646)	\$0	\$0	\$0	
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The approximate 2020 deficit of \$2.4M in this program is related to the CCS WIMCR reimbursement to be received in December 2021.

Human Services

Overview of Revenues and Expenditures: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

BH Clinic

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$815,299	\$439,206	\$439,206	\$591,933	\$512,419	\$512,419	17%
04-Intergovernment Grants and Aid	\$63,953	\$195,044	\$195,044	\$100,110	\$100,110	\$100,110	-49%
05-Intergovernmental Charges for Services	\$330,907	\$212,000	\$366,593	\$450,000	\$500,000	\$500,000	136%
06-Public Charges for Services	\$92,049	\$105,000	\$121,142	\$123,563	\$123,563	\$123,563	18%
09-Other Revenue	-	\$137,565	\$37,565	\$132,741	\$132,741	\$132,741	-4%
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$1,302,208	\$1,088,815	\$1,159,550	\$1,398,347	\$1,368,833	\$1,368,833	26%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$347,972	\$465,479	\$417,533	\$591,160	\$596,960	\$596,960	28%
02-OT Wages	-	-	\$156	-	-	-	
03-Payroll Benefits	\$159,141	\$205,129	\$240,234	\$334,060	\$299,491	\$299,491	46%
04-Contractual Services	\$400,300	\$328,620	\$402,177	\$367,268	\$367,268	\$367,268	12%
05-Supplies & Expenses	\$3,988	\$10,377	\$2,601	\$5,850	\$5,850	\$5,850	-44%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$704	\$8,898	\$8,898	\$8,898	
11-Other	\$88,134	\$79,209	\$96,145	\$91,111	\$90,366	\$90,366	14%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$999,535	\$1,088,814	\$1,159,550	\$1,398,347	\$1,368,833	\$1,368,833	26%

Net Surplus/(Deficit)- BH Clinic	\$302,673	\$1	\$0	\$0	\$0	\$0	
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Human Services

Program Summary: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
BH Community Support Program	\$2,273,623	\$2,495,564	\$2,280,171	\$2,688,028	\$2,664,437	\$2,664,437	7%
BH Inpatient	\$1,202,097	\$1,068,277	\$1,221,163	\$1,000,897	\$1,000,897	\$1,000,897	-6%
BH Crisis	\$2,196,520	\$2,812,473	\$2,479,503	\$3,392,545	\$3,278,959	\$3,278,959	17%
BH Children's Long-Term Support/Coordinated Services Team	\$724,969	\$745,079	\$755,071	\$1,923,252	\$1,877,309	\$1,877,309	152%
BH Treatment Court	\$667,397	\$648,979	\$635,536	\$666,374	\$659,301	\$659,301	2%
BH Comprehensive Community Services	\$5,055,459	\$10,448,840	\$7,179,587	\$11,594,870	\$11,356,079	\$11,356,079	9%
BH Clinic	\$1,302,208	\$1,088,815	\$1,159,550	\$1,398,347	\$1,368,833	\$1,368,833	26%
Total Revenues:	\$13,422,273	\$19,308,027	\$15,710,581	\$22,664,313	\$22,205,815	\$22,205,815	15%

Human Services

Program Summary: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
BH Community Support Program	\$2,311,774	\$2,505,562	\$2,347,932	\$2,688,028	\$2,664,437	\$2,664,437	6%
BH Inpatient	\$999,140	\$1,068,277	\$1,097,550	\$1,000,897	\$1,000,897	\$1,000,897	-6%
BH Crisis	\$2,581,827	\$2,801,744	\$2,371,409	\$3,392,545	\$3,278,959	\$3,278,959	17%
BH Children's Long-Term Support/Coordinated Services Team	\$572,792	\$747,925	\$1,235,257	\$1,923,252	\$1,877,309	\$1,877,309	151%
BH Treatment Court	\$626,945	\$671,624	\$537,578	\$666,374	\$659,301	\$659,301	-2%
BH Comprehensive Community Services	\$7,793,713	\$10,448,842	\$7,254,233	\$11,594,870	\$11,356,079	\$11,356,079	9%
BH Clinic	\$999,535	\$1,088,814	\$1,159,550	\$1,398,347	\$1,368,833	\$1,368,833	26%
Total Expenditures:	\$15,885,726	\$19,332,788	\$16,003,509	\$22,664,313	\$22,205,815	\$22,205,815	15%

Human Services

Program Summary: Program 2 Community Care & Treatment of Adults & Children with Behavioral Health Issues

Net	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
BH Community Support Program	(\$38,151)	(\$9,998)	(\$67,761)	-	-	-	-100%
BH Inpatient	\$202,957	-	\$123,613	-	-	-	
BH Crisis	(\$385,307)	\$10,729	\$108,094	-	-	-	-100%
BH Children's Long-Term Support/Coordinated Services Team	\$152,177	(\$2,846)	(\$480,186)	-	-	-	-100%
BH Treatment Court	\$40,452	(\$22,645)	\$97,958	-	-	-	-100%
BH Comprehensive Community Services	(\$2,738,254)	(\$2)	(\$74,646)	-	-	-	-100%
BH Clinic	\$302,673	\$1	-	-	-	-	
Total Net	(\$2,463,453)	(\$24,761)	(\$292,928)	\$0	\$0	\$0	-100%

Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 3 Community Care & Treatment of Developmentally Disabled or Delayed

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$156,075	\$227,626	\$227,626	\$144,203	\$131,320	\$131,320	-42%
04-Intergovernment Grants and Aid	\$416,170	\$454,389	\$536,981	\$437,365	\$444,677	\$444,677	-2%
05-Intergovernmental Charges for Services	\$580,316	\$940,093	\$730,793	\$1,293,842	\$1,276,218	\$1,276,218	36%
06-Public Charges for Services	\$24,399	\$39,300	\$20,142	\$37,950	\$37,950	\$37,950	-3%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$1,176,960	\$1,661,408	\$1,515,542	\$1,913,360	\$1,890,165	\$1,890,165	14%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$355,323	\$424,148	\$480,246	\$509,079	\$514,012	\$514,012	21%
02-OT Wages	-	-	\$11	-	-	-	
03-Payroll Benefits	\$150,013	\$188,729	\$230,388	\$255,149	\$227,681	\$227,681	21%
04-Contractual Services	\$876,097	\$971,210	\$917,269	\$1,036,722	\$1,036,722	\$1,036,722	7%
05-Supplies & Expenses	\$3,053	\$7,042	\$3,973	\$13,859	\$13,859	\$13,859	97%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$1,585	-	-	\$18,064	\$18,064	\$18,064	
11-Other	\$84,162	\$70,279	\$78,511	\$80,487	\$79,827	\$79,827	14%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$1,470,233	\$1,661,408	\$1,710,398	\$1,913,360	\$1,890,165	\$1,890,165	14%

