### <u>AGENDA</u>

### Eau Claire County Human Services Board Meeting **Date**: September 28, 2020 **Time**: 5 PM **Location**: Virtual Meeting via WebEx Events

Those wishing to make public comments must submit their name and address no later than 30 minutes prior to the meeting to alexa.dennis@co.eau-claire.wi.us. Comments are limited to 3 minutes; you will be called on during the public comment section of the meeting. Written comments will also be accepted and should be submitted to alexa.dennis@co.eau-claire.wi.us

### Public Access: Dial in Number: 1-415-655-0001, Access Code: 145 917 1591 \*mute your personal device upon entry

- 1. Welcome & Call to Order
- 2. Roll Call
- 3. Confirmation of Meeting Notice
- 4. Public Comment
- 5. Review of September 1, 2020 meeting minutes Action Accept/Denial/Revise
- 6. Presentations- Discussion
  - Crisis Services
  - Program Audits
- 7. Review of June 2020 Financial Statements Action Accept/ Denial
- 8. Review of July 2020 Financial Statements Action Accept/ Denial
- 9. Review and Update of 2021 Budget Discussion
- 10. Director's Update
- 11. Adjourn

Next Human Services Board Meeting: October 26<sup>th</sup>, 2020

Prepared by Alexa Dennis – Department of Human Services

Please note: Upon reasonable notice, efforts will be made to accommodate the needs of disabled individuals through sign language, interpreters or other auxiliary aids. For additional information or to request the service, contact the County ADA Coordinator at 715-839-6945 (FAX) 715-839-1669 or (TDD) 715-839-4735 or by writing to the ADA Coordinator, Human Resources Department, Eau Claire County Courthouse, 721 Oxford Ave., Eau Claire, Wisconsin 54703

### MINUTES

### JOINT MEETING HUMAN SERVICES BOARD AND FINANCE AND BUDGET COMMITTEE Date: September 1, 2020 Time: 5 PM Location: Virtual Meeting via WebEx Events

Present: Colleen Bates, Martha Nieman, Sandra McKinney, Katherine Schneider, Donald Mowry, Kimberly Cronk, Dianne Robertson, Kathleen Clark, Paul Maulucci, Lorraine Henning

Absent: N/A

Finance Board: Stella Pagonis, Jim Dunning, Robin Leary, Jerry Wilkie, Steve Chilson

Others: Nick Smiar Ex-Officio Member, Norb Kirk – Finance, Alexa Dennis – Acting Committee Clerk, Diane Cable – DHS, Vickie Gardner – DHS, Luke Fedie – DHS, Amy Weiss – Finance, Chelsey Mayer – DHS, Norb Kirk, Kathryn Shauf – Administration

Public: Ryan Patterson - Leader Telegram, other members of the public not identified present

Chair Bates called the meeting to order at 5:00 p.m. and confirmed the meeting notice.

Supervisor Pagonis from Finance and Budget Committee called meeting to order at 5:00 p.m.

Verbal roll call was taken for the Human Services Board and for the Finance and Budget Committee and is noted above under present.

Motion made by Supervisor Neiman to move forward and confirm no public comment. Supervisor Schneider seconded the motion.

The board reviewed the Public Hearing meeting minutes and the August 24<sup>th</sup>, 2020 meeting minutes. Supervisor McKinney motioned to approve the minutes. Dianne Robertson seconded the motion. All in favor, the minutes were approved. Correction: Supervisor Cronk was in attendance in Public Hearing meeting.

Finance and Budget Committee reviewed Public Hearing meeting minutes and the August 24<sup>th</sup>, 2020 meeting minutes. Supervisor Pagonis motioned to approve the minutes. Supervisor Wilkie seconded the motion. All in favor, the minutes were approved.

Diane Cable presented the outline for discussion to the Board and Finance and Budget Committee. The Program areas discussed were included in the YTD Performance Management for the 2021 budget. Diane Cable presented the 2021 Initial Budget Request Summary and was reviewed again from last week's meeting at a higher level. Responded to questions from August 24<sup>th</sup> Human Services Board and Finance and Budget Joint meeting.

Supervisor Wilkie requested confidence percentage in predictions in lieu of risk level. Vickie Gardner is working with County Finance for the budget workbook to reflect the percentages. Presented reductions to the Board and Committee for potential 3% reduction to the 2021 budget. Midway Crisis Stabilization Beds program discussed. Discussion included program if the program ended or changed. Board voiced importance of the Crisis Stabilization program, both programmatically and fiscally. Contract Reductions, Supervisor Wilkie requests to know more detail on what contracts are being reduced to know more details on each contracts and services provided. Diane Cable will provide Supervisor Pagonis the CHIPS order numbers for children and the length of stay for placements.

Diane Cable discussed the 2020 Projection and Response to the board and committee. Department of Human Services is projecting an overage of \$509,000. Diane explained the response and action on how to respond to overage within the

Department.

Diane requested recommendations to the Board.

Review and discussed proposed budget. Action from Board this evening - Supervisor Schneider make motion for 3% budget reduction and the Department have the flexibility to make changes within Human Services budget. Paul Maulucci seconded the motion.

Roll call vote for Human Services Board. All in favor. Passes unanimously.

Kathy Clark requested list of contracts and list of the cuts that have been made for 2021.

The meeting was adjourned at 7:46 p.m.

Respectfully submitted,

Alexa Dennis

Alexa Dennis Committee Clerk – Human Services

### EAU CLAIRE COUNTY HUMAN SERVICES Department Report September 2020 DIRECTOR'S REPORT – Diane Cable

Hello. Over the past several months, the Department has been portrayed by the media in some stories and in some public meetings, in a manner that has been unjust and not representative of the Department, services, or staff. Human Services provides services to protect, prevent, and care for the wellbeing and safety for those we serve. We have been and continue to be responsible through our operations and delivery of services. We have shifted over the past few years to a service delivery model that better serves and meets the needs of our community and those we serve. The Human Services Team of employees continues to be committed and dedicated to our mission, vision and work as public servants.

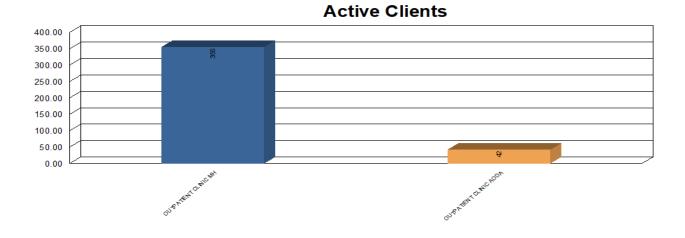
### BEHAVIORAL HEALTH SERVICES DIVISION Bill Stein, Lynn Wilson, Nancy Huberty, Kerry Swoboda, Jennifer Coyne, Luke Fedie

### **Outpatient Clinic- Jennifer Coyne**

The outpatient therapists continue to work remotely except in cases where it is deemed clinically necessary to meet face-to-face. Those appointments, informally called "Walk and Talks," are set up in area parks and, in 2 cases, the client's yard. We have one client with limited English and in that case the client, therapist, and translator meet 2x monthly in an appropriate meeting room within DHS. We are in the process of developing a plan for how to handle "walk and talks" when winter sets in. All staff continue to use standard COVID-19 protections when meeting with community members.

We are moving one of the therapists into a more active therapeutic role within the Treatment Courts and she will start running therapy groups specific to treatment court participants in October. Currently, this therapist performs all clinical assessments for new treatment court participants and her ongoing therapeutic involvement, as participants move through treatment court, will enhance services and outcomes.

Below is a graphic illustrating our current numbers in the clinic. We have a total of 408 active clients: 366 for mental health services and 42 substance abuse services. Taking into account patients who present only for medication management, this is approximately 85-90 clients per counselor. The shift of the therapist to treatment courts services, leaves 4 therapists for the rest of the outpatient services.



Because the majority of clients seeking services are dually-diagnosed, we frequently open them up under a mental health episode to more fully reflect their ongoing concerns. Treatment court participants being seen in the clinic are uniformly opened under a substance abuse episode and it is rare that we have clients presenting only with substance abuse concerns. This explains the difference in the numbers between the two episodes.

### **Treatment Courts- Jennifer Coyne**

Treatment Courts continue to work remotely and case managers, when meeting community members continue to use standard COVID-19 protection. Drug Court has moved into a restricted, in-person model, but this is being reconsidered given current COVID-19 numbers. The reapplication for 2 large grants were due this month: The TAD Grant reapplication for 2021 is complete and submitted; and our part of the TAP grant reapplication for 2021 is complete and submitted, with a quarterly update for 2020 due on 10/14. A clinic therapist is in the process of moving into more direct service specific to the Treatment Courts, as described above under the Outpatient Clinic update. Below are the current numbers for the Treatment Courts:

Branch III—Mental Health Court

6 active participants, 1 on hold due to being in a treatment facility in Milwaukee

0 in termination status, 0 terminated since 8/23

1 person set to graduate before 10/22

3 graduates this year

3 potential participants in various stages of screening

Vet's Court

1 active participant

1 in termination status, 0 terminated since 8/23

1 person set to graduate 9/24

4 graduates this year

1 potential participant needing to be screened

<u>Branch V—Drug Court</u>
9 - Active participants
1 -termination status - terminated or in that status since 8/22
5 Projected graduations between now and 10/22
7 total graduations for the 7 year
2 on waitlist
5 in stages of screening -Pending admissions
<u>Branch 1/ AIM Court</u>
8 active participants
0 terminated since 8/23/20
0 graduations between 9/23/20 to 10/23/20
2 tentative graduations before end of year ,
5 graduations so far this year
2 potential participants in various stages of screening.

Our numbers are low compared to previous years' treatment court numbers. We get the majority of our referrals from the DOJ and the DOC and aren't able to accept participants until current pending legal concerns are addressed in court. Because of COVID-19 traditional criminal justice courts are not operating at the same capacity as pre-COVID, which negatively impacts new referrals and admissions to treatment court.

### Community Support Program – Lynn A. Wilson

The Community Support Program currently serves 113 participants. We have 13 participants on the CSP referral list and have our next intake scheduled on October 20th.

Craig Olson is the newest and returning member of the CSP team and he is very quickly acquiring a full caseload. Craig had been working in the CCS program and prior in the CSP program. He will serve as the AODA Case Manager and he will assess all new clients for AODA issues, as well as serve as a direct AODA provider for some of clients who need services. We have interviewed candidates for the CSP Case Manager position and have identified a candidate for the position. This is a candidate who has some good experience working with difficult populations and whose personality will be a great blend with our team. We will begin the recruiting process for a Therapist Case Manager and hope to have a full team in place in the near future.

As a team, we have been working on program development. A committee has been revamping the admission process and identifying a process to effectively review referrals to the program and define the steps of admission to create a smooth transition into the program. We are also very excited about the development of an orientation program for new staff members and this is very timely as a result of the new additions to our team.

CSP continues to do the majority of our work remotely due to the pandemic and meets with clients face-to-face as needed clinically. Taking advantage of the temperate weather, we have begun to meet with more clients in the community using social distancing and appropriate PPE. In

preparation for the winter weather, we hope to find a way to have more contact with our clients virtually, as most of our clients do not have access to technology that will allow them to do so. Most of our clients only have phones that do not have access to data for Zoom meetings or Webex. As the pandemic circumstances continue and the cold weather comes upon us, it will be critical for CSP to find ways to have visual contact with our clients in addition to the phone contact in order to meet best practice standards. Therefore, we are exploring options to acquire iPhones or iPads that can be loaned to clients on days that we need to meet with them.

