#### **AGENDA**

Eau Claire County
Human Services Board Meeting **Date**: March 22, 2021

Time: 5 PM

Location: Virtual Meeting via WebEx Events

Those wishing to make public comments must submit their name and address no later than 30 minutes prior to the meeting to alexa.dennis@co.eau-claire.wi.us. Comments are limited to 3 minutes; you will be called on during the public comment section of the meeting. Written comments will also be accepted and should be submitted to alexa.dennis@co.eau-claire.wi.us

#### **Public Access:**

Dial in Number: 1-415-655-0001, Access Code: 145 615 6281

\*mute your personal device upon entry

- 1. Welcome & Call to Order
- 2. Roll Call
- 3. Confirmation of Meeting Notice
- 4. Public Comment
- 5. Review of February 22, 2021 Meeting Minutes Action/Accept/Denial/Revise
- 6. Review of December 2020 Preliminary Financials Action/Accept/Denial/Revise
- 7. Review of January 2021 Financial Statements Action/Accept/Denial/Revise
- 8. Human Services Day at the Capitol Review of Legislative Items **Discussion**
- 9. COVID Impact and Update- Discussion
  - Agency Updates
  - Noted Impacts
  - Vaccination Efforts
  - American Rescue Plan Act of 2021
- 10. Race, Equity, Diversity and Inclusivity Department Plan
- 11. Director's Update
  - Social Work Month
- 12. Adjourn

Next Human Services Board Meeting: March 29, 2021 (educational) and April 26, 2021

Prepared by Alexa Dennis – Department of Human Services

Please note: Upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through sign language, interpreters or other auxiliary aids. For additional information or to request the service, contact the County ADA Coordinator at 715-839-6945 (FAX) 715-839-1669 or (TDD) 715-839-4735 or by writing to the ADA Coordinator, Human Resources Department, Eau Claire County Courthouse, 721 Oxford Ave., Eau Claire, Wisconsin 54703

#### **MINUTES**

#### HUMAN SERVICES BOARD MEETING

Date: February 22, 2021 Time: 5 PM

Location: Virtual Meeting via WebEx Events

Present: Colleen Bates, Martha Nieman, Sandra McKinney, Katherine Schneider, Donald Mowry, Kimberly Cronk Citizen Members: Jim Catlin, Kathleen Clark, Lorraine Henning

Absent: Paul Maulucci

Others: Alexa Dennis – Committee Clerk, Diane Cable – DHS, Ron Schmidt – DHS, Vickie Gardner – DHS, Chelsey Mayer – DHS, Jen Coyne – DHS, Stephanie Hirsch – DHS, Kathryn Shauf – Administration, Amy Weiss – Finance, Nick Smiar - Ex-Officio Member

Public: Ryan Patterson – Leader Telegram, other members of the public not identified present

Chair Bates called the meeting to order at 5:05 p.m.

Verbal roll call was taken for the Human Services Board and is noted above under present.

Chair Bates confirmed the meeting notice.

Chair Bates confirmed any public comment requests. Supervisor Cronk motioned to approve. Supervisor Lorraine Henning seconded the motion. All in favor. Motioned carries unanimously.

The board reviewed the January 25<sup>th</sup>, 2021 meeting minutes. Supervisor Schneider motioned to approve the minutes. Supervisor McKinney seconded the motion. Fix Cronk spelling; page 3 individual spelled incorrectly. All in favor, the minutes were approved.

Vickie Gardner with Human Services presented and discussed the December 2020 Financial Statements, which were also included in the Board Packet. Vickie Gardner discussed the preliminary Financial overview for 2020. Update: continue to work with contractor Joxel on system improvement in Avatar.

• **Action**: Lorraine Henning motioned to accept the review of the December 2020 Financial Statements; Supervisor Nieman seconded the motion. All in favor. Motioned carries unanimously.

Reviewed WCA Summary of Governor Ever's Budget Proposal related to Human Services

Action: Will send out Summary Report from WCA to Board members – also on WCA website.

March Education Session – Update and Discussion

- Next week is the Educational session for the Board— will be focused on programs related to Human Services and how they are provided, outcomes, how and why.
- March is Social Work month will highlight work that is occurring in the department and will happen throughout the month.
- Educational Session will give an overview how month will progress; there will video recordings from DHS staff and will be assessable to Board members (may be between 10-15 program reviews)
- Not actioned item meetings; just educational; will put out on DHS website and notice each of them.
- Request from Chair Bates: put on County Board calendar for the public to view.
- Request from Clark: Race topic to add as an educational piece.
- EDI Task Force Kathryn Schauf shared that the EDI Task Force will be providing information to County Board for planning and to keep imitative moving forward.

Human Services COVID Update – Update and Discussion

- Human Services front doors will be opening in the month of March.
- Some eligible DHS staff can receive or have received the vaccine.

Diane Cable gave a Director's Update. Went over the Board Narrative and questions; Narrative is also included in the Agenda Packet.

- Board Narrative review and questions.
- Request from Supervisor Nieman: include visual of trends overtime from numbers included in the Board Narrative.
- Working with CJCC and Treatment Court question from Supervisor Cronk. Currently working on these items and will provide an update once complete.

Supervisor Bates recognized the work and appreciation for Diane Cable and the Department of Human Services.

The meeting was adjourned at 6:28 p.m.

Respectfully submitted,

Alexa Dennis

Alexa Dennis

Committee Clerk - Human Services

#### **EAU CLAIRE COUNTY HUMAN SERVICES**

Department Report - Division & Unit Updates
March 2021

#### **DIRECTOR'S REPORT (DIANE CABLE)**

Hello. As you begin to read through the Monthly report, you will notice a new format. This format shift is aimed to provided consistency throughout the report through narrative and data, and to make it easier for the reader. We are interested in your feedback on this change, so, let us know what you think!

March is Social Work Month! Throughout the month we are sharing with you the work of social work through our program areas. As an agency conducting the work of Social Work, ALL of our staff contribute to the work of Social Work! As an agency we have about 88 direct service staff who are certified or licensed social workers and 15 staff in management or leadership positions who are certified or licensed social workers. Social Workers play an essential role in helping people live their fullest lives and helping communities to be safe and well. As Human Services Board members we thank you for your support and guidance in supporting our Social Workers and the Social Work profession!

Our last program information session will be March 29<sup>th</sup>, starting at 3:00 featuring the Behavioral Health Division. Thank you for all who have been able to attend the live sessions. We appreciate your questions and comments. At the April 5<sup>th</sup> Education Session, we will facilitate a brief overview of the sessions and time for Board discussion regarding the three information sessions in March.