Net Surplus/(Deficit)- Program 3 Community Care & Treatment of Developmentally Disabled or Delayed	(\$293,273)	\$0	(\$194,856)	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 3 Community Care & Treatment of Developmentally Disabled or Delayed

Birth to Three

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$90,785	\$154,798	\$154,798	\$144,203	\$131,320	\$131,320	-15%
04-Intergovernment Grants and Aid	\$222,682	\$268,739	\$268,821	\$286,315	\$293,627	\$293,627	9%
05-Intergovernmental Charges for Services	\$29,253	\$113,120	\$30,793	\$65,244	\$65,244	\$65,244	-42%
06-Public Charges for Services	\$6,272	\$10,000	\$4,065	\$10,000	\$10,000	\$10,000	0%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$348,992	\$546,657	\$458,477	\$505,762	\$500,191	\$500,191	-9%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$68,682	\$91,983	\$71,733	\$117,156	\$118,299	\$118,299	29%
02-OT Wages	-	-	\$11	-	-	-	
03-Payroll Benefits	\$16,288	\$31,183	\$18,143	\$48,649	\$42,084	\$42,084	35%
04-Contractual Services	\$284,662	\$405,640	\$261,614	\$316,939	\$316,939	\$316,939	-22%
05-Supplies & Expenses	\$91	\$2,059	\$1,177	\$1,859	\$1,859	\$1,859	-10%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	-	\$3,052	\$3,052	\$3,052	
11-Other	\$32,136	\$15,791	\$30,449	\$18,107	\$17,958	\$17,958	14%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$401,859	\$546,656	\$383,127	\$505,762	\$500,191	\$500,191	-8%

Net Surplus/(Deficit)- Birth to Three	(\$52,867)	\$1	\$75,350	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 3 Community Care & Treatment of Developmentally Disabled or Delayed

DD Children's Long-Term Support/Children's Community Options Program

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$65,290	\$72,828	\$72,828	-	-	-	-100%
04-Intergovernment Grants and Aid	\$193,488	\$185,650	\$268,160	\$151,050	\$151,050	\$151,050	-19%
05-Intergovernmental Charges for Services	\$551,063	\$826,973	\$700,000	\$1,228,598	\$1,210,974	\$1,210,974	46%
06-Public Charges for Services	\$18,127	\$29,300	\$16,077	\$27,950	\$27,950	\$27,950	-5%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$827,968	\$1,114,751	\$1,057,065	\$1,407,598	\$1,389,974	\$1,389,974	25%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$286,641	\$332,165	\$408,513	\$391,923	\$395,713	\$395,713	19%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$133,725	\$157,546	\$212,245	\$206,500	\$185,597	\$185,597	18%
04-Contractual Services	\$591,435	\$565,570	\$655,655	\$719,783	\$719,783	\$719,783	27%
05-Supplies & Expenses	\$2,962	\$4,983	\$2,796	\$12,000	\$12,000	\$12,000	141%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$1,585	-	-	\$15,012	\$15,012	\$15,012	
11-Other	\$52,026	\$54,488	\$48,062	\$62,380	\$61,869	\$61,869	14%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$1,068,374	\$1,114,752	\$1,327,271	\$1,407,598	\$1,389,974	\$1,389,974	25%

Net Surplus/(Deficit)- DD Children's Long-Term Support/Children's Community Options Program	(\$240,406)	(\$1)	(\$270,206)	\$0	\$0	\$0	
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Human Services

Program Summary: Program 3 Community Care & Treatment of Developmentally Disabled or Delayed

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Birth to Three	\$348,992	\$546,657	\$458,477	\$505,762	\$500,191	\$500,191	-9%
DD Children's Long-Term Support/Children's Community Options Program	\$827,968	\$1,114,751	\$1,057,065	\$1,407,598	\$1,389,974	\$1,389,974	25%
Total Revenues:	\$1,176,960	\$1,661,408	\$1,515,542	\$1,913,360	\$1,890,165	\$1,890,165	14%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Birth to Three	\$401,859	\$546,656	\$383,127	\$505,762	\$500,191	\$500,191	-8%
DD Children's Long-Term Support/Children's Community Options Program	\$1,068,374	\$1,114,752	\$1,327,271	\$1,407,598	\$1,389,974	\$1,389,974	25%
Total Expenditures:	\$1,470,233	\$1,661,408	\$1,710,398	\$1,913,360	\$1,890,165	\$1,890,165	14%

Net	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Birth to Three	(\$52,867)	\$1	\$75,350	-	-	-	-100%
DD Children's Long-Term Support/Children's Community Options Program	(\$240,406)	(\$1)	(\$270,206)	-	-	-	-100%
Total Net	(\$293,273)	\$0	(\$194,856)	\$0	\$0	\$0	

Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 4 Community Care & Treatment of Youth Offenders

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$1,640,191	\$662,266	\$662,266	\$1,086,776	\$1,056,722	\$1,056,722	60%
04-Intergovernment Grants and Aid	\$2,087,290	\$1,839,714	\$1,839,714	\$1,762,301	\$1,731,561	\$1,731,561	-6%
05-Intergovernmental Charges for Services	\$756,230	\$1,114,825	\$1,085,760	\$1,220,275	\$1,220,275	\$1,220,275	9%
06-Public Charges for Services	\$71,492	\$36,500	\$62,554	\$73,142	\$73,142	\$73,142	100%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$4,555,203	\$3,653,305	\$3,650,294	\$4,142,494	\$4,081,700	\$4,081,700	12%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$1,846,737	\$1,842,962	\$1,797,465	\$2,075,944	\$2,096,264	\$2,096,264	14%
02-OT Wages	\$52,865	-	\$65,324	-	-	-	
03-Payroll Benefits	\$632,674	\$671,400	\$708,443	\$874,792	\$796,328	\$796,328	19%
04-Contractual Services	\$695,554	\$747,888	\$761,920	\$774,235	\$774,235	\$774,235	4%
05-Supplies & Expenses	\$54,721	\$80,945	\$48,317	\$74,147	\$74,147	\$74,147	-8%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$5,032	\$19,618	\$19,618	\$19,618	
11-Other	\$248,666	\$311,589	\$270,304	\$323,758	\$321,108	\$321,108	3%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$3,531,217	\$3,654,784	\$3,656,805	\$4,142,494	\$4,081,700	\$4,081,700	12%