### Crisis Services -Lita Prorok

For the month of August, we had 264 crisis contacts through Northwest Connections (NWC). There were 26 emergency detentions for the month of August, with 81% of those placements occurring at our two local inpatient psychiatric units in Eau Claire. 2 were individuals that reside in other counties in Wisconsin. 3 individuals became 51 commitments of Eau Claire County. Two individuals already were under commitment with Eau Claire County. Diversion from hospitalization occurred with 90% of the monthly crisis contacts.

24 face to face assessments occurred for the month of August. 7 occurring by DHS crisis staff during daytime, business hours and 17 occurring by NWC mobile crisis workers in the after hours. 75% of those assessments were diversions away from emergency detentions. One emergency protective placement occurred.

Utlization rate of Midway crisis bed significantly increased for the month of August and was at 70% occupancy. LSS Positive Avenues staff continue crisis stabilization service hours as well.

### Adult Protective Services – Nancy Huberty

During the month of August Adult Protective Services has continued with their daily responsibilities with altered service delivery. Interactions with the individuals served, providers, other professionals and the Circuit Court has continued to be significantly modified. Face to Face contact with clients has occurred as needed to assess safety concerns and address needs. The APS Team continues to utilize a variety of technical devises and software to interface with clients, families, providers, and other professionals. Court participation continues to occur via Zoom. Assessment and investigations continue to occur via phone, collateral contact via phone, Webex, Zoom and Facetime with specific nursing homes.

During August 2020 APS has been 37 investigation requests of which were screened in and 6 were screened out of that there were:

- 1 Allegations of physical abuse
- 2 Allegations of emotional abuse
- 2 Allegations of sexual abuse
- 7 Allegations of neglect
- 13 Allegations of self-neglect

- 3 Allegations of financial abuse
- 1 Emergency Protective Placements
- 6 Requests for guardianships and protective placements

### Jail Re-Entry – Nancy Huberty

During the month of August there were 7 referrals to the Jail Re-Entry services of which all were male. The top three requests of services were Housing, Foodshare and employment. 90% of referrals were for Eau Claire County residents and 10% of referrals were for non Eau Claire County Residents. Currently, the Jail Re-entry Social Worker in on leave and a Crisis Case Manager is providing modified coverage and addresses immediate needs for individuals re-entering to the community from the Eau Claire County Jail. Collaboration with community partners such as King's Closet, Feed My People, the Inn Towne, Choose Aftercare, Workforce Resource, L.E. Phillips Library as well as units within DHS such as CPS and CCS has been modified to utilize technology such as email, texting, Facetime, Skype, Zoom and Webex.

### Comprehensive Community Services (CCS) Program, Bill Stein and Kerry Swoboda

The CCS Program continues to be fully operational during this period of COVID-19. Referrals continue to be received although at a somewhat slower pace than prior to the public health crisis. 2 new CCS Service Facilitators have been hired to fill positions that became open in May and August. These new staff members will begin their duties on October 5, 2020. CCS Program Service Director Bill Stein retired on September 25, 2020 after 30 years of service with the Department of Human Services. Luke Fedie is the acting Service Director for the program, while we recruit to fill the position. As we approach the 4<sup>th</sup> quarter of 2020, attention will be given to administering annual participant satisfaction surveys. Information obtained from these surveys assist the CCS Program in identifying strengths, challenges and opportunities. These surveys will be completed and submitted to the State of Wisconsin Department of Health Services by December 30, 2020.

	Referrals YTD	Current Enrollment	Enrolled YTD	Discharged YTD	Referrals since Program
					Inception
January	13	257	3	7	1228
February	48	260	23	23	1268
March	81	258	30	34	1303
April	108	255	37	42	1331
May	123	259	41	42	1347
June	149	253	48	56	1377
July	171	250	58	69	1399
August	197	248	68	81	1429
September	231	242	78	97	1461

# Children's Integrated Services: Comprehensive Community Services (CCS) and Children's Long-Term Support (CLTS/CCOP) Waiver

Casey Koenig joined the CIS team and is completing functional screens and connecting families to community resources. We are welcoming four (4) temporary CLTS positions and one (1) youth CCS Service Facilitator to our team. The demand for CCS and CLTS services continue to remain high. The program continues to develop efficiencies and explore areas of need to better serve the needs of children, youth and families needing services.

Children's Integrate	ed Services Metrics							
Referrals received (since January 2020)	84							
Children referred, needing to be screened for	86							
CLTS/CCS								
CCS eligible, waiting for services	66							
The Department received 84 CIS referrals since	the start of 2020. There are 86 children, who							
have been referred for services in 2019 and 202	0, and still require a screening determination.							
A new screening position will assist with compl	eting the high number of functional screens.							
There are 66 youth found functionally and program	rammatically eligible for CCS only or							
CCS/CLTS services and 43 found eligible for or	nly CLTS are pending assignment.							
CLTS Waiver Waitlist	103							
CLTS/CCS Eligible	60							
CLTS (only) Eligible	43							
Children found functionally eligible for CLTS a	re placed on a formal waitlist. There are							
currently 103 children waiting to be enrolled in	CLTS services. There are currently eleven (11)							
children who met variance criteria and enrollme	nt needs to be prioritized based on crisis							
circumstances (i.e. suicide attempts, caregiver u	nable to meet their needs, subject of CPS							
investigation, medical prognosis of life limited,	etc.).							
CIS Enrollment								
CLTS	221							
CCOP 0								
CCS Youth (CCS only and CCS/CLTS) 77								
There are currently 221 children enrolled in CL	TS waiver: There are currently 77 youth							
enrolled in CCS.								

## FAMILY SERVICES DIVISION Terri Bohl, Tasha Alexander, Melissa Christopherson, Rob Fadness, Hannah Keller, Michael Ludgatis & Courtney Wick

2020	CPS Reports Received	Reports Screened In/Out
January	104	29/75
February	125	43/82
March	112	43/69
April	83	25/58
May	91	33/58
June	102	32/70
July	85	39/46
August	105	42/63

### Access and Initial Assessment – Tasha Alexander

The Access team is beginning to experience an increase in call volume which is typical for this time in September due to children being in school. On Monday, September 21, the team returned to the office after the furlough day on September 18<sup>th</sup> and had 14 voicemails; 9 of which were CPS reports. This, coupled with a team member being out on leave, has made for a high volume of work for the team.

### Ongoing Child Protective Servcies – Courtney Wick & Melissa Christopherson

Ongoing CPS is serving 116 families and 203 children. 137 of the 203 children served are in out of home care which equates to 67% of the children served. 83 of the 116 families served have at least one child in out of home care. This means 72% of the families served have a child in out of home care. The Ongoing CPS team continues to diligently seek opportunities to promote child safety, support reunification, enhance family connections and achieve permanency for children.

### Youth Services – Hannah Keller

Youth Services is currently serving 105 families and 116 children. 27 of the 116 children served are in out of home care which equates to 23% of the children served. Removals from the home continue to be the result high and complex needs which can include developmental and cognitive delays, aggressive behavior, substance abuse, and antisocial or criminal thinking. The Youth Services team has seen an influx of youth age 10-12 with very high need behavior and aggression towards family members and community members; their age poses unique challenges in terms of resources and placement options. COVID 19 has impacted families access to home based services and opportunities for reprieve from challenging behaviors. This has led to an increase of requests from families for additional supports and services and requests for children to be removed from the home.

### Alternate Care – Melissa Christopherson

There are currently 160 children in out of home care. The Alternate Care team is continuing to recruit, support and license foster families virtually and using physical distancing and in-home visits with PPE. The Recruitment Team is planning a holiday appreciation drive to prepare gift baskets for foster families that will be delivered in lieu of a in person gathering. Further, Royal Family Kids Camp is planning to extend the summer camp offering it currently has for the Eau Claire County Foster Care program into a longer term mentoring program for kids who attend camp.

### Birth to Three Program – Melissa Christopherson

The Birth to Three program continues to serve children virtually and formally through telehealth services. The program is continuing to work on planning with Chippewa County to implement a grant received to improve program awareness and effectiveness related to social and emotional development.

### Juvenile Detention Center – Rob Fadness & Michael Ludgatis

Each month, residents are asked to complete an anonymous survey to guage the atmosphere of the detention center. Results of the survey are used to focus future trainings on addressing specific needs, as reported by residents. Questions with a satisfactory rating (above 80%) for January through August, 2020:

STAFF	AGREE
Staff members expect me to do well.	90%
Staff members treat one another kindly.	86%
I have opportunities to visit with my family, talk on the phone or write them letters.	92%
Overall, my stay in detention was acceptable.	81%

Items with a less than satisfactory rating (below 80%) include:

### STAFF

Staff members make me feel important.	44%
Staff members try to understand me.	50%

### Clients

The Juvenile Detention Center continues to operate under COVID-19 restrictions. There have been no confirmed cases of the COVID-19 in the facility.

• All placements and days continue to lag behind the rates of 2019. At the current rate, the annual estimated number of days in detention will be 693 less than last year.

- 180 Program use has increased to 8 youth, 2 more than in August 2019.
- 180 Program days have also increased, by 67 for the month. It is estimated that program use will exceed the 2019 total by 230 days.
- The Average Daily Population increased in August to 14.5 youth per day.
- The August Occupancy Rate increased to 63% and if rates remain constant, the estimated annual total will be 51%, or 9% lower than 2019.

	2020 August	2019 August	2020 Est. Total	2019 Act. Total
ALL – Admissions	21	36	279	441
Eau Claire County	7	12	90	120
Out of County	14	23	188	318
ALL – Days	449	486	4275	4968
Eau Claire County	165	174	1593	1547
Out of County	284	312	2682	3421
SHORT TERM – Admissions	13	30	203	371
Eau Claire County	4	9	56	92
Out of County	9	21	147	279
SHORT TERM – Days	202	306	2094	3049
Eau Claire County	72	87	574	765
Out of County	130	238	1520	2326
180 PROGRAM – Residents	8	6	77	70
Eau Claire County	3	2	35	26
Out of County	5	3	42	42
180 PROGRAM – Days	247	180	2181	1951
Eau Claire County	93	87	1019	794
Out of County	154	93	1163	1157
AVERAGE DAILY POPULATION	14.5	15.7	11.7	13.8
OCCUPANCY RATE	63%	68%	51%	60%

### ECONOMIC SUPPORT DIVISION-GREAT RIVERS CONSORTIUM Kathy Welke, Jane Olson, Jen Dahl, & Cindy Drury

The Economic Support Unit (ESU) provides Income Maintenance services to Eau Claire County residents and those within the Great Rivers Consortium counties (Burnett, Barron, Chippewa, Douglas, Dunn, Eau Claire, Polk, Pierce, St. Croix, and Washburn). Program services include: Child Care Assistance, Health Care, FoodShare, and Caretaker Supplement. Eau Claire County is the Lead Agency of the Great Rivers Income Maintenance Consortium (GRC).

ES Unit staff continue serving ECC residents and those within the Great Rivers Consortium coverage area. The unit has seen an increase in calls to the Great Rivers Call Center and in applications for FoodShare and Health Care. Annual renewals for Medicaid and BadgerCare Plus members continue to be on hold to insure customers maintain their health benefits during the pandemic. The Great Rivers Call Center continues to provide customers with efficient and quality service.