#### BEHAVIORAL HEALTH (LUKE FEDIE)

<b>Outpatient Clinic</b>	Outpatient Clinic (Jennifer Coyne)	
Data	<ul> <li>Clinic Group Activity:</li> <li>Social Skills Matrix Treatment Group (meets once weekly): seven participants.</li> <li>Relapse Prevention Matrix Treatment Group (meets twice weekly): seven participants.</li> <li>AM Dialectical Behavior Therapy (meets once weekly): 11 participants.</li> <li>PM Dialectical Behavior Therapy (meets once weekly): eight participants.</li> </ul>	
	<ul> <li>Seeking Safety (meets once weekly): five participants.</li> <li>On hold until we hire another counselor: Family Education Matrix Treatment Group (meets once weekly).</li> <li>On hold until we get new admissions: Early Recovery Skills Matrix Treatment Group (meets twice weekly).</li> </ul>	
Key Issues	<ul> <li>Participants may attend more than one group weekly.</li> <li>Some groups are dedicated to Treatment Court participants only, while others accept referrals from other internal DHS units as well as external sources.</li> </ul>	
Staffing Updates	Currently hiring a counselor to support Family Education Treatment Group.	
Race/Ethnicity Data	We are working on a report to provide data. At this point the data would need to be hand counted.	

Treatment Courts (Jennifer Coyne)	
Data	Referrals decreased in 2020, but are now increasing.
	21 referrals in 2021
	<ul> <li>Revisiting six referrals from 2020 for admission given change to "predatory drug dealer" criteria.</li> </ul>
Key Issues	Working to modify criteria of "predatory drug dealer" for Treatment Court.
	Working with CJCC to pilot RED (Racial and Ethnic Disparities) Program Tool.
Staffing Updates	None and see above.
Race/Ethnicity	See above.
Data	

<b>Community Supp</b>	ort Program (Lynn Wilson)
Data	109 current participants.
	Starting in March, will admit two participants to CSP each month.
	19 participants on the CSP referral list.
Key Issues	Clients showing increase in symptoms.
	Most clients have no access to internet.
	• Staff assist clients who need to connect with telehealth psychiatry services, but do not have
	technology/equipment.
Staffing Updates	Interviewing for CSP Case Manager.
	Therapist Case Manager position continues to remain open.
Race/Ethnicity	• Client demographics as of February 2021: 110 Caucasian clients, four African American/Black
Data	clients, and two Asian clients.
	Client demographics among new admissions in 2020: 15 Caucasian clients, and one African
	American client.

Crisis Services (Lita Prorok)	
Data	February data:
	205 crisis contacts.
	21 emergency detentions (48% local inpatient units).
	Diversion from hospitalization in 90% of contacts.
	15 face-to-face assessments.
Key Issues	<ul> <li>Although we indicate 48% of emergency detentions were in local hospitals (Mayo and Sacred Heart), not all others went to Winnebago. For the month of February, we also had emergency detentions go to Amery, La Crosse, Green Bay, and Ashland inpatient units.</li> <li>Use of Midway crisis bed was unusually low for the month of February. Only five clients were placed at the crisis bed, with none being from Dunn County.</li> </ul>
Staffing Updates	Social Worker Shae Havner has given her resignation and her last day will be April 2nd. The job posting/hiring process has been started with HR.
Race/Ethnicity	Client demographics among February contacts: one Native American client, four Asian clients, 23
Data	African American/Black clients, 161 Caucasian clients, and 16 clients of unknown race/ethnicity.

Adult Protective Services (Nancy Huberty)	
February data:	February data:
	30 investigation requests, with 27 screened in.
	15 investigations concluded, with two substantiated, 12 unsubstantiated, and one unable
	substantiate.
	Most common allegations were self-neglect (52% of cases), neglect (18% of cases), financial
	abuse (15% of cases), and request for guardianships (15% of cases).
Key Issues	An ongoing challenge has been isolation due to COVID and lack of available community resources.
Staffing Updates	Interviews are scheduled for the APS position that will be open the end of April 2021.
Race/Ethnicity	Among referrals, 83% of clients were Caucasian and 3% were Asian, and in 14% of cases, the race
Data	was unknown or not collected.

Jail Re-Entry (Nancy Huberty)	
Data	Continued contact with 38 clients, of which 10 were new or self-referrals leaving the Jail.
Key Issues	Winter clothing items provided to clients.
	Locating new housing options.
	<ul> <li>Continued updates on the status of Sojourner House (Barstow April 1st).</li> </ul>
	Working with partners for resources: Western Dairyland (housing), EXPO (temporary sponsor)
	list), Workforce Resource (additional programs)

Staffing Updates	N/A
Race/Ethnicity	Race has been tracked with the jail data, which is shared on a quarterly basis.
Data	

Comprehensive C	Comprehensive Community Services (CCS) Program (Cinthia Wiebusch, Kerry Swoboda)	
Data	February data:	
	28 admissions	
	36 discharges	
	61 referrals (8 internal)	
	62 Adults waiting for CCS services	
	95 Youth waiting for CCS services	
Key Issues	Demand remains high.	
	Working on ensuring that eligibility issues get resolved quickly.	
	March program survey completed. The 2020 survey was conducted March 8 and 9, 2021. The	
	surveyor noted program progress and recommendations, including the need to address and end program waitlist. The CCS Program was recertified for two more years.	
Staffing Updates	The CCS Program continues to interview for the following positions: four new Service	
Starring Opdates	Facilitators and two vacant Service Facilitator positions. Three strong applicants for those	
	positions have been identified.	
	<ul> <li>The Substance Use Professional positions interviews were also completed.</li> </ul>	
Daga/Ethnicity	·	
Race/Ethnicity	As of February, CCS was serving clients of the following demographics: 73% Caucasian/White, 8%	
Data	African American/Black, 1% Asian, 1% Other, and 16% unknown race.	