Net Surplus/(Deficit)- Program 4 Community Care & Treatment of Youth Offenders	\$1,023,986	(\$1,479)	(\$6,511)	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 4 Community Care & Treatment of Youth Offenders

Youth Justice

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$1,236,391	\$383,471	\$383,471	\$728,394	\$719,388	\$719,388	88%
04-Intergovernment Grants and Aid	\$2,030,594	\$1,813,714	\$1,813,714	\$1,736,301	\$1,705,561	\$1,705,561	-6%
05-Intergovernmental Charges for Services	-	-	-	-	-	-	
06-Public Charges for Services	\$58,887	\$34,500	\$57,554	\$72,142	\$72,142	\$72,142	109%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$3,325,872	\$2,231,685	\$2,254,739	\$2,536,837	\$2,497,091	\$2,497,091	12%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$929,730	\$974,725	\$918,066	\$1,115,338	\$1,126,152	\$1,126,152	16%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$373,724	\$403,124	\$419,678	\$523,249	\$474,037	\$474,037	18%
04-Contractual Services	\$626,649	\$665,008	\$681,977	\$688,110	\$688,110	\$688,110	3%
05-Supplies & Expenses	\$19,610	\$35,117	\$22,191	\$33,569	\$33,569	\$33,569	-4%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$2,224	\$11,896	\$11,896	\$11,896	
11-Other	\$145,077	\$155,189	\$154,341	\$164,675	\$163,327	\$163,327	5%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$2,094,790	\$2,233,163	\$2,198,477	\$2,536,837	\$2,497,091	\$2,497,091	12%

Net Surplus/(Deficit)- Youth Justice	\$1,231,082	(\$1,478)	\$56,262	\$0	\$0	\$0	
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Human Services

Overview of Revenues and Expenditures: Program 4 Community Care & Treatment of Youth Offenders

Juvenile Detention Center

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$403,800	\$278,795	\$278,795	\$358,382	\$337,334	\$337,334	21%
04-Intergovernment Grants and Aid	\$56,696	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	0%
05-Intergovernmental Charges for Services	\$756,230	\$1,114,825	\$1,085,760	\$1,220,275	\$1,220,275	\$1,220,275	9%
06-Public Charges for Services	\$12,605	\$2,000	\$5,000	\$1,000	\$1,000	\$1,000	-50%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$1,229,331	\$1,421,620	\$1,395,555	\$1,605,657	\$1,584,609	\$1,584,609	11%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$917,007	\$868,237	\$879,399	\$960,606	\$970,112	\$970,112	12%
02-OT Wages	\$52,865	-	\$65,324	-	-	-	
03-Payroll Benefits	\$258,950	\$268,276	\$288,765	\$351,543	\$322,291	\$322,291	20%
04-Contractual Services	\$68,905	\$82,880	\$79,943	\$86,125	\$86,125	\$86,125	4%
05-Supplies & Expenses	\$35,111	\$45,828	\$26,126	\$40,578	\$40,578	\$40,578	-11%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$2,808	\$7,722	\$7,722	\$7,722	
11-Other	\$103,589	\$156,400	\$115,963	\$159,083	\$157,781	\$157,781	1%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$1,436,427	\$1,421,621	\$1,458,328	\$1,605,657	\$1,584,609	\$1,584,609	11%

Net Surplus/(Deficit)- Juvenile Detention Center	(\$207,096)	(\$1)	(\$62,773)	\$0	\$0	\$0	
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Human Services

Program Summary: Program 4 Community Care & Treatment of Youth Offenders

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Youth Justice	\$3,325,872	\$2,231,685	\$2,254,739	\$2,536,837	\$2,497,091	\$2,497,091	12%
Juvenile Detention Center	\$1,229,331	\$1,421,620	\$1,395,555	\$1,605,657	\$1,584,609	\$1,584,609	11%
Total Revenues:	\$4,555,203	\$3,653,305	\$3,650,294	\$4,142,494	\$4,081,700	\$4,081,700	12%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Youth Justice	\$2,094,790	\$2,233,163	\$2,198,477	\$2,536,837	\$2,497,091	\$2,497,091	12%
Juvenile Detention Center	\$1,436,427	\$1,421,621	\$1,458,328	\$1,605,657	\$1,584,609	\$1,584,609	11%
Total Expenditures:	\$3,531,217	\$3,654,784	\$3,656,805	\$4,142,494	\$4,081,700	\$4,081,700	12%

Net	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
Youth Justice	\$1,231,082	(\$1,478)	\$56,262	-	-	-	-100%
Juvenile Detention Center	(\$207,096)	(\$1)	(\$62,773)	-	-	-	-100%
Total Net	\$1,023,986	(\$1,479)	(\$6,511)	\$0	\$0	\$0	-100%

Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 5 Protection of Vulnerable Adults

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$289,636	\$675,157	\$675,157	\$641,606	\$608,253	\$608,253	-10%
04-Intergovernment Grants and Aid	\$343,692	\$410,478	\$410,594	\$387,252	\$403,746	\$403,746	-2%
05-Intergovernmental Charges for Services	\$642	-	-	-	-	-	
06-Public Charges for Services	\$51,124	\$48,000	\$53,232	\$61,972	\$61,972	\$61,972	29%
09-Other Revenue	-	-	-	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$685,094	\$1,133,635	\$1,138,983	\$1,090,830	\$1,073,971	\$1,073,971	-5%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$290,811	\$390,329	\$342,084	\$406,038	\$409,969	\$409,969	5%
02-OT Wages	-	-	-	-	-	-	
03-Payroll Benefits	\$114,029	\$171,549	\$185,416	\$205,242	\$184,946	\$184,946	8%
04-Contractual Services	\$516,447	\$495,729	\$392,877	\$401,148	\$401,148	\$401,148	-19%
05-Supplies & Expenses	\$3,817	\$15,486	\$4,736	\$15,086	\$15,086	\$15,086	-3%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	-	-	\$486	\$3,057	\$3,057	\$3,057	
11-Other	\$76,809	\$60,542	\$73,575	\$60,259	\$59,765	\$59,765	-1%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$1,001,913	\$1,133,635	\$999,174	\$1,090,830	\$1,073,971	\$1,073,971	-5%

Net Surplus/(Deficit)- Program 5 Protection of Vulnerable Adults	(\$316,819)	\$0	\$139,809	\$0	\$0	\$0	
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Human Services Fund

