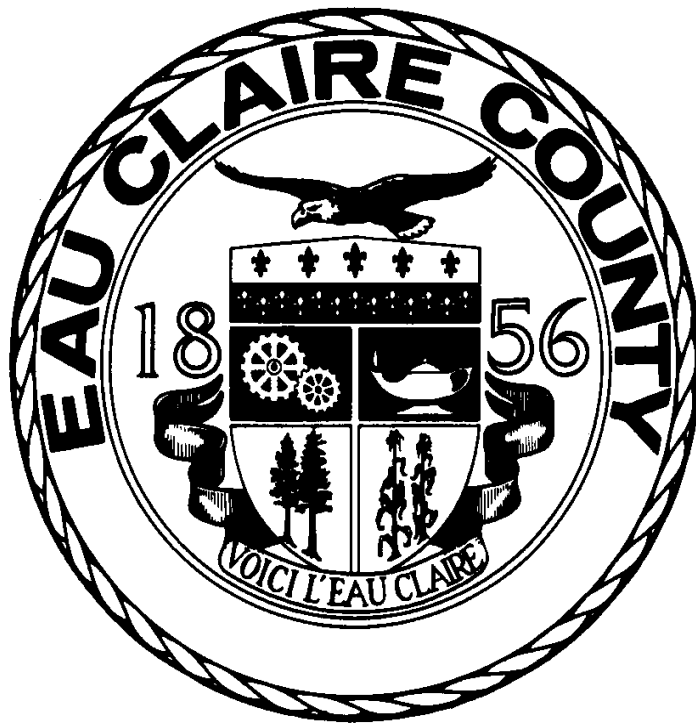


Eau Claire County 2018 Adopted Budget



County Budget adopted by the
Eau Claire County Board of Supervisors on
November 7, 2017

2016-2018
EAU CLAIRE COUNTY
BOARD OF SUPERVISORS

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Eau Claire County
Office of the County Administrator
721 Oxford Avenue, Room 2570
Eau Claire, WI 54703-5481
Phone: 715-839-5106 Fax: 715-839-6243
admin@co.eau-claire.wi.us



November 15, 2017

TO: Eau Claire County Board of Supervisors and County Taxpayers
FROM: Kathryn Schauf, County Administrator
SUBJECT: Finance and Budget Committee 2018 Approved Budget

On behalf of the Finance and Budget Committee I present for your review and consideration, the Approved 2018 Budget for Eau Claire County, Wisconsin totaling \$109,368,515. Upon review and analysis of all revenue and expenditure requests, the attached Eau Claire County 2018 Budget Recommendations propose a balanced 2018 county budget, meaning that revenues match the projected annual expenditures for all operations and capital costs.

The budget process is far more than an opportunity to assign dollar values for services provided. It is an opportunity to take stock of the community and the role that Eau Claire County government assumes in defining the community. The budget is a planning tool for financial and operational resources, and reflects the County's determination to allocate resources responsibly. It was prepared with the goal of preserving the highest possible level of services to the residents, visitors, and businesses of the County while balancing of priorities and compromise between competing needs for limited funding.

Local governments continue to operate in a constrained fiscal environment presenting constant challenges to the county to develop a balanced budget and meet the charge of the county's mission statement: *"To provide quality, innovative and cost-effective services that safeguard and enhance the well-being of residents and resources"*. Those challenges include increased demand for services, limited revenue enhancement options, aging population demographics, long-term county infrastructure needs, health care and justice systems cost increases.

Recognizing these fiscal pressures and challenges, the Committee on Finance & Budget developed 2018 budget guidelines in May of 2017 requiring county departments and community agencies to submit budget proposals that had 0% increase in the county levy over 2017 levels. Departments and agencies were also required to submit a list of prioritized programs for review by the Committee that will be assessed "on performance, effectiveness, affordability and prioritized contribution to the county's strategic goals". (*strategic goals at right*)

STRATEGIC PLAN **2016-2018**

Ensure Financial Stability

- Limit County Borrowing
- Develop a new tracking system for county wide investments
- Create a reporting mechanism to better inform board committees

Innovate and Adapt

- Establish an innovation fund
- Create a virtual or physical idea lounge
- Revise county code and administrative policies to foster more innovation
- Create public service messages to showcase current innovative practices

Improve Collaboration

- Identify 3 cross-department or cross system collaborations
- Create collaborations with 2 external stakeholders

There are many inputs to the compilation of the budget – the construction of which begins at the department and committee level. The analysis of current trends and relevant historical data provide for an informed budget process. Coupled with the biennial strategic planning process, the budget becomes a process where the allocation of resources strategically looks to align resources to meet not only the needs of today, but plan for the needs of the future. Stakeholder input was obtained via a budget survey, (the results of which are incorporated in the appendix), as well as two public input sessions:

- July 27: Public input session @ City of Augusta
- August 10: Public input session @ LE Phillips Senior Center

Brief Summary of Adopted Budget

The adopted 2018 balanced budget is summarized as follows.

	2018 Budget	2017 Budget	Dollar Change	Percent Change
Levy Amount	\$32,235,911	\$30,595,302	\$1,640,609	5.36%
Levy Rate	\$4.094	\$4.086	.008	0.20%
County Operations	\$99,930,773	\$94,560,190	\$5,370,583	5.68%
Debt Service	9,437,742	8,164,673	\$1,273,069	15.59%
Total Expenditures	\$109,368,515	\$102,724,863	\$6,643,652	6.47%
Equalized Value	\$7,873,610,400	\$7,487,463,400	\$386,147,000	5.16%

Balancing taxpayer ability to pay for the services provided is a key component of the Finance and Budget Committee’s budget deliberation. Maintaining a stable taxation rate that is not subject to erratic swings, keeping any increases to a minimum and decreasing costs when possible, while ensuring that the services are provided as efficiently as possible are key considerations in the recommended budget.

The Finance and Budget Committee have dedicated hours to developing the 2018 Budget. The detailed summaries, analysis and comparisons would not be possible without the professional expertise and knowledge of Amy Wong, County Finance Director, and the Finance and Administration department staff.

Respectfully,

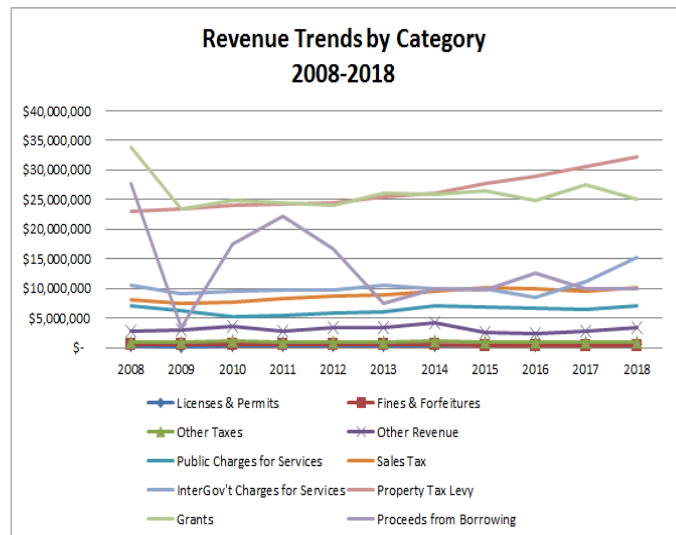
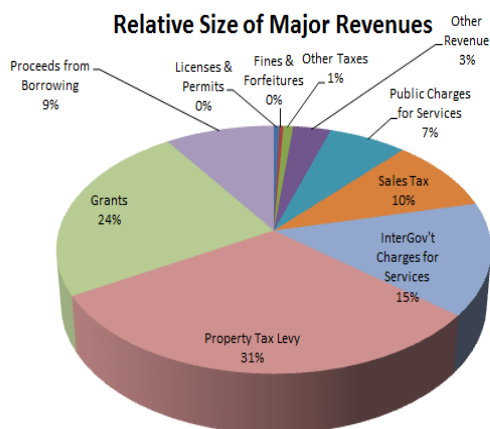
Kathryn Schauf
 County Administrator
 October 16, 2017

Revenues

Wisconsin Statute §66.0602 limit county operating property tax levy increases to 0% or the increase in county wide net new construction value, whichever is greater. Equalized value due to net new construction increased at 2.024% this year; therefore the 2018 budget recommendations are based on a **2.024%** increase in the operating property tax levy. Due to the 2.024% increase in the operating levy and an increase of \$1,273,069 for county debt service, the adopted 2018 levy rate is \$4.094/\$1000 of equalized value vs. the current \$4.086/\$1000 of equalized value.

County sales tax revenues are projected at \$10,100,000 for 2018, an increase of \$500,000 from the 2017 budget. The sales tax revenue increase is based upon actual receipts in excess of budget for 2016, year to date 2017 receipts and estimates for 2018.

State aids are budgeted consistent with the approved 2017-2019 biennial state budget – the same level as 2017 for many categories, including shared revenue, and various human services programs. Revenue proportions are in the chart below (left).



The Revenue Trends chart shows by category how county-wide major revenue sources have changed over time; as well as provides a pictorial view of the revenue relationships. **Of greatest note is the divergence of grants and aids, and the subsequent impact to the reliance upon property tax as a funding source for mandatory, protective services.**

Fund balance will be applied to the 2018 budget for contingency, paid-time-off payouts, insurance gap funding and capital projects.

Capital Improvement Plan:

The capital improvement plan includes county-wide capital requests for a five-year time line. Capital outlay expenditures include routine replacements such as computers and vehicles, as well as large projects such as roof repairs or carpet replacement. Emphasis is placed on analysis of future operating costs related to capital acquisitions. However, as budgets have tightened, most expenditures have been for maintenance or replacement, not expansion or growth.

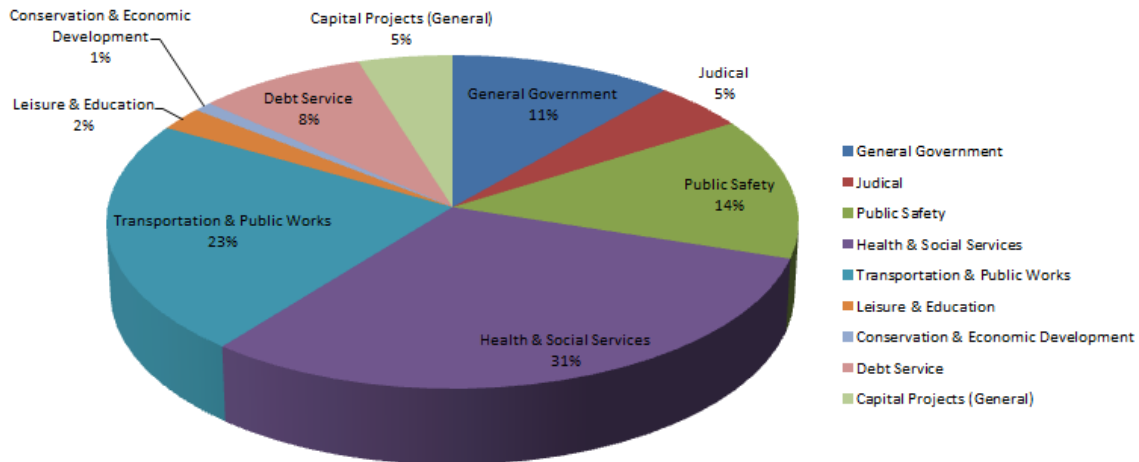
Maintaining the county’s existing road and bridge infrastructure is one of the major funding challenges into the future. The adopted 2018 Budget coincides with the 2015 recommendation of the Transportation Work Group’s Highway Outlay and Maintenance Program Review to invest \$4.0 million in annual borrowing, and 1.5 million in funds balance as a means to maintain and improve the overall pavement quality rating of the county road system. Highway operations have engineered and developed methodologies of improving and maintaining the overall condition of roadways that have resulted in significant savings.

Borrowing to fund county wide capital projects necessary to maintain county infrastructure and operational capacity is recommended in the 2018 budget in the amount of \$9.88 million vs. \$9.98 million in the 2017 budget. Short-term borrowing for county wide capital projects and road and bridge infrastructure needs authorized in the 2017 adopted budget will increase county debt service payments by approximately \$1,273,069 in 2018.

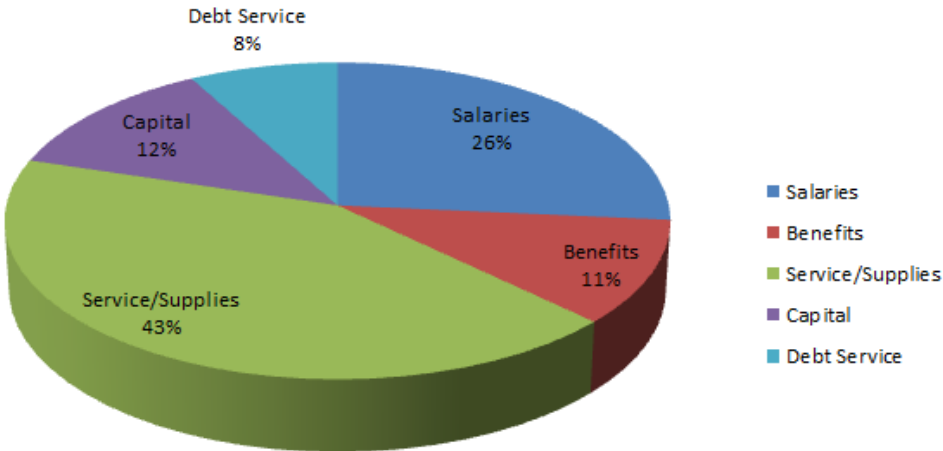
Expenses

Expenses tend to be far more predictable than revenues. Expenses are also more controllable than revenues. Many expenses also follow the existence of grants and aids revenues. The chart below breaks out expenditures by function. Health and Social Services comprises the largest function of service provided by Eau Claire County. However, when broken out by tax levy distribution public safety is the largest component.

2018 Expenses by Function



2018 Expenses by Category



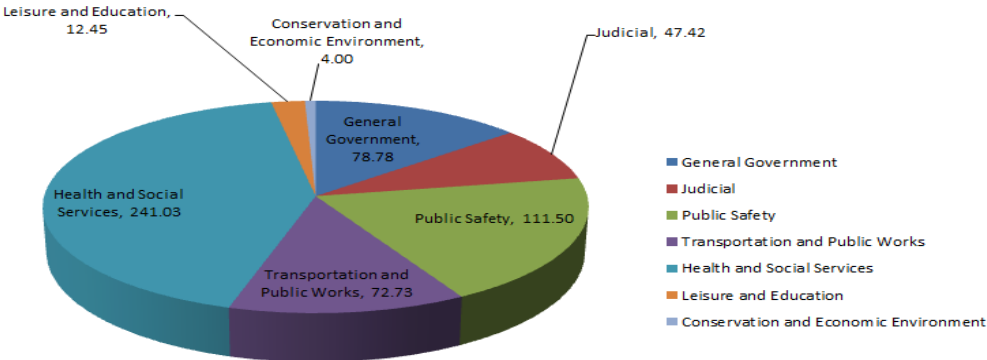
It is also beneficial to view expenditures by category. The largest is in the direct distribution of supplies and services to the residents of Eau Claire County.

Labor and Personnel

As with most governments, Eau County’s biggest investment is in its staff. The labor and benefits portion of the expense pie comprises 37 percent of the total expenses for 567.91 full-time equivalents (FTE’s) in 2018. Local government is a service industry, and all service sector employers are highly reliant upon attracting and retaining a highly qualified workforce.