Children's Long-T	erm Support (CLTS/CCOP) Waiver (Kerry Swoboda)
Data	Current CLTS Enrollment: 230
	Current CLTS Waitlist: 123
	Referrals needing a screen, in process of being screened: 31
Key Issues	Continuing to enroll more children from the State waitlist, and demand remains high.
	• State expectation for no waitlist; need all children enrolled on waitlist before November 2020 enrolled by March 31, 2021.
	Families are waiting a significant amount of time to receive CLTS services.
	Continuing internal triage process involving the Mental Health Professionals to determine programmatic eligibility for the CCS program
Staffing Updates	Four CLTS Social Workers were hired since October 2020. There is some progress on enrolling
	children from the waitlist, and we continue to assess staffing needs in this area.
Race/Ethnicity	As of February, CCS was serving clients of the following demographics: 76% Caucasian/White, 12%
Data	African American/Black, 4% Asian, 2% Native American, and 6% Hispanic/Latino

#### **FAMILY SERVICES (TERRI BOHL)**

Access and Initial Assessment (Tasha Alexander)	
Data	February data: 129 reports, of which 35 were screened in and 94 were screened out.
Key Issues	N/A
Staffing Updates	Soon an Initial Assessment team member will be out on FMLA for 12 weeks.
	We are involved with the interview process for the current vacant contracted Strengthening
	Families Program (SFP) position which works closely with Initial Assessment.
Race/Ethnicity	Demographics of children in reported cases are as follows: 61% Caucasian, 5% African
Data	American/Black, 7% Native American, 25% unknown or unable to determine

Ongoing Child Protective Services (Courtney Wick & Melissa Christopherson)	
Data	As of March:
	Unit is serving 192 children (65% are served in out-of-home placements)
	• These children are in 107 families (71% of families have a child in out of home care)
Key Issues	Continue work with Corp Counsel on enhancing system and legal process for permanency outcome
	of termination of parental rights.
Staffing Updates	Fully staffed with some shifting that has been occurring due to multiple maternity leaves within
	team.
Race/Ethnicity	Working to find way to access these data points in eWiSACWIS.
Data	

<b>Youth Services (H</b>	Youth Services (Hannah Keller)	
Data	Currently serving 121 youth and 110 families.	
	• 19 youth (6%) are being served in an out-of-home placement.	
Key Issues	<ul> <li>The team is serving younger children that have been referred for Delinquency matters bringing unique challenges to case planning efforts.</li> <li>Youth in out-of-home placements in Youth Services continue to have complex mental health, developmental, cognitive, and criminogenic needs.</li> </ul>	
Staffing Updates	No staffing updates.	
Race/Ethnicity	As of February, Youth Services was serving youth of the following demographics: 62% Caucasian	
Data	youth, 28% African American/Black youth, 6% Native American youth, 3% Asian youth, and 2%	
	other youth.	

Alternate Care (N	1elissa Christopherson)						
Data	February data: 154 children in out-of-home care.						
Key Issues	Team continues to be over capacity due to influx of new placements with relatives and fictive kin requiring new licensing.						
	<ul> <li>Planning continues for May Foster Parents Month by preparing flyer and a save the date for the Alternate Care picnic on Sunday, August 15<sup>th</sup> at the 10<sup>th</sup> Street Park in Altoona</li> </ul>						
	Continuing to provide outreach, in partnership with Chippewa County, for recruitment of children for Royal Family Kids Camp which is free for kids in foster care or kinship care						
Staffing Updates	Christa Dutter, Administrative Specialist, started on February 8 <sup>th</sup> and provides support to Alternate						
	Care and Family Services Division						
Race/Ethnicity	As of February, Alternate Care was serving children of the following demographics: 60% Caucasian						
Data	youth, 21% African American/Black youth, 5% Native American youth, 5% Hispanic/Latino youth,						
	7% Asian youth, and 1% other youth.						

Birth to Three Pro	Birth to Three Program (Melissa Christopherson)						
Data	February data: 111 children currently being served.						
Key Issues	Continuing to work with Chippewa County on grant-funded effort to improve awareness of						
	program and of importance of social/emotional development.						
Staffing Updates	Christa Dutter, Administrative Specialist, started on February 8 <sup>th</sup> and provides support to the Birth						
	to Three Program.						
Race/Ethnicity	As of February, Birth to Three was serving children of the following demographics: 83% Caucasian						
Data	children, 2% African American/Black children, 1% Native American child, 3% Hispanic/Latino						
	children, and 10% Asian youth.						

Juvenile Detention	n Center (Rob Fadness & Michael Ludgatis)								
Data	February data:								
	19 youth held in secure detention.								
	Average daily population was 13.8 youth.								
	February climate survey ratings (out of 100%):								
	• Staff: 72%								
	Safety: 55%								
	Cleanliness: 82%								
	Overall: 70%								
Key Issues	49 Incident Reports - down from 80 in January.								
	<ul> <li>Covid-19 safety protocols are continuously reviewed and updated to meet changing population needs.</li> </ul>								
	Dept. of Public Instruction School Nutrition Program MOU and Annual Financial Report have been completed.								
	Limited programming continues for all residents.								
	180 Program youth participated in outside activities, such as bowling and movies.								
	No confirmed cases of Covid-19 among youth.								
Staffing Updates	Two new part-time juvenile detention workers have started their detention orientation.								
	The final new part-time employee will begin orientation on March 22 <sup>nd</sup> .								
	We have accepted one UWEC Criminal Justice intern, three days per week.								
	One volunteer tutor provides education assistance two nights per week.								
	Extensive training and onboarding process.								
Race/Ethnicity	Northeast Regional Juvenile Detention Center is a regional facility, holding youth from up to 30								
Data	counties and all parts of Wisconsin.								
	As of January 2021, the Center provided service to youth of the following demographics: 14								
	Caucasian youth (64%), five African American/Black youth (23%), two Hispanic/Latino youth (9%),								
	one youth with two or more identified race (5%)								

#### ECONOMIC SUPPORT (KATHY WELKE, JANE OLSON, JEN DAHL, CINDY DRURY)

Data	February data for all consortium members counties:						
	• 2,778 applications processed.						
	988 renewals processed.						
	7,477 calls received.						
	62,142 active cases, with 13,188 in Eau Claire County.						
	1,345 active Child Care Cases, with 389 in Eau Claire County.						
	2,805 applications for energy assistance processed (as of 3/10/21).						
Key Issues	Structured case review process underway targeting State Active Error rates						
	Unit continues to operate under Covid-19 emergency rules, many of which allow customers						
	easier access to Income Maintenance services						
Staffing Updates	Consortium and County is considering how operations and staffing will need to adjust if Covid-19						
	emergency rules phase out.						
Race/Ethnicity	As of February, Economic Support was serving clients the following demographics: 72.7%						
Data	Caucasian, 11.9% Unknown, 7.1% Asian, 3.8% Reporting more than one race, 3.3% African						
	American/Black, 1.1% Native American, .2% Pacific Islander.						