Overview of Revenues and Expenditures by Program Area

Program 6 Financial & Economic Assistance

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	\$783,203	\$767,875	\$767,875	\$818,894	\$814,069	\$814,069	6%
04-Intergovernment Grants and Aid	\$2,955,028	\$2,708,033	\$2,356,728	\$2,515,283	\$2,530,839	\$2,530,839	-7%
05-Intergovernmental Charges for Services	\$17,886	\$18,800	\$14,340	\$18,000	\$18,000	\$18,000	-4%
06-Public Charges for Services	\$400	\$1,000	\$420	\$500	\$500	\$500	-50%
09-Other Revenue	\$7,467	-	\$24,408	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$3,763,984	\$3,495,708	\$3,163,771	\$3,352,677	\$3,363,408	\$3,363,408	-4%

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$1,711,227	\$1,884,726	\$1,654,481	\$1,937,271	\$1,998,391	\$1,998,391	6%
02-OT Wages	\$2,140	-	\$465	-	-	-	
03-Payroll Benefits	\$873,903	\$988,848	\$839,937	\$958,735	\$901,741	\$901,741	-9%
04-Contractual Services	\$240,869	\$197,373	\$195,928	\$40,182	\$40,182	\$40,182	-80%
05-Supplies & Expenses	\$10,593	\$32,729	\$6,830	\$33,189	\$33,189	\$33,189	1%
07-Fixed Charges	-	-	-	-	-	-	
09-Equipment	\$895	\$1,200	\$492	\$21,748	\$21,748	\$21,748	1712%
11-Other	\$289,959	\$390,832	\$307,379	\$361,552	\$368,157	\$368,157	-6%
12-Fund Transfers	-	-	-	-	-	-	
Total Expenditures:	\$3,129,586	\$3,495,708	\$3,005,512	\$3,352,677	\$3,363,408	\$3,363,408	-4%

Net Surplus/(Deficit)- Program 6 Financial & Economic Assistance	\$634,398	\$0	\$158,259	\$0	\$0	\$0	
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Human Services Fund

Overview of Revenues and Expenditures by Program Area

Allocated Overhead (AMSO)

Revenues	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Tax Levy/General Revenue Allocation	-	-	-	-	-	-	
04-Intergovernment Grants and Aid	(\$623)	-	-	-	-	-	
05-Intergovernmental Charges for Services	\$136,624	-	-	-	-	-	
06-Public Charges for Services	\$340	-	-	-	-	-	
09-Other Revenue	\$6,678	-	\$347	-	-	-	
11-Fund Balance Applied	-	-	-	-	-	-	
Total Revenues:	\$143,019	\$0	\$347	\$0	\$0	\$0	

Expenditures	2020	2021	2021	2022	2022	2022	%
	Actual	Adjusted Budget	Estimate	Request	Recommended	Adopted	Change
01-Regular Wages	\$863,271	\$931,333	\$853,347	\$994,625	\$1,001,846	\$1,001,846	8%
02-OT Wages	\$521	-	\$1,097	-	-	-	
03-Payroll Benefits	\$615,778	\$582,301	\$579,330	\$621,362	\$586,807	\$586,807	1%
04-Contractual Services	\$338,319	\$308,984	\$391,499	\$253,273	\$253,273	\$253,273	-18%
05-Supplies & Expenses	\$65,259	\$143,916	\$51,475	\$145,460	\$145,460	\$145,460	1%
07-Fixed Charges	\$86,723	\$83,300	\$83,300	\$142,292	\$142,292	\$142,292	71%
09-Equipment	\$3,484	\$7,500	\$75,537	\$15,078	\$15,078	\$15,078	101%
11-Other	(\$1,957,327)	(\$2,055,983)	(\$2,035,584)	(\$2,172,090)	(\$2,144,756)	(\$2,144,756)	4%
12-Fund Transfers	\$133,719	-	-	-	-	-	
Total Expenditures:	\$149,747	\$1,351	\$1	\$0	\$0	\$0	-100%

Net Surplus/(Deficit)- Allocated Overhead (AMSO)	(\$6,728)	(\$1,351)	\$346	\$0	\$0	\$0	
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Human Services

Budget Analysis

	2021 Adjusted Budget	Liheap Contract	2022 Position Changes *	Cost to Continue Operations in 2022	2022 Requested Budget
01-Tax Levy/General Revenue Allocation	\$8,592,506	-	\$229,680	\$768,296	\$9,590,482
04-Intergovernment Grants and Aid	18,654,685	(163,386)	169,751	2,376,082	21,037,132
05-Intergovernmental Charges for Services	12,417,832	-	1,816,027	1,148,083	15,381,942
06-Public Charges for Services	855,775	-	-	155,048	1,010,823
09-Other Revenue	348,142	-	-	(127,147)	220,995
11-Fund Balance Applied	2,855,591	-	-	(2,094,661)	760,930
Total Revenues	\$43,724,531	(\$163,386)	\$2,215,458	\$2,225,701	\$48,002,304

01-Regular Wages	\$12,697,729	-	\$1,394,003	\$411,706	\$14,503,438
02-OT Wages	-	-	-	-	-
03-Payroll Benefits	5,784,613	-	864,551	570,241	7,219,405
04-Contractual Services	16,999,767	(151,949)	(43,096)	546,872	17,351,594
05-Supplies & Expenses	519,756	-	-	80,876	600,632
07-Fixed Charges	83,300	-	-	58,992	142,292
09-Equipment	8,700	-	-	157,520	166,220
11-Other	7,630,666	(11,437)	-	399,494	8,018,723
12-Fund Transfers	-	-	-	-	-
Total Expenditures	\$43,724,531	(\$163,386)	\$2,215,458	\$2,225,701	\$48,002,304