Great Rivers Consortium Monthly Stats (08/2020):

- 3,649 applications processed
- 2,537 renewals processed
- 10,344 calls received in the Call Center
- 57,441 Active Cases in GRC; 12,453 of these cases are in ECC
- 1411 Active Child Care Cases in GRC; 402 of these are ECC residents

Energy Assistance--3,718 applications have been processed for ECC residents (09/16/20)

## Eau Claire County Human Services Financial Overview

### For June 2020

### Human Services Board Meeting

## Held on 9/28/2020

The June financials indicate an initial overage for the Department. The overall financial projection of the program areas are within budget. Revenues, within the first six months, are lagging.

#### **Contributing Factors which favorably impact financial outcomes**

- Personnel costs (not fully staffed)
- Increase delivery of services, as a provider of services

#### Contributing factors which negatively impact financial outcomes

- Revenue lagging monthly budgeted projection
- Overall increased utilization and costs
  - Winnebago and Mendota
  - o Trempealeau
- Children's Long-Term Support (CLTS) 2019 reconciliation to be recorded in 2020

#### <u>Actions</u>

- o Continue to manage program areas within budget through established processes
- Implement process to enhance revenue in targeted areas:
  - o Juvenile Detention Facility
  - o Outpatient Clinic
- Mitigate lagging revenues through decrease of expenses in personnel vacancy management and management of contract utilization

## DHS Child Alternate Care and Adult Institutions For Period Ending 06/30/2020

Children in Foster Care (FC) /Treatment Foster Care (TFC)/Residential Care Centers (RCC)/Group Homes (GH)

				Contrast to account on the Colline restores and a contrast of the Automation						
			2020							
	New Placements	Clients		Budget		Expense		(Over)/Under Budget		
FC .	5	90	\$	95,660	\$	116,825	\$	(21,165)		
TFC	0	14	\$	26,706	\$	25,839	\$	867		
GH	0	1	\$	8,668	\$	6,687	\$	1,981		
RCC	1	7	\$	125,679	\$	102,679	\$	23,000		
June Total	6	112	\$	256,713	\$	252,030	\$	4,683		
2020 YTD Total	43	173	\$	1,540,276	\$	1,620,691	\$	(80,415)		
2019 YTD Comparison	52	213	\$	1,408,814	\$	2,412,715	\$	(1,003,901)		

Juvenile Corrections (Lincoln Hills/Copper Lake)										
		2020								
		New								
		Placements	Clients		Budget		Expense	(Over)/U	nder Budget	
June Total		0	0	\$	-	\$	-	\$	-	
2020 YTD Total		0	0	\$	-	\$	-	\$	-	
2019 YTD Comparison										

Institute for Mental Disease										
	2020									
		New Placements	Clients		Budget		Expense		(Over)/Under Budget	
TCHCC		2	9	\$	25,902	\$	46,904	\$	(21,003)	
Winnebago		4	8	\$	33,352	\$	73,288	\$	(39,936)	
Mendota		0	0	\$	5,500	\$	-	\$	5,500	
June Total		6	17	\$	64,754	\$	120,192	\$	(55,439)	
2020 YTD Total		22	36	\$	388,523	\$	692,549	\$	(304,027)	
2019 YTD Comparison		50	102	\$	572,800	\$	898,879	\$	(326,079)	

Northern/Southern Centers (Adult/Child Developmentaly Disabled (DD))									
	2020								
	New								
	Placements	Clients	Budget	Expense	(Over)/Under Budget				
June Total	<b>0</b> e	0	\$ -	\$ -					
2020 YTD Total	0	0	\$ -	\$ -					
2019 YTD Comparison									

Adult Family Homes (AFH) & Community Based Residential Facility (CBRF)											
			2020								
		New Placements	Clients		Budget		Expense		(Over)/Under Budget		
AFH	ें	0	16	\$	69,114	\$	25,949	\$	43,166		
CBRF		2	22	\$	108,837	\$	115,151	\$	(6,314)		
June Total		2	38	\$	177,952	\$	141,100	\$	36,852		
2020 YTD Total		20	55	\$	1,067,709	\$	892,184	\$	175,525		
2019 YTD Comparison		37	93	\$	755,941	\$	1,369,928	\$	(613,987)		

		May			June			YTD .		Ave Cost per
Level of Care	Placements	Clients	Days	Placements	Clients	Number of Days	Placements	Clients	Days	Day
Foster Care	5	90	2,725	3	88	2,457	32	132	15.905	\$48
Therapeutic Foster Care	0	14	409	2	14	356	4	19	2.339	\$54
Group Home	0	1	7	2	2	14	4	8	335	\$306
Residential Care Center	1	7	170	1	7	202	.5	14	1 2.85	\$496
Total	. 9	112	3,311	8	111	3,029	45	173	19.864	>
								ALC: NOTICE STREET		

	<b>Percent</b> Collected	5%	11 0%	5%	1%	0%0
	Percent Collected	179.5%			74 1%	157.
Revenue	YTD Revenue	83.000 \$148.973	3 775 8 4 169	8 000 8 20 597	30.150 \$ 22.350	\$196,089
	Adjusted Budget	\$ 83.000	\$ 3725	\$ 8,000	\$ 30.150	8 1,540,276 8 252,030 8 1,620,691 105.2% S 124,875 8196,089 157.0%
	YTD Percent <sup>Head</sup>	131.7%	78.2%	197.0%	84.5%	105.2%
	YTD Expense	573,959 \$ 116,825 \$ 755,820 131.7%	125.231	102,449	637,191	1,620,691
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	June Expense	116,825	25,839	6,687	754,076 \$ 102,679	252,030
		\$	\$	\$	\$	\$
Expense	Adjusted Budget - June	\$ 573,959	\$ 160,234	\$ 52,008	\$ 754,076	\$ 1,540,276
	Percentage Used Adjusted - May Budget - Jun	133.6%	74.4%	221.0%	85.1%	106.6%
	Adjusted Budget May Expense - May	478,299 \$ 122,583	22,168	1,676	83,081	Total 8 1,283,563 \$ 229,508
	set N	<del>ہ</del> 8	8	0 \$	6 \$	<del>.</del> Э
	ljusted Budg - May	478,29	\$ 133,528 \$	\$ 43,340 \$	\$ 628,396 \$	1,283,56
	ΡY	\$		· · ·	×1	<del>69</del>
	Level of Care	Foster Care	<b>Fherapeutic Foster Care</b>	Group Home	Residential Care Center	Total

NOTES:

#### Eau Claire County Department of Human Services Financial Statement w/o CCS Estimated for the Period January 1, 2020 through June 30, 2020

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Revenue	Budget	Transacations	Adjustments	Transactions	Excess (Deficient)
01-Tax Levy	4,453,737	4,453,734	3	4,453,737	
04-Intergovernment Grants and Aid					
(State & Federal Grants)	5,654,543	3,079,078	2,277,200	5,356,278	(298,265)
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	2,011,221	588,608	932,419	1,521,027	(490,194)
06-Public Charges for Services (Client		· · · · · · · · · · · · · · · · · · ·	-	· ·	<u>.</u>
Contributions)	470,691	440,494		440,494	(30,197)
09-Other Revenue (TAP & Misc.)	91,684	33,247	33,126	66,373	(25,311)
Total Revenue	12,681,875	8,595,161	3,242,748	11,837,908	(843,967)

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Expenditures	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Regular Wages	4,593,945		505,179	4,234,368	359,576
02-OT Wages	-	24,702		24,702	(24,702)
03-Payroll Benefits	2,086,862	1,742,615	223,821	1,966,436	120,427
04-Contracted Services	5,701,896	5,568,359	122,198	5,690,556	11,340 -
05-Supplies & Expenses	233,932	161,302		161,302	72,630
07-Fixed Charges (Liability Insurance)	31,603	34,292	-	34,292	(2,689)
09-Equipment	33,638	5,324		5,324	-28,314
10-Other	-	-		-	1
Total Expenditures	12,681,876	11,265,784	851,198	12,116,980	564,896

Excess (Deficiency) of Revenue over Expenditures (279,071)

June 2019 Deficit	(2,035,183)
Revenue Adjustments Included:	
Tax Levy State/Federal MA/Other Counties Other- TAP Grant	3 2,277,200 932,419 <u>33,126</u> \$ 3,242,748
Expense Adjustments Included:	

Overhead	(35,205)
Wages and Benefits	729,000
Liability Insurance	-
Addt'l Contracted Services	37,211
Winnebago	73,288
TCHCC	 46,904
	\$ 851,198 <sup>-</sup>

\*\*Includes \$95,000 Netsmart bill across 12 mo. period

### Eau Claire County Department of Human Services CCS Financial Statement Estimated for the Period January 1, 2020 through June 30, 2020

Revenue	Net YTD Budget	YTD Actual Transactions	Estimated Adjustments	YTD Adjusted Transactions	Net Variance Excess (Deficient)
01-Tax Levy					
04-Intergovernment Grants and					
Aid (State & Federal Grants)	-	*, <del>-</del>	-		-
05-Intergovernmental Charges					
for Services (Medicaid & Other					
Counties)	3,109,464	1,076,289	2,235,459	3,311,748	3 202,284
06-Public Charges for Services				<i>a</i>	
(Client Contributions)	16,857	• 15,446	-	15,446	5 (1,411
09-Other Revenue					
Total Revenue	3,126,321	1,091,735	2,235,459	3,327,194	200,873

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Expenditures	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Regular Wages	1,605,848	1,202,380	182,580	1,384,960	220,887
02-OT Wages	-	400	-	400	(400)
03-Payroll Benefits	695,529	488,875-	79,311	568,186	127,343
04-Contracted Services	1,680,868	1,513,971	276,331	1,790,302	(109,434)
05-Supplies & Expenses		20,150 -		20,150	(1,800)
09-Equipment	-	699	-	699	(699)
AMSO Allocation	322,858	191,585		191,585	131,273
Total Expenditures	4,323,452	3,418,059	538,222	3,956,282	367,170

Excess (Deficiency) of Revenue over Expenditures	
11-Fund Balance Applied (2020	

and buildinger ipplied (2020				
CCS Est.Gap, Rec'd 2021)	(1,197,131)	-	-	- (1,197,131)
2020 CCS Est. Gap Rec'd 2021				(629,088)

568,043

Revenue Adjustments Included:	
MA	2,235,459
	\$ 2,235,459
•	
Expense Adjustments Included:	
Accrued Wages 7/3 & 7/17	182,580
Accrued Benefits 7/3 & 7/17	79,311
Addt'l June CCS Expenses	 276,331
	\$ 538,222

		Eau Claire County	unty		
		Department of Human Services	ian Services	•	
		YTD Program Expenditures Summary	ures Summary		
		Thru June 30, 2020	2020		
	. Mr	Monthly	ΥTD ΥTD	· · ·	Year End
	Budgeted	Actual	Budgeted	Actual	Annualized
		<u>% of</u>		<u>% of</u>	
Program	· Expenses Targeted %	EXpenses IIItilized	Evnencec Tarrated 0/	, 	
	22	EXPERIENCE			Expenses Annualized
1. Community Care & Treatment of Children					
who are Abused or Neglected	\$473,012 8.3%	\$136,731 2.4%	\$2,838,069 50.0%	\$3.455.173 60.9%	\$6 910 345 9 121 7%
-2 Community Care & Treatment of Adults B.					
Children with BH Issues	51 466 759 8 3 %	780 F	¢0 800 EE1		
	ALC: NO LONG			%/.ch C48,UCU,8¢	\$16,101,689./ 91.5%
3. Community Care & Treament of					
Developmentally Disabled or Delayed	\$109,069 8.3%	-\$22,970 -1.8%	\$654,412 <b>50.0%</b>	\$633,073 48.4%	\$1.266.145.1 96.7%
<ol> <li>Community Care and Treatment of Youth</li> <li>Offenders</li> </ol>	2409 474 X		לא אחר מיר		
		All and the second		39.2%	\$3,760,996.0 78.5%
5. Protection of Vulnerable Adults	- 567 610 0 2%				
		%7:0 0.7%	%0.05 QT/'C/E¢	\$389,561 51.8%	\$779,121.1 103.7%
6. Financial & Economic Assistance	\$323,289 8.3%	\$23,854 0.6%	\$1,939,734 50.0%	\$1.761.023 45.4%	\$3 522 046 5 90 8%
				-	
Total	\$2,834,221 8.3%	\$566,748 1.7%	\$17,005,327 50.0%	\$16,170,172 47.5%	\$32,340,344 95.1%

## Eau Claire County Human Services Financial Overview

## For July 2020

### Human Services Board Meeting

### Held on 9/28/2020

The July financials indicate an initial overage for the Department. The overall financial projection of the program areas are within budget. Revenues, within the first seven months, are lagging.