# Eau Claire County Human Services Financial Overview For Preliminary December 2020 Human Services Board Meeting Held on 3/22/2021

The December financials indicate an overage for the Department. The overall financial projection of the program areas are within budget. Revenues for the year have lagged.

Financial Year-end Surplus/(Deficit) Estimate:

(\$399,192)

#### **Contributing Factors which favorably impact financial outcomes**

- Personnel costs (not fully staffed)
- Increase delivery of services, as a provider of services
- Mandatory Furloughs
- Voluntary Furloughs

#### **Contributing factors which negatively impact financial outcomes**

- Revenue lagging monthly budgeted projection
- Budgeted WIMCR revenues short \$167,000
- Overall increased utilization and costs
  - Winnebago and Mendŏta
  - o Trempealeau
- Additional \$38K of non-CCS program expenses transferred to the Non-CCS financials
- Additional \$15K of unanticipated telephone expenses (Oct Dec.)

#### Eau Claire County

#### Department of Human Services

#### Preliminary Financial Statement w/o CCS Estimated for the Period January 1, 2020 through December 31, 2020

Revenue	Net YTD Budget	YTD Actual Transacations	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Tax Levy	8,907,473	8,907,473		8,907,473	
04-Intergovernment Grants and Aid					
(State & Federal Grants)	11,309,086	9,102,902	1,718,369	10,821,271	(487,815)
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	4,022,442	3,147,873	249,803	3,397,675	(624,767)
06-Public Charges for Services (Client					
Contributions)	941,381	871,917	27,702	899,619	(41,762)
09-Other Revenue (TAP & Misc.)	183,368	167,796	12,987	180,782	(2,586)
Total Revenue	25,363,750	22,197,960	2,008,860	24,206,820	(1,156,930)

Expenditures	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Regular Wages	9,187,888	8,464,833		8,464,833	723,055
02-OT Wages	-	55,616		55,616	(55,616)
03-Payroll Benefits	4,173,725	3,772,894		3,772,894	400,831
04-Contracted Services	11,403,792	11,553,460	436,455	11,989,915	(586,123)
05-Supplies & Expenses	467,864	247,963		247,963	219,901
07-Fixed Charges (Liability Insurance)	63,207	68,727	-	68,727	(5,520)
09-Equipment	67,275	6,066		6,066	61,210
10-Other	-	<u>-</u>		-	-
Total Expenditures	25,363,751	24,169,558	436,455	24,606,013	757,738

Excess (Deficiency) of Revenue over Expenditures	(399.192)

December 2019 Deficit

(2,180,909)

Revenue Adjustments Included:

State/Federal		1,718,369
MA/Other Counties		249,803
Public Charges		27,702
Other- TAP Grant		12,987
	<u> </u>	2.008.860

Expense Adjustments Included:

Wages and Benefits	=
Addt'l Contracted Services	116,680
Non-CCS Program Expenses	319,775
Winnebago	
TCHCC	 -
	\$ 436,455

#### Eau Claire County

#### Department of Human Services

#### Preliminary CCS Financial Statement Estimated for the Period January 1, 2020 through December 31, 2020

Revenue	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Tax Levy		-			
04-Intergovernment Grants and Aid (State & Federal Grants)	_		-	_	
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	6,218,928	6,208,312	(750,714)	5,457,598	(761,330)
06-Public Charges for Services (Client		***************************************	***************************************		
Contributions)	33,714	27,702	(27,702)	-	(33,714)
09-Other Revenue	-			-	
Total Revenue =	6,252,642	6,236,013	(778,416)	5,457,598	(795,044)
Expenditures	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Regular Wages	3,211,695	2,564,342		2,564,342	647,353
02-OT Wages	-	1,106	-	1,106	(1,106)
03-Payroll Benefits	1,391,058	1,073,793		1,073,793	317,265
04-Contracted Services	3,361,736	3,597,115	(319,755)	3,277,361	84,375
05-Supplies & Expenses	36,700	24,583	-	24,583	12,117
09-Equipment	-	827	-	827	(827)
AMSO Allocation	645,715	409,084		409,084	236,631
Total Expenditures	8,646,904	7,670,850	(319,755)	7,351,095	1,295,809
Excess (Deficiency) of Revenue over Ex 11-Fund Balance Applied (2020 CCS	penditures				500,765
Est.Gap, Rec'd 2021)	(2,394,262)	_	-	_	(2,394,262)
2020 CCS Est. Gap Rec'd 2021	(=,== :,===,				(1,893,497)
Revenue Adjustments Included:				,	
MA	1,317,246				
2018 WIMCR	(236,749)				
2019 WIMCR	(1,831,211)				
Public Charges	(27,702)				
\$					
Expense Adjustments Included:					
Accrued Wages 1/15/21	-				
Accrued Benefits 1/15/21	-				
Non-CCS Program Expenses	(319,755)				
· · · —	1-1			•	

(319,755)

#### DHS Child Alternate Care and Adult Institutions For Preliminary Period Ending 12/31/2020

### Children in Foster Care (FC) /Treatment Foster Care (TFC)/Residential Care Centers (RCC)/Group Homes (GH)

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			2020							
	10711	New								
		Placements	Clients		- Budget		Expense		(Over)/Under Budget	
FC		3	97	\$	95,660	\$	151,038	\$	(55,378)	
TFC	1777 1777 1777 1777 1777	1	13	\$	26,706	\$	9,288	\$	17,418	
GH	- 2000	0	1 .	\$	8,668	\$	11,135	\$	(2,467)	
RCC		1	6	\$	125,679	\$	71,233	\$	54,446	
December Total		5	117	\$	256,713	\$	242,694	\$	14,019	
2020 YTD Total		97	225	\$	3,080,552	\$	3,130,509	\$	(49,957)	
2019 YTD Comparison		101	262	\$	2,817,628	\$	4,209,061	\$	(1,391,433)	

Juvenile Corrections (Lincoln Hills/Copper Lake)									
			2020						
		New							
		Placements -	Clients		Budget		Expense	(Over)/Under Budget	
December Total		0	0	\$	-	\$	-	\$ -	
2020 YTD Total		0	0	\$.	-	\$	-	\$ -	
2019 YTD Comparison									

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		New Placements	Clients		Budget		Expense		(Over)/Under Budget
тснсс	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2	9	\$	25,902	\$	52,560	\$	(26,659)
Winnebago	1 2 2 2 2	3	4	\$	33,352	\$	39,042	\$	(5,690)
Mendota		0	0	\$	5,500	\$	-	\$	5,500
December Total		5	13	\$	64,754	\$	91,602	\$	(26,848)
2020 YTD Total		61	72	\$	777,045	\$	1,766,619	\$	(989,574)
2019 YTD Comparison		84	97	\$	773,185	\$	1,989,910	\$	(1,216,725)