**See position change summary on following page for details.*

Department of Human Services
2022 Position Change Summary
Requested Budget

Position Title	Action	FTE	Tax Levy	Intergovernmental Grants & Aids	Intergovernmental Charges for Services	Public Charges for Services	Other Revenue	Total
Social Worker - CLTS	Create	5.00			489,245			489,245
CLTS Social Work Supervisor	Create	1.00			105,415			105,415
CCS SW Supervisor	Create	2.00			210,830			210,830
CCS Quality Assurance	* Create	1.00			67,508			67,508
B3 Service Coordinator / Case Manager ^	* Create	0.83						-
Outpatient Clinical Therapist (BH Clinic)	* Create	1.00	21,397		29,549			50,946
Fiscal Supervisor	Create	1.00			105,415			105,415
Data Specialist	* Create	0.50	9,431	20,042				29,473
Economic Support Specialist	Remove from Bridge Plan				200,984			200,984
Economic Support Specialist	Abolish	(4.00)			(200,984)			(200,984)
Crisis Social Worker	Create	3.00	86,107		305,289			391,396
Resource Specialist	Create	1.00						-
Net Impact			86,107	-	305,289	-	-	391,396
CCS Peer Specialist	Remove from Bridge Plan				86,878			86,878
CCS Peer Specialist	Abolish	(2.00)			(86,878)			(86,878)
Youth Services Social Worker	Create	1.00			97,849			97,849
Crisis Support Supervisor	Create	1.00	23,191		82,224			105,415
Net Impact			23,191	-	180,073	-	-	203,264
Juvenile Detention Worker	Remove from Bridge Plan		5,529		23,569			29,098
Juvenile Detention Worker	Abolish	(0.50)	(5,529)		(23,569)			(29,098)
JDC Supervisor	Create	1.00	20,029		85,386			105,415
Net Impact			20,029	-	85,386	-	-	105,415
Administrative Specialist I	Abolish	(11.00)	(224,991)	(500,786)				(725,777)
Resource Specialist	Create	11.00	232,796	518,160				750,956
Net Impact			7,805	17,374	-	-	-	25,179
Administrative Specialist II	Abolish	(1.00)	(18,120)	(40,331)				(58,451)
Resource Specialist	Create	1.00	19,626	41,705				61,331
Net Impact			1,506	1,374	-	-	-	2,880
Data Specialist	Abolish	(1.00)	(32,530)	(78,858)				(111,388)
Systems Analyst/Project Manager	Create	1.00	36,931	78,478				115,409
Net Impact			4,401	(380)	-	-	-	4,021
Senior Social Worker	~ Abolish	1.00						-
Therapist	~ Create	1.00						-
CCS SW Manager	Remove from Bridge Plan	1.00			113,102			113,102
Outpatient Clinical Therapist (BH Clinic)	Remove from Bridge Plan	1.00	42,795		59,098			101,893
Administrative Specialist I	Remove from Bridge Plan		10,397	25,453				35,850
Administrative Specialist I	Abolish	0.5 x 2	(10,397)	(25,453)				(35,850)
Administrative Specialist II	* Create	0.5 x 2	10,884	26,752				37,636
Net Impact			10,884	26,752	-	-	-	37,636
CCS Fiscal Associate III	* Bridge Plan	1.00			65,118			65,118
SW Supervisor - Treatment	Remove from Bridge Plan	1.00	2,134	104,589				106,723
Total: Human Services			\$ 229,680	\$ 169,751	\$ 1,816,028	\$ -	\$ -	\$ 2,215,459

* Position has an expected start date after 01/01/2022.

^ Birth to Three Service Coordinator position creation results in a reduction of contracted services and has no effect on overall funding.

~ No change to position grade or step.

Human Services

Tax Levy Detail

	2020	2021	2021	2022	2022	2022			
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	% Change	\$ Change	Assumptions
Tax Levy - Adult Protective Services	289,636	675,157	675,157	641,606	608,253	608,253	-10%	(66,904)	Less restrictive interventions and connecting with other program resources are often less costly.
Tax Levy - Behavioral Health	356,155	-	-	-	-	-	N/A	-	N/A
Tax Levy - Birth To Three	90,785	154,798	154,798	144,203	131,320	131,320	-15%	(23,478)	Decreased contract to bring a position in house created a savings.
Tax Levy - Child Protective Services	3,287,165	4,070,583	4,070,583	3,803,272	3,598,321	3,598,321	-12%	(472,262)	We allocated more of the state revenues to this area. Overall, the funding for this area has no change.
Tax Levy - Clinic	815,299	439,206	439,206	591,933	512,419	512,419	17%	73,213	Reallocated TAD grant to cover reinstating Treatment Court Supervisor.
Tax Levy - Clts/Cst	23,092	-	-	264,611	264,490	264,490	N/A	264,490	Exiting cost of Maintenance of Effort for CLTS due to program requirement changes.
Tax Levy - Crisis Services	478,556	663,656	663,656	806,742	536,238	536,238	-19%	(127,418)	5 new positions (4 social workers, 1 supervisor) to increase crisis stabilization and lower county costs.
Tax Levy - Csp	769,799	569,103	569,103	851,556	731,100	731,100	28%	161,997	Expecting pre-COVID level and budgeting to be fully staffed.
Tax Levy - Developmentally Disabled	65,290	72,828	72,828	-	-	-	-100%	(72,828)	Tax levy decrease due to adjusted state rates to be fully funded.
Tax Levy - Income Maintenance	783,203	767,875	767,875	818,894	814,069	814,069	6%	46,194	State allocation expected to decrease.
Tax Levy - Juvenile Detention Center	403,800	278,795	278,795	358,382	337,334	337,334	21%	58,539	A shift supervisor added per direction from the program facility survey done by the state.
Tax Levy - Youth Justice	1,236,391	383,471	383,471	728,394	719,388	719,388	88%	335,917	Expecting pre-COVID levels & reallocated an FTE.
Tax Levy - Treatment Court	308,302	388,496	388,496	324,818	299,187	299,187	-23%	(89,309)	Reallocated TAD grant to cover reinstating Treatment Court Supervisor.
Tax Levy-Behavioral Health	-	128,538	128,538	256,071	256,071	256,071	99%	127,533	Decrease in Basic County Allocation
TOTAL	\$8,907,473	\$8,592,506	\$8,592,506	\$9,590,482	\$8,808,190	\$8,808,190		\$215,684	