#### Contributing Factors which favorably impact financial outcomes

- Personnel costs (not fully staffed)
- Increase delivery of services, as a provider of services
- Mandatory Furloughs

#### Contributing factors which negatively impact financial outcomes

- Revenue lagging monthly budgeted projection
- Overall increased utilization and costs
  - o Winnebago and Mendota
  - o Trempealeau
- Children's Long-Term Support (CLTS) 2019 reconciliation to be recorded in 2020

#### Actions

- o Continue to manage program areas within budget through established processes
- o Implement process to enhance revenue in targeted areas:
  - Juvenile Detention Facility
  - o Outpatient Clinic
- Mitigate lagging revenues through decrease of expenses in personnel vacancy management and management of contract utilization

### DHS Child Alternate Care and Adult Institutions For Period Ending 07/31/2020

Children in Foster Care (FC) /Treatment Foster Care (TFC)/Residential Care Centers (RCC)/Group Homes (GH)

	2020								
	New Placements	Clients		Budget		Expense		(Over)/Under Budget	
FC	12	93	\$	95,660	\$	127,315	\$	(31,655)	
TFC	1	14	\$	26,706	\$	19,744	\$	6,962	
GH	0	2	\$	8,668	\$	14,575	\$	(5,907)	
RCC	1	7	\$	125,679	\$	91,551	\$	34,128	
July Total	14	116	\$	256,713	\$	253,185	\$	3,528	
2020 YTD Total	59	· 187	\$	1,796,989	\$	1,870,524	\$	(73,535)	
2019 YTD Comparison	59	220	\$	1,643,616	\$	2,736,076	\$	(1,092,460)	

Juvenile Corrections (Lincoln Hills/Copper Lake)										
		2020								
	New									
	Placements	Clients	Budget	Expense	(Over)/Under Budget					
July Total	0	0	\$ -	\$ -	\$-					
2020 YTD Total	0	0	\$ -	\$ ~ *-	\$-					
2019 YTD Comparison					· ·					

Institute for Mental Disease											
		2020									
	New Placements	Clients		Budget		Expense		(Over)/Under Budget			
тснсс	0	8	\$	25,902	\$	60,899	\$	(34,998)			
Winnebago	6	9	\$	33,352	\$	68,404	\$	(35,052)			
Mendota	0	0	\$	5,500	\$		\$	5,500			
July Total	6	17	\$	64,754	\$	129,303	\$	(64,549)			
2020 YTD Total	22	36	\$	453,276	\$	773,497	\$	(320,221)			
2019 YTD Comparison	57	68	\$	572,800	\$	1,024,706	\$	(451,906)			

Northern/	Southern Cent	ters (Adı	ult/C	Child Develop	oment	aly Disat	oled (DD))			
		2020								
	New						· · ·			
	Placements	Clients		Budget	Ex	pense	(Over)/Under Budget			
July Total	0	0	\$	-	\$					
2020 YTD Total	0	0	\$	-	\$	-				
2019 YTD Comparison										

Adult Family Homes (AFH) & Community Based Residential Facility (CBRF)										
		2020								
	New Placement	ts Clients		Budget		Expense		(Over)/Under Budget		
AFH	0	11	\$	69,114	\$	22,898	\$	46,216		
CBRF .	0	18	\$	108,837	\$	107,711	\$	1,126		
July Total	0	29	\$	177,952	\$	130,609	\$	47,342		
2020 YTD Total	20	44	\$	1,245,661	\$	1,022,793	\$	222,867		
2019 YTD Comparison	37	1.01	\$	881,931	\$	1,657,981	\$ <sup>.</sup>	(776,050)		

如此,如此是一些是一种的。""我们就是一个是一个是一个是一个是一个是一个是一个是一个是一个是一个是一个,我们就是一个人,这些人,也不是一个人,这些人,也不是一个是一个人,也不是一个是一个人,也不是一个人 

Revenue	Adjusted XTD Percent Budget Revenue Collected	96,833 \$1711165					
	YTD Percent	133.0% \$	73.4% \$	187.3% \$	82.8% \$	104.1% \$	
	YTD Expense	890,858	137,252	113,672	728,742	1,870,524	
	¥	è	ω	69	\$	Ś	
Expense	July Expense	127,315	19,744	14,575	91,551	253;185 \$	
	Ju	60	\$	ω	Ś	Ś	
	Adjusted Budget - July	\$ 669,619	\$ 186,940	\$ 60,675	\$ 879,755	\$ 1,796,989	
	Percentage Used - June	131.7%	78.2%	197.0%	84.5%	105.2%	
	June Expense	\$ 116,825	\$ 25,839	6,687	\$ 102,679	3 252,030	
	Adjusted Budget June Expense - June	\$ 573,959 \$ 116,825	\$ 160,234 \$ 25,839	\$ 52,008 \$	\$ 754,076 \$ 102,679	<b>\$ 1,540,276   \$ 252,030</b>	
-	Level of Care	Foster Care	Therapeutic Foster Care	Group Home	Residential Care Center	Total	

NOTES:

A few journal entries affect the YTD totals for the Foster Care, Therapeutic Foster Care, and Group Home totals. A total of \$7722.40 was journaled out of Therapeutic Foster Care to Foster Care to place CLTS expenses in the correct account. The Group Home YTD total decreased by \$3352.44 because a June invoice should have been expensed under Group Home.

#### Eau Claire County Department of Human Services Financial Statement w/o CCS Estimated for the Period January 1, 2020 through July 31, 2020

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Revenue	Budget	Transacations	Adjustments	Transactions .	Excess (Deficient)
01-Tax Levy	5,196,026	5,196,022	4	5,196,026	
04-Intergovernment Grants and Aid	·				
(State & Federal Grants)	6,596,967	6,091,812	176,199	6,268,011	. (328,956)
05-Intergovernmental Charges for					
Services (Medicaid & Other Counties)	2,346,425	803,773	961,353	1,765,126	(581,299)
06-Public Charges for Services (Client					
Contributions)	549,139	507,202	•	507,202	(41,937)
09-Other Revenue (TAP & Misc.)	106,965	57,683	41,837	99,520	(7,444)
Total Revenue	14,795,521	12,656,491	1,179,393	13,835,885	(959,636)

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
<ul> <li>Expenditures</li> </ul>	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Regular Wages	5,359,602	4,707,663	270,967	4,978,630	380,971
02-OT Wages	-	27,509		27,509	(27,509)
03-Payroll Benefits	2,434,673	2,138,293	37,869	2,176,162	258,511
04-Contracted Services	6,652,212	6,367,182	65,889	6,433,069	219,143
05-Supplies & Expenses	272,921	175,338 -		175,338	97,582
07-Fixed Charges (Liability Insurance)	36,871	51,384	-	51,384	(14,514)
09-Equipment	39,244	5,321		5,321	33,922
10-Other	-	-			
Total Expenditures	14,795,522	13,472,691	- 374,725	13,847,414	948,108

Excess (Deficiency) of Revenue over Expenditures (11,528)

*	
July 2019 Deficit	

(2,607,510)

Revenue Adjustments Included:

Tax Levy	4
State/Federal	176,199
MA/Other Counties	961,353
Other- TAP Grant	41,837
	\$ 1,179,394

Expense Adjustments Included:

Overhead	(24,921)
Wages and Benefits	308,836
Liability Insurance	-
Addt'l Contracted Services	9,862
Winnebago	20,049
TCHCC	 60,899
.x.	\$ 374,725

\*\*Includes \$95,000 Netsmart bill across 12 mo. period

### Eau Claire County Department of Human Services CCS Financial Statement Estimated for the Period January 1, 2020 through July 31, 2020

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Revenue	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Tax Levy	19 <b>-11</b> -11				
. 04-Intergovernment Grants and					
Aid (State & Federal Grants)	-	-	· -	· _	-
05-Intergovernmental Charges					
for Services (Medicaid & Other					
Counties)	3,627,708	1,076,689	-2,317,527	3,394,216	5 (233,492)
06-Public Charges for Services		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		***************************************	
(Client Contributions)	19,667	15,999	-	15,999	) (3,668)
09-Other Revenue					
Total Revenue	3,647,375	1,092,688	2,317,527	3,410,215	5 (237,160)

	Net YTD	YTD Actual	Estimated	YTD Adjusted	Net Variance
Expenditures	Budget	Transactions	Adjustments	Transactions	Excess (Deficient)
01-Regular Wages	1,873,489	1,525,135	98,117	1,623,251	250,237
02-OT Wages	- ′	474	-	474	(474)
03-Payroll Benefits	811,451	604,244	13,622	617,866	193,585
04-Contracted Services	1,961,013	1,775,782	256,764	2,032,547	(71,534)
05-Supplies & Expenses	-21,408	20,145		20,145	1,263
09-Equipment	-	699		699	(699)
AMSO Allocation	376,667	241,482	建合新生物	241,482	135,185
Total Expenditures	5,044,027	4,167,961	368,504	4,536,464	507,563

Excess (Deficiency	of Revenue over Expenditure	es 🛛
--------------------	-----------------------------	------

11-Fund Balance Applied (2020					
CCS Est.Gap, Rec'd 2021)	(1,396,653)	-	· _	-	(1,396,653)
2020 CCS Est. Gap Rec'd 2021					(1,126,250)

270,403

Revenue Adjustments Included:	•
MA	2,317;527
	\$ 2 317 527

Expense Adjustments Included:		
Accrued Wages 8/14		98,117
Accrued Benefits 8/14		13,622
Addt'l July CCS Expenses	S.	256,764
	\$	368,504