Norther	n/S	outhern Cen	ters (Adı	ult/C	hild Develop	me	ntaly Disal	oled (DD))
					2020	0		
		New Placements	Clients		Budget		Expense	(Over)/Under Budget
December Total		0	0	\$	-	\$	-	
2020 YTD Total 2019 YTD Comparison		0	0	\$	-	\$	-	

Adult Fai	mil	y Homes (AFI	1) & Con	ımı	unity Based Ro	esi	dential Faci	ilit	y (CBRF)
					2020	O,			
		New Placements	Clients		Budget		Expense		(Over)/Under Budget
AFH		2	11	\$	69,114	\$	105,170	\$	(36,056)
CBRF		0	15	\$	108,837	\$	155,978	\$	(47,141)
December Total		2	26	\$	177,952	\$	261,148	\$	(83,197)
2020 YTD Total		32	69	\$	2,135,418	\$	1,950,147	\$	185,271
2019 YTD Comparison	1000	48	114	\$	1,511,881	\$	2,510,713	\$	(998,832)

# ALTERNATE CARE REPORT Preliminary Month Ending December 2020

Level of Care
Foster Care
Therapeutic Foster Care
Group Home
Residential Care Center
Total

		November			December			ATD		Ave Cost per
Level of Care	Placements	Clients	Days	Placements	Clients	Number of Days	Placements	Clients	Days	Day
Foster Care	15	96	2,708	3	26	2,928	72	172	32,039	\$50
erapeutic Foster Care	3	12	287	1	13	363	11	26	4,301	\$50
Group Home	0	3	70	0	I	31	9	10	744	\$297
sidential Care Center	0	5	150	1	9	144	8	17	2,205	\$498
Total	18	116	3,215	5	117	3,466	67	225	39,289	

Revenue	Adjusted YTD Budget Revenue	\$ 166,000 \$279,167	7,450 \$ 10,127	16,000 \$ 31,210	60,300 \$ 53,724	242,694 \$ 3,130,509   101.6%   \$ 249,750   \$374,228
	YTD Percent Used	139.2% \$	\$ 8.99	212.1% \$	72.8%	8   %9.10)
	YTD Expense	1,597,604	214,217	220,648	1,098,040	3,130,509
	Ιλ	\$	\$	s	\$	8
	December Expense	151,038	9,288	11,135	71,233	242,694
	Q I	S	s	\$	S	<del>69</del>
Expense	Adjusted Budget - December	\$ 1,147,918   \$ 151,038   \$ 1,597,604	\$ 320,468	\$ 104,015	\$ 1,508,151	\$ 3,080,552
	Percentage Used - November	137.0%	70.9%	222.1%	74.3%	102.3%
	November Expense	168,520	11,348	19,525	73,404	272,797
	*	€>	↔	€>	€>	S
	Adjusted Budget - November	\$ 1,052,258	\$ 293,762 \$	\$ 95,347 \$	\$ 1,382,472	Total   \$ 2,823,839   \$
	Level of Care	Foster Care \$ 1,052,258 \$	Therapeutic Foster Care	Group Home	Residential Care Center \$ 1,382,472 \$	Total

Percent Collected

168.2% 135.9% 195.1%

149.8% 89.1%

NOTES:

Eau Claire County	Department of Human Services	Preliminary YTD Program Expenditures Summary	Thru December 31. 2020
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	Σ	Monthly			TTD			Year End	Pu
	Budgeted	Actual		Budgeted		Actual		Annualized	zed
		<u>% ot</u>	J				% of		
			ses			<u>.</u>	Expenses		%
<u>Program</u>	Expenses Targeted %	<u>Expenses</u> <u>Utilized</u>		Expenses Targeted %	% p	<b>Expenses</b> L	<u>Utilized</u>	Expenses	Annualized
- 1. Community Care & Treatment of Children									
who are Abused or Neglected	\$473,012 8.3%	\$561,742	%6.6	\$5,676,138	100.0%	\$6,904,273	121.6%	\$6,904,273.4	121.6%
2. Community Care & Treatment of Adults &				-					
Children with BH Issues	\$1,466,759 8.3%	\$1,292,001	7.3%	\$17,601,102	100.0%	\$15,722,708	89.3%	\$15,722,708.5	89.3%
3. Community Care & Treament of									
Developmentally Disabled or Delayed	\$109,069 8.3%	\$283,295	21.6%	\$1,308,824	100.0%	\$1,451,981	110.9%	\$1,451,981.4	110.9%
4. Community Care and Treatment of Youth		<b>*</b>							
Offenders	\$399,474 8.3%	, \$287,442	%0.9	\$4,793,691	100.0%	\$3,688,261	76.9%	\$3,688,260.6	76.9%
5. Protection of Vulnerable Adults									
	\$62,619 8.3%	\$69,156	9.2%	\$751,431	100.0%	\$795,529	105.9%	\$795,529.0	105.9%
			,						
6. Financial & Economic Assistance	\$323,289 8.3%	\$269,743	7.0%	\$3,879,467	100.0%	\$3,394,355	87.5%	\$3.394.354.9	87.5%
Total	\$2,834,221 8.3%	\$2,763,378	8.1%	\$34.010.653	100.0%	\$31 957 108	94.0%	\$31 957 108	94 0%
					2/200	001,100,100	0.4.0	מסדי, יככידכי	0.4.0

# For Preliminary January 2021 Human Services Board Meeting Held on 3/22/2021

The January financials indicate a small surplus for the Department. The overall financial projection of the program areas are within budget. Most of the revenues are estimates.