The majority of county employees provide health and human services functions, with justice and public safety being the next largest area - *chart below*.

2018 FTE by Function



Since personnel is the largest expenditure of the County, projections of future staffing needs and their funding sources are extremely important.

Further, employee benefits continue to be a large portion of staff costs. The County seeks ways to minimize this cost by actively negotiating rates and coverage with health insurance companies. For 2018, the County will experience a slight decrease in health insurance premium costs. The lower benefits increase is a product of both aggressive bidding, supplemental programming (The Difference Card), and increasing emphasis on wellness programs.

	2018 Recommended	2017 Adopted	% Increase
Salaries	\$ 31,399,697	\$ 31,022,200	1.22%
Benefits	\$ 12,704,863	\$ 12,597,810	0.85%
Totals	\$ 44,104,560	\$ 43,620,010	1.11%

Summary

The key message embodied within the 2018 budget is focused on building future financial flexibility and designing service models that address current issues and trends. The ability of County government to meet needs, address issues and provide vital infrastructure must continue even as the County experiences an erosion of typical funding mechanisms for local government.

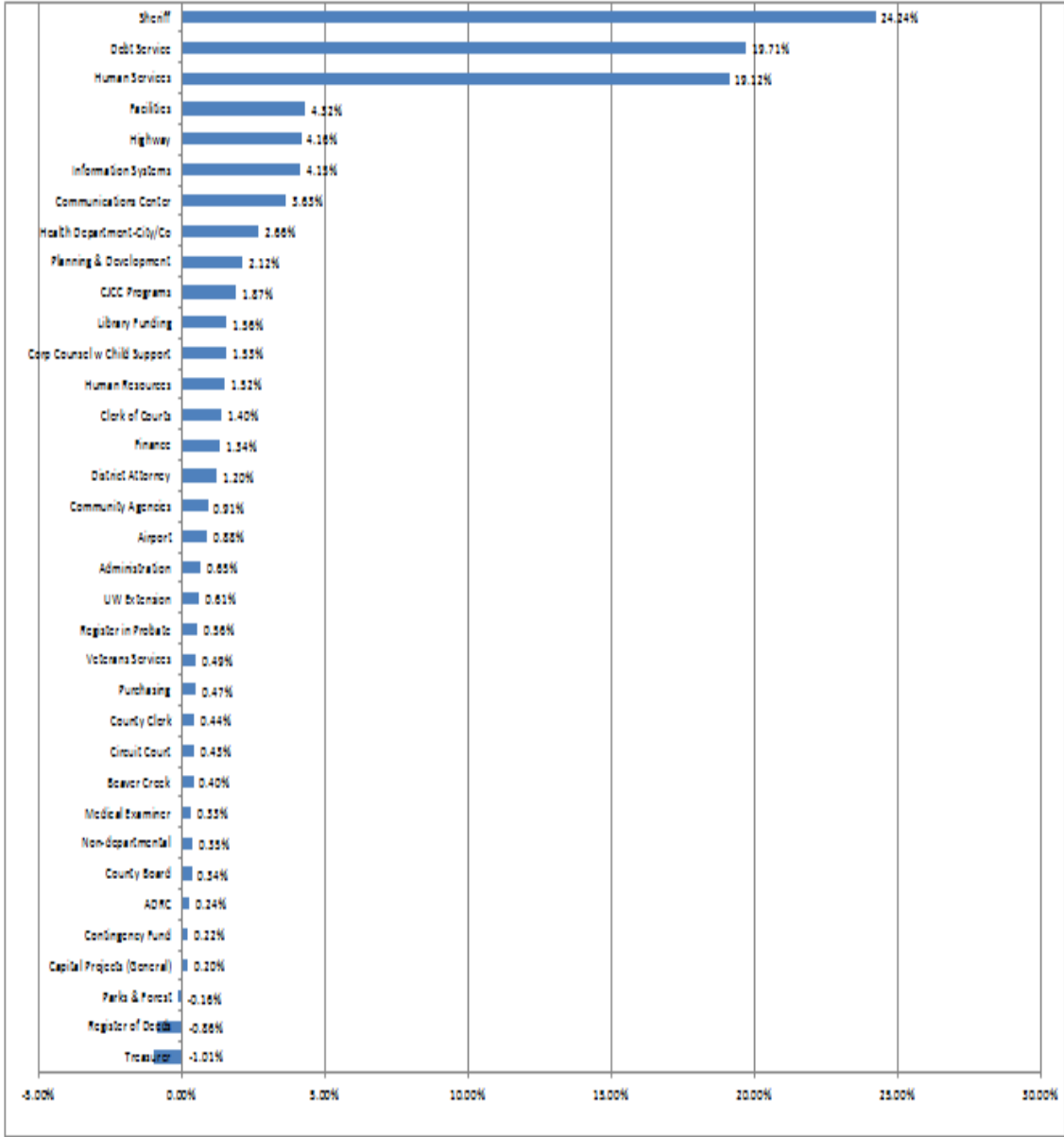
This budget is:

1. **A Policy Document** – reflective of constituencies’ desired type and level of service that encompasses the unique flavor of Eau Claire County.
2. **An Operations Guide** – providing direction on policy implementation in a detailed form.
3. **A Planning Document** – embodying the mission, vision and goals of Eau Claire County government, incorporating the strategic plan.
4. **A Communications Device** – providing transparency, accountability and information.

County government serves two purposes. It provides certain services at the local level for the state, and it is also a unit of local self-government. Counties engage in activities specifically authorized by statute, and have a great deal of latitude in the way in which services are actually provided. There are a multitude of good things that government does, and even more that could be done. The challenge will always be balancing the needs of the communities we live in against costs to the property taxpayer.

The Eau Claire County mission is, “To provide quality, innovative and cost effective services that safeguard and enhance the well-being of residents and resources.” Eau Claire County is fortunate to be in a strong fiscal position, which allows for continued development of streamlined processes that continue the Eau Claire County mission.

Allocation of Eau Claire County's Portion of the Property Tax Bill



The breakdown in the chart above shows how that property tax is apportioned and what “taxpayers” are receiving for their investment. Law enforcement, and jail operations are the largest component of the taxpayers investment in developing, maintaining, and operating a community consistent with the Eau Claire County mission.

Eau Claire County Budget Summary

	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
General Government	\$ 9,349,737	\$ 9,796,675	\$ 11,343,455	\$ 10,489,580	\$ 12,458,342	9.83%
Judicial	5,005,760	5,151,352	5,031,291	5,191,238	5,185,123	3.06%
Public Safety	14,358,250	14,465,057	14,890,458	14,628,728	15,075,466	1.24%
Health & Social Services	28,176,973	34,147,704	29,995,079	30,595,094	33,630,023	12.12%
Transportation & Public Works	24,877,286	21,079,712	24,986,711	24,710,776	24,798,316	-0.75%
Leisure & Education	2,538,153	2,191,113	2,351,266	2,269,430	2,509,208	6.72%
Conservation & Economic Development	2,295,421	2,116,984	2,369,330	1,825,927	1,026,342	-56.68%
Debt Service	6,212,422	6,799,653	8,164,673	8,164,673	9,437,742	15.59%
Capital Projects (General)	2,939,788	9,685,679	3,592,600	7,092,600	5,247,953	46.08%
Total Expenditures	101,069,570	105,433,929	102,724,863	104,968,046	109,368,515	6.47%
Revenues	(59,743,757)	(63,431,162)	(59,956,144)	(58,848,530)	(62,535,924)	4.30%
County Sales Tax	(10,063,370)	(10,063,370)	(9,600,000)	(10,000,000)	(10,100,000)	5.21%
Net Expenditures (Revenue)					36,732,591	
Non-Lapsing (Assigned) Fund Balance Applied					(2,504,536)	
Unassigned General Fund Balance Applied					(1,992,144)	
Approved Tax Levy-2018 Budget					\$ 32,235,911	\$4.094 Per Thousand Equalized

Eau Claire County
Comparative Statement of County Tax Rates and Levies

Levy Year	Budget Year	Equalized Valuation	County Tax Levy	County Equalized Mill Rate	Levy % Increase	General Fund Applied Surplus	Applied Sales Tax
2004	2005	\$5,494,274,000	\$18,015,071	\$3.279	7.72%	\$450,000	\$7,600,000
2005	2006	\$5,805,899,200	\$18,706,748	\$3.222	3.84%	\$687,361	\$7,950,000
2006	2007	\$6,119,159,400	\$19,385,823	\$3.168	3.63%	\$694,951	\$8,010,000
2007	2008	\$6,387,935,700	\$23,102,839	\$3.617	19.17%	\$695,000	\$8,175,000
2008	2009	\$6,621,889,400	\$23,500,160	\$3.549	1.72%	\$795,000	\$8,175,000
2009	2010	\$6,645,181,700	\$24,108,061	\$3.628	2.59%	\$661,904	\$7,675,000
2010	2011	\$6,581,932,400	\$24,284,714	\$3.690	0.73%	\$647,700	\$7,675,000
2011	2012	\$6,606,564,000	\$24,493,206	\$3.707	0.86%	\$921,700	\$7,800,000
2012	2013	\$6,577,462,500	\$25,397,935	\$3.861	3.69%	\$912,700	\$8,060,000
2013	2014	\$6,744,500,200	\$26,178,192	\$3.881	3.07%	\$738,200	\$8,586,000
2014	2015	\$6,971,614,400	\$27,690,123	\$3.972	5.78%	\$703,013	\$8,950,000
2015	2016	\$7,217,049,100	\$29,015,350	\$4.020	4.79%	\$547,000	\$9,280,000
2016	2017	\$7,487,463,400	\$30,595,302	\$4.086	5.45%	\$522,000	\$9,600,000
2017	2018	\$7,873,610,400	\$32,235,911	\$4.094	5.36%	\$1,992,144	\$10,100,000

Eau Claire County Budgets and Tax Levy

	2018	2018	Fund	2018	2017
	Approved	Approved	Balances	Approved	Approved
	<u>Expenditures</u>	<u>Revenues</u>	<u>Applied</u>	<u>Tax Levy</u>	<u>Tax Levy</u>
General Government Operations	\$ 12,741,698	\$ 4,844,122	\$ 1,551,133	\$ 6,346,443	\$ 6,510,387
Planning & Development	3,310,107	2,355,178	-	954,929	1,013,007
Judicial	4,696,271	2,231,647	-	2,464,624	2,538,026
Sheriff's Department	12,108,990	1,167,987	-	10,941,003	10,615,813
Communication Center	1,637,440	-	-	1,637,440	1,586,130
City/County Health Department	1,200,468	-	-	1,200,468	1,157,115
Aging & Disability Resource Center	2,718,483	2,607,944	-	110,539	114,394
Human Services	29,135,507	20,505,337	-	8,630,170	8,494,113
Airport	1,455,730	1,056,700	-	399,030	395,079
Highway	21,801,586	18,622,430	1,500,000	1,679,156	1,707,865
Community Agencies	553,263	42,765	100,500	409,998	535,351
UW Extension Programs	313,853	33,858	6,800	273,195	279,676
Beaver Creek Reserve	180,000	-	-	180,000	180,000
Parks & Forest	1,627,287	1,701,306	-	(74,019)	(3,220)
Capital Projects-General	5,247,953	4,418,278	740,000	89,675	42,500
Debt Service - General	9,437,742	144,205	398,247	8,895,290	7,866,870
Library Charges	702,137	-	-	702,137	684,800
Highway Bridge Aid	200,000	-	-	200,000	50,000
Risk Pool/Contingency Fund	300,000	-	200,000	100,000	100,000
County Sales Tax	-	10,100,000	-	(10,100,000)	(9,600,000)
Other General Revenue	-	2,804,167	-	(2,804,167)	(3,672,604)
Totals	\$ 109,368,515	\$ 72,635,924	\$ 4,496,680	\$ 32,235,911	\$ 30,595,302

Eau Claire County Department Budget/Tax Levy Comparison for 2017 and 2018

Department	County Board Approved 2017 Net Tax Levy	2018 Department Submitted Budget Requests			Change in Levy Request		Adjustments			
		Expenditures	Other Revenue	Tax Levy	Increase / (Decrease) in Tax Levy	% Change	County Administrator Adjustments	Finance & Budget Adjustments	County Board Adjustments	County Board Approved Levy
Administration	\$ 326,280	\$ 345,524	\$ 1,100	\$ 344,424	\$ 18,144	5.6%	\$ (50,413)	\$ (50,413)	\$ -	\$ 294,011
ADRC	114,394	2,722,338	2,607,944	114,394	-	0.0%	(15,855)	(3,855)	-	110,539
Airport	395,079	1,455,730	1,056,700	399,030	3,951	1.0%	(15,214)	-	-	399,030
Beaver Creek	180,000	180,000	-	180,000	-	0.0%	-	-	-	180,000
Circuit Court	205,570	940,030	730,930	209,100	3,530	1.7%	(16,837)	(16,837)	-	192,263
Clerk of Courts	695,530	1,464,600	769,070	695,530	-	0.0%	(62,545)	(62,545)	-	632,985
Corp Counsel w Child Support	587,473	1,974,766	1,261,584	713,182	125,709	21.4%	(69,270)	(23,552)	-	689,630
County Board	154,736	153,302	-	153,302	(1,434)	-0.9%	-	-	-	153,302
County Clerk	191,981	304,195	94,935	209,260	17,279	9.0%	(10,614)	(10,614)	-	198,646
District Attorney	564,229	1,109,596	536,337	573,259	9,030	1.6%	(30,725)	(30,725)	-	542,534
Facilities	1,954,527	2,430,568	439,978	1,990,590	36,063	1.8%	(38,650)	(38,650)	-	1,951,940
Finance	689,736	693,636	5,000	688,636	(1,100)	-0.2%	(83,533)	(83,533)	-	605,103
Health Department-City/Co	1,157,115	1,200,468	-	1,200,468	43,353	3.7%	-	-	-	1,200,468
Highway	1,707,865	22,090,192	20,302,297	1,787,895	80,030	4.7%	(258,577)	(108,739)	-	1,679,156
Human Resources	542,131	736,891	-	736,891	194,760	35.9%	(56,596)	(61,414)	8,568	684,045
Human Services*	8,494,113	29,969,944	20,710,920	9,259,024	764,911	9.0%	(781,152)	(628,854)	-	8,630,170
Information Systems	1,549,423	2,212,195	156,048	2,056,147	506,724	32.7%	(180,594)	(180,594)	-	1,875,553
Medical Examiner	67,806	327,876	169,650	158,226	90,420	133.4%	-	-	(8,568)	149,658
Parks & Forest	(3,220)	1,679,306	1,701,306	(22,000)	(18,780)	583.2%	(64,088)	(52,019)	-	(74,019)
Planning & Development	1,013,007	3,409,599	2,355,178	1,054,421	41,414	4.1%	(99,492)	(99,492)	-	954,929
Purchasing	189,119	1,967,028	1,721,355	245,673	56,554	29.9%	(87,303)	(33,463)	-	212,210
Register in Probate	244,115	303,412	40,000	263,412	19,297	7.9%	(11,262)	(11,262)	-	252,150
Register of Deeds	(374,157)	364,462	745,000	(380,538)	(6,381)	1.7%	(47,289)	(9,252)	-	(389,790)
Sheriff	10,615,813	13,076,985	1,167,987	11,908,998	1,293,185	12.2%	(894,495)	(967,995)	-	10,941,003
Communications Center	1,586,130	1,637,440	-	1,637,440	51,310	3.2%	-	-	-	1,637,440
Treasurer*	(535,893)	333,750	778,750	(445,000)	90,893	-17.0%	(11,056)	(11,056)	-	(456,056)
UW Extension	279,676	353,853	40,658	313,195	33,519	12.0%	(44,912)	(40,000)	-	273,195
Veterans Services	221,932	315,676	13,000	302,676	80,744	36.4%	(87,832)	(82,341)	-	220,335
CJCC Programs	828,582	996,247	139,000	857,247	28,665	3.5%	(12,555)	(12,555)	-	844,692
Community Agencies*	535,351	633,894	89,273	544,621	9,270	1.7%	(17,800)	(134,623)	-	409,998
Non-departmental	390,293	750,000	242,188	507,812	117,519	30.1%	-	(349,956)	-	157,856
Contingency Fund	300,000	300,000	200,000	100,000	(200,000)	-66.7%	-	-	-	100,000
Capital Projects (General)	42,500	7,370,207	7,280,532	89,675	47,175	111.0%	-	-	-	89,675
Library Funding	684,800	779,000	-	779,000	94,200	13.8%	-	(83,503)	6,640	702,137
Highway Bridge Aid	50,000	200,000	-	200,000	150,000	300.0%	-	-	-	200,000
General Revenues*	(12,467,604)	-	12,959,847	(12,959,847)	(492,243)	3.9%	-	55,680	-	(12,904,167)
Undesignated FB Applied	(450,000)	450,000	450,000	-	450,000	-100.0%	-	-	-	-
Debt Service	7,866,870	9,205,659	361,015	8,844,644	977,774	12.4%	-	50,646	-	8,895,290
Totals	\$ 30,595,302	\$ 114,438,369	\$ 79,127,582	\$ 35,310,787	\$ 4,715,485	15.4%	\$ (3,048,659)	\$ (3,081,516)	\$ 6,640	\$ 32,235,911
			Finance & Budget Recommendations	\$ (3,081,516)						
			Library Levy Adjustment	\$ 6,640						
			2018 Projected Tax Levy	\$ 32,235,911						
			County Board Approved Levy	\$ 32,235,911						

*Certain approved 2017 net tax levy figures have been reclassified for comparative purposes with 2018.