- -		Eau Claire County	ounty		
		Department of Human Services	nan Services		
•		YTD Program Expenditures Summary	tures Summary		
		Thru July 31, 2020	, 2020		
	M	Monthly	YTD YTD		Year Fnd
	Budgeted	Actual	Budgeted	Actual	Annualized
		<u>% of</u>		<u>% of</u>	
Program	Expenses Targeted %	Expenses Utilized	Expenses Targeted %	<u>Expenses</u> Utilized	Expenses Annualized
				1000	
1. Community Care & Treatment of Children					
who are Abused or Neglected	\$473,012 8.3%	\$501,089 8.8%	\$3,311,081 58.3%	\$3,956,262 69.7%	\$6.782.163.7 119.5%
					A and a second second
2. Community Care & Treatment of Adults &	-				
Children with BH Issues	\$1,466,759 8.3%	\$992,534 5.6%	\$10,267,310 58.3%	\$9.043.379 51.4%	\$15 507 935 0 S8 1%
<ol> <li>Community Care &amp; Treament of Developmentally Disabled or Delayed</li> </ol>		 	-		
	8.3% <u>690/601¢</u>	\$81,757 6.2%	5 \$763,481 <b>58.3%</b>	\$714,829 <b>54.6%</b>	\$1,225,421.4 93.6%
4. Community Care and Treatment of Youth					
Offenders	5399.474 8.3%	¢301 143 6.2%	016 300 CŞ		
		CT1/202		22,181,041 45.5%	\$3,739,956.7 78.0%
5. Protection of Vuinerable Adults	\$62,619 8.3%	\$67 859 9 0%	¢438 335 Ε0 20/	Ç167 XJD	
				CALCULATION OF THE OWNER OF THE O	\$/84,14/.8 104.4%
6. Financial & Economic Assistance	\$323,289 8.3%	\$261,248 6.7%	\$ 58.3% 58.3%	\$2,000 CTC CC0,02	¢3 466 751 3 00 1%
Total	\$2,834,221 8.3%	\$2,205,630 6.5%	\$ \$19,839,548 58.3%	\$18,375,803 <b>54.0%</b>	\$31,501,376 92.6%

### 2021 Budget Reductions

20	21 Budget Reductions	
2020 Tax Levy Less \$49,216 (Transfer to	\$	8,907,47
Sheriff Dept)	\$	49,21
2021 Tax Levy	\$	8,858,25
3% Reduction in Budget for Ta	X .	
Levy	\$	265,74
Administrator Adjustments Tax Levy needed to Balance	\$	6,76
Budget	\$	1,306,39
Total to Balance 2021 Budget	\$	1,578,90

2021 Budget Adjustments	<sup>6</sup> Additional Reduction/Increase	Risk Explanation	Risk
Reduce Staff Mileage for Client & non Client Travel (All Programs)	\$50,320	Mileage has decreased with the need to provide services remotely. With the advent of a Covid 19 vaccine, In-person conferences and a shift back to providing face to face services, mileage may increase	Moderate
Reduction in Overhead Professional Services (All Programs)	\$90,000	Software platform upgrade to our health records system to be budgeted in IS.	Low
Family Services Contracted Position (Program 1)	\$50,838	Reducing this contract may cause increased workload for staff.	Low/Moderate
Reduce Alternate Care (Program 1)	\$326,556	The capacity of corporation counsel and contracted attorneys vary greatly to provide legal services for CHIP'S cases. The amount of time required to finalize cases for permanency is unknown.	High
Increase MA Revenue (Program 2)	\$255,074	Although we anticipate increased client number in the CRS program, and other MA program areas, there is no guarantee that potential clients referred will be eligible for services.	High
Increase Midway Crisis Stabilization Revenue (Program 2)	\$120,450	This is dependent upon the contracting agency's community member's needs.	High
Reduce Hospitalizations (Program 2)	\$192,000	This is dependent upon individual need and local hospital bed availability.	High
Reduce Adult Placements (Programs 2 & 5)	2 \$228,837	This is dependent upon individual need and available resources to care for individuals within the community.	High
Increase JDC Revenue (Program 4)	\$264,825	This is dependent upon youth from other counties needing placement in a secure detention facility.	High
Amount needed to balance Increase to Revenues Decrease to Expenditures	\$ 1,578,901 \$ 640,349 938,551		
Balanced	\$ 0		

#### **Revenues and Expenditures - Department of Human Services Fund**

Note: Due to the changes in reporting categories and numerous account changes for 2021, the 2019 Actuals column cannot be accurately reflected in this workbook.

Note: In the 2021 Request & Recommended budget columns, category 04-Intergovernment Grants and Aids are being budgeted and allocated in the accounting system by program. In 2020, the actual received is being allocated by program into the accounting system and we *manually* allocate the grants and aids into the program budgets. As a result, for this budget document, the percentage change column is inflated in the program areas this year.

	2019	2020	2020	2021	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
01-Tax Levy	\$8,852,473	\$8,907,473	\$8,907,470	\$8,592,510	\$8,592,506	-4%
04-Intergovernment Grants and Aid	\$13,448,087	\$12,000,230	\$12,423,381	\$11,028,786	\$11,024,019	-8%
05-Intergovernmental Charges for		· · ·				
Services	\$8,945,712	\$9,550,226	\$8,061,633	\$12,413,496	\$12,417,832	30%
06-Public Charges for Services	\$794,724	\$824,095	\$732,359	\$855,775	\$855,775	4%
09-Other Revenue	\$242,169	\$334,368	\$305,636	\$348,142	\$348,142	4%
11-Fund Balance Applied	-	\$2,394,262	\$1,772,567	\$2,821,708	\$2,821,250	18%
12-Fund Transfers	\$3,110,988	-	-	· _		
Total Revenues:	\$35,394,153	\$34,010,654	\$32,203,046	\$36,060,417	\$36,059,524	6%

	2019	2020	2020	2021	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
01-Regular Wages	\$11,138,116	\$12,687,927	\$11,571,616	\$12,510,387	\$12,697,729	0%
02-OT Wages	\$68,154	-	\$61,107	-	-	
03-Payroll Benefits	\$4,645,108	\$5,743,781	\$4,991,084	\$5,972,848	\$5,784,613	1%
04-Contracted Services	\$19,335,622	\$14,850,133	\$15,394,571	\$16,999,767	\$16,999,767	14%
05-Supplies & Expenses	\$609,469	\$549,213	\$422,108	\$485,415	\$485,415	-12%
07-Fixed Charges	\$69,065	\$87,000	\$87,000	\$83,300	\$83,300	-4%
09-Equipment	\$85,251	\$92,600	\$74,806	\$8,700	\$8,700	-91%
10-Other	\$304,636	-		-	-	16464600
Total Expenditures:	\$36,255,421	\$34,010,654	\$32,602,292	\$36,060,417	\$36,059,524	6%

Net Surplus/(Deficit)- Department of Human Services Fund	(\$861,268)	\$0	(\$399,246)	\$0	\$0	
numan Services Fund						

Revenues	Hu and Expend	uman Serv itures - DHS		Grants Fund		
Revenues	2019	2020	2020	2021	2021	%
	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
04-Intergovernment Grants and Aid	\$8,637,256	\$7,630,666	\$7,630,666	\$7,630,666	\$7,630,666	0%
Total Revenues:	\$8,637,256	\$7,630,666	\$7,630,666	\$7,630,666	\$7,630,666	0%

	2019	2020	2020 .	2021	2021	/
* Expenditures	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
10-Other	\$8,637,256	\$7,630,666	\$7,630,666	\$7,630,666	\$7,630,666	0%
Total Expenditures:	\$8,637,256	\$7,630,666	\$7,630,666	\$7,630,666	\$7,630,666	0%

Net Surplus/(Deficit)- DHS Pass-thru	\$0	\$0	\$0	\$0	\$0	
Grants Fund						

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## Overview of Revenues and Expenditures

	2019	2020	2020	2021	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
01-Tax Levy	\$8,852,473	\$8,907,473	\$8,907,470	\$8,592,510	\$8,592,506	-4%
04-Intergovernment Grants and Aid	\$22,085,343	\$19,630,896	\$20,054,047	\$18,659,452	\$18,654,685	-5%
05-Intergovernmental Charges for						
Services	\$8,945,712	\$9,550,226	\$8,061,633	\$12,413,496	\$12,417,832	30%
06-Public Charges for Services	\$794,724	\$824,095	\$732,359	\$855,775	\$855,775	4%
09-Other Revenue	\$242,169	\$334,368	\$305,636	\$348,142	\$348,142	4%
11-Fund Balance Applied	-	\$2,394,262	\$1,772,567	\$2,821,708	\$2,821,250	18%
12-Fund Transfers	\$3,110,988	-	-			
Total Revenues:	\$44,031,409	\$41,641,320	\$39,833,712	\$43,691,083	\$43,690,190	5%

	2019	2020	2020	2021	2021	<b>%</b>
Expenditures	Actual	Adjusted Budget	Estimate	Request	Recom- mended	Change
01-Regular Wages	\$11,138,116	\$12,687,927	\$11,571,616	\$12,510,387	\$12,697,729	0%
02-OT Wages	\$68,154	-	\$61,107	-	~	
03-Payroll Benefits	\$4,645,108	\$5,743,781	\$4,991,084	\$5,972,848	\$5,784,613	1%
04-Contracted Services	\$19,335,622	\$14,850,133	\$15,394,571	\$16,999,767	\$16,999,767	14%
05-Supplies & Expenses	\$609,469	\$549,213	\$422,108	\$485,415	\$485,415	-12%
07-Fixed Charges	\$69,065	\$87,000	\$87,000	\$83,300	\$83,300	-4%
09-Equipment	\$85,251	\$92,600	\$74,806	\$8,700	\$8,700	-91%
10-Other	\$8,941,892	\$7,630,666	\$7,630,666	\$7,630,666	\$7,630,666	0%
Total Expenditures:	\$44,892,677	\$41,641,320	\$40,232,958	\$43,691,083	\$43,690,190	5%

Net Surplus/(Deficit)- Human Services	(\$861,268)	\$0	(\$399,246)	\$0	\$0	
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Total

### Overview of Revenues and Expenditures by Program Area

Increase in Tax Levy (01) & Intergovernmental Grants (04) due to reallocation for RCC's (Residential Care Center) as CHIPS (Children in Need of Protection and/or Services) instead of delinquency. Reallocated funds from program 4 into program 1 to accomplish this. RCC budget increased appx. \$800k, Foster care & Group home budgets increased by \$300k. Increased intensive services for in-home parenting \$250k supported by addt'l tax levy and grants to avoid removing children from home

Program 1							
	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change.
01-Tax Levy	\$3,831,742	\$3,287,164	\$3,287,160	\$4,068,363	24%	\$4,070,583	24%
04-Intergovernment Grants and Aid	~ 3 -	\$2,100,125	\$2,100,125	\$2,391,017	14%	\$2,391,017	14%
06-Public Charges for Services	\$308,484	\$288,850	\$284,698	\$345,841	20%	\$345,841	20%
09-Other Revenue	\$2,759	-	\$37,421	-		-	e.
Total Revenues:	\$4,142,985	\$5,676,139	\$5,709,404	\$6,805,221	20%	\$6,807,441	20%

	2019	2020	2020	2021	%	2021	<u>~%</u>
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$1,502,683	\$1,719,943	\$1,573,450	\$1,666,763	-3%	\$1,691,636	-2%
02-OT Wages	\$1,285	-	\$19	-		-	
03-Payroll Benefits	\$574,778	\$750,262	\$648,599	\$766,359	2%	\$743,585	-1%
04-Contracted Services	\$5,074,636	\$3,075,356	\$4,173,906	\$4,028,580	31%	\$4,028,580	31%
05-Supplies & Expenses	\$139,301	\$107,174	\$96,210	\$70,396	-34%	\$70,396	-34%
07-Fixed Charges	· · _	\$11,337	-	-	-100%	-	-100%
09-Equipment	-	\$12,066	-	-	-100%	-	-100%
10-Other	-	-	\$307,596	\$273,123		\$273,244	
Total Expenditures:	\$7,292,682	\$5,676,138	\$6,799,780	\$6,805,221	20%	\$6,807,441	20%

Net Surplus/(Deficit)- Program 1	(\$3,149,697)	\$1	(\$1,090,376)	\$0	\$0	
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### Overview of Revenues and Expenditures by Program Area

Increased IMD (Institution for Mental Disease), Comprehensive Community Services contracted services, added Comprehensive Community Services staff, and added Children's Long-Term Support staff.