**Financial Surplus/(Deficit) Estimate:** 

\$61,201

#### **Contributing Factors which favorably impact financial outcomes**

• Personnel costs (not fully staffed)

#### Contributing factors which negatively impact financial outcomes

**NOTE:** Received \$1.77 million for the 2021 CCS gap. This will be reflected in the March CCS financials.

# Eau Claire County Department of Human Services Financial Statement w/o CCS Estimated for the Period January 1, 2021 through January 31, 2021

Revenue	Net YTD Budget	YTD Actual Transacations	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Tax Levy	716,042	716,042	Aujustinents 0	716,042	
04-Intergovernment Grants and Aid			***************************************		i dinimi di dinimi di dinimi di
(State & Federal Grants)	918,668	_	887,007	887,007	(31,661)
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	402,687		259,169	259,169	(143,518)
06-Public Charges for Services (Client	***************************************				
Contributions)	67,815	4,200		4,200	(63,615)
09-Other Revenue (TAP & Misc.)	29,012	54	(3,624)	(3,570)	(32,582)
Total Revenue	2,134,224	720,296	1,142,552	1,862,849	(271,375)

Expenditures	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Regular Wages	771,641	361,134	315,580	676,713	94,928
02-OT Wages	-	8,724		8,724	(8,724)
03-Payroll Benefits	359,273	293,296	48,229	341,524	17,748
04-Contracted Services	959,110	555,770	178,805	734,575	224,535
05-Supplies & Expenses	36,654	33,529		33,529	3,125
07-Fixed Charges (Liability Insurance)	6,833	20,480	(13,897)	6,583	250
09-Equipment	714	_		-	714
10-Other	*	we		_	***************************************
Total Expenditures	2,134,225	1,272,933	528,716	1,801,649	332,576

Excess (Deficiency) of Revenue over Expenditures	61,201

January 2020 Deficit

(47,587)

Revenue Adjustments Included:

Tax Levy

 State/Federal
 887,007

 MA/Other Counties
 259,169

 Other
 (3,624)

 \$ 1,142,552

Expense Adjustments Included:

Overhead	12,842
Wages and Benefits	363,808
Addt'l Contracted Services	101,757
Winnebago	33,478
TCHCC	30,728
	\$ 528,716

#### Eau Claire County Department of Human Services

### CCS Financial Statement Estimated for the Period January 1, 2021 through January 31, 2021

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Revenue	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Tax Levy	-	-	-	-	-
04-Intergovernment Grants and Aid (State & Federal Grants)	_	_	_	_	_
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	632,133		438,000	438,000	(194,133)
06-Public Charges for Services (Client	•••••••••••				
Contributions)	3,500		-	-	(3,500)
09-Other Revenue	-			-	-
11-Fund Balance Applied (2021 CCS					
Est.Gap, Rec'd 2022)	(235,104)	-	-	-	(235,104)
Total Revenue	635,633	-	438,000	438,000	(432,737)

Expenditures	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Regular Wages	269,953	113,247	103,417	216,665	53,288
02-OT Wages	-	-	-	-	-
03-Payroll Benefits	115,238	69,719	14,560	84,280	30,958
04-Contracted Services	435,378	38,740	228,252	266,992	168,385
05-Supplies & Expenses	3,165	10,747	-	10,747	(7,583)
09-Equipment	-		-	-	-
AMSO Allocation	47,004	26,884		26,884	20,120
Total Expenditures	870,737	259,338	346,230	605,568	265,169

**Excess (Deficiency) of Revenue over Expenditures** 

(167,568)

Revenue Adjustments Included:

MA 438,000

\$ 438,000

Expense Adjustments Included:

Accrued Wages 103,417
Accrued Benefits 14,560
Addt'l November CCS Expenses 228,252

\$ 346,230

#### DHS Child Alternate Care and Adult Institutions For Preliminary Period Ending 1/31/2021

### Children in Foster Care (FC) /Treatment Foster Care (TFC)/Residential Care Centers (RCC)/Group Homes (GH)

				 202:	Ĺ		
		New Placements	Clients	Budget		Expense	(Over)/Under Budget
FC		3	98	\$ 106,731	\$	109,127	\$ (2,396)
TFC		3	15	\$ 14,702	\$	51,817	\$ (37,115)
GH	0.0000	0	1	\$ 15,750	\$	6,139	\$ 9,611
RCC		0	5	\$ 106,903	\$	80,261	\$ 26,642
January Total		6	119	\$ 244,086	\$	247,344	\$ (3,258)
2021 YTD Total		6	119	\$ 244,086	\$	247,344	\$ (3,258)
2020 YTD Comparison	1000	. 6	127	\$ 256,713	\$	268,253	\$ (11,540)

		Juvenile Co	rrections	s (Lir	ncoln Hills/Co	opper Lake)	
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				202	1	
		New			100		
		Placements	Clients		Budget	Expense	(Over)/Under Budget
January Total		0	0	\$	-	\$ -	\$ -
2021 YTD Total		0	0	\$	-	\$ -	\$ -
2020 YTD Comparison							

and the state of t	etermosee.	ln	stitute f	or N	lental Diseas	e		
					2023	L		
	\$	New Placements	Clients		Budget		Expense	(Over)/Under Budget
TCHCC		0	7	\$	17,283	\$	30,728	\$ (13,445)
Winnebago		7	10	\$	36,044	\$	75,294	\$ (39,250)
Mendota		0	0	\$	-	\$	-	\$ -
January Total		7	17	\$	53,327	\$	106,022	\$ (52,695)
2021 YTD Total		7	17	\$	53,327	\$	106,022	\$ (52,695)
2020 YTD Comparison		6	17	\$	64,432	\$	214,322	\$ (149,890)

Northern	ı/S	outhern Cen	ters (Adı	ılt/C	hild Develop	me	ntaly Disak	oled (DD))
					2021	L		
		New						
		Placements	Clients		Budget		Expense	(Over)/Under Budget
January Total		0	0	\$	-	\$	-	
2021 YTD Total	1000	0	0	\$	-	\$	-	
2020 YTD Comparison		00000000000000000000000000000000000000		ennonement meters				

Adult Fai	nil	y Homes (AFI	<del>1</del> ) & Con	าmu	ınity Based Ro	esic	dential Faci	lit	y (CBRF)
					202:	Ļ			
Part of the second seco		New Placements	Clients		Budget		Expense		(Over)/Under Budget
AFH		15	15	\$	29,588	\$	30,372	\$	(784)
CBRF		14	21	\$	142,799	\$	32,639	\$	110,160
January Total	100.00	29	36	\$	156,877	\$	63,011	\$	93,866
2021 YTD Total		29	36	\$	156,877	\$	63,011	\$	93,866
2020 YTD Comparison		, 5	11	\$	125,990	\$	107,680	\$	18,310

# ALTERNATE CARE REPORT Month Ending January 2021

# Level of Care

Foster Care
Therapeutic Foster Care
Group Home
Residential Care Center
Total

		January			ATD.		Ave Cost per
	Placements	Clients	Number of Days	Placements	Clients	Days	Day
o)	3	86	2,865	3	86	2,865	\$38
(D	3	15	414	3	15	414	\$125
d)	0	1	21	0	П	21	\$292
÷	0	5	155	0	5	155	\$518
	9	119	3,455	.9	119	3,455	