Eau Claire County Summary of Department Adjustments/Addbacks & County Administrator/Finance & Budget/County Board Recommendations for 2018

Department	Department Adjustments and Addbacks	Salary and Benefits	Position Modifications	Other	Total County Administrator Recommendations - Reduction/(Increase)	Total Finance & Budget Recommendations - Reduction/(Increase)	Total County Board Adjustments	Total Approved Reduction/(Increase)	Explanation
Administration	\$ 18,144	\$ 7,856	\$ 42,557		\$ 50,413	\$ -	\$ -	\$ 50,413	Reduce administrative hours from 35 to 20.
ADRC	-	75,855	-	(60,000)	15,855	(12,000)	-	3,855	Adjustments for salary and benefits for required tax levy program match.
Airport	-	15,214	-	-	15,214	(15,214)	-	-	Airport levy per contract.
Beaver Creek	-	-	-	-	-	-	-	-	
Circuit Court	-	16,837	-	-	16,837	-	-	16,837	
Clerk of Courts	-	62,545	-	-	62,545	-	-	62,545	
Corp Counsel w/ Child Support	28,718	69,270	-	-	69,270	(45,718)	-	23,552	
County Board	-	-	-	-	-	-	-	-	
County Clerk	-	10,614	-	-	10,614	-	-	10,614	
District Attorney	-	31,784	-	(1,059)	30,725	-	-	30,725	Increase levy due to job analysis for Office Manager.
Facilities	36,063	43,809	-	(5,159)	38,650	-	-	38,650	Increase levy due to job analysis for Facilities Director.
Finance	-	18,158	65,375	-	83,533	-	-	83,533	Reduction in existing position.
Health Department-City/Co	40,653	-	-	-	-	-	-	-	
Highway	-	179,867	78,709	-	258,577	(149,838)	-	108,739	Reduction in existing position. Reduction in salaries and benefits results in a reduction in grants, charges and fees (and not levy).
Human Resources	194,760	20,846	-	35,750	56,596	4,818	(8,568)	52,846	Reduce funding for Wellness Committee.
Human Services	764,911	643,879	97,273	40,000	781,152	(152,298)	-	628,854	Reduction in existing position. Reduction in salaries and benefits results in a reduction in grants and fees (and not levy).
Information Systems	-	39,204	141,390	-	180,594	-	-	180,594	Reduction in existing positions.
Medical Examiner	-	-	-	-	-	-	8,568	8,568	
Parks & Forest	-	30,134	33,954	-	64,088	(12,069)	-	52,019	
Planning & Development	-	59,814	39,678	-	99,492	-	-	99,492	
Purchasing	-	10,551	76,752	-	87,303	(53,840)	-	33,463	Risk Manager position to be considered at future date.
Register in Probate	19,297	11,262	-	-	11,262	-	-	11,262	
Register of Deeds	38,036	9,252	38,037	-	47,289	(38,037)	-	9,252	
Sheriff	920,405	238,219	323,776	332,500	894,495	73,500	-	967,995	Security Screening Project to be delayed. Additional funding request for Protective Status for Correction Officers eliminated.
Communications Center	-	-	-	-	-	-	-	-	
Treasurer	-	11,056	-	-	11,056	-	-	11,056	
UW Extension	33,519	4,912	-	40,000	44,912	(4,912)	-	40,000	
Veterans Services	81,556	2,785	83,261	1,786	87,832	(5,491)	-	82,341	
CJCC Programs	29,434	12,555	-	-	12,555	-	-	12,555	
Community Agencies	-	-	-	17,800	17,800	116,823	-	134,623	
Non-departmental	-	-	-	-	-	349,956	-	349,956	Misc. expenses and additional use of fund balance for payment of potential health insurance claims.
Contingency Fund	-	-	-	-	-	-	-	-	
Capital Projects (General)	-	-	-	-	-	-	-	-	
Library Funding	-	-	-	-	-	83,503	(6,640)	76,863	Finalization of Library Funding calculations.
Highway Bridge Aid	-	-	-	-	-	-	-	-	
General Revenues	-	-	-	-	-	(55,680)	-	(55,680)	Reduction of revenue from Peard rebates.
FB Applied	-	-	-	-	-	-	-	-	
Undesignated FB Applied	-	-	-	-	-	-	-	-	
Debt Service	-	-	-	-	-	(50,646)	-	(50,646)	Update debt service to include 2017A GO Promissory Notes.
Totals	\$ 2,205,496	\$ 1,626,279	\$ 1,020,762	\$ 401,618	\$ 3,048,659	\$ 32,857	\$ (6,640)	\$ 3,074,876	

Eau Claire County Community Agency Funding Framework

<u>Community Agencies</u>	<u>2014 Budget</u>	<u>2015 Budget</u>	<u>2016 Budget</u>	<u>2017 Budget</u>	<u>2018 Request</u>	<u>County Administrator Recommendations</u>	<u>Finance & Budget Recommendation</u>	<u>County Board Approved</u>	<u>Authority</u>
<u>Economic Development</u>									
Citizens Employment & Training	\$ 84,792	\$ 84,792	\$ 84,792	\$ 84,792	\$ -	\$ -	\$ -	\$ -	Discontinued.
Economic Development Corp	88,000	88,000	88,000	88,000	88,000	88,000	88,000	88,000	Wis. Stat. 59.57
Chippewa Valley Innovation Center	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	Wis. Stat. 59.57
Momentum West (Chippewa Valley)	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	Wis. Stat. 59.57
<u>County Priorities & Contracts</u>									
Community TV	\$ 12,795	\$ 15,500	\$ 15,500	\$ 15,965	\$ 16,444	\$ 16,444	\$ 16,444	\$ 16,444	Wis. Stat. 59.11(5)
Humane Association	42,765	42,765	42,765	42,765	42,765	42,765	42,765	42,765	Wis. Stat. 173.03
Restorative Justice	77,335	77,335	77,335	77,335	77,335	77,335	77,335	77,335	59.53(3) & 767.401
Township Fire-Water Rescue	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	Wis. Stat. 59.27(1)
TRY Mediation	129,619	129,619	133,619	133,619	133,619	133,619	133,619	133,619	Wis. Stt. 767.405
West Central RPC	49,495	50,766	52,813	55,340	57,598	57,598	-	-	Wis. Stat. 66.0309
<u>Prevention & Community Programs</u>									
Augusta Senior Center	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	Wis. Stat. 59.53(11)
Bolton Refuge House	22,500	22,500	25,833	22,500	22,500	22,500	22,500	22,500	Wis. Stat. 59.53(3)
Children's Service Society	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	59.53(3) & 48.981
Chippewa Valley Free Clinic	-	-	-	10,000	17,500	-	-	-	n/a
Chippewa Valley Museum	27,250	23,363	25,000	25,000	25,000	25,000	25,000	25,000	Wis. Stat. 59.56(2)
Family Resource Center	16,600	16,600	16,600	16,600	16,000	16,000	16,600	16,600	46.215(1)(b)
Interfaith Hospitality	13,000	15,500	18,834	15,500	18,333	18,333	15,500	15,500	Wis. Stat. 49.138
LE Phillips Senior Center	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	Wis. Stat. 59.53(11)
Paul Bunyan Camp	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	Wis. Stat. 59.56(2)
Sojourner House	13,000	13,000	16,333	13,000	16,300	16,300	13,000	13,000	46.215(1)(b)
Total - 2018 Budget Requests	\$ 668,651	\$ 681,240	\$ 698,924	\$ 702,916	\$ 633,894	\$ 616,394	\$ 553,263	\$ 553,263	
III-B Grant Funds Applied (ADRC Funds)	\$ -	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	
License Fees Applied	42,765	42,765	42,765	42,765	42,765	42,765	42,765	42,765	
Fees Applied	24,300	24,300	24,300	24,300	24,000	24,300	-	-	
Fund Balance Applied-LE Phillips	-	2,500	-	-	-	-	-	-	
Fund Balance Applied-CV Museum	3,000	1,113	-	-	-	-	-	-	
Fund Balance Applied-Bolton/Interfaith/Sojourner	-	-	10,000	-	-	-	-	-	
Fund Balance Applied-Economic Development	100,500	100,500	100,500	100,500	22,508	22,508	100,500	100,500	
NET LEVY	\$ 498,086	\$ 506,062	\$ 517,359	\$ 535,351	\$ 544,621	\$ 526,821	\$ 409,998	\$ 409,998	

Full-Time Equivalents (FTE's) Allocated by Department in the Original Adopted Budgets

	2010	2011	2012	2013	2014	2015	2016	2017	2017	2018	2018	FTE Change
	Balance	Change	Change	Change	Change	Change	Change	Change	Balance	Proposed	Balance	from 2010-2018
General Government												
Administration	2.75			0.13					2.88	-0.38	2.50	-0.25
Corporation Counsel	7.35			-0.35					7.00		7.00	-0.35
County Clerk	3.50								3.50		3.50	0.00
Facilities	13.75	0.25	1.00						15.00		15.00	1.25
Finance	10.00			-0.27			-0.65	-1.00	8.73	-2.73	6.00	-4.65
Human Resources	4.00		-0.25	0.50	0.25	0.23		1.27	6.00		6.00	2.00
Information Systems	9.50	1.00		0.30	0.50	-0.07	0.77	0.77	12.00	0.50	12.50	3.77
Planning & Development	12.96		-0.40			1.14	-0.17	-0.17	13.53		13.53	0.40
Purchasing	5.76					-0.26			5.50	-0.50	5.00	-0.76
Register of Deeds	5.25	-0.75	-0.50			-0.37			3.63	0.37	4.00	-1.25
Treasurer	4.00						-0.25	-0.25	3.75		3.75	-0.50
Total General Government	78.82	0.50	-0.15	0.31	0.75	0.67	-0.30	0.62	81.52	-2.74	78.78	-0.34
Judicial												
Children's Court Services (Juvenile Intake)	6.00	-1.00	-2.00						3.00	-3.00	0.00	-6.00
Circuit Court	6.00				-1.00				5.00		5.00	-1.00
Clerk of Court	22.73	-0.50	-2.23		1.00	-1.00			20.00		20.00	-2.73
Criminal Justice Collaborating Council	1.00		1.73	1.00	-0.23				3.50		3.50	2.50
District Attorney/Victim Witne:	11.76			1.00	-0.02	1.00	0.73	1.18	14.92		14.92	3.89
Register in Probate	1.75		2.00	0.25					4.00		4.00	2.25
Total Judicial	49.24	-1.50	-0.50	2.25	-0.25	0.00	0.73	1.18	50.42	-3.00	47.42	-1.09
Public Safety												
Emergency Management	1.00								1.00		1.00	0.00
Juvenile Detention	13.00	0.50		2.00	2.00				17.50	-17.50	0.00	-13.00
Sheriff's Office	93.00	2.00		14.50			1.00	1.00	110.50		110.50	18.50
Total Public Safety	107.00	2.50		16.50	2.00		1.00	1.00	129.00	-17.50	111.50	5.50
Transportation and Public Wor												
Airport	7.00	-1.00							6.00		6.00	-1.00
Highway	62.00						0.73	0.73	62.73	2.00	64.73	3.46
Recycling	0.00					1.40		0.60	2.00		2.00	2.00
Total Transportation and Public Works	69.00	-1.00				1.40	0.73	1.33	70.73	2.00	72.73	4.46
Health and Social Services												
ADRC	18.75	0.74	1.92	1.58	1.43	-1.21		2.49	25.70	2.00	27.70	8.95
Child Support	14.50	0.50	-1.00			0.50			14.50	0.50	14.50	0.50
Human Services	125.71	3.00	1.49	6.50	1.83	-1.97	12.28	18.28	154.83	40.50	195.33	81.91
Veteran's Services	2.63	0.17			-0.07	0.27			3.00		3.00	0.37
Total Health and Social Servic	161.59	4.41	2.41	8.08	3.19	-2.41	12.28	20.77	198.03	43.00	240.53	91.73

Leisure and Education

Beaver Creek Reserv	3.60	-1.50	-0.50		-1.60								-3.60
Exposition Center	0.63		0.09			0.28			1.00		1.00		0.37
Parks and Forest	9.35			-1.35		1.00		0.19	9.19		9.19		-0.16
UW-Extension	2.75					-0.29		-0.20	2.26		2.26		-0.49
Total Leisure and Education	16.33	-1.50	-0.41	-1.35	-1.60	0.99	0.00	-0.01	12.45	0.00	12.45		-3.88

Conservation and Economic Environment

Land Conservation	4.00								4.00		4.00		0.00
Housing Authority	3.00							-3.00	0.00		0.00		-3.00
Total Conservation and Economic Envirc	7.00						0.00	-3.00	4.00		4.00		-3.00