Human Services

Revenue Assumptions

	2020	2021	2021	2022	2022	2022		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Py Gap Ccs Wimcr Revenue	2,067,959	-	-	-	-	-	N/A	N/A
Dhs State Revenue	276,355	-	-	-	-	-	N/A	N/A
Dcf State Revenue	(623)	-	-	-	-	-	N/A	N/A
Tax Intercept Other	340	-	-	-	-	-	N/A	N/A
Tem Wimcr	136,363	-	-	-	-	-	N/A	N/A
Watts Reviews Other Counties	261	-	-	-	-	-	N/A	N/A
Donations-Healthy Initiatives	1,349	-	-	-	-	-	N/A	N/A
Miscellaneous Revenue	163	-	347	-	-	-	N/A	N/A
Miscellaneous Revenue	5,166	-	-	-	-	-	N/A	N/A
Tax Levy - Child Protective Services	3,287,165	4,070,583	4,070,583	3,803,272	3,598,321	3,598,321	Allocated by subprogram	99%
Dcf State Revenue Cps	2,255,706	2,391,017	2,391,017	2,581,236	2,719,728	2,719,728	Allocated to subprogram	98%
Prior Yrs Alternate Care Revenue	119,795	-	-	-	-	-	0	0%
Foster Care Cf Ca	258,660	302,341	300,000	370,000	370,000	370,000	Previous year collections	75%
Group Home Cf Ca	19,819	5,000	1,333	5,000	5,000	5,000	One placement	75%
Rcc Cf Ca	7,082	16,000	16	5,000	5,000	5,000	Reduced based on 2020 actuals rec'd	50%
Kinship Revenue	11,926	22,000	5,520	13,500	13,500	13,500	Based on actuals	75%
Treatment Foster Care Cf Ca	9,573	500	45,000	41,899	41,899	41,899	Based on actuals	50%
Mac Grant Revenue	42,615	-	1,436	-	-	-	N/A	N/A
Donations-Foster Care	1,491	-	25	-	-	-	N/A	N/A
Donations-Kinship	1,850	-	2,000	-	-	-	N/A	N/A
Donations-Drug Endangered Children	900	-	-	-	-	-	N/A	N/A
Use Of Fund Balance	-	34,341	-	-	-	-	N/A	N/A
Tax Levy - Csp	769,799	569,103	569,103	851,556	731,100	731,100	Allocated by subprogram	99%
Tax Levy-Behavioral Health	-	128,538	128,538	256,071	256,071	256,071	Allocated by subprogram	99%
Tax Levy - Crisis Services	478,556	663,656	663,656	806,742	536,238	536,238	Allocated by subprogram	99%
Tax Levy - Clts/Cst	23,092	-	-	264,611	264,490	264,490	Allocated by subprogram	99%
Tax Levy - Treatment Court	308,302	388,496	388,496	324,818	299,187	299,187	Allocated by subprogram	99%
Tax Levy - Clinic	815,299	439,206	439,206	591,933	512,419	512,419	Allocated by subprogram	99%
Tax Levy - Behavioral Health	356,155	-	-	-	-	-	N/A	N/A

Human Services

Revenue Assumptions

	2020	2021	2021	2022	2022	2022		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Doj Tad Funding-Bh Clinic	-	120,044	120,044	25,110	25,110	25,110	Grant is competitive- no guarantee	70%
Doj Tad Funding	87,302	17,169	17,169	112,103	112,103	112,103	Grant is competitive- no guarantee	70%
Cy Ccs Wimer Advance Payment Revenue	-	-	1,770,000	2,200,000	2,200,000	2,200,000	N/A	N/A
Dhs State Revenue-Csp	706,787	628,328	628,520	668,298	765,164	765,164	Allocated by subprogram	98%
Dhs State Revenue-Inpatient	290,371	315,242	315,338	100,825	100,825	100,825	Allocated by subprogram	98%
Dhs State Revenue-Crisis Services	881,642	1,147,742	1,147,742	1,207,482	1,264,400	1,264,400	Allocated by subprogram	98%
Dhs State Revenue-Clts/Cst	62,133	69,447	41,681	43,277	43,277	43,277	Allocated by subprogram	98%
Dhs State-Ccs	-	-	-	126,200	126,200	126,200	Allocated by subprogram	98%
Dhs State Revenue-Treatment Court	144,315	149,549	149,595	158,780	177,338	177,338	Allocated by subprogram	98%
Winnebago/Mendota Revenue	529,467	617,897	762,150	617,897	617,897	617,897	Based on 2019-2020 actuals	50%
Doc Drug Court Revenue	63,953	75,000	75,000	75,000	75,000	75,000	Per DOC contract	99%
Jail Re-Entry Diversion Project	79,442	79,970	79,970	-	-	-	N/A	N/A
Tax Intercept Ch 51	17,683	-	36,308	36,308	36,308	36,308	Based on economic conditions	65%
Afh R&B Mi Csp Ca	11,596	21,407	9,663	13,000	13,000	13,000	Based on AFH placement estimates	75%
Afh R&B Mi Crisis Ca	810	-	-	-	-	-	N/A	N/A
Afh R&B Ccs Ca	16,325	17,000	14,396	17,000	17,000	17,000	Based on CCS placements	75%
Shelter Care Aim Ct Ca	3,282	1,000	840	3,000	3,000	3,000	Based on 2020 actuals	75%
Aoda Detox	-	20,000	-	5,000	5,000	5,000	Due to policy changes in MA coverage	50%
Inpatient Mi Ca	26,104	6,600	15,137	26,104	26,104	26,104	Based on 2020 actuals	75%
Cbrf R&B Mi Csp Ca	32,835	33,428	26,574	34,000	34,000	34,000	Based on 2020 actuals	60%
Cbrf R&B Mi Crisis Ca	17,589	49,578	-	17,589	17,589	17,589	Based on 2020 actuals	50%
Cbrf R&B Ccs Ca	11,376	25,000	5,191	20,300	20,300	20,300	Based on placement estimates	50%
Participant Fee Drug Court Ca	1,970	1,500	3,528	3,000	3,000	3,000	Based on 2019 program averages	75%
Participant Fee Mh Court Ca	520	1,500	1,440	3,000	3,000	3,000	Based on 2019 program averages	75%
Ua/Ba Aim Ct Ca	2	-	288	800	800	800	Predicted increase in usage	75%
Afh R&B Mi Comm Mh	20,454	25,000	23,351	25,000	25,000	25,000	Based on placement estimates	60%
Cbrf R&B Mi Crisis Comm Mh	999	2,997	60	9,000	9,000	9,000	Based on placement estimates	60%
Intoxicated Driver Program	92,049	105,000	121,142	123,563	123,563	123,563	Based on actuals	75%