# Level of Care

Foster Care
Therapeutic Foster Care
Group Home
Residential Care Center

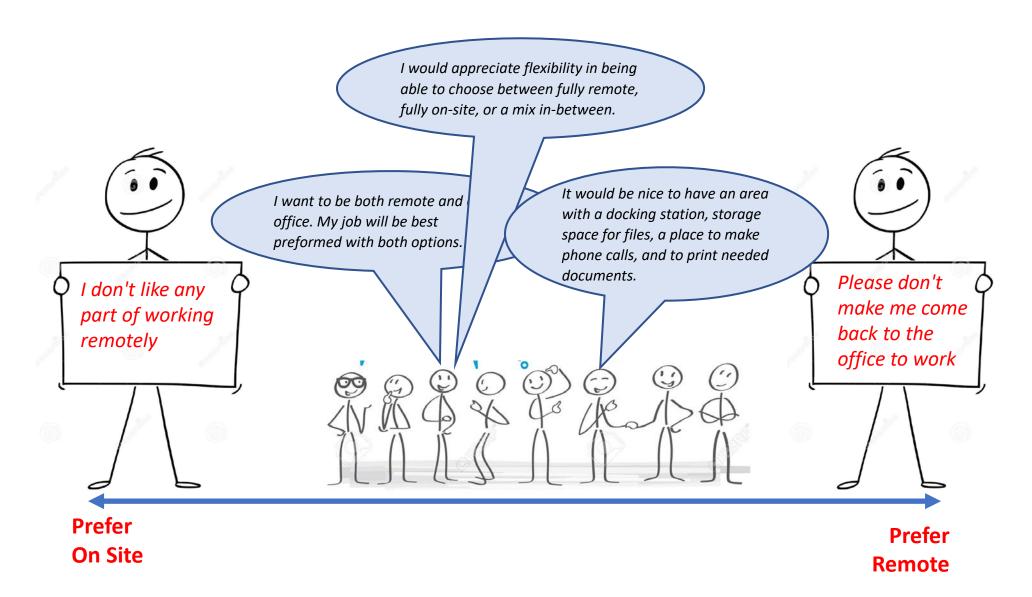
	Waling Street, San			Expense	nse	·			Revenue	
	Adju	justed Budget		January	ΔA	D Demondo	VID		YTD	Percent
ē	1	- January		Expense	1	I I D Expense	Used	Aujusted Budget	Revenue	Collected
er Care	S	106,731	8	109,127	<del>∽</del>	109,127	102.2%	\$ 28,945	- 8	0.0%
er Care	S	14,702	\$	51,817	8	51,817	352.4%	\$ 250	\$	0.0%
Home	\$	15,750	8	6,139	<del>⇔</del>	6,139	39.0%	\$ 833		%0.0
Center	<del>∽</del>	106,903	\$	80,261	↔	80,261		3,500	·	0.0%
Total	S	244,086	S	247,344	S	247,344	101.3%	33,528		0.0%

	Σ	Monthly		YTD			Year End	
	Budgeted	Actual	Budgeted		Actual		Annualized	pa
		% of			T-M-community and the state of	% of		
•					ā	Expenses		%
<u>Program</u>	Expenses Targeted %	Expenses Utilized	<u>Expenses</u>	<u>Targeted %</u>	<u>Expenses</u> U	<u>Utilized</u>	<u>Expenses</u> A	Annualized
1. Community Care & Treatment of Children								
who are Abused or Neglected	\$567,287 8.3%	\$456,186	6.7% \$567,287	8.3%	\$456,186	6.7%	\$5,474,235.7	80.4%
2 Community Care & Treatment of Adults &								
Children with BH Issues	\$1,609,002 8.3%	\$1,245,568	6.5% \$1,609,002	8.3%	\$1,245,568	6.5%	\$14,946,817.8	77.4%
3. Community Care & Treament of							<i>,</i> -	
Developmentally Disabled or Delayed	\$138,451 8.3%	\$107,328	6.5% \$138,451	8:3%	\$107,328	6.5%	\$1,287,931.3	77.5%
								1
4. Community care and Treatment of Youth Offenders	\$304 447	\$282 788	, y y y y y y y y y y y y y y y y y y y	)oc 0	4100	)	2000	
		\$282,788		8.3%	\$7,788	7.1%	\$3,393,461.3	92.9%
5. Protection of Vulnerable Adults								
	\$94,470 8.3%	9 256'89\$	6.1% \$94,470	8.3%	\$68,957	6.1%	\$827,482.4	73.0%
0   0   0   0   0   0   0   0   0   0								
o. Finalicial & Economic Assistance	\$291,309 8.3%	\$246,389	7.0% \$291,309	8.3%	\$246,389	7.0%	\$2,956,671.1	84.6%
Total	\$3,004,960 8.3%	\$2,407,217	6.7% \$3,004,960	8.3%	\$2,407,217	6.7%	\$28,886,600	80.1%

# Agency Space Use Employee Survey

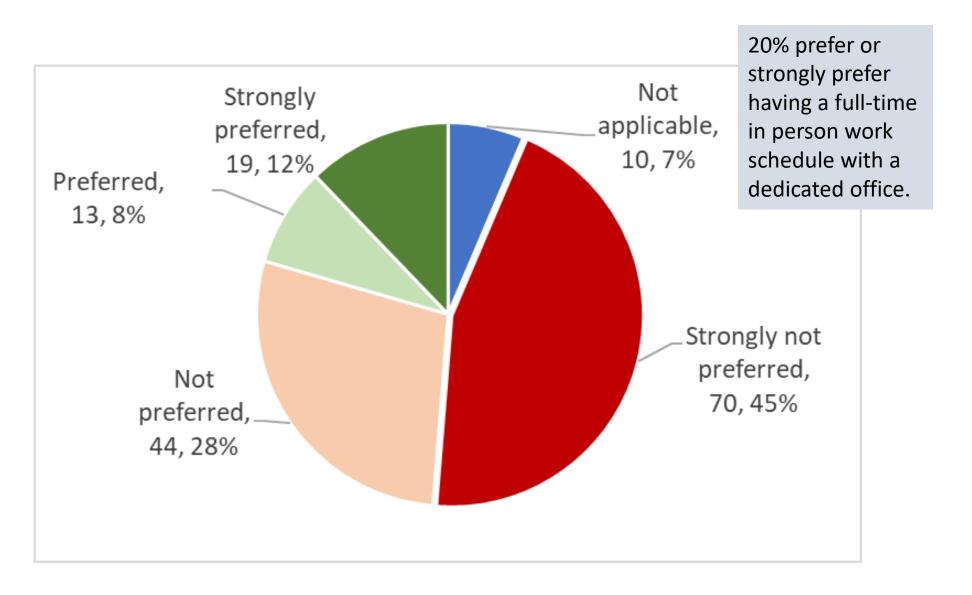
- February 2021
- 69% of staff responded
- (159 responses of 229 staff)