TOTALS	488.98	3.41	1.35	25.79	4.09	0.65	14.44	21.89	546.15	21.76	567.91		93.38
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Allocation of FTE Positions by Department														
Department	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018 Staffing Proposals	FTE Total	2018 Administrator Recommendations	Committee on Finance & Budget	County Board Approval 2018 Budget
										New				
Aging & Disability Resc	18.75	18.75	19.49	21.41	22.99	24.42	23.21	23.21	25.70	2.00	27.70	27.70	27.70	27.70
Airport	7.00	7.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00		6.00	6.00	6.00	6.00
Beaver Creek Reserve	3.60	3.60	2.10	1.60	1.60						0.00	0.00	0.00	0.00
Child Support Agency	14.50	14.50	15.00	15.00							0.00	0.00	0.00	0.00
Children's Division	21.00	19.00	19.50	17.50	19.50	21.00	20.50	20.50	20.50	-20.50	0.00	0.00	0.00	0.00
Circuit Courts	6.00	6.00	6.00	6.00	6.00	5.00	5.00	5.00	5.00		5.00	5.00	5.00	5.00
Clerk of Courts	23.73	22.73	22.23	20.00	20.00	21.00	20.00	20.00	20.00		20.00	20.00	20.00	20.00
Corporation Counsel	7.35	7.33	7.35	7.35							0.00	0.00	0.00	0.00
Corp.Counsel/Child Support					21.00	21.00	21.50	21.50	21.50	0.50	22.00	22.00	22.00	22.00
County Administrator	2.75	2.75	2.75	2.75	2.88	2.88	2.88	2.88	2.88	-0.38	2.50	2.50	2.50	2.50
County Clerk	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50		3.50	3.50	3.50	3.50
County Treasurer	4.00	4.00	4.00	4.00	4.00	4.00	4.00	3.50	3.75		3.75	3.75	3.75	3.75
Facilities	13.75	13.75	14.00	15.00	15.00	15.00	15.00	15.00	15.00		15.00	15.00	15.00	15.00
Crim. Justice Collab. Co	1.00	1.00	1.00	2.73	3.73	3.50	3.50	3.50	3.50		3.50	3.50	3.50	3.50
District Attorney	11.76	11.76	11.76	11.76	12.76	12.76	13.74	14.47	14.92		14.92	14.92	14.92	14.92
Exposition Center	0.75	0.63	0.63	0.72	0.72	0.72					0.00	0.00	0.00	0.00
Extension Education Of	2.75	2.75	2.75	2.75	2.75	2.75	2.46	2.46	2.26		2.26	2.26	2.26	2.26
Finance Department	9.50	10.00	10.00	10.00	9.73	9.73	9.73	9.08	8.73	-2.73	6.00	6.00	6.00	6.00
Highway	63.00	62.00	62.00	63.00	62.00	63.00	62.00	62.00	62.73	2.00	64.73	64.73	64.73	64.73
Human Resources	4.00	4.00	4.00	3.75	4.25	4.50	4.73	4.73	6.00		6.00	6.00	6.00	6.00
Human Services	125.21	125.71	128.71	130.20	136.70	138.53	136.56	139.56	154.83	40.50	195.33	195.33	195.33	195.33
Information Systems	10.50	9.50	10.50	10.50	10.80	11.30	11.23	11.23	12.00	0.50	12.00	12.00	12.50	12.50
Parks & Forest	9.35	9.35	9.35	9.35	8.00	8.00	10.00	10.00	10.19		10.19	10.19	10.19	10.19
Planning & Developmen	23.50	20.76	20.76	20.56	20.56	20.56	23.10	23.10	20.53		20.53	20.53	20.53	20.53
Probate	1.75	1.75	1.69	3.75	4.00	4.00	4.00	4.00	4.00		4.00	4.00	4.00	4.00
Purchasing & Central Se	5.76	5.76	5.76	5.76	5.76	5.76	5.50	5.50	5.50	-0.50	5.00	5.00	5.00	5.00
Register of Deeds	5.25	5.25	4.50	4.00	4.00	4.00	3.63	3.63	3.63	0.37	4.00	3.63	4.00	4.00
Sheriff	93.00	93.00	95.00	109.50	109.50	108.50	109.50	109.50	110.50		110.50	110.50	110.50	110.50
Veteran's Services	2.63	2.63	2.80	2.80	2.80	2.73	3.00	3.00	3.00		3.00	3.00	3.00	3.00
	495.64	488.76	493.13	511.24	520.53	524.14	524.27	526.85	546.15	21.76	567.41	567.04	567.91	567.91

**SECTION SUMMARY
GENERAL GOVERNMENT**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
County Board	\$ 119,681	\$ 118,121	\$ 154,736	\$ 152,497	\$ 153,302	-0.93%
Community Television	15,500	15,500	15,965	15,965	16,444	3.00%
County Administrator	278,302	318,847	327,180	327,640	295,111	-9.80%
Contingency/Risk Pool	-	83,500	300,000	150,000	300,000	0.00%
County Clerk	242,236	272,070	295,381	292,321	293,581	-0.61%
Human Resources	473,353	518,043	542,131	631,532	684,045	26.18%
Information Systems	1,464,783	1,457,805	1,719,644	1,511,447	2,031,601	18.14%
Central Duplicating/Mail	105,533	101,994	125,928	99,800	102,580	-18.54%
Courthouse Facilities/Ag Center	2,178,030	2,239,966	2,471,789	2,376,384	2,391,918	-3.23%
Finance	739,826	892,160	709,736	787,454	610,103	-14.04%
Employee Lounge	7,870	7,191	5,000	5,000	5,000	0.00%
Uncollectible Taxes	1,724	16,614	5,000	1,000	-	-100.00%
Nondepartmental Insurance	54,280	54,280	145,000	59,210	75,016	-48.26%
Innovation/Communication/PTO	-	-	150,000	150,000	150,000	N/A
Internal Control Upgrades	-	-	100,000	-	-	N/A
Insurance Gap Funding	-	-	-	-	450,000	N/A
Insurance Potential Claims	-	-	-	-	529,985	N/A
Purchasing	259,796	265,839	269,791	261,575	279,233	3.50%
Refunded Taxes	-	-	293	-	-	-100.00%
Risk Mgmt/Workers Comp	1,017,595	964,600	1,502,263	895,473	1,508,463	0.41%
County Treasurer	319,676	308,198	343,107	323,877	322,694	-5.95%
Corporation Counsel	702,821	676,462	681,823	679,731	693,755	1.75%
Register of Deeds	269,537	279,638	297,643	246,722	355,210	19.34%
Land Records - Resurvey	104,456	121,386	200,224	195,000	243,872	21.80%
Regional Planning Commission	50,766	52,812	55,340	55,340	57,598	4.08%
Planning & Development	859,672	1,031,649	925,481	1,271,612	908,831	-1.80%
Total General Government	<u>\$ 9,265,437</u>	<u>\$ 9,796,675</u>	<u>\$ 11,343,455</u>	<u>\$ 10,489,580</u>	<u>\$ 12,458,342</u>	<u>9.83%</u>

HIGHLIGHTS

ADMINISTRATION

- Importance of strategic plan as a key component in budget process.
- Process validation and audits to create integrated internal control function.
- Work with teams to develop "change management" strategies to ensure capacity needs are met and sustainability is achieved.

COUNTY CLERK

- Undertake learning the complex task of programming election equipment.

COUNTY BOARD

- Implementation of strategic plan priorities: ensure financial stability, innovate & adapt and improve collaboration.

HUMAN RESOURCES

- Partner with departments to attract and retain talent in the community.
- 2018 will be the year of transformation of the benefit administration program, with identification of efficiencies and enhancements to program.

FACILITIES

- Continue to work closely with Highway Department on their facilities needs.
- Continue to pursue energy reduction projects to reduce utility costs.

FINANCE

- Continue to develop/implement policies & procedures related to internal controls to strengthen accountability and increase transparency.
- Provide professional direction for staff on accounting/financial matters. Recommended new or updated financial policies to County Board.
- Produce periodic financial and payroll reports to the County Board and County departments.

INFORMATION SYSTEMS

- Moving cloud based email and office productivity applications using MS Office 365, enabling staff to work more efficiently.

REGISTER OF DEEDS

- Statewide issuance of vital records allowing offices the ability to issue records of birth, death, marriage and divorce certificates.
- Software upgrades and training for real estate recording and searching will continue into 2018.

PLANNING AND DEVELOPMENT

- Development remains relatively strong in the residential and commercial markets.
- Comprehensive revision of both the zoning and land division codes in 2018 which would be the first major revision to the code since 1983.
- Consolidation of the Land Conservation division allows department to better serve the public and maximize efficiency of operations.
- Multi-faceted approach to water quality, ability to leverage dollars with grants from various sources.

**SECTION SUMMARY
JUDICIAL**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Circuit Court	\$ 588,960	\$ 605,080	\$ 591,500	\$ 621,130	\$ 648,003	9.55%
Court Attorney Fees	317,947	288,050	270,000	308,140	291,500	7.96%
Restorative Justice	77,335	77,335	77,335	77,335	77,335	0.00%
Clerk of Courts	1,321,714	1,329,620	1,392,164	1,356,250	1,402,055	0.71%
TRY Mediation	129,619	133,619	133,619	133,619	133,619	0.00%
Register in Probate	279,988	281,068	289,115	290,337	292,150	1.05%
Juvenile Intake	427,565	405,741	343,670	375,463	277,898	-19.14%
Criminal Justice Collaborating Council	990,042	1,049,106	971,582	951,292	983,692	1.25%
District Attorney	872,590	981,733	962,306	1,077,672	1,078,871	12.11%
Total Judicial	<u>\$ 5,005,760</u>	<u>\$ 5,151,352</u>	<u>\$ 5,031,291</u>	<u>\$ 5,191,238</u>	<u>\$ 5,185,123</u>	<u>3.06%</u>

HIGHLIGHTS

CIRCUIT COURTS

- Continued use of State Debt Collection.
- Use of electronic filing.

CJCC

- Use of Evidence Based Decision Making strategy to address current drivers of the criminal justice population, while maintaining an efficient and effective use of our current funding.
- Continue to maintain a 1% annual growth rate in our county jail by the use of data to monitor trends within the justice system.

REGISTER IN PROBATE

- Conversion to an electronic court file and continue scanning documents for a true paperless file. Work with staff, court staff and judges to electronically send documents for processing.
- Mandatory e-filing phased in for all case types.

**SECTION SUMMARY
PUBLIC SAFETY**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Medical Examiner	\$ 225,852	\$ 213,349	\$ 256,306	\$ 277,700	\$ 319,308	24.58%
Emergency Government	165,566	125,000	180,877	180,000	176,033	-2.68%
Sheriff-Response to Crime	1,686,632	1,630,953	1,607,518	1,672,185	1,620,868	3.57%
Sheriff-Detention of Inmates-Secure	5,613,200	5,506,643	5,628,402	5,685,058	5,887,905	9.66%
Sheriff-Detention of Inmates-Huber	997,027	1,279,393	1,245,098	1,093,414	1,281,968	10.51%
Sheriff-Courthouse Security	521,043	494,496	539,583	488,063	567,787	74.24%
Sheriff-Civil Process	270,882	296,107	262,989	357,915	305,403	10.24%
Sheriff-Investigative Services	777,922	748,270	909,501	705,103	865,456	12.16%
Sheriff-Traffic Control & Enforcement	1,221,852	1,142,689	1,175,461	1,124,594	1,168,143	5.87%
Anti-Drug Task Force	344,181	347,794	372,458	324,889	411,460	-1.01%
Juvenile Detention	1,080,913	1,141,203	1,126,135	1,133,677	833,695	-25.00%
Communication Center	<u>1,453,180</u>	<u>1,539,160</u>	<u>1,586,130</u>	<u>1,586,130</u>	<u>1,637,440</u>	3.23%
Total Public Safety	\$ 14,358,250	\$ 14,465,057	\$ 14,890,458	\$ 14,628,728	\$ 15,075,466	1.24%

HIGHLIGHTS

SHERIFF

- The implementation of a new Records Management System in 2017 (Spillman) in conjunction with the City of Eau Claire Police Department has been a significant undertaking for both Departments. With an technology project, there are implementation issues affecting the technology. The goal is to integrate the Records Management System with the Computer Aided Dispatch, Jail and Mobile modules. This aligns with the "improve collaboration" strategic goal.
- Increased use of methamphetamine abuse in Eau Claire County forcing professionals to improve the response.
- Implementation of the Drug Endangered Children (DEC) initiative to address the impact that drugs have in our community while protecting children.
 - Mental health issues in the jail require a wide range of medical care to inmates. The Jail must provide a wide range of medical care to inmates including general medical attention, substance abuse counseling and psychiatric services.
 - The jail population is consistently increasing. The Criminal Justice Collaborating Council continues to monitor the reasons for this upward trend and is working on strategies to minimize increases. However, without a significant change in the upward trends, it may become necessary to complete the construction of the fourth jail pod and/or to ship inmates to other counties again.
 - The overall health of inmates continues to decrease. This coupled with the population increase creates a substantial need for additional medical coverage; 24 hour coverage is needed.

SECTION SUMMARY
HEALTH AND SOCIAL SERVICES

<u>Name</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Juvenile Shelter Facility	\$ 6,247	\$ -	\$ 5,250	\$ 717	\$ -	-100.00%
Health Department	1,100,000	1,125,600	1,157,115	1,157,115	1,200,468	3.75%
Water Rescue/Contracted Svcs	5,000	5,000	6,000	6,000	6,000	0.00%
Humane Association	42,765	42,765	42,765	42,765	42,765	0.00%
Citizen's Employment & Training	84,792	84,792	84,792	84,792	-	-100.00%
Child Support Program	1,187,525	1,101,672	1,191,126	1,122,180	1,257,459	5.57%
Veterans Services	213,212	233,514	306,932	305,800	233,335	-23.98%
ADRC Programs	2,587,869	2,587,869	2,637,293	2,883,316	2,718,483	3.08%
Senior Centers	60,000	60,000	60,000	60,000	60,000	0.00%
Human Serv - Admin	416,987	476,609	540,987	479,098	813,235	50.32%
Human Serv - Management	1,321,409	1,328,899	1,425,324	1,315,952	1,487,593	4.37%
Human Serv - Kinship	24,834	23,132	25,186	23,254	-	-100.00%
Human Serv - Child Care	102,930	79,550	77,640	71,682	76,612	-1.32%
Human Serv - Adult Support Unit/DD	543,438	522,067	616,222	568,936	524,558	-14.88%
Human Serv - IM/W2	2,660,074	2,585,399	2,780,545	2,567,180	2,649,627	-4.71%
Human Serv - Juvenile Justice Youth	934,251	823,127	918,554	848,069	1,494,107	62.66%
Human Serv - Intensive Supervision	114,491	98,110	104,112	96,123	-	-100.00%
Human Serv - CCS	-	225,570	782,159	722,140	3,092,480	295.38%
Human Serv - Child Protect. Serv.	1,786,867	1,684,918	1,853,321	1,711,107	1,815,368	-2.05%
Human Serv - Treatment Court	141,428	149,857	156,762	144,733	328,592	109.61%
Human Serv - Verification Spec	87,057	128,743	153,780	141,980	147,699	-3.95%
Human Serv - Behavioral Health Clinic	-	-	-	-	249,150	100.00%
Human Serv - CSP	1,284,375	1,224,046	1,365,853	1,261,044	1,349,577	-1.19%
Human Serv - Childrens MH	408,106	425,494	434,161	400,845	230,479	-46.91%
Human Serv - Elderly	559,193	489,956	544,227	502,466	401,082	-26.30%
Human Serv - AODA	318,140	245,605	260,057	240,101	92,204	-64.54%
Human Serv - Mental Health	489,986	503,049	569,783	526,061	485,986	-14.71%
Human Serv - Contracted Serv	11,391,715	17,592,213	11,621,535	13,025,569	12,604,266	8.46%
Human Serv - Energy Assist.	186,684	172,550	156,000	158,471	151,298	-3.01%
Clubhouse - LSS	30,000	30,000	30,000	30,000	30,000	0.00%
Bolton, Interfaith, CSS, FRC, Sojourner	87,600	97,600	87,600	97,600	87,600	0.00%
Total Health & Social Services	<u>\$ 28,176,973</u>	<u>\$ 34,147,704</u>	<u>\$ 29,995,079</u>	<u>\$ 30,595,094</u>	<u>\$ 33,630,023</u>	<u>12.12%</u>

HIGHLIGHTS

VETERANS

- Veteran Services and the ADRC partnered with the Disabled American Veterans service organization to provide veterans transportation in 2017. The DAV Van Network will afford all veterans with VA medical appointments a free round-trip ride to the Minneapolis VA Medical Center. Currently working on creating software to streamline the DAV Van Program.