Human Services

Revenue Assumptions

	2020	2021	2021	2022	2022	2022		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Cbrf R&B Mi Csp Crs	22,829	47,124	10,202	25,000	25,000	25,000	Based on placement estimates	60%
Pf Autism Sed	540	1,500	3,868	4,552	4,552	4,552	Based on actuals	75%
Pf Clts/ Ca Mh	199	500	939	3,000	3,000	3,000	Based on actuals	75%
Foster Care Mi Clts/Ca	2,485	-	686	-	-	-	N/A	N/A
Foster Card Mi Clts	1,800	20,000	6,804	20,000	20,000	20,000	Expansion of CLTS program	60%
Participant Fee Aim Court Ca	2,181	1,500	288	3,000	3,000	3,000	Based on 2019 program averages	75%
Participant Fee Vets Court Ca	640	1,500	-	3,000	3,000	3,000	Based on 2019 program averages	75%
Cbrf R&B Mi Crs	-	-	-	2,500	2,500	2,500	Based on placement estimates	60%
Rick House Revenue	1,401	3,000	3,315	4,144	4,144	4,144	Based on actuals	75%
Csp Wimcr	246,213	300,000	270,000	246,000	246,000	246,000	Based on actuals	80%
Case Mgmt Csp Adult Mi	266,280	310,000	269,511	335,000	335,000	335,000	Based on prior actuals	70%
Case Mgmt Adult Aoda	28,398	85,766	79,111	158,592	158,592	158,592	Based on 2020 proposed changes	60%
Case Mgmt Adult Mi	5,819	-	2,767	8,632	8,632	8,632	Based on 2020 proposed changes	60%
Case Mgmt Child Mi	358,365	44,954	1,093	2,007	2,007	2,007	Based on actuals	50%
Case Mgmt Treatment Court	-	13,188	-	26,475	26,475	26,475	Based on actuals pre-covid	50%
Case Mgt Bh Clinic	330,907	212,000	366,593	450,000	500,000	500,000	Based on actuals pre-covid	50%
Community Recovery Services	141,813	438,174	438,174	438,174	438,173	438,173	Based on actuals pre-covid	50%
Community Recovery Services	-	-	-	-	100,000	100,000	0	0%
Comprehensive Community Services	5,027,758	7,585,590	5,390,000	8,470,440	8,295,291	8,295,291	Based on 78% of program costs	95%
Case Mgmt Crisis	658,768	617,314	437,628	1,085,700	1,085,700	1,085,700	Based on program expansion for 2022	60%
Csp Psych Ind	12,920	8,000	6,021	13,000	13,000	13,000	Based on 2020 actuals	70%
Midway Revenue	5,610	120,450	8,910	30,000	30,000	30,000	Based on estimated usage	60%
Wps Clts Sed Revenue	-	608,678	700,000	1,585,805	1,539,983	1,539,983	Based on program expansion & SSC rate	80%
Donations-Mh	16	-	-	-	-	-	N/A	N/A
Donations-Veterans Court	2,000	-	-	-	-	-	N/A	N/A
Donations/Jag	750	-	-	-	-	-	N/A	N/A
Csp Md Swfc	3,581	2,000	1,003	2,000	2,000	2,000	Based on actuals	50%
Csp Cm (Sfca)	58,970	138,000	51,400	62,000	62,000	62,000	Based on actuals	50%
Bh Clinic Private Insurance	-	100,000	-	10,000	10,000	10,000	Based on actuals	30%

Human Services

Revenue Assumptions

	2020	2021	2021	2022	2022	2022		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Lss Tap Revenue- Bh Clinic	-	37,565	37,565	122,741	122,741	122,741	Per LSS Contract	98%
Lss Tap Revenue	115,466	70,577	70,577	24,254	24,254	24,254	Per LSS Contract	98%
Use Of Fund Balance	-	2,821,250	-	760,930	697,288	697,288	Based on program costs	95%
Tax Levy - Birth To Three	90,785	154,798	154,798	144,203	131,320	131,320	Allocated by subprogram	98%
Tax Levy - Developmentally Disabled	65,290	72,828	72,828	-	-	-	Allocated by subprogram	98%
Dhs State Revenue-Birth To Three	222,682	268,739	268,821	286,315	293,627	293,627	Allocated by subprogram	98%
Dhs State Clts	193,488	185,650	268,160	151,050	151,050	151,050	Allocated by subprogram	98%
Childrens Cop Pf	773	1,500	2,276	3,000	3,000	3,000	Based on actuals	75%
Pf Autism Pi Dd	273	600	767	-	-	-	N/A	N/A
Pf Clts/Ca Dd	444	1,200	360	-	-	-	N/A	N/A
Foster Care Dd Clts/Ca	11,287	-	9,503	16,000	16,000	16,000	Based on program expansion and SSC rate	80%
Pf Clts Dd	715	2,000	2,840	4,950	4,950	4,950	Based on actuals	75%
Foster Care Pd Clts	4,635	24,000	331	4,000	4,000	4,000	Based on actuals	75%
Pf Birth To Three	6,272	10,000	4,065	10,000	10,000	10,000	Based on actuals	75%
Case Mgmt Child Dd	551,063	2,800	-	10,037	10,037	10,037	Based on actuals- includes WIMCR	60%
Case Mgmt 0-3 Child Dd	29,253	113,120	30,793	65,244	65,244	65,244	Based on actuals- includes WIMCR	60%
Wps Clts Revenue	-	824,173	700,000	1,218,561	1,200,937	1,200,937	Based on program expansion & SSC rate	80%
Tax Levy - Youth Justice	1,236,391	383,471	383,471	728,394	719,388	719,388	Allocated by subprogram	98%
Tax Levy - Juvenile Detention Center	403,800	278,795	278,795	358,382	337,334	337,334	Allocated by subprogram	98%
State Grants Juvenile Detention	43,711	1,000	1,000	1,000	1,000	1,000	Grant through state	98%
Def State Revenue-Juvenile Justice	2,030,594	1,813,714	1,813,714	1,736,301	1,705,561	1,705,561	Allocated by subprogram	98%
Dpi Grant For Meals	12,985	25,000	25,000	25,000	25,000	25,000	Grant via DPI	90%
Juvenile Detention Client Revenue	12,605	2,000	5,000	1,000	1,000	1,000	Tax Intercept from previous years	90%
Treatment Foster Care Dso Ca	554	2,500	1,678	2,500	2,500	2,500	Based on estimated placements	75%
Group Home Dso Ca	11,391	5,000	-	11,000	11,000	11,000	Based on actuals	75%
Rcc Dso Ca	25,961	1,000	30,115	36,961	36,961	36,961	Based on current usage	80%
Rcc Dso Ya	20,681	25,000	25,761	20,681	20,681	20,681	Based on 2020 actuals	80%