### Program 2

	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$2,198,406	\$2,751,204	\$2,751,205	\$2,195,329	-20%	\$2,188,999	-20%
04-Intergovernment Grants and Aid	\$1,036,339	\$3,181,298	\$3,261,268	\$3,220,388	1%	\$3,220,388	1%
05-Intergovernmental Charges for Services	\$8,033,900	\$8,488,176	\$7,436,584	\$10,339,792	, 22%	\$10,344,114	22%
06-Public Charges for Services	\$419,533	\$629,795	\$324,678	\$385,134	-39%	\$385,134	-39%
09-Other Revenue	\$187,970	\$156,368	\$293,664	\$348,142	123%	\$348,142	123%
11-Fund Balance Applied	-	\$2,394,262	\$1,772,567	\$2,821,708	18%	\$2,821,250	18%
Total Revenues:	\$11,876,148	\$17,601,103	\$15,839,966	\$19,310,493	10%	\$19,308,027	10%

	2019	2020	2020	2021	- %	2021	%
Expenditures	Actual	Adjusted – Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$4,383,253	\$5,888,662	\$4,771,593	\$5,450,804	-7%	\$5,532,595	-6%
02-OT Wages	\$5,095	-	\$1,437	-		-	
03-Payroll Benefits	\$1,709,937	\$2,660,839	\$1,893,346	\$2,522,883	-5%	\$2,438,201	-8%
04-Contracted Services	\$10,735,698	\$8,757,073	\$8,851,263	\$10,251,482	17%	\$10,251,482	17%
05-Supplies & Expenses	\$166,903	\$213,278	\$130,989	\$136,252	-36%	\$136,252	-36%
07-Fixed Charges	-	\$39,358	-	-	-100%	-	-100%
09-Equipment	\$19,657	\$41,892	\$1,678	-	-100%	-	-100%
10-Other	-	-	\$979,495	\$949,072		\$949,497	
Total Expenditures:	\$17,020,543	\$17,601,102	\$16,629,801	\$19,310,493	10%	\$19,308,027	10%

Net Surplus/(Deficit)- Program 2	(\$5,144,395)	\$1	(\$789,835)	\$0	\$0	
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### Overview of Revenues and Expenditures - Program 2

Split out Community Support Program, Adult Protective Services, and Crisis contracted services. No supplemental block grant budgeted. Realfocated costs to reflect operations of nursing time between Community Support Program & Clinic.

Subprogram 1 BH CSP		•					
Revenues	2019	2020	2020	2021	_%	2021	- %
	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$852,201	\$769,799	\$769,800	\$569,932	-26%	\$569,103	-26%
04-Intergovernment Grants and Aid	-	\$979,254	\$979,254	\$628,328	-36%	\$628,328	-36%
05-Intergovernmental Charges for Services	\$650,120	\$828,803	\$687,778	\$1,056,174	27%	\$1,056,174	27%
06-Public Charges for Services	-	\$196,580	\$83,282	\$101,959	-48%	\$101,959	-48%
09-Other Revenue	\$64,531		\$142,296	\$140,000		\$140,000	
Total Revenues:	\$1,566,852	\$2,774,436	\$2,662,410	\$2,496,393	-10%	\$2,495,564	-10%

	2019	2020	2020	2021	%	2021	~ %
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$782,509	\$882,515	\$693,146	\$761,302	-14%	\$772,729	-12%
02-OT Wages	\$1,022	-	\$87	-		-	
03-Payroll Benefits	\$339,280	\$396,655	\$252,607	\$348,483	-12%	\$336,168	-15%
04-Contracted Services	\$566,460	\$1,407,185	\$1,015,680	\$1,205,460	-14%	\$1,205,460	-14%
05-Supplies & Expenses	\$51,425	\$76,174	\$41,846	\$52,050	-32%	\$52,050	-32%
07-Fixed Charges	-	\$5,768	-		-100%	-	-100%
09-Equipment	-	\$6,139	-	-	-100%	-	-100%
10-Other	-	-	\$139,201	\$129,098		\$129,155	
Total Expenditures:	\$1,740,696	\$2,774,436	\$2,142,567	\$2,496,393	-10%	\$2,495,562	-10%

Net Surplus/(Deficit)- Subprogram 1 BI CSP	H (\$173,844)	\$0	\$519,843	\$0		\$2
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Overview of Revenues and Expenditures - Program 2

Increase in Intergovernmental Grants and Aids due to budgeting for Winnebago/Mendota.

### Subprogram 2 BH Inpatient

	2019	2020	2020	2021	-%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$197,079	\$356,155	\$356,155	\$128,538	-64%	\$128,538	-64%
04-Intergovernment Grants and Aid	\$773,186	\$402,310	\$1,152,310	\$933,139	132%	\$933,139	132%
06-Public Charges for Services	\$13,543	\$19,000	\$6,643	\$6,600	-65%	\$6,600	-65%
Total Revenues:	\$983,808	\$777,465	\$1,515,108	\$1,068,277	37%	\$1,068,277	37%

	2019	2020	2020	2021	%	2021	- %
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
04-Contracted Services	\$1,700,899	\$777,465	\$1,434,264	\$1,068,277	37%	\$1,068,277	37%
Total Expenditures:	\$1,700,899	\$777,465	\$1,434,264	\$1,068,277	37%	\$1,068,277	37%

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## Overview of Revenues and Expenditures - Program 2

Increase in tax levy due to splitting out Crisis, Community Support Program, and Adult Protective Services contracted services.

Subprogram 3 BH Crisis

	2019	2020	2020	2021	%	2021	_%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$632,675	\$478,556	\$478,556	\$662,920	39%	\$663,656	39%
04-Intergovernment Grants and Aid	\$79,970	\$1,301,487	\$631,457	\$1,227,712	-6%	\$1,227,712	-6%
05-Intergovernmental Charges for Services	\$532,499	\$735,791	\$609,157	\$823,530	12%	\$823,530	12%
06-Public Charges for Services	\$227,879	\$146,115	\$61,553	\$97,575	-33%	\$97,575	-33%
09-Other Revenue	-	\$54,000	-	-	-100%	-	-100%
Total Revenues:	\$1,473,023	\$2,715,949	\$1,780,723	\$2,811,737	4%	\$2,812,473	4%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$508,434	\$524,919	\$543,498	\$483,971	-8%	\$491,227	-6%
02-OT Wages	\$250	-	-	-		-	
03-Payroll Benefits	\$197,141	\$213,734	\$209,986	\$198,674	-7%	\$192,119	-10%
04-Contracted Services	\$2,289,292	\$1,947,942	\$1,882,945	\$2,030,811	4%	\$2,030,811	4%
05-Supplies & Expenses	\$24,801	\$22,437	\$19,574	\$19,612	-13%	\$19,612	-13%
07-Fixed Charges	-	\$3,351	-	-	-100%	-	-100%
09-Equipment	-	\$3,566	-	-	-100%	-	-100%
10-Other		-	\$171,009	\$78,670	·	\$78,704	
Total Expenditures:	\$3,019,918	\$2,715,949	\$2,827,012	\$2,811,738	4%	\$2,812,473	4%

Net Surplus/(Deficit)- Subprogram 3 BH Crisis	(\$1,546,894)	\$0	(\$1,046,289)	(\$1)		\$0	
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### Overview of Revenues and Expenditures - Program 2

Tax levy decreased due to added Children's Long-Term Support positions increasing Intergovernmental Charges. The decrease in contracted services is due to respite service expenses being submitted through Third Party Administrator (WPS) rather than directly through Eau Claire County DHS.

### Subprogram 4 BH CLTS/CST

	2019	2020	2020	2021	<b>%</b>	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$5,103	\$23,092	\$23,092	-	-100%	-	-100%
04-Intergovernment Grants and Aid	-	\$86,085	\$86,085	\$69,447	-19%	\$69,447	-19%
05-Intergovernmental Charges for Services	\$19,952	\$309,498	\$31,151	\$653,730	111%	\$653,632	111%
06-Public Charges for Services	\$4,832	\$6,500	\$1,567	\$22,000	238%	\$22,000	238%
09-Other Revenue	\$400	-	-	-		-	
Total Revenues:	\$30,287	\$425,175	\$141,895	\$745,177	75%	\$745,079	75%

Expenditures	2019	2020	2020	2021	%	2021	%
	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$131,945	\$89,483	\$100,245	\$322,649	261%	\$327,489	266%
02-OT Wages	-	-		-		-	
03-Payroll Benefits	\$63,847	\$44,895	\$50,473	\$199,752	345%	\$194,788	334%
04-Contracted Services	\$220,278	\$283,225	\$180,899	\$160,026	-43%	\$160,026	-43%
05-Supplies & Expenses	\$4,652	\$6,435	\$3,060	\$5;261	-18%	\$5,261	-18%
07-Fixed Charges	-	\$551		-	-100%	-	-100%
09-Equipment	-	\$587		-	-100%	-	-100%
10-Other	-	· –	\$71,284	\$57,489		\$57,515	
Total Expenditures:	\$420,722	\$425,176	\$405,961	\$745,177	75%	\$745,079	75%

Net Surplus/(Deficit)- Subprogram 4 BH CLTS/CST	(\$390,436)	(\$1)	(\$264,066)	\$0	\$0	
CLIGCOL						

### Overview of Revenues and Expenditures - Program 2

Supervisor position on hold. Reallocated TAD/TAP/DOC grants to Clinic to support the Treatment Court services being provided by the clinic. Reallocated tax levy from clinic to Treatment Courts.