AGING AND DISABILITY RESOURCE CENTER

- Dementia Care Specialist is funded 100% by state and federal sources.
- The nutrition program will have a new operational structure for 2018 operating an "in house" kitchen from Fall Creek.

HEALTH DEPARTMENT (CITY - COUNTY)

- Continued focus on cost effectiveness and quality through process improvement and documentation of actual service costs.
- Focus on partnerships and encourage conversations around broad health topics including mental health, substance misuse, obesity, environmental health, communicable disease, healthy families.
- Focus on root causes of health issues including poverty, housing, education, race/ethnicity and trauma. This has included a need for new partnerships and health impact assessment services.
- Responding to health challenges include considerable increases in statutorily required communicable diseases and environmental health threat investigation, growing obesity and mental health issues, devastating alcohol, opioid, and methamphetamine use/misuse, significant challenges for young families living in poverty, and emerging issues related to the connection of housing to health. Continued need to focus on prevention rather than solely intervention after problems occur.

HUMAN SERVICES

- This budget reflects the development of Behavioral Health Services across the department. Continued expansion of the Comprehensive Services Program (CCS), Development of a certified Outpatient Clinic for mental health and substance abuse services and increase crisis stabilization & response services for adults, children and youth.
 - Integration of Children's Court Services (overall budget impact is cost neutral).
-

**SECTION SUMMARY
TRANSPORTATION AND PUBLIC WORKS**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Airport	\$ 1,563,174	\$ 1,258,376	\$ 2,136,195	\$ 2,120,688	\$ 1,455,730	-31.85%
Highway	22,036,596	18,606,226	21,540,516	21,282,569	22,001,586	2.14%
Automobile Fleet	24,477	24,477	-	-	-	N/A
Recycling	<u>1,253,039</u>	<u>1,190,633</u>	<u>1,310,000</u>	<u>1,307,519</u>	<u>1,341,000</u>	2.37%
Total Transportation & Public Works	<u>\$ 24,877,286</u>	<u>\$ 21,079,712</u>	<u>\$ 24,986,711</u>	<u>\$ 24,710,776</u>	<u>\$ 24,798,316</u>	<u>-0.75%</u>

HIGHLIGHTS

AIRPORT

- The Airport Commission continues its commitment to identify ways to generate additional revenue and better utilize airport property by capitalizing on aviation industry trends through funding in the 2017 budget for the final phase of a contract with Explorer Solutions.
- A significant share of airport fund balance dollars are being applied to a planned 2017 project to construct at 10 stall T-Hangar facility. The Airport Commission continues its commitment to identify ways to generate additional revenue and better utilize airport property by capitalizing on aviation industry trends through funding in the 2017 budget for the final phase of a contract with Explorer Solutions.

HIGHWAY

- Looking at ways to reduce our dependency on bonding by changing our construction methods to more innovative designs that reduce construction cost and allow us to complete more miles of highway rehabilitation.
- Looking at ways of increasing and generating new revenue for the system improvement and maintenance needs of Eau Claire County. Less services are being hired out for engineering and all project oversight is being done in house. We will continue to improve upon our fleet programs and implement more efficient ways to operate our equipment fleet.

**SECTION SUMMARY
LEISURE AND EDUCATION**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Chippewa Valley Museum	\$ 23,363	\$ 23,363	\$ 25,000	\$ 25,000	\$ 25,000	0.00%
Paul Bunyan Camp	4,000	4,000	4,000	4,000	4,000	0.00%
Countywide Library Charges	605,187	605,187	684,800	684,800	702,137	2.53%
Beaver Creek Reserve	180,000	180,000	180,000	180,000	180,000	0.00%
Fairs & Exhibits	22,940	23,700	24,778	24,700	29,192	17.81%
4-H Programs	101,450	86,500	88,979	88,000	86,247	-3.07%
University Extension Programs	205,376	206,492	224,268	180,760	198,414	-11.53%
Expo Center	122,206	115,977	139,297	139,297	139,983	0.49%
County Snowmobile/ATV Trails	373,977	93,344	143,215	143,215	262,034	82.97%
County Parks	899,654	852,550	836,929	799,658	882,201	5.41%
Total Leisure and Education	<u>\$ 2,538,153</u>	<u>\$ 2,191,113</u>	<u>\$ 2,351,266</u>	<u>\$ 2,269,430</u>	<u>\$ 2,509,208</u>	<u>6.72%</u>

HIGHLIGHTS

PARKS

- Additions in snowmobile grant funding make up 87% of the increases in expenses from 2017.
- No property tax levy applied to Parks and Forest budget for 3rd year in a row.
- Change of daily vehicle entrance fee from \$3 to \$5 and season pass from \$25 to \$30.
- Three snowmobile bridge replacements planned in 2018.

UW EXTENSION

- UW-Extension is reorganizing to take into account a reduction of staff; County Department Heads are eliminated as of December 31, 2017 and Area Extension Directors were hired (internally) to oversee areas in Chippewa, Dunn and Eau Claire counties.
- Assist families to thrive through prevention, education, support and awareness. Provide leadership in building community capacity on emerging issues as such as mental health, parenting, child development and organizational coordination.
- Continue writing grants to fund needed, innovative programs or existing programs.
- Educators leverage over 35,000 volunteer hours through the volunteer programs that provide valuable assistance to deliver our programs and other organizations in the community.

**SECTION SUMMARY
CONSERVATION AND ECONOMIC DEVELOPMENT**

<u>Department/Program</u>	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>	<u>% Change</u>
Economic Development	\$ 88,000	\$ 88,000	\$ 88,000	\$ 88,000	\$ 88,000	0.00%
Innovation Center	10,000	10,000	10,000	10,000	10,000	0.00%
Momentum Chippewa Valley	2,500	2,500	2,500	2,500	2,500	0.00%
Land Conservation	424,783	365,737	462,415	425,000	426,173	-7.84%
Housing Authority	1,120,477	1,150,810	1,280,982	802,584	-	-100.00%
County Forest	299,060	387,521	387,033	387,443	343,069	-11.36%
Land Conserv. - Water Shed Projects	<u>350,601</u>	<u>112,416</u>	<u>138,400</u>	<u>110,400</u>	<u>156,600</u>	13.15%
Total Conservation and Economic Development	<u>\$ 2,295,421</u>	<u>\$ 2,116,984</u>	<u>\$ 2,369,330</u>	<u>\$ 1,825,927</u>	<u>\$ 1,026,342</u>	<u>-56.68%</u>

HIGHLIGHTS

LAND CONSERVATION

- Consolidation of Land Conservation Division within the 3rd floor suite of the courthouse better serves the public and has maximized efficiencies of operations between Planning & Development and the public.
- Implementation of the 9-key element Eau Claire River Watershed Plan through various efforts, including continued collaboration with our Lake Districts, outreach and best management practice implementation with landowners, and coordination with other agencies, municipalities and adjacent counties encompassed within the watershed.

COUNTY FOREST

- Continue Forest Road improvements and tree planting in county forest.

ECONOMIC DEVELOPMENT

- Providing programming to enable entrepreneurs.
- County funding is provided in partnership between local governments, private sector and not-for-profits.

CHIPPEWA VALLEY INNOVATION CENTER

- Incubation facility that is currently holding 6 businesses that are making the transition from startup to established business.

MOMENTUM WEST

- Development of a regional strategy to tackle the current and pending workforce issues.
- Working with the state and region to develop entrepreneur resource roadmap including available public and private resources.
- Launch of the reborn Northern Wisconsin International Trade Association (NWITA) - advice for overseas expansion.

2018 Capital Project Requests & Recommendations by County Administrator & County Board

	<u>Funding</u>	<u>Amount Requested</u>	<u>County Administrator Recommendation</u>	<u>County Board Approved</u>	<u>Comment</u>
Beaver Creek Reserve (Per Contract)					
Parking Lot Improvements	Bonds	\$ 45,000	\$ 45,000	\$ 45,000	Beaver Creek Reserve contract is set for renewal in 2018. At that point the funding relationship will be reviewed.
Replace Observatory Furnaces	Bonds	10,500	10,500	10,500	
Replace Truck	Bonds	19,500	19,500	19,500	
Beaver Creek Reserve Subtotal		\$ 75,000	\$ 75,000	\$ 75,000	
Chippewa Valley Regional Airport					
Airport Building Improvements	Airport Levy	\$ 39,000	\$ 39,000	\$ 39,000	Continued investment in the airport is recommended. Airport contract is set for renewal in 2018 as well.
Airport IT Improvements	Airport Levy	33,000	33,000	33,000	
Airport Other Improvements	Airport Levy	11,000	11,000	11,000	
Crack Seal Asphalt Pavements	Airport Levy	73,500	73,500	73,500	
Loader Mounted Sweeper	Airport Levy	40,000	40,000	40,000	
Rehabilitate Runway 14/32	Airport Levy	150,000	150,000	150,000	
Chippewa Valley Regional Airport Subtotal		\$ 346,500	\$ 346,500	\$ 346,500	
Courts					
6th Courtroom Design	Bonds	\$ 60,000	\$ 60,000	\$ 60,000	In order to keep bonding bank qualified it is recommended that the plan for a complete rebuild be replaced by investment in developing the existing vacant space (former County Board Room) . This is also consistent with the long-term goal of reducing reliance upon debt.
6th Courtroom Construction	Fund Balance	820,000	200,000	350,000	
Courts Subtotal		\$ 880,000	\$ 260,000	\$ 410,000	
Facilities					
BAS System Controllers	Bonds	\$ 190,000	\$ 190,000	\$ 190,000	Essential maintenance items - deferral is likely to result in hirer cost later.
Caulking/Waterproofing Parking Structure (LE Center)	Bonds	32,000	32,000	32,000	
Courthouse Carpet / Flooring	Bonds	20,000	20,000	20,000	This allows for the reconstruction of existing space to adapt to workflow needs and increases space for approximately 40 individuals. It makes the space adaptable and flexible.
DHS Remodel	Fund Balance	385,000	385,000	385,000	
Highway Site Purchase & Facility Design (Altoona Highway Shop)	Bonds	1,000,000	-	-	Deferred due to lack of funding.
IS Relocation to 3rd Floor	Bonds	575,000	50,000	50,000	Utilize vacant space in Altoona office. Reduce costs and request from \$575,000 to \$50,000.
IS Server Room Pre-Action System	Bonds	40,000	40,000	40,000	Provides three point security for IT infrastructure in case of disaster.
Steam Boiler Replacement Engineering	Bonds	80,000	80,000	80,000	Essential maintenance items - deferral is likely to result in hirer cost later.
Facilities Subtotal		\$ 2,322,000	\$ 797,000	\$ 797,000	
Highway					
Asphalt Paver (Lease Program)	Equipment Fund	\$ 53,280	\$ 53,280	\$ 53,280	Highway Commissioner has reprioritized based on available resources. Delay project #791 (Highway K North) by one (1) year (\$1.8 million).
Chipper (2)	Equipment Fund	95,455	95,455	95,455	
Construction Improvement Projects	Fund Balance	1,500,000	1,500,000	1,500,000	
Dump Truck Purchase (5)	Separate Bond	975,000	975,000	975,000	
Dump Trucks (Lease)	Equipment Fund	367,100	367,100	367,100	
Highway Improvement Projects	Bonds/Landfill/Other/State Aid	7,132,250	5,332,250	5,332,250	
Light Equipment Trailer	Equipment Fund	8,000	8,000	8,000	
Local Bridge Program	Special Levy	200,000	200,000	200,000	
Motor Grader	Equipment Fund	47,000	47,000	47,000	
Small Vehicle Fleet Program	Separate Bond	350,000	350,000	350,000	
Tip Top Trailer (2)	Equipment Fund	29,165	29,165	29,165	
Tractor Mower	Equipment Fund				
Highway Subtotal		\$ 10,757,250	\$ 8,957,250	\$ 8,957,250	

2018 Capital Project Requests & Recommendations by County Administrator & County Board

	<u>Funding</u>	<u>Amount Requested</u>	<u>County Administrator Recommendation</u>	<u>County Board Approved</u>	<u>Comment</u>
Human Services					
Building Improvements and Upgrades	Levy	\$ 42,000	\$ 42,000	\$ 42,000	
JDC Control Room Improvement	Fees	7,600	7,600	7,600	
Smartboards	Levy	6,400	6,400	6,400	
Workstations	Levy	21,275	21,275	21,275	
Human Services Subtotal		\$ 77,275	\$ 77,275	\$ 77,275	
Information Services					
Computer Equipment	Bonds	\$ 246,187	\$ 246,187	\$ 246,187	This item includes laptops and basic equipment required to function. The ideal long-term plan would include transitioning these items to our operational budget as a best practice.
Computer Equipment (Ipad Replacement)	Bonds	-	-	-	
Equipment (Courts)	Bonds	69,598	69,598	69,598	
Equipment (Parks and Forest)	Bonds	10,000	10,000	10,000	
Narrowbanding Funds (Northwest Tower)	Bonds	671,325	671,325	671,325	Joint project with the city of Eau Claire (deferral is not an option). This tower will address a "hole" in the emergency communications network.
Tower / PSC Projects (Northwest Tower)	Bonds	244,000	244,000	244,000	
Network Projects	Bonds	871,000	871,000	871,000	Includes \$400,000 for a disaster recovery system. This request also includes upgrades to the core network which is 6.5 years old (end-of-useful-life).
Software	Bonds	198,790	198,790	198,790	
Software (Human Services)	Bonds	179,640	179,640	179,640	Avatar.
Software (Sheriff Scheduling)	Bonds	50,000	50,000	50,000	
Video Surveillance	Bonds	149,700	73,700	73,700	Postpone milestone recording server by one (1) year.
Wireless Expansion	Bonds	92,095	92,095	92,095	Provides connectivity within county facilities.
Information Services Subtotal		\$ 2,782,335	\$ 2,706,335	\$ 2,706,335	
Parks & Forest					
Coon Fork Office / Restroom	Bonds	\$ 140,000	\$ -	\$ -	Project deferred due to lack of funding.
Coon Fork, Lake Altoona, Lake Eau Claire - Boat Dock Replacements	Bonds	28,600	28,600	28,600	Required for safety.
Replacement of Crawler Dozer	Bonds	119,110	119,110	119,110	Used for timber sales.
Replacement of Tracked Skid Steer (net of trade-in value)	Bonds	68,000	68,000	68,000	Used for timber sales.
Rifle Range Improvements	Grant/Donation	100,000	100,000	100,000	
Ski Trail Groomer Replacement	Bonds	44,500	44,500	44,500	Needed for trail maintenance - parts no longer available for repair of existing equipment.
Tower Ridge - Ski Trail Lights	Grant/Donation	64,428	64,428	64,428	
Trailer for Skid Steer	Timber Funds	7,000	7,000	7,000	
UTV (replacing 4-wheeler)	Timber Funds	15,000	15,000	15,000	
Vehicle Replacements	Bonds	29,000	29,000	29,000	Replacement of a 1999 vehicle
Exposition Center:					
HVAC System, Ceiling, Ice Arena	Donations	170,000	170,000	170,000	
Parks & Forest Subtotal		\$ 785,638	\$ 645,638	\$ 645,638	
Planning & Development					
Aerial Photos	Bonds	\$ 69,405	\$ 69,405	\$ 69,405	Project has already been initiated.
Eau Claire River Watershed	Grant/Bonds	200,000	200,000	200,000	Continued funding required to actualize the 9 key element plan for long term mitigation.
Recycling Drop-off Bins	Fund Balance	26,350	26,350	26,350	
Shoreland Restoration	Fund Balance	5,000	5,000	5,000	
Stewardship Acquisitions	Grant	100,000	100,000	100,000	
Vehicle Replacements	Bonds	27,000	-	-	Deferred based on available funding.
Planning & Development Subtotal		\$ 427,755	\$ 400,755	\$ 400,755	