Human Services

Revenue Assumptions

	2020	2021	2021	2022	2022	2022		
Revenue Source	Actual	Budget	Estimate	Request	Recom- mended	Adopted	Assumptions	Confidence Level %
Foster Care Dso Ca	300	1,000	-	1,000	1,000	1,000	Based on estimated placements	80%
Juvenile Detention Fees	295,513	497,925	380,160	465,275	465,275	465,275	Increased fees and anticipated increase in census	50%
180 Program Fees	460,717	616,900	705,600	755,000	755,000	755,000	Increased fees and anticipated increase in census	50%
Tax Levy - Adult Protective Services	289,636	675,157	675,157	641,606	608,253	608,253	Allocated by subprogram	98%
Dhs State Revenue Aps	310,929	379,475	379,591	356,249	372,743	372,743	Allocated by subprogram	98%
Elder Abuse Grant	32,763	31,003	31,003	31,003	31,003	31,003	Grant through state	98%
Afh R&B Mi Aps Ca	25,709	24,000	21,795	25,000	25,000	25,000	Based on estimated placements	50%
Cbrf R&B Mi Aps Ca	25,415	24,000	31,437	36,972	36,972	36,972	Based on estimated placements	50%
Case Mgmt Adult Elderly	642	-	-	-	-	-	N/A	N/A
Tax Levy - Income Maintenance	783,203	767,875	767,875	818,894	814,069	814,069	Allocated by subprogram	98%
Liheap	222,890	163,386	143,888	-	-	-	N/A	N/A
Im Enhanced Funding	-	103,421	-	265,670	242,207	242,207	Estimated EC portion of GRC IM Enhanced	85%
Dhs State Revenue Im/Dcf State Childcare	2,732,138	2,441,226	2,212,840	2,249,613	2,288,632	2,288,632	Allocated by subprogram	98%
Child Care Certification	400	1,000	420	500	500	500	Based on actuals	85%
Cc Cert Other Counties	17,886	18,800	14,340	18,000	18,000	18,000	Based on actuals	85%
Ma Voluntary Refunds	7,467	-	24,408	-	-	-	N/A	N/A
Dhs/Bca Payback Revenue	1,139,854	1,139,854	1,139,854	1,139,854	1,139,854	1,139,854	Pass through accounts	N/A
Dhs/Great Rivers Cons Grant Revenue	6,878,869	6,490,812	6,490,812	6,878,869	6,878,869	6,878,869	pass through accounts	N/A
TOTAL	\$39,849,797	\$43,724,531	\$39,627,114	\$48,002,304	\$47,387,230	\$47,387,230		

Human Services

Contracted Services Summary

	2020	2021	2021	2022	2022	2022
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Adult Day Care	-	450	-	450	450	450
Adult Family Home	690,661	355,061	1,114,187	969,534	869,534	869,534
Case Management	622,981	709,867	571,962	640,118	640,118	640,118
CCS (MH AODA only)	3,483,212	4,970,278	2,876,000	5,373,000	5,373,000	5,373,000
Child Care	516	840	745	846	846	846
Child Day Care	1,008	-	3,150	3,000	3,000	3,000
Community Based Residential Facility	1,259,487	1,713,582	1,085,297	1,606,963	1,613,100	1,613,100
Community Integrated Services	-	-	-	-	-	-
Community Living/Support Services	102,909	57,400	78,915	90,637	90,637	90,637
Community Preventn, Organizatn, Awarenss	40,000	40,000	40,000	40,000	65,132	65,132
Community Support	115,035	125,438	116,259	130,367	130,367	130,367
Community Treatment Services	16,613	8,620	64,137	16,868	16,868	16,868
Consumer Education & Training	7,152	18,502	4,985	15,682	15,682	15,682
Counseling/Therapeutic Resources	1,240,141	1,077,459	1,027,796	1,126,040	1,126,040	1,126,040
Crisis Intervention	687,489	700,000	655,938	660,000	660,000	660,000
Daily Living Skills Trining	404,056	586,029	482,804	582,832	582,832	582,832
Day Center Services-Non Medical	-	-	-	-	-	-
DD Centers/Nursing Homes	21,380	33,831	42,144	40,931	40,931	40,931
Drug Testing	638	-	352	200	200	200
Electronic Monitoring	-	-	-	-	-	-
Financial Management Services	72	50,215	-	50,200	50,200	50,200
Foster Home	1,922,200	1,457,198	1,945,818	1,861,000	1,861,000	1,861,000
Fraud	1,032	1,680	1,212	1,212	1,212	1,212
Group Home	223,473	189,000	102,685	69,000	69,000	69,000
Health Screening & Accessibility	143,768	147,471	129,248	117,360	119,305	119,305
Housing/Energy Assistance	5,047	2,777	10,414	9,277	9,277	9,277
IM	35,528	42,904	32,819	38,124	38,124	38,124
Inpatient	757,860	902,831	66,280	114,000	114,000	114,000
Inpatient & Institutional Care	33,310	42,880	38,721	49,625	49,625	49,625
Institution for Mental Disease	529,467	617,897	1,054,708	926,897	926,897	926,897
Intake Assessment	5,996	5,000	-	4,000	4,000	4,000

Human Services

Contracted Services Summary

	2020	2021	2021	2022	2022	2022
Expenditure Type	Actual	Budget	Estimate	Request	Recom- mended	Adopted
Interpreter Service & Adaptive Equipment	188,872	145,092	155,038	206,220	206,220	206,220
Juvenile Probation & Supervision Services	5,958	6,936	1,320	3,000	3,000	3,000
Kinship	298,060	298,689	262,999	309,180	309,180	309,180
LIHEAP Applications	203,793	151,949	161,152	-	-	-
Maintenance of Effort for CCOP	-	-	105,076	105,076	105,076	105,076
Maintenance of Effort for CLTS	-	-	254,894	254,894	254,894	254,894
Medical Care	35,595	35,000	41,222	36,000	36,000	36,000
Mentoring Services	440	1,320	-	814	814	814
Outreach	-	-	-	-	-	-
Overhead	338,319	308,984	391,499	253,273		
Protective Payment/Guardianship	47,121	81,826	52,303	64,941		
Recreational/Alternative Activities	23,952	42,434	83,967	57,672		
Relocation Services	-	-	-	-		
Residential Care Apartment Complex	40,077	49,932	39,639	49,000		
Residential Care Centers	1,098,040	1,282,831	945,000	852,807		
Respite Care	295,362	306,589	195,076	185,110		
Restitution	38,667	-	38,667	38,688		
Shelter Care	32,467	34,449	28,699	37,500		
Spec. Transportation	65,192	95,317	66,988	111,035		
Supported Employment	-	-	-	-		
Supported Employment Services	9,180	10,742	39,933	29,933		
Supportive Home Care	155,035	231,769	87,887	191,288		
Transportation	512	500	634	500		
Work-Related Services	23,858	58,198	17,371	26,500		
Total	\$15,251,531	\$16,999,767	\$14,515,940	\$17,351,594	\$15,386,561	\$15,386,561