### Subprogram 5 BH Tx Ct

	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request -	Change	Recom- mended	Change
01-Tax Levy	\$298,101	\$308,302	\$308,302	\$395,979	28%	\$388,496	26%
04-Intergovernment Grants and Aid	\$121,011	\$412,162	\$412,162	\$166,718	-60%	\$166,718	-60%
05-Intergovernmental Charges for Services	-	\$45,156	-	\$6,425	-86%	\$13,188	-71%
06-Public Charges for Services	\$15,485	\$12,600	\$13,447	\$10,000	-21%	\$10,000	-21%
09-Other Revenue	\$123,039	\$102,368	\$102,384	\$70,577	-31%	\$70,577	-31%
Total Revenues:	\$557,636	\$880,588	\$836,295	\$649,699	-26%	\$648,979	-26%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$266,494	\$322,821	\$292,668	\$232,754	-28%	\$236,239	-27%
02-OT Wages	\$43	-	\$8			· · ·	
03-Payroll Benefits	\$119,457	\$170,795	\$131,268	\$131,365	-23%	\$127,142	-26%
04-Contracted Services	\$452,717	\$367,128	\$342,929	\$233,757	-36%	\$233,757	-36%
05-Supplies & Expenses	\$17,916	\$15,379	\$8,456	\$10,976	-29%	\$10,976	-29%
07-Fixed Charges	-	\$2,163	-	-	-100%	-	-100%
09-Equipment	-	\$2,302	-	-	-100%	-	-100%
10-Other	-	-	\$85,876	\$40,847		\$40,866	
Total Expenditures:	\$856,627	\$880,588	\$861,205	\$649,699	-26%	\$648,980	-26%

Net Surplus/(Deficit)- Subprogram 5 BH	(\$298,991)	\$0	(\$24,910)	\$0	(\$1)	
· Tx Ct	(\$270,572)		(4			-

### Overview of Revenues and Expenditures - Program 2

Wages variance due to the 4 positions on hold (manager, fiscal, peer support (2)) and new facilitator positions. Increase in contracted services and intergovernmental charges due to program growth.

### Subprogram 6 BH CCS

	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom= mended	Change
05-Intergovernmental Charges for Services	\$6,812,239	\$6,318,928	\$6,094,337	\$7,587,933	20%	\$7,585,590	20%
06-Public Charges for Services	\$40,560	\$39,000	\$32,186	\$42,000	8%	\$42,000	8%
11-Fund Balance Applied	-	\$2,394,262	\$1,772,567	\$2,821,708	18%	\$2,821,250	18%
Total Revenues:	\$6,852,799	\$8,752,190	\$7,899,090	\$10,451,641	19%	\$10,448,840	19%

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	2019	2020	2020	2021	% _	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$2,429,262	\$3,500,040	\$2,768,343	\$3,191,533	-9%	\$3,239,432	-7%
02-OT Wages	\$3,714	-	\$1,057	· _		-	
03-Payroll Benefits	\$905,094	\$1,570,056	\$1,077,710	\$1,433,806	-9%	\$1,382,855	-12%
04-Contracted Services	\$5,240,419	\$3,551,627	\$3,538,965	\$5,224,531	. 47%	\$5,224,531	47%
05-Supplies & Expenses	\$60,827	\$81,349	\$48,535	\$37,976	-53%	\$37,976	-53%
07-Fixed Charges	-	\$23,793	-		-100%	-2	-100%
09-Equipment	\$19,657	\$25,325	\$1,678	-	-100%	-	-100%
10-Other	-	-	\$431,673	\$563,795		\$564,048	
Total Expenditures:	\$8,658,974	\$8,752,190	\$7,867,961	\$10,451,641	19%	\$10,448,842	19%

Net Surplus/(Deficit)- Subprogram 6 BH	(\$1,806,175)	\$0	\$31,129	\$0	(\$2)
CCS	(@1,000,170)	φü	\$01,1 <u>-</u> 2		

### Overview of Revenues and Expenditures - Program 2

One position on hold. Reallocated TAP/TAD/DOC grants to support Treatment Court services provided by the clinic, which decreased tax levy needed. Psychiatry contract costs decreased.

### Subprogram 7 BH Clinic

1 3	2019	2020	2020	2021	_%	. 2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$213,247	\$815,299	\$815,300	\$437,960	-46%	\$439,206	-46%
04-Intergovernment Grants and Aid	\$62,173	-		\$195,044		\$195,044	
05-Intergovernmental Charges for Services	\$19,090	\$250,000	, \$14,161	\$212,000	-15%	\$212,000	-15%
06-Public Charges for Services	\$117,234	\$210,000	\$126,000	\$105,000	-50%	\$105,000	-50%
09-Other Revenue	-	-	\$49,000	\$137,565		\$137,565	
Total Revenues:	\$411,743	\$1,275,299	\$1,004,461	\$1,087,569	-15%	\$1,088,815	-15%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$264,608	\$568,885	\$373,598	\$458,595	-19%	\$465,479	-18%
02-OT Wages	\$65		-	-		-	
03-Payroll Benefits	\$85,119	\$264,705	\$171,302	\$210,803	-20%	\$205,129	-23%
04-Contracted Services	\$265,633	\$422,500	\$457,124	\$328,620	-22%	\$328,620	-22%
05-Supplies & Expenses	\$7,282	\$11,504	\$9,518	\$10,377	-10%	\$10,377	-10%
07-Fixed Charges	-	\$3,732	-		-100%	-	-100%
09-Equipment	-	\$3,973	-	-	-100%	-	-100%
10-Other	-	-	\$80,452	\$79,173		\$79,209	
Total Expenditures:	\$622,707	\$1,275,299	\$1,091,994	\$1,087,568	-15%	\$1,088,814	-15%

	Net Surplus/(Deficit)- Subprogram 7 BH Clinic	(\$210,964)	. \$0	(\$87,533)	\$1		\$1	
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Overview of Revenues and Expenditures by Program Area

Increased Children's Long-Term Support contracted services and moved 1 staff from program 4.

### Program 3

	2019	2020	2020	2021	%	2021	<u>%</u>
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$254,653	\$156,076	\$156,075	\$227,334	<u> </u>	\$227,626	4Ġ%
04-Intergovernment Grants and Aid	-	\$576,605	\$576,604	\$454,389	-21%	\$454,389	-21%
05-Intergovernmental Charges for Services	\$40,563	\$561,394	\$654,446	\$940,079	67%	\$940,093	67% -
06-Public Charges for Services	\$26,339	\$14,750	\$10,532	\$39,300	166%	\$39,300	166%
Total Revenues:	\$321,555	\$1,308,825	\$1,397,657	\$1,661,102	27%	\$1,661,408	27%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$349,107	\$373,641	\$338,517	\$417,886	12%	\$424,148	14%
03-Payroll Benefits	\$136,767	\$161,253	\$142,290	\$194,717	21%	\$188,729	17%
04-Contracted Services	\$786,136	\$757,220	\$709,292	\$971,210	28%	\$971,210	28%
05-Supplies & Expenses	\$8,092	\$11,833	\$10,610	\$7,042	-40%	\$7,042	-40%
07-Fixed Charges	-	\$2,362	-	-	-100%	-	-100%
09-Equipment	-	\$2,514		-	-100%	-	-100%
10-Other	-	-	\$75,007	\$70,247		\$70,279	
Total Expenditures:	\$1,280,102	\$1,308,823	\$1,275,716	\$1,661,102	27%	\$1,661,408	27%

Net Surplus/(Deficit)- Program 3         (\$958,547)         \$2         \$121,941         \$0         \$0			 			
	Net Surplus/(Deficit)- Program 3	(\$958,547)	\$121,941	\$0	\$0	

## Overview of Revenues and Expenditures - Program 3

Increase in tax levy due to decrease in State allocated grants.

### Subprogram 1 DD B3

	2019	2020	2020	2021	- %	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$71,165	\$90,785	<sup>,</sup> \$90,785	\$155,132	71%	\$154,798	71%
04-Intergovernment Grants and Aid	-	\$308,526	\$308,526	\$268,739	-13%	\$268,739	-13%
05-Intergovernmental Charges for Services	\$37,683	\$109,036	\$74,563	\$113,120	4%	\$113,120	4%
06-Public Charges for Services	\$15,280	\$10,000	\$6,073	\$10,000	0%	\$10,000	0%
Total Revenues:	\$124,128	\$518,347	\$479,947	\$546,991	6%	\$546,657	5%

## 2019 2020 2020 2021 2021 2021 %

			<ul> <li>A point of the second se</li></ul>		management of the state of the factor	Horaca (17) 1015, 1715, 17
Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
-	\$90,337	-	\$90,630	0%	\$91,983	2%
-	\$22,661		\$32,878	45%	\$31,183	38%
\$435,655	\$401,580	\$324,455	\$405,640	1%	\$405,640	1%
\$5,699	\$2,570	\$218	\$2,059	-20%	\$2,059	-20%
	\$581	-	-	-100%	-	-100%
-	\$618	-	-	-100%	-	-100%
-	-	-	\$15,784		\$15,791	
\$441,354	\$518,347	\$324,673	\$546,991	6%	\$546,656	5%
	- 	Actual         Budget           -         \$90,337           -         \$22,661           \$435,655         \$401,580           \$5,699         \$2,570           -         \$581           -         \$618           -         -	Actual         Budget         Estimate           -         \$90,337         -           -         \$22,661         -           \$435,655         \$401,580         \$324,455           \$5,699         \$2,570         \$218           -         \$581         -           -         \$618         -           -         -         -	Actual         Budget         Estimate         Request           -         \$90,337         -         \$90,630           -         \$22,661         -         \$32,878           \$435,655         \$401,580         \$324,455         \$405,640           \$5,699         \$2,570         \$218         \$2,059           -         \$581         -         -           -         \$618         -         -           -         \$15,784         \$15,784	Actual         Budget         Estimate         Request         Change           -         \$90,337         -         \$90,630         0%           -         \$22,661         -         \$32,878         45%           \$435,655         \$401,580         \$324,455         \$405,640         1%           \$5,699         \$2,570         \$218         \$2,059         -20%           -         \$581         -         -         -100%           \$618         -         -         100%           -         \$15,784         -         -	Adjusted Budget         Estimate         Request         Change         Recom- mended           -         \$90,337         -         \$90,630         0%         \$91,983           -         \$22,661         -         \$32,878         45%         \$31,183           \$435,655         \$401,580         \$324,455         \$405,640         1%         \$405,640           \$5,699         \$2,570         \$218         \$2,059         -20%         \$2,059           -         \$581         -         -         -100%         -           -         \$618         -         -         -100%         -           -         \$15,784         \$15,791         \$15,791         \$15,791

1			- 1			
Net Surplus/(Deficit)- Subprogram 1 DD	(\$317,226)	\$0	\$155,274	\$0	\$1	
B3	(0011)220)		+,			

### Overview of Revenues and Expenditures - Program 3

Tax levy increased due to reallocation of one staff from Program 4 (Juvenile Detention Center) to Children's Long Tern Support/Children's Community Options Program. Increase in Intergovernmental Charges due to adding new Children's Long-Term Support positions. Contracted services increased due to reallocating foster care placements to waiver program for additional revenue.