2018 Capital Project Requests & Recommendations by County Administrator & County Board

	<u>Funding</u>	<u>Amount Requested</u>	<u>County Administrator Recommendation</u>	<u>County Board Approved</u>	<u>Comment</u>
Purchasing					
Annual Copier Upgrades	Levy	\$ 20,000	\$ 20,000	\$ 20,000	Consistent with ongoing investment.
Purchasing Subtotal		\$ 20,000	\$ 20,000	\$ 20,000	
Sheriff					
Squad Equipment	Bonds	\$ 15,000	\$ 15,000	\$ 15,000	Consistent with ongoing investment.
Vehicle Replacements (6 Units)(net of trade-in value)	Bonds	127,300	127,300	127,300	Consistent with ongoing investment.
Sheriff Subtotal		\$ 142,300	\$ 142,300	\$ 142,300	
Totals		\$ 18,616,053	\$ 14,428,053	\$ 14,578,053	

Funding Sources

	<u>2017</u>					
\$	42,500	General Levy	\$ 89,675	\$	89,675	\$ 89,675
	3,130,100	Bonds (General)	6,827,250		4,439,250	3,854,250
	-	Fund Balance	5,000		5,000	740,000
	-	Grants	282,214		282,214	282,214
	420,000	Donations / Fees	281,814		281,814	281,814
	3,592,600	General Subtotal	7,485,953		5,097,953	5,247,953
	1,046,710	Airport Levy	346,500		346,500	346,500
	20,000	Copiers-Fees/FB	-		-	-
	810,336	Hwy Equip Fd	600,000		600,000	600,000
	336,527	Fund Balance (Hwy)	1,500,000		1,500,000	1,500,000
	6,850,000	Bonds (Hwy)	6,498,000		4,698,000	4,698,000
	175,000	Landfill Fees	175,000		175,000	175,000
	325,000	State Aids (Hwy)	459,250		459,250	459,250
	-	Bonding for Capital Equipment	1,325,000		1,325,000	1,325,000
	-	Hwy Special Levy - Other Revenue	200,000		200,000	200,000
	8,496,863	Highway Subtotal	10,757,250		8,957,250	8,957,250
	26,350	Recycling Fund Balance	26,350		26,350	26,350
	\$ 13,212,523	TOTALS	\$ 18,616,053		\$ 14,428,053	\$ 14,578,053
	\$ 9,980,100	Est. 2018 Borrowing Required:	\$ 14,650,250		\$ 10,462,250	\$ 9,877,250

Capital Projects Requests-Summary 2018-2022

	Funding	2018	2019	2020	2021	2022	Totals
Beaver Creek Reserve (Per Contract)							
Parking Lot Improvements	Bonds	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ 45,000
Replace Observatory Furnaces	Bonds	10,500	-	-	-	-	10,500
Replace Truck	Bonds	19,500	-	-	-	-	19,500
Beaver Creek Reserve Subtotal		\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Chippewa Valley Regional Airport							
Airport Building Improvements	Airport Levy	\$ 39,000	\$ -	\$ -	\$ -	\$ -	\$ 39,000
Airport IT Improvements	Airport Levy	33,000	-	-	-	-	33,000
Airport Other Improvements	Airport Levy	11,000	-	-	-	-	11,000
Crack Seal Asphalt Pavements	Airport Levy	73,500	-	-	-	-	73,500
Loader Mounted Sweeper	Airport Levy	40,000	-	-	-	-	40,000
Rehabilitate Runway 14/32	Airport Levy	150,000	-	-	-	-	150,000
Chippewa Valley Regional Airport Subtotal		\$ 346,500	\$ -	\$ -	\$ -	\$ -	\$ 346,500
Courts							
6th Courtroom Design	Bonds	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
6th Courtroom Construction	Bonds	820,000	-	-	-	-	820,000
Courts Subtotal		\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000
Facilities							
BAS System Controllers	Bonds	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ 190,000
Caulking/Waterproofing Parking Structure (LE Center)	Bonds	32,000	-	-	32,000	-	64,000
Courthouse Carpet / Flooring	Bonds	20,000	20,000	15,000	15,000	15,000	85,000
DHS Remodel	Bonds	385,000	-	-	-	-	385,000
IS Relocation to 3rd Floor	Bonds	575,000	-	-	-	-	575,000
IS Server Room Pre-Action System	Bonds	40,000	-	-	-	-	40,000
Steam Boiler Replacement Engineering	Bonds	80,000	1,000,000	-	-	-	1,080,000
Highway Facility Construction	Bonds	-	13,000,000	6,500,000	-	-	19,500,000
Highway Site Purchase & Facility Design (Altoona Highway Shop)	Bonds	1,000,000	-	-	-	-	1,000,000
Seal Coating Parking Lots	Bonds	-	15,000	-	15,000	-	30,000
1973 Ground & First Floor Ceilings	Bonds	-	-	35,000	-	-	35,000
911 Communication Center A/C	Bonds	-	-	80,000	-	-	80,000
DHS Roof Replacement	Bonds	-	-	155,000	-	-	155,000
Replace Garage Door (Augusta Highway Shop)	Bonds	-	-	5,000	-	-	5,000
Roof Replacement (Ag Center)	Bonds	-	-	40,000	-	-	40,000
Air Handler Replacement	Bonds	-	-	-	80,000	-	80,000
Carpet 1/2 1st Floor (Ag Center)	Bonds	-	-	-	15,000	-	15,000
IS Server Room A/C	Bonds	-	-	-	35,000	-	35,000
Replace MAU	Bonds	-	-	-	15,000	-	15,000
Replace MAU (2) - Augusta Highway Shop	Bonds	-	-	-	25,000	-	25,000
Seal Coating Parking Lots (Ag Center)	Bonds	-	-	-	12,000	-	12,000
Tuck-Pointing DHS Building	Bonds	-	-	-	60,000	-	60,000
Chillers/Cooling Towers	Bonds	-	-	-	-	950,000	950,000
Replace Infrared Tube Heaters (4) - Augusta Highway Shop	Bonds	-	-	-	-	20,000	20,000
Facilities Subtotal		\$ 2,322,000	\$ 14,035,000	\$ 6,830,000	\$ 304,000	\$ 985,000	\$ 24,476,000

Capital Projects Requests-Summary 2018-2022

	Funding	2018	2019	2020	2021	2022	Totals
Highway							
Asphalt Paver (Lease Program)	Equipment Fund	\$ 53,280	\$ 53,280	\$ 53,280	\$ 53,280	\$ -	\$ 213,120
Chipper (2)	Equipment Fund	95,455	-	-	-	-	95,455
Construction Improvement Projects	Fund Balance	1,500,000	-	500,000	-	-	2,000,000
Dump Truck Purchase (5)	Separate Bond	975,000	-	-	-	-	975,000
Dump Trucks (Lease)	Equipment Fund	367,100	367,100	367,100	367,100	367,100	1,835,500
Highway Improvement Projects	Bonds/Landfill/Oth	7,132,250	6,140,000	5,908,000	5,613,500	5,640,500	30,434,250
Light Equipment Trailer	Equipment Fund	8,000	\$ -	10,015	-	-	18,015
Local Bridge Program	Special Levy	200,000	100,000	50,000	50,000	50,000	450,000
Motor Grader	Equipment Fund	47,000	47,000	47,000	47,000	47,000	235,000
Small Vehicle Fleet Program	Separate Bond	350,000	-	-	-	-	350,000
Tip Top Trailer (2)	Equipment Fund	29,165	-	-	-	-	29,165
Boom Truck	Equipment Fund	-	232,620	-	-	-	232,620
Road Reclaimer	Separate Bond	-	890,000	-	-	-	890,000
Excavator	Equipment Fund	-	-	222,605	-	-	222,605
End Loader	Equipment Fund	-	-	-	232,620	-	232,620
Mowers	Equipment Fund	-	-	-	-	45,900	45,900
Shoulder Machine	Equipment Fund	-	-	-	-	100,000	100,000
Tractor Mower	Equipment Fund	-	-	-	-	140,000	140,000
Highway Subtotal		\$ 10,757,250	\$ 7,830,000	\$ 7,158,000	\$ 6,363,500	\$ 6,390,500	\$ 38,499,250
Human Services							
Building Improvements and Upgrades	Levy	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ 42,000
JDC Control Room Improvement	Fees	7,600	-	-	-	-	7,600
Smartboards	Levy	6,400	-	-	-	-	6,400
Workstations	Levy	21,275	-	-	-	-	21,275
Human Services Subtotal		\$ 77,275	\$ -	\$ -	\$ -	\$ -	\$ 77,275
Information Services							
Computer Equipment	Bonds	\$ 246,187	\$ 238,112	\$ 261,923	\$ 288,116	\$ 316,927	\$ 1,351,265
Computer Equipment (Ipad Replacement)	Bonds	-	-	28,225	-	-	28,225
Equipment (Courts)	Bonds	69,598	45,000	47,250	49,613	52,093	263,554
Equipment (Parks and Forest)	Bonds	10,000	-	-	-	-	10,000
Narrowbanding Funds (Northwest Tower)	Bonds	671,325	-	-	-	-	671,325
Network Projects	Bonds	871,000	232,500	256,570	385,500	105,000	1,850,570
Software	Bonds	198,790	483,600	415,000	490,000	490,000	2,077,390
Software (Human Services)	Bonds	179,640	100,000	100,000	100,000	100,000	579,640
Software (Sheriff Scheduling)	Bonds	50,000	-	-	-	-	50,000
Tower / PSC Projects (Northwest Tower)	Bonds	244,000	112,500	118,125	124,031	130,233	728,889
Video Surveillance	Bonds	149,700	177,500	18,150	19,965	97,962	463,277
Wireless Expansion	Bonds	92,095	6,000	98,430	-	-	196,525
Information Services Subtotal		\$ 2,782,335	\$ 1,395,212	\$ 1,343,673	\$ 1,457,225	\$ 1,292,215	\$ 8,270,660

Capital Projects Requests-Summary 2018-2022

	Funding	2018	2019	2020	2021	2022	Totals
Parks & Forest							
Coon Fork Office / Restroom	Bonds	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Coon Fork, Lake Altoona, Lake Eau Claire - Boat Dock Replacements	Bonds	28,600	-	-	-	-	28,600
Replacement of Crawler Dozer	Bonds	119,110	-	-	-	-	119,110
Replacement of Tracked Skid Steer (net of trade-in value)	Bonds	68,000	-	-	-	-	68,000
Rifle Range Improvements	Grant/Donation	100,000	-	-	-	-	100,000
Ski Trail Groomer Replacement	Bonds	44,500	-	-	-	-	44,500
Tower Ridge - Ski Trail Lights	Grant/Donation	64,428	-	-	-	-	64,428
Trailer for Skid Steer	Timber Funds	7,000	-	-	-	-	7,000
UTV (replacing 4-wheeler)	Timber Funds	15,000	-	-	-	-	15,000
Vehicle Replacements	Bonds	29,000	29,000	75,500	30,000	29,500	193,000
Bridge Black Creek Forest Road	Bonds	-	109,000	-	-	-	109,000
Coon Fork - Blacktop Dumping Station Drive and Parking Lot	Bonds	-	56,000	-	-	-	56,000
Lowes Creek - Pave Driveway and Parking Lot	Bonds	-	88,000	-	-	-	88,000
Replace 2005 New Holland Mower	Bonds	-	25,000	-	-	-	25,000
Replace Heavy Equipment Trailer	Bonds	-	25,000	-	-	-	25,000
Lake Altoona - Phase 1 Engineering	Bonds	-	75,000	-	-	-	75,000
Replace John Deere Grader	Bonds	-	127,000	-	-	-	127,000
Lake Eau Claire - ADA Canoe Launch Point	Bonds	-	-	15,000	-	-	15,000
Hamilton Falls - Construct Steps and Look out	Bonds	-	-	19,000	-	-	19,000
Harstad Pavilion Rehab	Bonds	-	-	24,500	-	-	24,500
Lowes Creek - Playground Addition	Bonds	-	-	58,000	-	-	58,000
Coon Fork - Group Campsite Development	Bonds	-	-	114,000	-	-	114,000
Lake Altoona - Upgrades (Water, Septic, Electric, Storm Sewer)	Bonds	-	-	925,000	-	-	925,000
Ski Trail Groomer Trailer Replacement	Bonds	-	-	-	9,000	-	9,000
60' Bucket Truck	Bonds	-	-	-	68,000	-	68,000
Coon Fork - Upgrades (Beach Shelter/Electrical)	Bonds	-	-	-	78,000	-	78,000
Track Hoe Purchase	Bonds	-	-	-	88,000	-	88,000
Lowes Creek - Upgrades (Restroom and Security Lights)	Bonds	-	-	-	116,000	-	116,000
Lake Altoona - Parking Lot Improvements	Bonds	-	-	-	325,000	-	325,000
Metal Roof Pinter Cabins and Garage	Bonds	-	-	-	-	28,000	28,000
Harstad Cold in Place Road Recycling	Bonds	-	-	-	-	30,000	30,000
Coon Fork - Black Creek Bridge Hiking Trail	Bonds	-	-	-	-	43,000	43,000
Mini Excavator Track Hoe	Bonds	-	-	-	-	46,000	46,000
Coon Fork - Gut Creek Bridge (Snowmobile / ATV programs)	Bonds	-	-	-	-	54,000	54,000
Coon Fork - Playground Replacement/Campground	Bonds	-	-	-	-	74,000	74,000
Replace New Holland Tractor	Bonds	-	-	-	-	87,000	87,000
Lake Altoona - Upgrades (Pavilions and Restroom)	Bonds	-	-	-	-	492,000	492,000
Lake Altoona - New Clubhouse (4 season building)	Bonds	-	-	-	-	2,500,000	2,500,000