# People Have Different Opinions



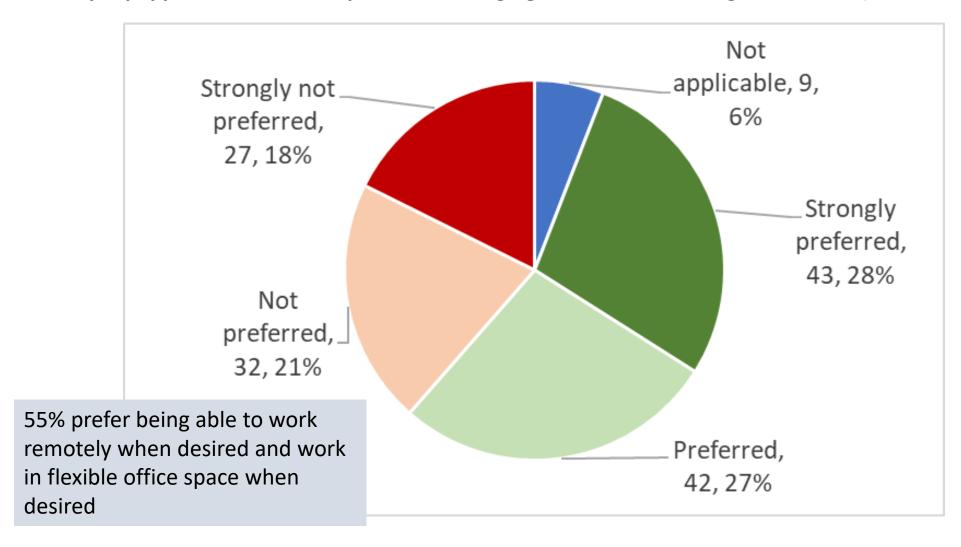
### Work Preferences – Dedicated Office

I have a dedicated office space and must work in my office all regular hours.

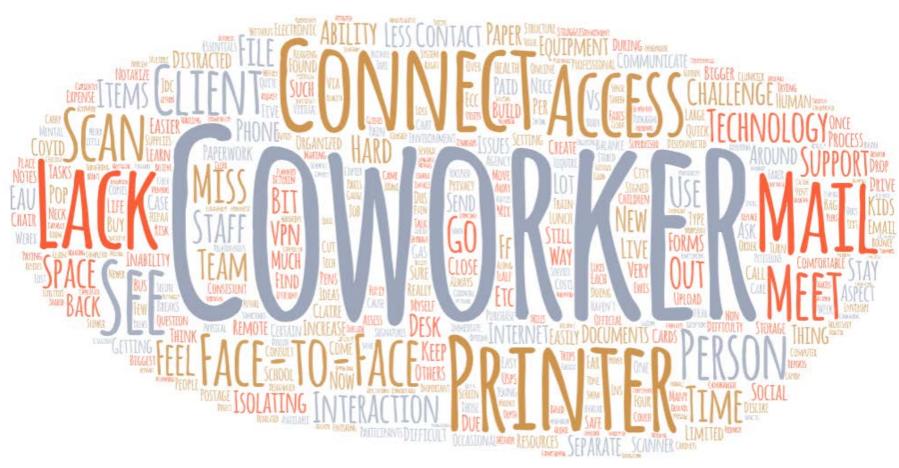


### Work Preferences - Flexibility

I work remotely but can work in a shared space when I like. (This space may be a fully-equipped desk, without personal belongings, in an office or larger work area).

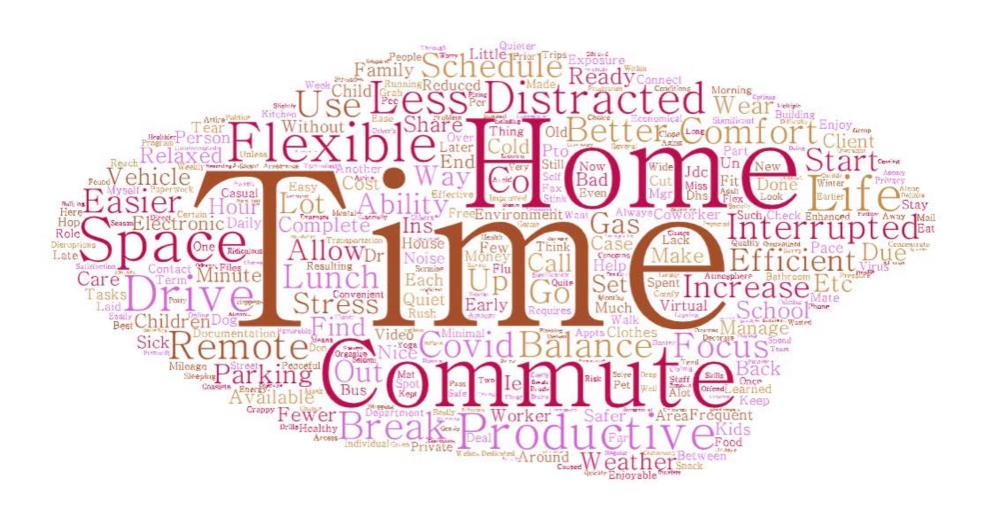


## Working remotely has made me MISS...



"Makes me feel sad that I will not experience previous work culture of all colleagues in the office. That feeling of being surrounded by encouragement when needing help, to receive case-related feedback or just for emotional support."

# But working remotely has helped me GAIN...





# Use of Agency Space





DEDICATED OFFICE

SHARED OFFICE SPACE

### Pandemic Shout-Outs

"Adaptation and learning"

"...be creative and keep workflow going.."

"...best we can to our new roles virtually

# "Everyone deserves a shout out. It has been a crazy 2020!"

"...huge shift and learning curve.."

"Staying connected and making sure our needs are met"

"...managing all of the changes.."

"...great team to work along side! I am proud to say I am one of the TEAM!"

"...continued to connect as best we can virtually in a fun way"