Subprogram	2	DD	CLTS/CCOP

1 0	2019	2020	2020	2021 —	<u>%</u>	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$183,488	\$65,290	\$65,290	\$72,202	J1%	\$72,828	12%
04-Intergovernment Grants and Aid	-	\$268,078	\$268,078	\$185,650	-31%	\$185,650	-31%
05-Intergovernmental Charges for Services	\$2,880	\$452,358	\$579,883	\$826,959	83%	\$826,973	83%
06-Public Charges for Services	\$11,059	\$4,750	\$4,459	\$29,300	517%	\$29,300	517%
Total Revenues:	\$197,427	\$790,476	\$917,710	\$1,114,111	41%	\$1,114,751	41%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$349,107	\$283,304	\$338,517	\$327,256	16%	\$332,165	17%
03-Payroll Benefits	\$136,767	\$138,592	\$142,290	\$161,839	17%	\$157,546	14%
04-Contracted Services	\$350,481	\$355,640	\$384,837	\$565,570	59%	\$565,570	59%
05-Supplies & Expenses	\$2,393	\$9,263	\$10,392	\$4,983	-46%	\$4,983	-46%
07-Fixed Charges	-	\$1,781	-	-	-100%	-	-100%
09-Equipment	-	\$1,896		-	-100%	-	-100%
10-Other	-	-	\$75,007	\$54,463		\$54,488	
Total Expenditures:	\$838,748	\$790,476	\$951,043	\$1,114,111	41%	\$1,114,752	41%

Net Surplus/(Deficit)- Subprogram 2 DD	(\$641,321)	\$0	(\$33 333)	\$0	(\$1)	
CLTS/CCOP	(3041,321)	٥v	(355,555)	30	(10)	

### Overview of Revenues and Expenditures by Program Area

Decrease in tax levy due to reallocating for Residential Care Centers as Children in Need of Protection and/or Services instead of delinquency- reallocated funds from program 4 into program 1. Reallocated 1 Juvenile Detention Center position to program 3. Decrease in Intergovernmental Grants due to reallocating contracted dollars to program 1. Decrease in Intergovernmental Charges due to the reduction in Juvenile Detention Center program revenues based on 2020 trends.

Program 4				•			
	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$1,945,068	\$1,640,191	\$1,640,191	\$653,738	-60%	\$662,266	-60%
04-Intergovernment Grants and Aid	\$23,260	\$1,921,499	\$1,921,499	\$1,839,714	-4%	\$1,839,714	-4%
05-Intergovernmental Charges for Services	\$637,423	\$1,164,300	\$537,190	\$1,114,825	-4%	\$1,114,825	-4%
06-Public Charges for Services	\$36,070	\$40,700	\$40,874	\$36,500	-10%	\$36,500	-10%
09-Other Revenue	-	\$27,000	-	-	-100%		-100%
Total Revenues:	\$2,641,820	\$4,793,690	\$4,139,754	\$3,644,777	-24%	\$3,653,305	-24%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$1,776,921	\$2,003,034	\$1,893,890	\$1,815,825	-9%	\$1,842,962	-8%
02-OT Wages	\$56,194	-	\$57,714	-		-	
03-Payroll Benefits	\$596,755	\$783,318	\$637,218	\$690,149	-12%	\$671,400	-14%
04-Contracted Services	\$1,276,446	\$1,857,535	\$685,146	\$746,409	-60%	\$746,409	-60%
05-Supplies & Expenses	\$98,519	\$121,584	\$50,945	\$80,945	-33%	\$80,945	-33%
07-Fixed Charges	-	\$13,669	-	-	-100%	-	-100%
09-Equipment	-	\$14,549	-	-	-100%	-	-100%
10-Other	-	-	\$265,400	\$311,449		\$311,589	
Total Expenditures:	\$3,804,835	\$4,793,689	\$3,590,313	\$3,644,777	-24%	\$3,653,305	-24%

Net Surplus/(Deficit)- Program 4	(\$1,163,014)	· \$1	\$549,441	\$0		. \$0	
					L		

### Overview of Revenues and Expenditures - Program 4

Reallocation of tax levy to program 1. Other revenue reallocated to program 1 as Public Charges for child support collections. Decrease in contracted services due to reallocating to program 1.

### Subprogram 1 JJ Youth

	2019	2020	2020	2021	-%	2021	%, .
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom mended	Change
01-Tax Levy	\$1,445,986	\$1,236,391	\$1,236,391	\$380,135	-69%	\$383,471	-69%
04-Intergovernment Grants and Aid	-	\$1,895,499	\$1,895,499	\$1,813,714	-4%	\$1,813,714	-4%
06-Public Charges for Services	\$36,070	\$40,700	\$36,064	\$34,500	-15%	\$34,500	-15%
09-Other Revenue	-	\$27,000	-	-	-100%	-	-100%
Total Revenues:	\$1,482,056	\$3,199,590	\$3,167,954	\$2,228,349	-30%	\$2,231,685	-30%

	2019	2020	2020	2021	- %	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$874,413	\$971,802	\$949,313	\$960,439	-1%	\$974,725	0%
02-OT Wages	\$616	-	-	I I		~	
03-Payroll Benefits	\$353,368	\$402,057	\$372,180	\$414,145	3%	\$403,124	0%
04-Contracted Services	\$1,195,575	\$1,751,898	\$595,368	\$663,529	-62%	\$663,529	-62%
05-Supplies & Expenses	\$72,697	\$60,504	\$25,765	\$35,117	-42%	\$35,117	-42%
07-Fixed Charges		\$6,455	-	- بر .	-100%	、 <del>-</del>	-100%
08-Debt Service	-	-	-	-		-	
09-Equipment		\$6,875	-	t	-100%	-	-100%
10-Other	-	-	\$150,775	\$155,119		\$155,189	-
Total Expenditures:	\$2,496,667	\$3,199,591	\$2,093,401	\$2,228,349	-30%	\$2,231,684	-30%

Net Surplus/(Deficit)- Subprogram 1 JJ	(\$1,014,611)	(\$1)	\$1.074.553	\$0	\$1
Youth	(31,014,011)	(01)	W1,074,000	φ <b>υ</b>	Ψ

### Overview of Revenues and Expenditures - Program 4

Decrease in tax levy due to moving 1 staff to program 3. Decrease in Intergovernmental Charges due to reduction in program revenue based on 2020 trends.

Subprogram 2 JDC

1 0	2019	2020	2020	2021	%	2021	%
Revenues	Actual	<u>A</u> djusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$499,082	\$403,800	\$403,800	\$273,603	-32%	\$278,795	-31%
04-Intergovernment Grants and Aid	\$23,260	\$26,000	\$26,000	\$26,000	0%	\$26,000	0%
05-Intergovernmental Charges for Services	\$637,423	\$1,164,300	, \$537,190	\$1,114,825	-4%	\$1,114,825	-4%
06-Public Charges for Services	-	-	\$4,470	\$2,000		\$2,000	
Total Revenues:	\$1,159,764	\$1,594,100	\$971,460	\$1,416,428	-11%	\$1,421,620	-11%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$902,509	\$1,031,232	\$944,577	\$855,386	-17%	\$868,237	-16%
02-OT Wages	\$55,577	-	\$57,714	· -		-	
03-Payroll Benefits	\$243,388	\$381,261	\$265,038	\$276,004	-28%	\$268,276	-30%
04-Contracted Services	\$80,871	\$105,638	\$89,778.	\$82,880	-22%	\$82,880	-22%
05-Supplies & Expenses	\$25,822	\$61,080	\$25,180	\$45,828	-25%	\$45,828	-25%
07-Fixed Charges	-	\$7,214	-	-	-100%	-	-100%
09-Equipment	-	\$7,674	-	-	-100%	-	-100%
10-Other	-	-	\$114,625	\$156,330		\$156,400	
Total Expenditures:	\$1,308,167	\$1,594,099	\$1,496,912	\$1,416,428	-11%	\$1,421,621	-11%

Net Surplus/(Deficit)- Subprogram 2 JDC	(\$148,403)	\$1	(\$525,452)	\$0		(\$1)	
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## Overview of Revenues and Expenditures by Program Area

Increase in tax levy and contracted services due to splitting out contracted services between Community Support Program, Crisis, and Adult Protective Services.

Program 5

	2019	2020	2020	2021	%	2021	%
Revenues	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$234,674	\$289,636	\$289,636	\$674,437	133%	\$675,157	133%
04-Intergovernment Grants and Aid	\$31,003	\$461,796	\$492,799	\$410,478	-11%	\$410,478	-11%
06-Public Charges for Services	-	-	\$38,277	\$48,000		\$48,000	
Total Revenues:	\$265,677	\$751,432	\$820,712	\$1,132,915	51%	\$1,133,635	51%

	2019	2020	2020	2021	%	2021	- % -
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$291,627	\$405,289	\$287,476	\$384,566	-5%	\$390,329	-4%
02-OT Wages	\$195	· _	• -	-		-	
03-Payroll Benefits	\$112,060	\$173,040	\$110,149	\$176,619	2%	\$171,549	-1%
04-Contracted Services	\$983,012	\$144,108	\$514,471	\$495,729	244%	\$495,729	244%
05-Supplies & Expenses	\$15,386	\$23,916	\$9,676	\$15,486	-35%	\$15,486	-35%
07-Fixed Charges	-	\$2,460	-	-	-100%	-	-100%
09-Equipment	-	\$2,618	-	-	-100%	-	-100%
10-Other	~	-	\$70,321	\$60,515		\$60,542	
Total Expenditures:	\$1,402,280	\$751,431	\$992,093	\$1,132,915	51%	\$1,133,635	51%

Net Surplus/(Deficit)- Program 5 (\$1,136,603) \$1 (\$171,381) \$0	\$0	
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## Overview of Revenues and Expenditures by Program Area

Decrease in wages and benefits due to 4 positions on hold.

Program 6							
Revenues	2019	2020	2020	2021	%	2021	%
	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Tax Levy	\$387,930	\$783,203	\$783,203	\$773,309	-1%	\$767,875	-2%
04-Intergovernment Grants and Aid	\$3,213,623	\$3,067,764	\$3,491,639	\$2,712,800	-12%	\$2,708,033	-12%
05-Intergovernmental Charges for Services	\$22,119	\$27,500	\$12,600	\$18,800	-32%	\$18,800	-32%
06-Public Charges for Services	\$150	\$1,000	\$300	\$1,000	0%	\$1,000	0%
09-Other Revenue	\$5,586	-	\$5,000	-			
Total Revenues:	\$3,629,408	\$3,879,467	\$4,292,742	\$3,505,909	-10%	\$3,495,708	-10%

	2019	2020	2020	2021	%	2021	%
Expenditures	Actual	Adjusted Budget	Estimate	Request	Change	Recom- mended	Change
01-Regular Wages	\$1,799,209	\$2,297,128	\$1,832,435	\$1,856,946	-19%	\$1,884,726	-18%
02-OT Wages	\$2,880	-	\$1,057	-			
03-Payroll Benefits	\$844,834	\$1,215,298	\$964,028	\$1,026,998	-15%	\$988,848	-19%
04-Contracted Services	\$194,603	\$258,841	\$222,012	\$197,373	-24%	\$197,373	-24%
05-Supplies & Expenses	\$32,691	\$71,427	\$14,011	\$32,729	-54%	\$32,729	-54%
07-Fixed Charges	-	\$17,813	-		-100%	-	-100%
09-Equipment	\$918	\$18,960	\$1,711	\$1,200	-94%	\$1,200	-94%
10-Other	-	-	\$274,010	\$390,663		\$390,832	
Total Expenditures:	\$2,875,134	\$3,879,467	\$3,309,264	\$3,505,909	-10%	\$3,495,708	-10%

Net Surplus/(Deficit)- Program 6	\$754,274	\$0	\$983.478	\$0	\$0	
		÷*	\$300,110	ψŪ	 30	

## 2020 Budget Mitigation Summary July Report

2020 Mitigation Area Description	Total		
Outpatient Clinic	\$ 10,000		
Mandatory Furloughs	\$ 200,000		
Voluntary Furloughs	\$ 42,000		
Juvenile Detention Center	\$ 85,000		
Midway Revenue	\$ 15,000		
Layoffs	\$ 60,000		
Vacancies - Bridge Plan	\$ 87,000		
Contract Reductions	\$ 10,000		
2020 Mitigation Total	\$ 509,000		