Capital Projects Requests-Summary 2018-2022

	Funding	2018	2019	2020	2021	2022	Totals
Exposition Center:							
HVAC System, Ceiling, Ice Arena	Donations	170,000	-	-	-	-	170,000
Electrical Upgrade to Barns and Campsites	Bonds	-	54,000	-	-	-	54,000
Building E - Install Irrigation System	Bonds	-	14,000	-	-	-	14,000
Materials Bin System	Bonds	-	9,000	-	-	-	9,000
Paving (Lowes Creek Park Entrance)	Bonds	-	-	44,000	-	-	44,000
Building E - Replacements and Upgrades	Bonds	-	-	12,000	12,000	18,000	42,000
Kitchen Appliance Replacements	Bonds	-	-	-	11,000	-	11,000
Parks & Forest Subtotal		\$ 785,638	\$ 611,000	\$ 1,287,000	\$ 737,000	\$ 3,401,500	\$ 6,682,138
Planning & Development							
Aerial Photos	Bonds	\$ 69,405	\$ -	\$ 75,000	\$ -	\$ -	\$ 144,405
Eau Claire River Watershed	Grant/Bonds	200,000	300,000	200,000	300,000	200,000	1,200,000
Groundwater Management Planning	Bonds	-	100,000	-	20,000	-	120,000
LCD Network Rover Station	Bonds	-	-	-	-	15,000	15,000
LiDAR Data with Aerial Photo	Bonds	-	-	75,000	-	-	75,000
Recycling Drop-off Bins	Fund Balance	26,350	26,350	26,350	26,350	13,150	118,550
Shoreland Restoration	Fund Balance	5,000	-	-	-	-	5,000
Stewardship Acquisitions	Grant	100,000	100,000	100,000	100,000	100,000	500,000
Survey Total Robotic Station	Bonds	-	25,000	-	-	-	25,000
Vehicle Replacements	Bonds	27,000	-	27,000	-	27,000	81,000
Planning & Development Subtotal		\$ 427,755	\$ 551,350	\$ 503,350	\$ 446,350	\$ 355,150	\$ 2,283,955
Purchasing							
Annual Copier Upgrades	Levy	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Purchasing Subtotal		\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Sheriff							
Courthouse Screening Project - Security Equipment	Bonds	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Courthouse Screening Project - X-Ray Machine	Bonds	-	25,000	-	-	-	25,000
Squad Equipment	Bonds	15,000	15,000	15,000	15,000	15,000	75,000
Vehicle Replacements (6 Units)(net of trade-in value)	Bonds	127,300	144,000	144,000	144,000	144,000	703,300
Sheriff Subtotal		\$ 142,300	\$ 204,000	\$ 159,000	\$ 159,000	\$ 159,000	\$ 823,300
Totals		\$ 18,616,053	\$ 24,626,562	\$ 17,281,023	\$ 9,467,075	\$ 12,583,365	\$ 82,574,078

Capital Projects Requests-Summary 2018-2022

Funding	2018	2019	2020	2021	2022	Totals
<u>Funding Sources</u>						
General Levy	\$ 89,675	\$ -	\$ -	\$ -	\$ -	\$ 89,675
Bonds	6,827,250	16,520,212	9,896,673	2,827,225	5,979,715	42,051,075
Fund Balance	5,000	-	-	-	-	5,000
Grants	282,214	250,000	200,000	250,000	200,000	1,182,214
Donations / Fees	281,814	-	-	-	-	281,814
General Subtotal	7,485,953	16,770,212	10,096,673	3,077,225	6,179,715	43,609,778
Airport Levy	346,500	-	-	-	-	346,500
Equipment Fund	600,000	700,000	700,000	700,000	700,000	3,400,000
Fund Balance (Hwy)	1,500,000	-	500,000	-	-	2,000,000
Bonds (Hwy)	6,498,000	5,965,000	5,583,000	5,288,500	5,465,500	28,800,000
Landfill Fees	175,000	175,000	175,000	175,000	175,000	875,000
State Aids (Hwy)	459,250	-	150,000	150,000	-	759,250
Bonding for Capital Equipment	1,325,000	890,000	-	-	-	2,215,000
Hwy Special Levy - Other Revenue	200,000	100,000	50,000	50,000	50,000	450,000
Highway Subtotal	10,757,250	7,830,000	7,158,000	6,363,500	6,390,500	38,499,250
Recycling Fund Balance	26,350	26,350	26,350	26,350	13,150	118,550
TOTALS	\$ 18,616,053	\$ 24,626,562	\$ 17,281,023	\$ 9,467,075	\$ 12,583,365	\$ 82,574,078
Estimated Annual Borrowing	\$ 14,650,250	\$ 23,375,212	\$ 15,479,673	\$ 8,115,725	\$ 11,445,215	\$ 73,066,075

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
<u>GENERAL FUND</u>						
TAXES						
00-41150	Forest Crop Taxes	\$ 11,552	\$ 43,475	\$ 35,000	\$ 35,000	\$ 35,000
00-41200	County Sales Tax	10,063,369	10,101,277	9,600,000	10,000,000	10,100,000
00-41800	Interest on Delinquent Taxes	371,710	395,824	455,000	350,000	400,000
00-41810	Penalty on Delinquent Taxes	200,163	197,265	250,000	175,000	200,000
14-41230	Real Estate Transfer Fees	270,416	281,283	275,000	240,000	250,000
	Total Taxes	<u>\$ 10,917,210</u>	<u>\$ 11,019,123</u>	<u>\$ 10,615,000</u>	<u>\$ 10,800,000</u>	<u>\$ 10,985,000</u>
INTERGOVERNMENTAL GRANTS & AID						
00-43410	Shared Taxes	\$ 2,554,328	\$ 2,583,229	\$ 2,566,844	\$ 2,540,402	\$ 2,594,763
02-43510	State Grant Courts	459,314	457,814	457,810	457,920	457,920
12-43516	District Attorney	151,277	268,413	198,077	205,000	205,000
12-43517	District Attorney-Diversion Grant	59,960	59,520	75,000	50,000	75,000
12-46145	District Attorney-VAWA Grant	-	50,271	-	106,337	106,337
15-43524	State Aid Emerg. Govt.	54,302	68,416	65,000	65,000	65,000
15-43527	Land Info Training Grant	1,000	1,000	1,000	1,000	1,000
15-43582	Soil & Water Conservation	140,892	136,154	141,200	141,286	141,200
15-43587	Wild Life Damages	6,203	-	9,000	3,800	9,000
15-43588	State Aid - EPCRA	17,624	27,353	16,000	17,500	27,000
15-43588	State Aid - R2R	-	8,615	-	22,000	30,000
15-43591	Land Records Grant	-	25,000	50,000	50,000	50,000
17-43522	Highway Safety	-	(6,659)	-	-	-
17-43523	Police Training	42,398	14,826	25,000	35,082	25,000
17-43618	ATV Grant	9,682	5,433	10,000	8,000	8,000
17-43619	SWAT Vests Grant	(5,000)	-	4,000	1,800	-
17-43621	SWAT Equipment Grant	55,588	(3,136)	-	22,000	-
19-43561	Administration Cost Reimbursement	877,896	782,733	872,386	793,186	841,169
19-43561	Performance Based Funding	189,019	190,676	189,000	195,000	195,000
19-43561	State General Purpose Revenue	125,690	125,690	125,690	127,700	125,690
19-43561	MSL Incentives	57,889	54,170	57,900	58,000	55,000
19-43561	Genetic Test Reimbursement	5,407	5,629	5,000	7,257	7,250
19-43561	Health Insurance GPR	6,899	5,999	6,000	8,000	6,000
20-43650	State Aid - Vets	19,500	12,988	13,000	13,000	13,000
21-43571	Fairs & Exhibits	3,963	4,068	4,000	4,000	4,000
21-43573	State Postage	1,988	1,988	1,988	1,988	1,988
21-43578	Safety Grant	1,400	2,900	1,300	-	-
21-43581	Postage Fees	37	127	200	200	200
21-43582	4H Activity Fees & Dues	3,000	-	3,000	-	-

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
21-43583	County Fair Fees	3,000	3,000	3,000	3,000	3,000
22-43571	Snow Trails	24,230	94,610	73,625	93,838	216,834
22-43572	ATV Trail Aides	177,223	20,159	69,590	43,114	45,200
22-43584	Wildlife Habitat	2,471	2,486	2,486	14,777	2,486
22-43585	Conservation Grant	-	23,388	1,800	1,800	1,800
22-43586	State Aid Forest Roads	5,631	5,642	5,630	5,647	5,630
22-43587	Administration Grant	50,779	50,132	52,000	53,304	53,000
00-43619	Intergovernment Grants-Computer Aid	207,463	191,033	205,000	170,000	169,084
	Total Intergovernmental Aids	<u>\$ 5,311,053</u>	<u>\$ 5,279,345</u>	<u>\$ 5,311,526</u>	<u>\$ 5,320,938</u>	<u>\$ 5,541,551</u>
LICENSES & PERMITS						
00-44230	Dogs & Cats	\$ 41,721	\$ 39,801	\$ 42,765	\$ 42,765	\$ 42,765
15-44400	Zoning Permits	329,786	388,431	300,000	340,000	310,000
15-44401	Mapping Fees	12,090	31,635	12,590	13,500	15,000
15-44403	Land Records Fees	-	-	100,000	100,000	115,000
15-44405	Stormwater Fees	43,157	12,790	26,200	14,000	14,000
	Total Licenses & Permits	<u>\$ 426,754</u>	<u>\$ 472,656</u>	<u>\$ 481,555</u>	<u>\$ 510,265</u>	<u>\$ 496,765</u>
FINES & FORFEITURES						
02-45110	County Ordinance Forfeitures	\$ 127,570	\$ 126,028	\$ 145,574	\$ 129,550	\$ 130,000
02-45120	County Share State Fines	142,206	144,147	170,000	152,140	168,310
02-45125	Jail Assessment	93,329	90,431	94,000	91,400	91,500
	Total Fines & Forfeitures	<u>\$ 363,105</u>	<u>\$ 360,606</u>	<u>\$ 409,574</u>	<u>\$ 373,090</u>	<u>\$ 389,810</u>
PUBLIC CHARGES FOR SERVICES						
02-46140	Court Fees & Costs	\$ 271,743	\$ 245,530	\$ 260,000	\$ 317,990	\$ 364,630
02-46141	Attorney Fees	172,184	177,297	161,660	235,000	237,730
02-46142	County Share Occupant Drivers License	220	120	120	240	120
02-46143	Family Case Fees (TRY Mediation)	12,375	11,619	10,000	10,610	10,000
02-46144	GN Medical Exams	3,622	28,279	23,000	27,910	27,500
02-46148	Interpreter Reimbursements	18,523	13,217	15,000	16,360	15,000
02-46149	Ignition Interlock Surcharge	13,962	13,766	15,250	13,700	13,500
02-46146	Courts Video	50	-	150	75	100
03-46145	Probate Fees	32,303	38,153	45,000	40,000	40,000
05-46147	Comunity Svc Surcharge	24,477	22,092	26,000	22,000	22,000
04-46642	Juvenile Shelter Fees	60	(308,635)	-	-	-
05-46250	Medical Examiner Fees	154,850	182,750	188,500	123,500	169,650

REVENUES

	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
05-46251 Meeting Room Rental	1,425	1,250	900	1,360	1,100
06-46110 County Clerk's Fees	355	10	300	100	100
06-46113 Waivers	570	470	600	600	630
06-46114 Marriage Fees	23,765	23,205	22,000	22,050	22,160
06-46115 Assembly License Fees	1,200	700	300	300	300
06-46116 Marriage Fee/Counseling (TRY Mediation)	13,580	13,260	36,900	12,600	12,660
06-46119 SVRS Charges	1,700	1,500	1,600	1,450	1,600
08-46191 Data Processing Fees	126,660	129,698	170,221	150,000	156,048
11-46120/23 Treasurer's Fees	3,654	3,167	2,000	1,000	1,000
11-47320 Co. Treasurer Collection Services	72,088	72,521	72,000	77,300	77,750
12-46141 District Attorney Fees	3,743	40,122	15,000	50,000	40,000
12-46143 District Atty - Restitution	43,670	40,915	35,000	35,000	35,000
12-46142 Deferred Prosecution Fees	65,149	70,686	75,000	75,000	75,000
14-46130 Register of Deeds Fees	31,994	316,236	317,000	317,000	320,000
14-46131 Cnty Share Land Records Fee	122,152	126,204	24,800	117,408	124,000
14-46133 Register of Deeds - Laredo Fee	50,233	52,023	55,000	53,000	51,000
15-46192 Tax Roll Assmt. Supp.	-	125	500	-	500
15-46819 Conservation Tree Sales	19,155	16,422	13,500	10,859	13,000
15-46225 CPR Fees	1,500	-	-	-	-
17-46209 Misc. Fees - Sheriff	2,152	1,353	17,000	3,700	3,700
17-46210 Process Fees	76,835	75,486	75,000	60,000	60,000
17-46211 Sheriff Restitution	1,872	1,848	1,500	1,500	1,500
17-46212 Parking Citations	1,350	970	1,000	1,000	1,000
17-46213 Traffic Control	55,617	62,412	55,000	55,000	60,000
17-46214 Shooting Range Fees	1,200	1,200	1,200	1,600	1,600
17-46216 Patrol Service Fees	397	1,618	750	750	750
17-46217 Fuel Rebates	3,308	3,222	2,000	2,000	2,000
17-46219 DNA/Fingerprint Collections	2,520	17,326	10,000	10,000	10,000
17-46220 Blood Collection Fees	1,304	1,573	1,800	1,800	2,000
17-46246 Electronic Monitoring	12,294	12,209	13,000	13,000	13,000
17-46240 Board of Prisoners - Huber	332,431	316,262	340,000	340,000	340,000
17-46242 Board of Prisoners - SSI	24,000	21,000	18,000	18,000	18,000
17-46243 Board of Prisoners - Other Agency	255,301	276,923	250,000	250,000	250,000
17-46247 Jail Medical Collection	12,218	13,761	14,000	14,000	14,000
17-46248 Jail/Laundry Fees	14,758	14,771	15,500	30,500	30,500
17-46249 Huber Drug Testing Fees	7,299	5,483	6,000	6,000	6,000
17-46250 Jail Miscellaneous Revenue	21,850	31,117	30,000	20,000	20,000
19-46643 Child Support/Filing Fees	1,343	1,353	1,500	1,725	1,725
06-46117 Election Programming Rev.	2,050	625	1,000	2,255	1,500
21-46740 Expo Rent	51,397	39,554	46,500	40,554	42,500

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
21-46740	Expo Winter Storage Fees	10,650	20,844	16,000	20,840	20,800
21-46740	Fair Exhibitor/Vendor Fees	5,513	5,511	5,951	3,400	3,400
21-46741	4-H Programs	2,639	1,306	1,500	1,500	1,500
21-46741	School Outreach Program Grant	700	400	400	400	400
22-46744	Expo Utilities	15,961	8,377	13,000	16,058	14,500
21-46771	Reference Materials - UWE	209	134	100	100	100
21-46772	Duplicating - UWE	249	131	500	400	500
21-46774	Educational Programs - UWE	31,795	31,809	17,500	15,000	14,420
21-46920	Garden Rent	4,720	2,633	2,300	1,823	1,850
22-46720	Reservation Fees - Parks	11,076	13,454	11,500	13,250	13,400
22-46720	Park Entrance Fees	142,380	147,436	137,090	145,250	188,130
22-46721	Coon Forks Shelter	19	95	100	19	100
22-46722	Coon Forks Camping	81,966	87,955	79,400	87,900	88,000
22-46723	Coon Forks Firewood	8,878	7,826	8,400	7,800	8,400
22-46724	Coon Forks Concession	6,008	4,050	3,585	3,900	3,850
22-46724	Coon Forks Electricity	15,768	19,263	15,750	18,500	17,500
22-46724	Coon Forks Sewage	528	628	450	-	-
22-46724	Coon Forks Canoe Rental	7,126	7,427	6,785	7,500	7,400
22-46724	Coon Forks Showers	1,771	1,837	1,770	-	-
22-46724	Coon Forks Park Violations	475	725	700	500	700
22-46725	Harstad Camping	5,385	7,189	4,670	5,000	7,500
22-46726	Harstad Firewood	771	792	777	795	800
22-46727	Harstad Shelter	-	100	100	100	100
22-46727	Harstad Park Violations	280	225	200	250	200
22-46729	Lake Altoona Shelter	2,175	2,052	2,750	2,750	2,751
22-46730	Lake Altoona Clubhouse	17,768	13,989	14,900	14,000	14,900
22-46730	Lake Atloona Park Violations	1,500	275	1,500	500	1,500
22-46732	Lake Eau Claire Shelter	910	834	1,050	850	1,050
22-46733	Lake Eau Claire Clubhouse	4,100	2,355	3,467	2,500	3,250
22-46733	Lake Eau Claire Violations	-	25	250	250	500
22-46735	Chalet Rental	2,099	1,255	1,500	1,300	1,350
22-46736	Big Falls Violations	4,302	1,165	2,700	2,100	2,700
22-46736	Lowes Creek Violations	1,450	475	800	525	800
22-46735	Tower Ridge Ski Trails	16,597	20,776	18,500	21,745	18,500
22-46735	Tower Ridge Violations	525	225	300	195	300
22-46739	Other Revenue - Parks	11,903	764	-	1,228	-
22-46739	Parks - Hat & Shirt Sales	1,048	265	250	-	250
22-46810	Timber Sales	1,300,921	1,057,554	908,369	925,000	913,175
22-46811	Tree Planting	76	138	450	200	450
22-46813	Other Forestry Revenue	6,538	2,446	500	1,183	500

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
22-46812	Firewood Sales	599	463	500	500	500
	Total Public Charges for Services	<u>\$ 3,895,836</u>	<u>\$ 3,707,972</u>	<u>\$ 3,774,365</u>	<u>\$ 3,930,907</u>	<u>\$ 4,067,879</u>
INTERGOVERNMENTAL CHARGES FOR SERVICES						
04-47364	AODA Grant/Intake	\$ 983	\$ -	\$ -	\$ -	\$ -
04-47460	Child Abuse Invest Contract	9,535	9,535	9,535	-	-
05-47360	Dept of Corrections-Comm Transition Ctr	107,690	146,050	117,000	117,000	117,000
09-47211	Central Duplicating Fees	99,651	113,978	124,000	72,000	114,000
09-47321	Purchasing Svc Chargeback	47,660	37,129	54,627	94,600	97,000
13-47310	Corporation Counsel Fees	1,179	250	500	500	500
13-47315	Corporation Counsel Placement Fees	17,670	22,735	15,500	16,500	17,500
13-47430	Airport Chargeback	3,696	1,964	3,000	2,400	2,750
09-47212	Central Mail Fees	27,568	29,303	28,000	27,450	28,923
15-45592	Groundwater Education	-	-	2,000	-	2,000
15-46224	Hazmat Incident Charges	-	500	1,000	-	1,000
15-47584	GIS Work for Others	-	-	21,000	-	21,000
15-47585	Survey Work For Others	-	1,600	1,000	-	1,000
15-47586	LCC - Contract Svcs	1,050	800	5,000	-	5,000
15-47580	Housing Authority	248,340	192,803	287,982	222,528	-
15-47580	Housing Authority Voucher Program	938,193	890,805	993,000	1,034,685	-
	Total Intergovernmental Charges for Service	<u>\$ 1,503,215</u>	<u>\$ 1,447,451</u>	<u>\$ 1,663,144</u>	<u>\$ 1,587,663</u>	<u>\$ 407,673</u>
OTHER REVENUE						
05-48100	Interest on Investments	\$ 50,020	\$ 117,419	\$ 100,000	\$ 100,000	\$ 100,000
06-48320	Sale of Tax Deeds/Profits	198,463	66,132	65,000	50,000	55,985
09-43510	House Rent	10,292	-	-	-	-
10-48450	ProCard Rebates	28,571	-	60,000	14,000	15,000
10-48210	Rent on County Buildings & Offices	487,868	416,024	517,262	421,857	439,978
10-48310	Sale of General Fixed Assets	3,411	-	5,000	15,000	5,320
10-48400	Insurance Recoveries	-	-	10,000	-	-
10-48525	Miscellaneous Revenue	26,619	8,015	5,760	5,000	5,000
10-48526	Courthouse Vending Revenue	4,885	-	5,000	-	-

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
13-48528	Bad Debt Collections	21,210	9,773	9,000	10,000	9,000
17-43620	SCAAP Grant	7,141	12,932	7,000	7,000	7,000
17-43702	SWAT Service Fees	-	-	150	6,000	6,000
17-48503	Inmate Phone System	67,812	45,306	60,000	60,000	60,000
	K-9 Program Donations	-	-	-	3,000	3,000
15-48502	Venison Donation Program	-	-	1,000	-	1,000
15-48501	Misc. P&D Revenue	-	852	2,000	200	-
21-48506	Sustainability Donations	225	1,489	2,000	-	-
21-48503	Parent Newsletter Donations	4,100	1,550	4,000	2,500	2,500
	Total Other Revenue	<u>\$ 910,617</u>	<u>\$ 679,493</u>	<u>\$ 853,172</u>	<u>\$ 694,557</u>	<u>\$ 709,783</u>
TOTAL GENERAL FUND REVENUE		<u>\$ 23,327,790</u>	<u>\$ 22,966,646</u>	<u>\$ 23,108,336</u>	<u>\$ 23,217,420</u>	<u>\$ 22,598,461</u>
<u>SPECIAL REVENUE FUNDS</u>						
INTERGOVERNMENTAL GRANTS & AIDS						
00-43000	Aging & Disability Resource Center Grant	\$ 2,106,235	\$ 2,106,235	\$ 2,123,429	\$ 2,318,387	\$ 2,222,062
	Human Services State/Fed Aids	14,963,218	19,285,240	15,521,705	15,445,880	18,308,022
15-43587	Malweg Grant	6,000	984	6,600	12,216	6,600
15-43587	Land & Water Resource Mgn	43,840	-	53,800	126,746	75,000
15-43587	DATCP - Nutrient Pest Mgmt	45,000	-	40,000	92,400	65,000
15-43587	Stormwater Mgmt/Planning	35,342	22,000	-	5,890	43,878
04-43529	Juvenile State Aid- Others	1,752	7,393	1,050	-	-
04-43500	DPI Juvenile Meal Grant	37,880	7,042	25,000	25,000	26,000
15-46431	Recycling Grant	487,139	436,083	487,000	486,433	487,000
17-43524	Anti-Drug Grant	70,657	110,177	85,657	135,657	135,657
	Total Intergovernment Revenue	<u>\$ 17,797,063</u>	<u>\$ 21,975,154</u>	<u>\$ 18,344,241</u>	<u>\$ 18,648,609</u>	<u>\$ 21,369,219</u>
PUBLIC CHARGES AND SERVICES						
	Human Services - Charges & Fees	\$ 339,353	\$ 318,780	\$ 387,281	\$ 543,785	\$ 543,785
42-46000	Aging & Disability Resource Ctr Charges	370,061	370,061	360,807	366,174	385,882
15-47587	Recycling-Clean Sweep Charges	37,864	30,258	32,000	35,000	35,000
04-46643	Juvenile Detention Fees-180 Days	526,542	594,650	499,250	539,506	675,000
04-46643	Juvenile Detention Center Fees	371,230	389,540	343,645	355,253	399,000
	Total Public Charges and Services	<u>\$ 1,645,050</u>	<u>\$ 1,703,289</u>	<u>\$ 1,622,983</u>	<u>\$ 1,839,718</u>	<u>\$ 2,038,667</u>

REVENUES

		<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
OTHER REVENUE						
42-48000	Aging & Disability Resource Ctr Misc	\$ -	\$ -	\$ -	\$ 24,000	\$ -
	Human Services - Miscellaneous	423,850	655,330	609,682	383,352	553,530
	Other Land Conservation	34,497	12,790	26,000	14,000	6,000
15-46430	Recycling - Other	816,367	810,403	791,000	812,000	815,000
	Drug Unit-Other	1,682	1,403	1,650	2,150	2,150
17-48502	Drug Forfeiture Funds	72,795	56,375	79,990	83,490	87,130
	Total Other Revenue	<u>\$ 1,349,191</u>	<u>\$ 1,536,301</u>	<u>\$ 1,508,322</u>	<u>\$ 1,318,992</u>	<u>\$ 1,463,810</u>
TOTAL SPECIAL REVENUE FUNDS		<u>\$ 20,791,304</u>	<u>\$ 25,214,743</u>	<u>\$ 21,475,546</u>	<u>\$ 21,807,319</u>	<u>\$ 24,871,696</u>
<u>CAPITAL PROJECT FUND</u>						
VARIOUS REVENUE						
	Bond Proceeds	\$ 3,000,000	\$ 6,125,563	\$ 3,130,100	\$ 3,130,100	\$ 3,998,455
	Charges & Fees	239,000	148,000	-	-	281,814
	Grants	525,000	430,000	420,000	420,000	282,214
TOTAL CAPITAL PROJECTS		<u>\$ 3,764,000</u>	<u>\$ 6,703,563</u>	<u>\$ 3,550,100</u>	<u>\$ 3,550,100</u>	<u>\$ 4,562,483</u>
<u>ENTERPRISE FUNDS</u>						
AIRPORT PUBLIC CHARGES FOR SERVICES						
46340-571	Advertising	\$ 6,168	\$ 5,417	\$ 5,000	\$ 2,425	\$ 5,000
46340-572	Air Terminal	108,882	107,152	109,453	109,496	112,143
46340-573	FAA	12,160	12,160	13,440	12,480	13,440
46340-574	FBO	129,634	130,019	130,481	130,406	125,623
46340-575	Fuel Flowage	141,297	132,909	131,150	110,000	110,869
46340-576	Hangars	127,329	135,415	135,745	127,662	134,952
46340-577	Landing	47,049	46,086	42,500	45,000	44,226
46340-578	Parking	132,962	144,494	130,000	160,000	120,000
46340-579	Rental Cars	94,210	109,581	93,000	115,000	115,000
46340-580	Restaurant	-	1,200	12,000	12,000	12,000
46340-581	Tie Downs	216	216	216	216	216
46340-582	PFC Fees	78,910	91,029	83,000	96,744	83,410
46340-583	Utility Revenues	8,624	9,766	8,000	8,000	6,000
46340-584	Land Lease Revenues	28,987	32,484	31,585	31,900	32,550
	Airport Grants	59,793	61,026	-	28,000	-
46340-601	Other Revenue	36,877	29,850	18,000	11,000	11,000
00-47330	Chippewa County Contrib	127,704	128,981	128,981	128,981	130,271
	Total Airport	<u>\$ 1,140,802</u>	<u>\$ 1,177,785</u>	<u>\$ 1,072,551</u>	<u>\$ 1,129,310</u>	<u>\$ 1,056,700</u>

REVENUES

	<u>2015 Actual</u>	<u>2016 Actual</u>	<u>2017 Budget</u>	<u>2017 Estimated</u>	<u>2018 Approved</u>
HIGHWAY					
INTERGOVERNMENT GRANTS AND AIDS					
00-43531 State Transportation Aid	\$ 2,859,893	\$ 3,035,233	\$ 3,082,325	\$ 3,049,405	\$ 3,080,256
00-43533 Highway Aid - CHIP	-	-	325,000	225,000	459,250
00-43534 State Aid - CHIP/Admin	-	5,970	5,800	5,800	5,900
Total Intergovernment Grants & Aids	<u>\$ 2,859,893</u>	<u>\$ 3,041,204</u>	<u>\$ 3,413,125</u>	<u>\$ 3,280,205</u>	<u>\$ 3,545,406</u>
INTERGOVERNMENTAL CHARGES FOR SERVICES					
00-45301 Incidental Labor Revenues	\$ 1,695,050	\$ 1,650,824	\$ 1,900,000	\$ 1,900,000	\$ 1,772,269
00-45302 Machinery & Equipment	2,739,429	2,949,311	3,580,000	3,928,193	3,291,631
31-47231 STHE - Maintenance	1,655,347	1,422,834	1,206,900	1,204,495	1,700,000
31-47232 STHS - Snow & Ice Control	574,925	715,228	818,100	818,076	818,000
31-47238 STHS - Road & Bridge Construction	120,345	139,637	94,000	94,140	120,000
31-47239 STHS - Salt Storage	12,228	3,295	11,300	11,764	10,000
31-47244 STHS - Records & Reports	104,877	99,071	118,000	118,000	100,000
31-47240/43 STHS - Other	175,470	171,951	406,430	204,316	182,474
31-47300 Other Local Governments	221,564	290,437	250,000	251,891	283,000
31-47344 Local Gov't Recds/Rpts	9,548	107,068	9,000	9,500	10,000
31-47400 Local Departments	71,291	80,384	50,000	47,151	55,680
31-47444 Local Departments Records & Reports	2,728	4,424	2,200	2,100	2,000
Total Intergovernmental Charges for Service	<u>\$ 7,382,802</u>	<u>\$ 7,634,465</u>	<u>\$ 8,445,930</u>	<u>\$ 8,589,625</u>	<u>\$ 8,345,054</u>
OTHER REVENUE					
31-48321 Cell Tower Lease	\$ 35,970	\$ 59,390	\$ 48,640	\$ 48,640	\$ 59,000
Misc. - Other	211,481	200,000	476,000	450,000	474,970
Bond Proceeds/Landfill	6,825,610	6,595,059	7,025,000	6,603,202	6,198,000
Total Other Revenue	<u>\$ 7,073,061</u>	<u>\$ 6,854,449</u>	<u>\$ 7,549,640</u>	<u>\$ 7,101,842</u>	<u>\$ 6,731,970</u>
TOTAL HIGHWAY DEPARTMENT	<u>\$ 17,315,756</u>	<u>\$ 17,530,118</u>	<u>\$ 19,408,695</u>	<u>\$ 18,971,672</u>	<u>\$ 18,622,430</u>
TOTAL ENTERPRISE FUND REVENUE	<u>\$ 18,456,558</u>	<u>\$ 18,707,903</u>	<u>\$ 20,481,246</u>	<u>\$ 20,100,982</u>	<u>\$ 19,679,130</u>
INTERNAL SERVICE FUNDS					
SELF INSURANCE FUND CHARGES	<u>\$ 942,450</u>	<u>\$ 940,916</u>	<u>\$ 940,916</u>	<u>\$ 940,916</u>	<u>\$ 924,154</u>
TOTAL REVENUES	<u>\$ 67,282,102</u>	<u>\$ 74,533,771</u>	<u>\$ 69,556,144</u>	<u>\$ 69,616,736</u>	<u>\$ 72,635,924</u>

Non-Lapsing Funds Approved-2018

General Fund-Unassigned (for One-time Projects)	\$	1,252,144
General Fund-Unassigned (Capital Projects)		740,000
IDA Funds-Economic Development Agencies		100,500
UW-Extension		6,800
Debt Service (2016 and 2017 Premiums)		398,247
Highway		1,500,000
Self-Insurance Fund		498,989
		<hr/>
Total Non-Lapsing Funds Applied	\$	<u><u>4,496,680</u></u>